Wayne County

Recovery Plan Performance Report

Wayne County, Michigan

State and Local Fiscal Recovery Funds

2025 Recovery Plan Performance Report

1. EXECUTIVE SUMMARY

In this section, recipients should provide a high-level overview of the jurisdiction's intended and actual uses of funding including, but not limited to: the jurisdiction's strategy, goals, and plan for using Fiscal Recovery Funds to respond to the pandemic and promote economic recovery, key outcome goals, progress to date on those outcomes, and any noteworthy challenges or opportunities identified during the reporting period.

Wayne County (the "County") received $339,789,370 in Coronavirus State and Local Fiscal Recovery Funds by the U.S. Department of Treasury to develop and support projects which promote an equitable recovery from the COVID-19 pandemic. As of the December 31, 2024, obligation deadline, the County has formally obligated the full $339,789,370 of its federal award. As of the date of this Annual Report, the County has expended $269,251,125.76 of its SLFRF funds.

Throughout the previous year, the County has witnessed the successful completion of many of its projects. These projects leveraged multiple funding streams, and many required complicated cooperation between varying levels of government, non-profits, and private sector organizations. The County is proud of its role as a steward of these funds and provides an up-to-date overview of its projects below.

As identified in previous reports, the County historically worked with the 43 municipalities within its borders to identify priority needs of each municipality, held community events for Wayne County residents to discuss project ideas and community needs, as well as met with local leaders and non-profits. Wayne County's community-driven process prioritized disproportionately impacted and historically disadvantaged communities to ensure the needs of Wayne County residents would be an essential variable in the project selection process.

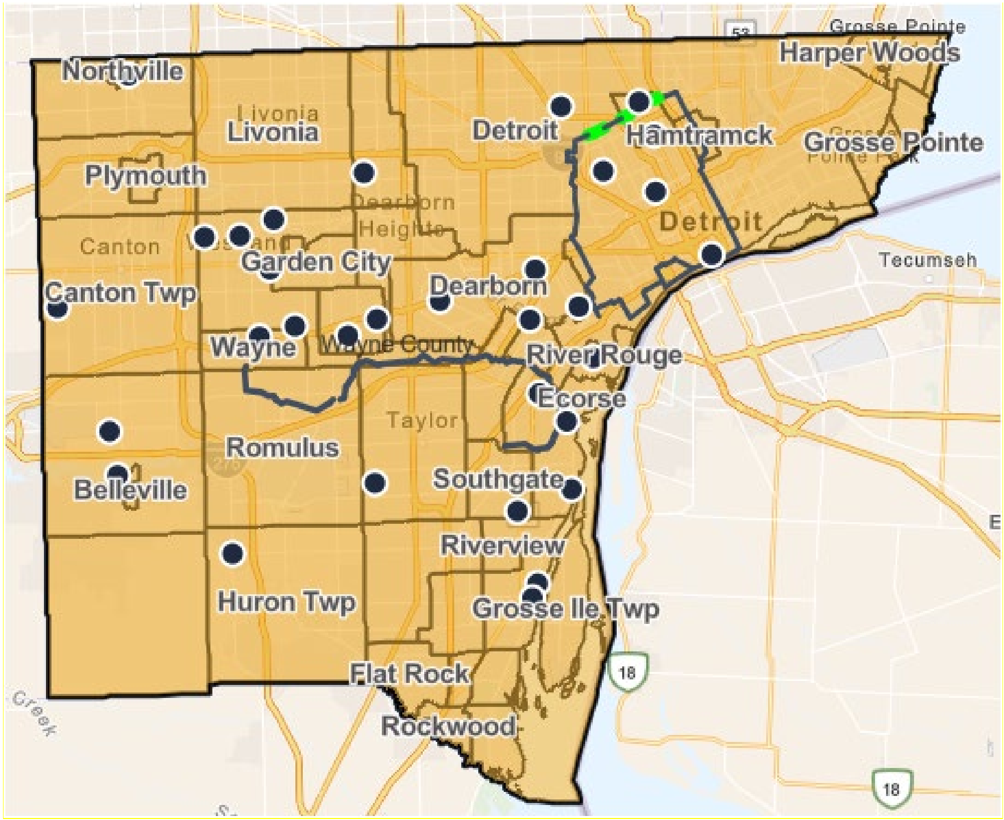
Wayne County's community-driven and grass-roots process generated hundreds of project submissions, and even more discussions on use of funds and community needs. Ultimately, Wayne County's projects focused on six (6) primary recovery areas:

1. Economic Recovery
2. Health
3. Infrastructure
4. Public Spaces
5. Education and Housing
6. Workforce Development

In assessing projects to address the primary recovery areas, Wayne County developed and utilized the following framework to review and assess its SLFRF projects:

- **Equity:** Which and/or how many Wayne County communities will benefit from the investment? What vulnerable populations and/or disproportionately impacted populations benefit from the investment?
- **Leverage:** What amount of local, non-profit, or philanthropic dollars has the community raised to support the completion of this project?
- **Feasibility/Sustainability:** What is the likelihood that the project will reach completion by the funding deadline based on the entity's previous experience, completion of funding package e, available scope for project, and commitment on behalf of project management team?
- **Outcome-Driven Results:** What is the transformational capacity of the project? What significant wellness metrics will be impacted by the project? What revenue might the project generate?
- **Relation to COVID-19 Pandemic:** How does this project address issues created or worsened by COVID-19?
- **Treasury Requirements:** Does this project meet eligibility criteria? Would this project need to utilize revenue replacement funds?

Utilizing this community-driven approach, the County developed robust SLFRF projects across the County. Importantly, the County placed significant consideration on ensuring its SLFRF funds were strategically allocated in a manner that spread the public benefit across its various municipalities. The geographical location of the projects are identified on the map below.



In keeping with the County's project selection approach and considerations, it is important to note that the County operates an important role in the local governmental ecosystem. In appreciation of this unique role, the County worked closely with its municipalities to ensure the County's SLFRF funds would be used in a manner that maximally complimented the priorities and recovery areas identified by its municipalities. Through this cooperative assessment approach, both the County and its municipalities worked to ensure their funds were used in a cost-effective and efficient manner.

In addition to the County's historic assessment approach, the County also continued to recalibrate its use of funds as the underlying conditions in the COVID-19 pandemic recovery changed. For example, the County's initial focus was on addressing the emergency health and economic needs of County residents during the COVID-19 pandemic. This included health-related COVID-19 testing initiatives. As the needs of County residents have continued to evolve throughout the various stages of pandemic recovery, the County has recalibrated and reapportioned its use of funds to create sustainable and lasting solutions to Wayne County resident's present needs and anticipating needs of the future. Specifically, the County has prioritized projects which provided benefit across multiple key recovery areas, as is further expanded on below.

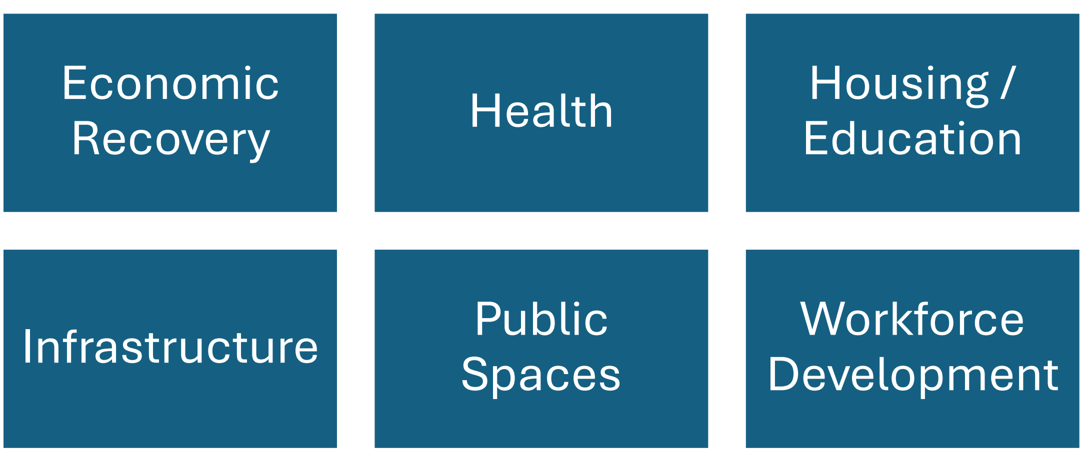
As an example of the County's recalibration of SLFRF funds, the County's economic recovery and unemployment rates rebounded significantly by 2024. As stated in the previous report, the County worked with its partners at Southeast Michigan Community Alliance ("SEMCA") to reallocate

$30,000,0000 dollars which were originally slated for the WayneLINC workforce development initiative. These funds were instead used for new sustainable economic recovery projects which supplement and support the WayneLINC program, and further support local business and entrepreneurs. By spreading the County's funds across additional economic recovery and workforce development programs, the County's investments will address a wider range of economic needs, and across additional communities. Thus, leading up to the December 31, 2024, obligation deadline, the County continued to modify and recalibrate its funds to ensure all of the County's SLFRF funds were used in a maximally efficient manner.

2. USE OF FUNDS

In this section, recipients should describe in further detail the strategy and goals of their jurisdiction's SLFRF program, such as how their jurisdiction's approach would help support a strong recovery from the COVID-19 pandemic and economic downturn. Recipients should describe how their intended and actual uses of funds will achieve their goals. Given the broad eligible uses of funds established by the 2022 final rule and the 2023 IFR and the specific needs of different jurisdictions, recipients should also explain how the funds would support the communities, populations, or individuals in their jurisdiction.

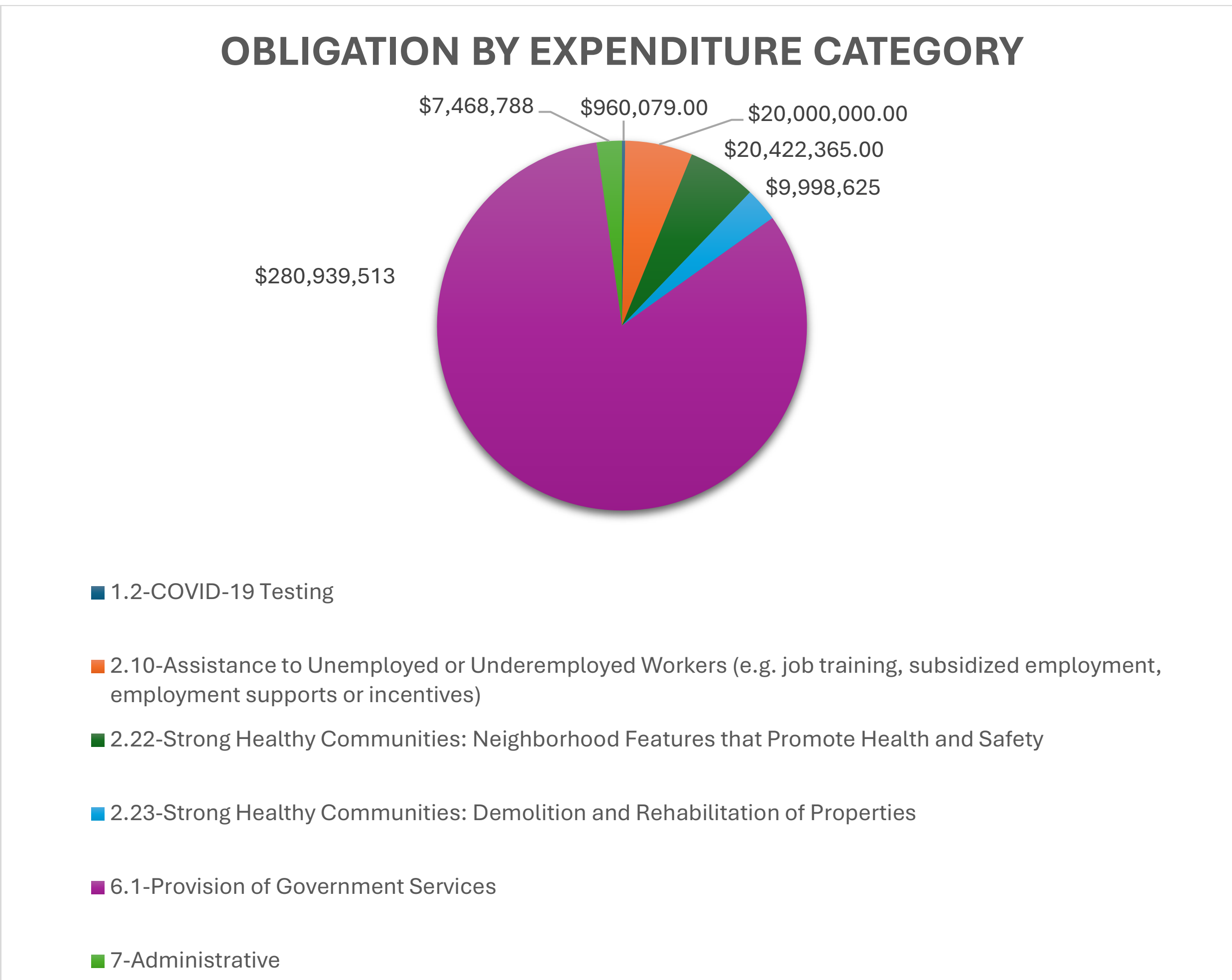
The County previously reported a conceptual analysis of the six (6) targeted recovery areas. The County, in a continued effort to most effectively and efficiently utilize its SLFRF funds, hereby provides an updated account of the County's SLFRF target areas: Economic Recovery, Health, Infrastructure, Public Spaces, Housing / Education, and Workforce Development. While the County's recovery areas loosely correlate with the underlying Expenditure Categories, as is further expressed below, the County's use of Expenditure Category 6.1 includes projects across a wide array of other recovery areas. The County leveraged its available revenue loss under the program in order to reap the expedited benefits such as reduced administrative burden and reporting requirements. The County more fully expands on its use of the funds below.



As reported in the 2024 Annual Performance Report, as the 2024 obligation deadline approached, the County worked closely with its municipalities to ensure the County was intelligently investing its funds in a manner that avoided redundant overinvestment. Accordingly, the County worked with its municipalities to identify key supportive target areas, and projects which sprawled multiple targeted recovery areas.

Since the 2024 obligation deadline, the County has obligated the remainder of its funds in support of housing, and more specifically with a focus on rehabilitating residential housing through widespread demolition projects. Further, the County added additional governmental services projects, as well as identified the remainder of the administrative funds necessary to ensure adequate access to financial and legal professional services. To further elucidate the County's use of funds, the County hereby provides an updated graph identifying the allocation of funds based on Expenditure Category.

Use of Funds by Expenditure Category



- ***Revenue Replacement***

The largest use of County funds is within Expenditure Category 6 – Revenue Replacement. The County funded 22 projects under Expenditure Category 6.1 – Provision of Government Services, which the U.S. Department of Treasury created as an expedited expenditure category for Recipient governments who suffered significant revenue loss from the pandemic. The County has leveraged the flexibility and reduced administrative costs central to Expenditure Category 6.1 to maximize the amount of SLFRF dollars the County has allocated to projects which directly benefit Wayne County residents. By reducing administrative costs associated with the majority of the County's projects, the County ensured the most effective and efficient use of funds.

The County's Revenue Replacement projects under Expenditure Category 6.1 include: commercial and residential rehabilitation, redevelopment of outdoor spaces and park revitalization projects, workforce development and economic development projects, blighted property demolition projects, and infrastructure projects. Accordingly, the County developed a wide array of projects which span across all of the County's six (6) target recovery areas, while bolstering the expedited benefits and reduced administrative burden afforded under Expenditure Category 6.1 projects.

- ***Expenditure Category 1 / Health***

As stated previously, the County developed two large COVID-19 testing programs under Expenditure Category 1, which were instrumental in providing adequate testing to vulnerable and at-risk populations, and to stop the spread of COVID-19 during the pandemic. As the threat of the virus diminished over time, these testing projects were phased out. The County reappropriated portions of the remaining funds originally slated for COVID-19 testing to be used on projects to address the current needs of the community. These projects have been completed for some time, and thus this same analysis will be provided in future reports.

- ***Expenditure Category 2 / Negative Economic Impacts / Economic Recovery***

The County has maintained a focused approach to addressing not only the present needs of the County's disproportionately impacted residents, but also the future economic vitality of the County. The County's flagship workforce development project is the WayneLINC project, developed with partners Southeast Michigan Community Alliance (SEMCA) to provide workforce training for disproportionately impacted residents across the County. The County has allocated $20 million to this initiative, which has currently been training Wayne County residents for nearly a year.

Under the WayneLINC program, participants receive comprehensive workforce development services, including career services, training and upskilling, and can receive payment for training. Further, the WayneLINC program was built to address common barriers that many Wayne County residents face when seeking to participate in training programs, such as lack of access to reliable transportation or childcare. Interested residents may visit the link provided below to learn more about the WayneLINC program (the link is also accessible from the Wayne County website): [WayneLINC - SEMCA Michigan Works! (semcamiworks.org)]

The County has continued to seek sustainable economic vitality programs which can address the current and pressing needs of its residents, while also looking to attract new business opportunities, and create new jobs in the future. To execute this vision, the County has devoted tens of millions in economic vitality projects which work to support local small businesses in historically vulnerable areas. Through other funding sources, the County has developed strategic accelerator and consulting programs to provide wraparound services for these entrepreneurs and small business owners.

The County's economic vitality approach further includes a variety of projects focused on the revitalization of outdoor spaces. By revitalizing outdoor spaces, and developing new outdoor thoroughfares and corridors, the County has aided its municipalities in attracting new business interest. This new business interest has been attracting business opportunities and has generated new jobs in areas with historically high unemployment rates. Further, the investment and revitalization of these outdoor spaces has increased the value of the surrounding land, further bolstering local commercial activity. In short, by revitalizing these outdoor spaces, historically blighted or stalled areas are transforming into renewed economic engines for the broader community and local economies.

The County has similarly focused resources on the necessary components of stability which traditionally create barriers to employment, such as stable and affordable housing. The County, through its Emergency Rental Assistance Program, was able to provide rental and utility assistance and/or rent stabilization assistance to 5,156 renters in Wayne County. These funds went to ensure families who were disproportionately impacted by the COVID-19 pandemic could stave off eviction and utility stuff-offs.

As economic opportunity and job availability is the foundational necessity for any thriving community, the County's strategic investments in workforce development and economic opportunity work to support the County's remaining recovery areas. For instance, as funding and economic opportunities increase, so does funding for education, redevelopment of outdoor and commercial spaces, and the generation of better housing. As such, the County's economic and workforce development projects will support the County's objectives across its other recovery areas for generations to come.

- ***Infrastructure Initiatives and Outdoor Spaces***

The County has proudly partnered with the City of Detroit and others in support of the Joe Louis Greenway project. The Joe Louis Greenway is being developed to connect multiple communities who all historically suffered from low access to safe outdoor recreational spaces. As previously stated, the County has allocated $20 million to aid this project and provide equitable opportunities for outdoor recreational activities, while promoting the health and safety of its residents. Wayne

County residents interested in learning more about the Joe Louis Greenway project may visit the following website: Joe Louis Greenway | City of Detroit (detroitmi.gov).

As stated above, the County's investment in the Joe Louis Greenway further supports its economic development aims stated above, as the Joe Louis Greenway and the surrounding corridors have already spurred additional investment and opportunity in the area. Additionally, due to the new access thoroughfares between the communities, those living in these areas have reliable access to these new economic opportunities in neighboring communities.

The County has spearheaded multiple internal infrastructure initiatives, including a $10 million drainage and sewage infrastructure project. Given the increasingly significant extreme weather events and routine flooding, the County has invested significant funds to aid the drainage systems throughout Wayne County to address the pressing infrastructure needs of our vulnerable populations. The County's Drainage District has been working diligently to update this crucial infrastructure.

Further, the County has allocated an additional $10 million to the County's Parks & Recreation Department for park revitalization. Historically disproportionately impacted communities lack access to safe outdoor spaces. During the COVID-19 pandemic, this lack of access caused increased risk spread of the COVID-19 virus, as well as increased mental and physical health risks. The County's Park Renovation project has begun revitalizing a wide range of outdoor spaces in economically disadvantaged areas to ensure an equitable recovery from the COVID-19 pandemic and promoting health and safety for generations to come. The park renovations being performed by the County will bolster other aspects of these communities, including promoting better health outcomes, increasing investment in the area, and promoting additional investment in nearby housing or commercial development.

Conclusion

The SLFRF program offered a once-in-a-lifetime opportunity to address many of the pressing needs of County residents. The County worked with its municipal partners to identify the key partnership opportunities, and to ensure the County's funds and municipal funds were not utilized in a redundant manner. Through the partnership with Wayne County's municipalities, community leaders, local non-profits and businesses, the County has developed one of the most coherent and proactive uses of its SLFRF funds across the Country.

3. [HISTORICAL] PROMOTING EQUITABLE OUTCOMES

The first annual Recovery Plan, due in 2021, was required to describe initial efforts and intended outcomes to promote equity, as applicable. From 2022 through 2024, each annual

Recovery Plan was required to provide an update, using qualitative and quantitative data, on how the recipients' approach achieved or promoted equitable outcomes or progressed against equity goals during the performance period, as applicable. Treasury is not requiring this reporting in the annual Recovery Plans due in or after 2025.

Pursuant to the April 29, 2025, Coronavirus State and Local Fiscal Recovery Funds Guidance on Recipient Compliance and Reporting Responsibilities guide, Recipients are not required to respond to this historical section for the 2025 Annual Report.

4. COMMUNITY ENGAGEMENT

In this section, recipients should describe how their jurisdiction's planned or current use of funds incorporates community engagement strategies including written feedback through surveys, project proposals, and related documents; oral feedback through community meetings, issue-specific listening sessions, stakeholder interviews, focus groups, and additional public engagement; as well as other forms of input, such as steering committees, taskforces, and digital campaigns that capture diverse feedback from the community. Recipients may describe completed or planned community engagement strategies specifically focused on their SLFRF program and projects or community engagement strategies that included SLFRF among other government programs.

As stated above and in previous reports, the County's project development and assessment process has been driven by community input. In previous reports, the County indicated that it had dedicated hundreds of hours engaging the broader community throughout Wayne County to discuss the pressing issues residents were facing. Throughout the previous year, the County has continued to engage the broader community, community stakeholders, non-profits, small businesses, Wayne County municipalities, and Wayne County residents. Further, the County has continued to review and assess the projected outcomes of the projects, weighing them against the proportional needs of the residents. The County had previously reported the following engagement outline:

Stakeholder	Engagement Process and Opportunity
Wayne County Commission	Meet with Wayne County commission to hold informative meetings in which commissioners receive important updates on SLFRF-related advancements and request additional information on behalf of their communities.
County Departments	The County has promoted a comprehensive approach which

	encourages routine inter-departmental participation in the SLFRF program.
Municipalities	The County has created significant channels of communication with its municipalities, allowing municipalities to ensure the needs of their communities are represented in the SLFRF development process.
Friday Roundtables	Friday roundtables were utilized to bring together members of the community, and those channels continue to be utilized in the community engagement process.
Community Colleges	Wayne County continues to communicate with local community colleges to review opportunities for SLFRF-funded college projects.
Wayne Regional Educational Services Agencies (RESA)	Wayne County and RESA continue to review ways to invest in education.
Business Stakeholders	Business stakeholders have routinely met with County representatives and submitted projects through the submission portal over the past year.
Non-profit and Philanthropic Partners	The County has ongoing communication with non-profit and philanthropic partners regarding SLFRF implementation and community needs.

As highlighted previously, the County's project selection process was developed to act as an additional layer of broad community engagement. Specifically, the County developed a project submission portal through its AirTable platform. The project submission portal allowed anyone interested in receiving SLFRF funding for their project to submit detailed information regarding the timeline, cost, and scope of the proposed project. The County's submission portal solicited a diverse range of projects from entities across the public, private, and non-profit sectors. In addition to ensuring the County was exposed to all the relevant opportunities available across its many municipalities, the County has also leveraged its project submission process to review the aggregate needs and desires of the community, providing a broader meta-analysis of community needs and assessments. Additionally, the County has leveraged economic recovery data, and other available data evidencing the current state of Wayne County's recovery from the COVID-19 pandemic to ensure all projects remain proportionate to the needs of the public.

Despite the fact the County's SLFRF funds are fully obligated, the County has continued to receive project submissions. The County is reviewing additional funding sources or opportunities for community projects, and thus the County's SLFRF project development and assessment architecture is being leveraged to find additional opportunities to fund supplemental projects to benefit the public.

Additionally, the County has continued to hold formal meetings with their municipalities, non-profits, community leaders, and potential future partners to develop or explore additional projects and opportunities. This continued community engagement fosters stronger partnerships between the County and its diverse set of communities, while also delivering important information to County management necessary to ensure a proportionate and equitable recovery to the COVID-19 pandemic.

Since the beginning of the SLFRF program, the County has prioritized the needs of the community and has built its underlying project assessment architecture to bolster this priority. Despite the fact the County has fully obligated its SLFRF funds, the County will continue to build on the underlying systems, cooperative channels, and infrastructure developed through the execution of the SLFRF program to fund and support additional projects which build on the recovery areas referenced above. Ultimately, the SLFRF management team has been able to incorporate and build on community-driven departmental priorities when developing and selecting their projects. Thus, the County has continued to build on its collaborative, grass roots process in which the community is engaged at every level of the program development process and has built lasting economic channels which will drive the County's underlying economy and growth into the future.

5. LABOR PRACTICE

In this section, recipients should describe workforce practices on any infrastructure projects or capital expenditures being pursued. How are projects using strong labor standards to promote effective and efficient delivery of high-quality infrastructure projects while also supporting the economic recovery through strong employment opportunities for workers? For example, report whether any of the following practices are being utilized: project labor agreements, community benefits agreements, prevailing wage requirements, and local hiring.

The County has ensured all applicable labor standards and practices have been followed on all projects, including but not limited to nondiscrimination, equal opportunity, disclosure requirements, debarred, suspended, or ineligible contractors and drug-free workplace. This includes the County's current wage standards for federal infrastructure projects, Federal procurement standards under 2 CFR 200 Subpart D or Wayne County's local procurement ordinances, subcontracting disclosure forms, conflict of interest checks, and others. The County has reviewed every project to ensure all federal labor standards and protections are applied and enforced through contract, disclosure, and project management and review.

Further, the County enforces its own labor-related ordinances such as Wayne County Code of Ordinance § 120-65, Living Wage Ordinance, Wayne County Code of Ordinance § 55-12, Discriminatory Employment Practices, and others. While the County does not currently have projects under Expenditure Category 5, the County promotes equitable and non-discriminatory hiring practices as described above. Should the County ultimately perform EC 5 projects in the future, the County will provide requisite programmatic data such as project labor agreements, community benefit agreements, and local hiring requirements. The County will report any changes in EC 5 projects including project labor agreements, community benefit agreements, and local hiring requirements.

6. USE OF EVIDENCE

In this section of the Recovery Plan, recipients should describe whether and how evidence-based interventions and/or program evaluation are incorporated into their SLFRF program. Recipients may include links to evidence standards, evidence dashboards, evaluation policies, and other public facing tools that are used to track and communicate the use of evidence and evaluation for Fiscal Recovery Funds. Recipients are encouraged to consider how a learning agenda, either narrowly focused on SLFRF or broadly focused on the recipient's broader policy agenda, could support their overarching evaluation efforts in order to create an evidence-building strategy for their jurisdiction.

The County has developed Key Performance Indicators and general success metrics for pertinent projects to measure progress and success. While these KPIs and metrics do not stem from clearinghouses, the County considers and implements evidentiary and historical success of categories of projects when assessing project viability and proportionality. Additionally, the County draws on decades of success implementing, funding, and promoting similar projects across its municipalities. Wayne County will update additional information regarding the County's use of evidence on future reports, as applicable.

7. PERFORMANCE REPORT

In this section, recipients should describe how performance management is incorporated into their SLFRF program, including how they are tracking their overarching jurisdictional goals for these funds as well as measuring results for individual projects. The recipient has flexibility in terms of how this information is presented in the Recovery Plan, and may report key

performance indicators for each project, or may group projects with substantially similar goals and the same outcome measures. In some cases, the recipient may choose to include some indicators for each individual project as well as crosscutting indicators. Recipients may include links to performance management dashboards, performance management policies, and other public facing tools that are used to track and communicate the performance of Fiscal Recovery Funds. In addition to outlining in this section their high-level approach to performance management, recipients must also include key performance indicators for each SLFRF project in the Project Inventory section (described below in #8).

As previously reported, the County has focused on the recovery areas expressed above. In previous reports, the County identified that the County's primary focus across Economic Development, Workforce Development, and Infrastructure and Outdoor Spaces. The County's use of this distilled group of recovery areas is necessitated by the large number of EC 6.1 projects, which despite sharing an expenditure category, span a wide array of activity. In order to succinctly review the performance of the County's projects, the County thereby distilled its (6) targeted recovery areas into the following areas: Economic Development, Workforce Development, and Infrastructure and Outdoor Spaces.

In earlier performance analysis regarding these primary focus areas, the County explained how key performance indicators are assigned and tracked across their portfolio. As noted previously, while workforce development projects have clear key performance indicators and success metrics (which are expressly provided below), other recovery areas such as economic development and infrastructure or rehabilitation of outdoor spaces have less data to inform short-term success metrics or key performance indicators.

To address this difficulty, the County has conceptualized two distinct groups of success metrics for its Economic Development and Infrastructure and Outdoor Spaces projects: those tracked during the life of the project, and those tracked after project completion. Success metrics during the life of the project track whether the project met relevant project milestones, whether the project is completed in compliance with the contract documents, and whether the project is completed within the targeted budget. Given many of the County's projects received funding from multiple sources, the County continues to assess the viability of projects in real time, tracking when additional funding sources are modified or reduced. The County now provides the following success metric analysis below:

A) Economic Development: As described in previous reports, the County's Economic Development projects were designed to address and alleviate many of the secondary negative consequences downstream of economics. Socio-economic status is often corelated with a wide array of negative health and life outcomes. Thus, by addressing the underlying economic reality of its communities, the County aims to simultaneously address or improve these correlated negative health and life outcomes.

Many of the County's largest economic development projects include the development or redevelopment of the targeted area. The County's Economic Development projects are primarily made up of construction projects, or pre-development projects which revitalize areas for future economic opportunity. To track these projects, the County relies on the two primary success metrics described above: short-term key performance indicators during the life of the project, and long-term data-driven key performance indicators. Accordingly, the County provides the following analysis:

- ***Short-term KPIs:*** The County's short-term KPIs for its Economic Development projects include (1) whether the project is adhering to its scheduled project completion timeline, (2) whether the project is adhering to the budget, (3) and whether the project is being built in accordance with the underlying contract documents. Here, all of the County's Economic Development projects are meeting their short-term success metrics, and are expected to complete on time, and within the budget.

- ***Long-term KPIs:*** Given the diverse nature of the underlying Economic Development projects, there is no one single set of applicable success metrics. Instead, the success of the projects will be measured in the future, leveraging data such as public use/benefit, economic gain, increase in investments in the area, increase in workforce opportunities, taxable income increase, public sentiment and approval. Thus, future data will further bolster the County's success across its Economic Development projects.

In summation, the County's key economic development projects have either finished, or are scheduled to finish in accordance with the project timeline. Thus, the projects are meeting their short-term success metrics.

B) Workforce Development: As previously reported, Wayne County has invested tens of millions of dollars in workforce development and training programs, including youth workforce training programs, small business and local incubators and entrepreneurship hubs, and widespread equitable workforce development programs which provide training while simultaneously addressing the difficult barriers many Wayne County residents face, such as transportation and childcare. The County's workforce development projects aim to upskill local Detroiters who have historically lacked opportunity and access to appeal to new economic investment opportunities that can sustain our communities from within.

The County's Workforce Development projects are judged by key success metrics such as number of individuals trained, upskilled, or residents who have found improved working outcomes. While the County's projects are centered around different success metrics, successful outcomes all stem from residents receiving a sustainable and equitable benefit.

EC 2.10 - WayneLINC

The County's WayneLINC project with SEMCA is the notable Expenditure Category 2.10 project. Accordingly, the County hereby provides the following mandatory key performance indicator information associated with the County's primary workforce development initiative:

- ***Number of workers enrolled in sectoral job training programs:*** 1,825.
- ***Number of workers completing sectoral job training programs:*** 605.

In addition to these overarching numbers, the County provides a more detailed breakdown below which includes the number of workers engaged in the various programs within WayneLINC:

CAREER NAVIGATOR	
Total Enrolled: 1825	**Total Completed: 605**
STEP	
Total Enrolled: 692	**Total Completed: 350**
UNDERREPRESENTED POPULATIONS	
Total Enrolled: 1204	**Total Completed: 457**

C) Outdoor Spaces / Infrastructure: The County's outdoor spaces program seeks to provide widespread renovation and rehabilitation to strategic outdoor parks and recreation areas for disproportionately impacted residents. As previously reported, the benefit of the County's outdoor spaces projects is to improve physical and mental health, spur investment in additional housing, beautification programs, and spur investment in commercial space. The County also previously reported on its infrastructure projects, such as its drainage project, which aims to update drainage systems to divert excess rainwater. This project will provide downstream economic benefits to residents by protecting nearby homes and properties, spurring additional investment, and improving travel during key flood periods.

The County's Outdoor Spaces and Infrastructure projects face similar challenges as the County's Economic Development projects in terms of developing key performance indicators and success metrics. Outdoor Spaces and Infrastructure projects have clear and identifiable short-term key performance indicators which track spending, project timelines, and compliance. However, when looking at the long-term key performance indicators, such success metrics will require data collected for periods of time after project completion. The County hereby utilizes the same short-term and long-term key performance indicator systems below:

Outdoor Spaces

- ***Short-term KPIs:*** The County's short-term KPIs for its Outdoor Spaces projects includes (1) whether the project is adhering to its scheduled project completion timeline, (2) whether the project is adhering to the budget, (3) and whether the project is being built in accordance with the underlying contract documents. Here, the County's Outdoor Spaces projects are meeting their short-term success metrics, and are expected to be completed on time, and within the allotted budget.

- ***Long-term KPIs:*** Given the remote nature of many of the long-term key performance indicators and success metrics associated with the County's Outdoor Spaces projects, the County hereby provides the types of data which would be applicable to determine whether the project was successful. This future data will include: positive health incomes, community sentiment and feedback, improved social outcomes, improved nearby land valuation, improved economic investment, additional residential developments, and general economic impact. Thus, future data can be used to review the impact of the County's Outdoor Spaces projects.

Infrastructure Projects

- ***Short-term KPIs:*** The County's short-term KPIs for its Infrastructure projects includes (1) whether the project is adhering to its scheduled project completion timeline, (2) whether the project is adhering to the budget, (3) and whether the project is being built in accordance with the underlying contract documents. Here, the County's Infrastructure projects are meeting their short-term success metrics, and are expected to be completed on time, and within the allotted budget.

- ***Long-term KPIs:*** The County's Infrastructure projects provide a clear and tangible public benefit. Future long-term success metrics will focus on the quality of the work, and whether the work performed effectively managed excess rainwater. While there are other downstream benefits to successfully updating various drainage systems, as a governmental service, the secondary economic and social impacts are less relevant than the other targeted areas. Thus, future data can be used to review the impact of the County's Outdoor Spaces projects.

The County will continue to monitor and measure success accordingly and report back in future reports.

8. PROJECT INVENTORY

In this section, recipients should list the name and provide a brief description of each SLFRF funded project. Projects are defined as a grouping of closely related activities that together are intended to achieve a specific goal or are directed toward a common purpose. These activities can include new or existing eligible government services or investments funded in whole or in part by SLFRF funding.

[Project Inventory continues on the following page.]

8. Project Inventory

Joe Louis Greenway

Project ID: 33

Detroit

The Joe Louis Greenway will create a comprehensive recreational path that will connect neighborhoods previously separated by freeways and discontinuous transit via new and existing pedestrian and bike paths, creating a total of 27.5 miles of accessible and connected pathways. It will connect to existing paths like the Dequindre Cut and the Riverwalk, and provide a safe loop around the city. The greenway will also connect neighborhoods and the cities of Dearborn, Hamtramck, and Highland Park. The Joe Louis Greenway will provide community spaces and outdoor activities for all Detroiters. Wayne County will support funding of the Hamtramck, Highland Park, and Dearborn portions of the greenway.

Total Cost	**$248,000,000**
Community Contribution	$50,000,000
Contributions from other Partners	$178,000,000
County ARPA Contribution	$20,000,000
Expenditure Category	**EC 2.22**

Joe Louis Greenway

Project ID: 33

Detroit

Timeline: The entire Joe Louis Greenway is expected to be completed by the second quarter of 2027.

Partners:
City of Detroit
Detroit Riverfront Conservancy
Invest Detroit
Gilbert Family Foundation
Wilson Foundation
Community Foundation of Southeast Michigan
CEO Group
Rocket Community Fund
Davidson Foundation
Eastern Market Partnership
Focus Hope
Bloomberg Associates

Intended Outcomes: The intended outcome of the JLG is to unify neighborhoods, people, and parks and provide equitable spaces through arts, programming and economic opportunities for all.

Performance Indicators: Success of this project will be measured in community engagement and use of the greenway, and economic vitality of the surrounding areas.

Workforce Development – WayneLINC

Project ID: 19

Wayne County has made a significant commitment to strengthening the local workforce development ecosystem by developing a series of workforce initiatives. Residents disproportionately impacted by COVID-19 will receive access to a wide range of tailored services to bolster their entry, stability, and impact in the workforce thus reducing barriers to employment, creating career pathways, and driving industry growth to help individuals in Wayne County achieve high-quality employment. The Southeastern Michigan Community Alliance, (SEMCA) will implement the Workforce Development Programs in partnership with Wayne County by implementing these programs with and through additional program partners and by administering funds allocated to these partners. KPIs and success metrics stem from number of workers trained, employed, or upskilled.

Total Cost	**$20,000,000**
Community Contribution	$0
Contributions from other Partners	$0
County ARPA Contribution	$20,000,000
Expenditure Category	**EC 2.10**

Workforce Development - WayneLINC

Project ID: 19

Southeast Michigan Community Alliance (SEMCA)

Timeline: Training is scheduled to complete by August of 2026.

Partners: Southeast Michigan Community Alliance (SEMCA)

Intended Outcomes: To provide access and training

Performance Indicators: Success of this project is measured by relevant key performance indicators of workers enrolled and completing sectorial job training.

The following workers are enrolled, or have completed, training under the WayneLINC program:

Total Enrolled: 1825
Total Completed: 605

Downtown Outdoor Fitness Park

Project ID: 23

City of Lincoln Park

This project was developed to address the important lack of outdoor spaces which disproportionately impacted urban communities found during the COVID-19 pandemic. This project aimed to improve underutilized outdoor space while promoting recreational and sports activity to promote equitable access to health and well-being.

Total Cost	**$231,865**
Community Contribution	$107,000
Contributions from other Partners	$0
County ARPA Contribution	$124,865
Expenditure Category	**EC 2.22**

Downtown Outdoor Fitness Park

Project ID: 23

City of Lincoln Park

Timeline: Completed

Partners:
City of Lincoln Park
Priority Health
Total Health Care

Intended Outcomes: The intended outcomes of this project are to develop an outdoor fitness area that can be used by nearby residents who were disproportionately impacted by the COVID-19 pandemic.

Performance Indicators: This project successfully completed its development on schedule. Long-term success metrics include increased use of the park, and increased wellbeing for nearby residents.

Kentucky Street Lots Project

Detroit

Project ID: 24

Wayne County's contribution will go towards the beautification of three vacant lots, transforming the Kentucky Street area for the community. Further, the project further added sustainable rainwater collection mechanisms, flower gardens, and other wildflowers to aid in flood prevention and beautification. The space is to be used as an outdoor community gathering center. The project increases equitable access to outdoor recreational spaces.

Total Cost	**$82,500**
Community Contribution	$0
Contributions from other Partners	$35,000
County ARPA Contribution	$47,500
Expenditure Category	**EC 2.22**

Kentucky Street Lots Project

Project ID: 24

Detroit

Timeline: Completed

Partners:
Huntington Bank
Michigan Community Resources
GM
Ford Motor Company
Detroit
University of Detroit Mercy

Intended Outcomes: To provide residents a new civic gathering space to host events, display art, walk, sit and to relax.

Performance Indicators: Success of this project is the transformation of previously empty lots into gardens and gathering spots for the neighborhood and increased fellowship among the residents.

Goudy Park Amphitheater Pavilion Rehabilitation

Wayne

Project ID: 26

Due to generational deterioration, Wayne County is providing $250,000 to provide necessary repairs of the Goudy Park Amphitheater. The amphitheater acts as an important outdoor space for safe social and live events. Events at the park attract attendees from all over the region. Events have between 500-3,000 people per event which is a major revenue generator for businesses in their downtown. This is a major increase in quality of life for residents in the region, parks and opportunity for people to be outside as well as important to the economic health of the businesses in the downtown area and it is a social equity issue.

Total Cost	**$1,416,508**
Community Contribution	$116,508
Contributions from other Partners	$1,050,000
County ARPA Contribution	$250,000
Expenditure Category	**EC 2.22**

Goudy Park Amphitheater Pavilion Rehabilitation

City of Wayne

Project ID: 26

Timeline: Completed

Partners: City of Wayne
Kevin Coleman, Dayna Polehanki, Rashida Tlaib

Intended Outcomes: The Goudy Park Amphitheater Pavilion Rehabilitation redeveloped the amphitheater for public use, improving the pavilion and outdoor space.

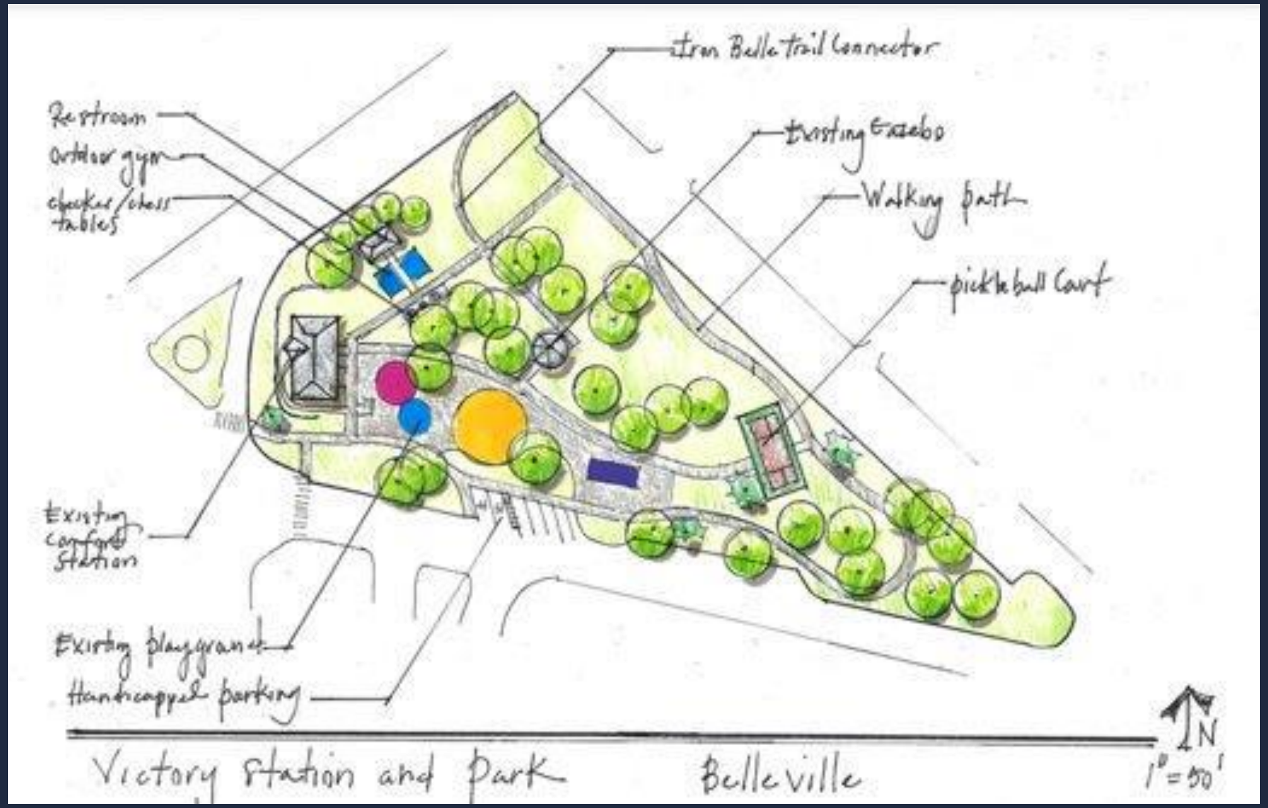
Performance Indicators: The short-term performance indicators and success metrics for this project have been met, as the construction has been completed in compliance with the timeline. Long-term success metrics include community use of the amphitheater and pavilion, and additional development in the surrounding area.

Victory Station Rehabilitation

Project ID: 28

City of Belleville

Village Park, located at the South end of Belleville's downtown district, has a brick building called Victory Station with has outdoor and indoor access rustic bathrooms and an indoor meeting area that is used by residents for small gatherings and celebrations. This building is in desperate need of upgrading to include a complete restrooms restoration, new flooring, interior painting, potential window replacement, exterior tuck pointing, roof inspection and potential replacement, heating and cooling system upgrades and exterior landscape maintenance items.



Total Cost	**$272,000**
Community Contribution	$68,000
Contributions from other Partners	$27,200
County ARPA Contribution	$176,800
Expenditure Category	**EC 6.1**

Victory Station Rehabilitation

Project ID: 28

City of Belleville

Timeline: Completed

Partners:
City of Belleville
Belleville DDA

Intended Outcomes: The Victory Station rehabilitation is intended to enhance the community space for small gatherings and celebrations, offering residents additional access and opportunity for social events.

Performance Indicators: Success of this project is the preservation of the historic Victory Station and the increase in gathering space for residents.

Boys and Girls Club of Southeast MI Industry Club

Project ID: 37

Detroit and Highland Park

Wayne County is contributing to the Boys & Girls Club of Southeastern Michigan workforce development program aimed at disproportionately impacted youth. The program provides youth participants with months-long training and skill-building programs in which they learn entrepreneurial and industry-specific skills. The Industry Club model enables youth to receive workforce training and entrepreneurial development in many industries. In addition, the Industry Clubs will act as a social incubator and accelerator for the development of this vital demographic. Participants acquire knowledge and tools directly tied to their Industry Club and cross-functional skill sets including communication, organization, technical literacy, and time management.

Total Cost	**$1,105,000**
Community Contribution	$0
Contributions from other Partners	$605,000
County ARPA Contribution	$500,000
Expenditure Category	**EC 6.1**

Boys and Girls Club of Southeast Michigan Industry Club

Project ID: 37

Boys and Girls Club of Southeast Michigan

Timeline: Completed

Partners:
Boys and Girls Club of Southeast Michigan

Intended Outcomes: To provide skills-based entrepreneurship training for youth through the Industry Club program.

Performance Indicators: Success metrics include successful completion of the program, and provision of training to bolster the next generation of entrepreneurs.

Parks Equity and Access for Citizen Engagement (PEACE)

Project ID: 29

City of Dearborn

Wayne County has committed funds to support the City of Dearborn's PEACE project, which is an equitable parks project aiming to provide access to parks and recreational spaces for lower-income residents. The County is funding improvements such as caisson abandonment, broadband WiFi access for 9 parks, solar panel installation, improvements to Dearborn Hills Golf Course, land acquisition for creation of new parks, tree work, stormwater study, and splash and installation.

7 Park Rendering with Permeable Surfaces

Total Cost	**$19,239,530**
Community Contribution	$9,619,765
Contributions from other Partners	$0
County ARPA Contribution	$9,619,765
Expenditure Category	**EC 6.1**

Parks Equity and Access for Citizen Engagement (PEACE)

Project ID: 29

City of Dearborn

Timeline: Complete

Partners:
MEDC
East Dearborn Downtown Development Authority
West Dearborn Development Authority

Intended Outcomes: To foster community in every corner of the city; ensure equity in access to parks and recreation for all residents; add to green infrastructure initiatives to support stormwater management; support recreation among neighborhoods isolated by COVID-19

Performance Indicators: Success of this project is the development of community spaces throughout the City of Dearborn for residents to gather and recreate.

Mill Street Redevelopment

City of Ecorse

Project ID: 32

Wayne County has committed funding to the City of Ecorse's redevelopment of Mill Street project. This project aims to prepare the 67-acre Mill Street site to be marketed for new developments. The County's contribution will be used for costly above ground environmental remediation and other benefits to the land for future developments. This newly redeveloped land will attract businesses and other economic opportunities for the local community, creating jobs and sustainable economic opportunities for decades to come.

Total Cost	**$6,000,000**
Community Contribution	$2,300,000
Contributions from other Partners	$200,000
County ARPA Contribution	$3,500,000
Expenditure Category	**EC 6.1**

Project ID: 32

Mill Street Redevelopment

City of Ecorse

Timeline: Completed

Partners: City of Ecorse

Intended Outcomes: This project aims to prepare a 67-acre plot for new development opportunities.

Performance Indicators: Long-term success metrics associated with this redevelopment include increased development, economic development, and job opportunities for neighboring communities.

Motown Museum Expansion

Project ID: 17

Detroit

Wayne County's commitment will aid the current expansion and preservation of the Motown Museum. Motown Museum is one of the City's greatest attractions and is thus an important economic draw. The project aims to expand the museum's campus footprint with new buildings for museum purposes, thereby creating intergenerational economic opportunities for disproportionately impacted communities, and preserving the City's rich history.

Total Cost	**$75,338,106**
Contributions from other Partners	$44,000,000
County ARPA Contribution	$2,500,000
Expenditure Category	**EC 6.1**

Motown Museum Expansion

Project ID: 17

Detroit

Timeline: Expected completion in October 2026

Partners:
Ralph C. Wilson, Jr. Foundation
Berry Gordy
Ford Motor Company
Ballmer Group
Numerous other foundations, corporations, and private citizens.

Intended Outcomes: To be a boost for culture, recreation, education and business in Wayne County and help stabilize the improving New Center neighborhood by increasing tourism, jobs, and provide a world-class educational and cultural destination.

Performance Indicators: The expansion will enhance accessibility and elevate the surrounding communities. Success will be determined by the number of students, artists, and visitors who access the facility.

Daylighting the Rouge River Park

Project ID: 25

City of Northville

The project includes daylighting the Rouge River Park which entails restoring 1200 lineal feet of the Middle Rouge River that was enclosed under the Northville Downs Racetrack property in the 1960's and demolition of the Northville Downs Racetrack to make way for a new mixed used development. Approximately 12 acres of land surrounding this section of the river will be converted into public parkland and provide connections to Hines Park and Johnson Creek. The daylighting of the Rouge River will alleviate some flooding concerns in Downriver communities.

Total Cost	**$350,000,000**
Community Contribution	$1,000,000
Contributions from other Partners	$346,500,000
County ARPA Contribution	$2,500,000
Expenditure Category	**EC 6.1**

Daylighting the Rouge River Park

Project ID: 25

City of Northville

Timeline: October 2025

Partners:
State of Michigan EGLE
Brownfield TIF funds

Intended Outcomes: The goal is to daylight the Rouge River Park and restore 1,200 lineal feet of the Middle Rouge River that was enclosed under the Northville Downs Racetrack property in the 1960's.

Performance Indicators: More than ten communities benefit from this multi-use trail by having increased access to public parkland. The daylighting will also provide flooding relieve by reducing stormwater runoff from 35 million gallons to 120,000 gallons (given an annual average rainfall of 35 inches).

Lange Park Action-Adventure Park

Project ID: 30

City of Taylor

The City of Taylor will develop its 33-acre parcel, Lange Park, turning this urban forest into an action-adventure-style park. The addition of items includes pavilions, a BMX pump track, slackline course/adventure park, geo climbers, disc golf, footie golf, walking pathways, fitness challenge course, skateboard park, cross country skiing and sled hill to Lange Park to provide equitable access to outdoor/recreation activity for Wayne County residents.

Total Cost	**$4,652,460**
Community Contribution	$2,326,230
Contributions from other Partners	$0
County ARPA Contribution	$2,326,230
Expenditure Category	**EC 6.1**

Lange Park Action-Adventure Park

Project ID: 30

City of Taylor

Timeline: Expected completion October 31, 2025

Partners: City of Taylor

Intended Outcomes: To transform the urban forest into an action-adventure style park in which will provide outdoor and recreational opportunities to disproportionately-impacted communities.

Performance Indicators: The expansion will enhance accessibility and elevate the surrounding communities. Success will be determined future use of the park, and positive impact on the broader community.

Demolition of Riverside Hospital

Project ID: 31

City of Trenton

The project is described as the demolition of Riverside Hospital, the structure at the property of 2205 Riverside and 2171 W. Jefferson, Trenton, MI 48183, to create new opportunities for such land redevelopment. This redevelopment project will inject new economic opportunities into the community, promoting sustainable improvement over the coming years.

Total Cost	**$3,017,829**
Community Contribution	$0
Contributions from other Partners	$1,517,829
County ARPA Contribution	$1,500,000
Expenditure Category	**EC 6.1**

Demolition of Riverside Hospital

Project ID: 31

City of Trenton

Timeline: Expected completion October 31, 2025

Partners: City of Trenton

Intended Outcomes: This project aims to demolish the Riverside Hospital, to make way for new developments in the community.

Performance Indicators: The long-term success metrics associated with this project include the injection of economic opportunity into the area, by setting the foundation for new development and economic growth.

Van Buren Township Community Center Project and Senior Center Improvements

Project ID: 27

Van Buren Township

The project includes building an addition to a Community Center in Van Buren Township and necessary upgrades to the existing Senior Center, allowing for construction of new community spaces. The Center will provide necessary areas for community activities and services including recreational opportunities, senior programs, mental & physical health services with potential partnership with prominent health authorities, and more. The Community & Senior center will serve not only the community's cultural and recreational needs but allow for multipurpose spaces that can be programmed for the benefit of public health such as emergency relief center (cooling/warming shelter, disaster relief.) This area suffers a disproportionate number of power outages, which has been confirmed by DTE.

Total Cost	**$16,988,022**
Community Contribution	$10,488,022
Contributions from other Partners	$2,000,000
County ARPA Contribution	$4,500,000
Expenditure Category	**EC 6.1**

Van Buren Township Community Center Project and Senior Center Improvements

Project ID: 27

Van Buren Township

Timeline: Completed

Partners: Van Buren Township

Intended Outcomes: This project includes building an addition to the community center in Van Buren Township to provide recreational programming, senior programs, and other health initiatives.

Performance Indicators: The long-term success metrics include the increased use of the community center, improved public offerings, and additional public programming.

Southgate Tower Park and Pedestrian Bridge

Project ID: 41

City of Southgate

The County's investment will create new outdoor spaces and recreation areas, as well as park renovations. The County's investment funded a new pedestrian bridge, tennis and pickle ball courts, putting greens, outdoor social spaces, and other amenities. The County's commitment encouraged additional investment from the City of Southgate to redevelop nearby residential units, creating 201 new units of housing. The proposed project will allow for the renovation of the existing Southgate Tower, a 14-story building, to create 201 new residential units. The tower is the tallest building downriver and is currently vacant and a blight on the surrounding area. The tower sits on two parcels totaling 11.88 acres. It is anticipated that the renovation of the existing tower would be the first phase of activities to redevelop the larger property.

Total Cost	**$45,000,000**
Contributions from other Partners	$46,000,000
County ARPA Contribution	$5,000,000
Expenditure Category	**EC 6.1**

Southgate Tower Park and Pedestrian Bridge

Project ID: 41

City of Southgate

Timeline: Completion by October 2026

Partners: City of Southgate

Intended Outcomes: To develop a new and unique park space for the City that will serve residents of Southgate Tower, Foundation Park Apartments, and surrounding neighborhoods.

Performance Indicators: Performance indicators include initial completion of project within the described time frame. Long-term success metrics include increased access to safe outdoor areas for the families in the neighboring communities.

Wyandotte Capital Improvements and Infrastructure Project

City of Wyandotte

Project ID: 42

The Downtown Development Authority (DDA) is pursuing a long-term capital improvements plan and downtown infrastructure plan that will reconstruct all its primary alleyways and parking lots which are in a significant state of disrepair. The project will construct an interconnected network of greenways and thoroughfares. The project will beautify and activate the alleyways and parking lots, public spaces, pocket parks throughout the community

Total Cost	**$12,200,784**
Contributions from other Partners	$8,250,784
County ARPA Contribution	$3,950,000
Expenditure Category	**EC 6.1**

Wyandotte Capital Improvements and Infrastructure Project

Project ID: 42

City of Wyandotte

Timeline: Substantially completed July 2025

Partners: City of Wyandotte, Wyandotte Municipal Services
With support from: MEDC and SEMCOG

Intended Outcomes: To create an interconnected network of public infrastructure and community assets between the downtown Wyandotte Detroit riverfront parks, neighborhoods, and business district.

Performance Indicators: Performance indicators initially include successful completion of the project within the allotted timeframe. Long-term success metrics include additional economic investment in the area, and additional public use and enjoyment.

Redford Recreation and Wellness Center

Redford Township

Project ID: 43

Redford Township will build a Recreation and Wellness Center near its existing Civic Campus in downtown Redford, that would ideally include a recreational center, classroom space, swimming pool, and fieldhouse, along with the required infrastructure to support this project, such as a retention basin and parking. The overwhelming majority of households in Redford Township are considered low-moderate income. Providing a township-owned Recreation and Wellness Center will allow it to offer affordable recreational and health programs to its diverse population.

Total Cost	**$21,533,433**
Contributions from other Partners	$15,033,433
County ARPA Contribution	$6,500,000
Expenditure Category	**EC 6.1**

Redford Recreation and Wellness Center

Project ID: 43

City of Redford

Timeline: Completed

Partners: City of Redford

Intended Outcomes: To develop a recreation and wellness center near Redford's existing Civic Campus, located in downtown Redford. This new state of the art facility will service residents and their guests.

Performance Indicators: Long-term success metrics include membership enrollment, increased use of the facility, as well as classes and additional offerings for outdoor classes.

Melvindale Kessey Fieldhouse Capital Improvements

City of Melvindale

Project ID: 44

The City of Melvindale proposed project is to rehabilitate the existing Kessey Fieldhouse facility through capital improvements including the roof, parking lot, indoor-turfs, interior hall, concession, offices and the adjacent boat launch. The City of Melvindale, Kessey Fieldhouse is the cornerstone of the community and serves as a service center in emergencies. This facility houses the senior center, banquet hall, indoor turf playing fields, concession stand, officers, Parks and Recreation disc gold and provides access to the Rouge River with its boat launch.

Total Cost	**$4,344,721**
Community Contribution	$344,721
Contributions from other Partners	$2,000,000
County ARPA Contribution	$2,000,000
Expenditure Category	**EC 6.1**

Melvindale Kessey Fieldhouse Capital Improvements

Project ID: 44

City of Melvindale

Timeline: Expected completion May of 2026.

Partners: City of Melvindale

Intended Outcomes: The intended outcomes are to rehabilitate the existing Fieldhouse facility, including new roofing, parking lot, concessions, and office, thereby improving services for the community.

Performance Indicators: Key performance indicators the successful completion of the capital improvements. Later success metrics will include the continued or expanded use of the facility for the community, including increased community engagement or use.

Cherry Hill Village

Canton Township

Project ID: 45

Cherry Hill Village Renewal Project is truly transformational, in that it would allow for the redevelopment of a blighted factory site, the creation of economic development and tax revenue generation, the promotion of physical health and sense of place, while helping create a more resilient community that is more prepared to endure the social impact of COIVD. Additionally, the most vulnerable children and citizens will have more support with access to services typically covered by health insurance. This space will be reconfigured and equipped to support various outdoor activities and events, along with the recreational cultural programming. Success of this project will be measured in the ongoing access and use of the community.

Total Cost	**$9,500,000**
Community Contribution	$4,750,000
Contributions from other Partners	$0
County ARPA Contribution	$4,750,000
Expenditure Category	**EC 6.1**

Cherry Hill Village

Project ID: 45

Canton Township

Timeline: Expected completion June 2026

Partners: Canton Township

Intended Outcomes: The intended outcomes include the redevelopment of an abandoned factory site, leading to the creation of new economic opportunities.

Performance Indicators: Key performance indicators include completion of the project within the timeframe allotted. Long-term success metrics include new economic development, new economic opportunity, and increased outside investment in the area.

Huron Charter Township Downtown Development Project

Project ID: 46

Huron Township

This project aims to completely redevelop downtown New Boston. The downtown streets will be resurfaced, bike lanes will be added connecting to the Metropark, new lighting and landscaping installed, utilities will be buried and a small park overlooking the Huron River will be constructed. The final phase of this project will connect the downtown to a small, new, riverside park, thereby enhancing the walkability of downtown.

Total Cost	**$5,375,000**
Community Contribution	$5,100,000
Contributions from other Partners	$0
County ARPA Contribution	$275,000
Expenditure Category	**EC 6.1**

Huron Charter Township Downtown Development Project

Project ID: 46

Huron Township

Timeline: Expected completion May of 2026.

Partners: Huron Township

Intended Outcomes: The intended outcome is to redevelop downtown New Boston, creating a community space and cultural event space for gathers and celebrations. This includes bike lanes, landscaping, and new lighting. It is intended that these improvements promote additional use, and spur redevelopment and economic development in the surrounding area.

Performance Indicators: Performance indicators include the successful completion of the development. Long-term success metrics include increased use of the community spaces, increased pedestrian use, and additional economic development or investment in the surrounding areas.

Centennial Community Plaza

City of River Rouge

Project ID: 47

The City of River Rouge seeks to add a plaza centrally located in the City's downtown. The addition of a plaza would catalyze further development of an urban downtown area by creating a space for everyone to gather, relax, and play. River Rouge, a city of over 7,000 residents, has suffered from disinvestment and systemic challenges associated with deindustrialization. The Plaza concept includes an archway to distinguish identity and create congregation area.

Total Cost	**$325,000**
Community Contribution	$50,000
Contributions from other Partners	$0
County ARPA Contribution	$275,000
Expenditure Category	**EC 6.1**

Centennial Community Plaza

City of River Rouge

Project ID: 47

Timeline: October 2025

Partners: City of River Rouge

Intended Outcomes: The goal is creation of a community plaza in an effort to promote shared cultures, new relationships, and a proud community.

Performance Indicators: Success will be determined by residents enjoying a wide avariety of activities and stimulating existing and potential business endeavors.

The Garden City Community Center

Garden City

Project ID: 50

This project involves the renovation and expansion of a 67-year-old community center. The building will become the much-needed community center that the City has never had – hosting all types of new programming, leagues, and community activities for people of all abilities and income levels. This project will enable asbestos removal and remediation, create a secured entrance, a new parking lot, specialty rooms, and a new gymnasium, and expand the community center's food bank.

Total Cost	**$5,000,000**
Community Contribution	$1,000,000
Contributions from other Partners	$0
County ARPA Contribution	$4,000,000
Expenditure Category	**EC 6.1**

The Garden City Community Center

Garden City

Project ID: 50

Timeline: October 2025

Partners: Garden City

Intended Outcomes: The center will host new programming and community activities for people of all ages, abilities, and income levels from throughout the region.

Performance Indicators: Success of this project will be in the ability of members of the community to enjoy a wide range of activities and health and fitness opportunities.

Blighted Property Demolition Program

Highland Park

Project ID: 49

The Blighted Property Demolition Program will safely remove dangerous structures and materials from Wayne County communities. Funding will allow the WCLB to work quickly to demolish all blighted structures currently in the WCLB inventory and any inventory received throughout the term of the agreement. This investment also includes inventory that will be transferred to WCLB from the City of Highland Park after demolition.

Total Cost	**$7,498,625**
Community Contribution	$0
Contributions from other Partners	$0
County ARPA Contribution	$7,498,625
Project Category	**EC 2.23**

Blighted Property Demolition Program

Highland Park

Project ID: 49

Timeline: Expected completion December 2026

Partners: Wayne County Land Bank

Intended Outcomes: The WCLB Blighted Property Demolition Program will provide an opportunity for more development and will help improve health and safety for the residents in our communities. The removal of dangerous structures will prevent potential injuries or harm to citizens that could be walking on the parcels and will provide an opportunity to remove dangerous materials from these sites and prevent the damaged particles or debris from falling into nearby occupied properties.

Performance Indicators: Key performance indicators include full demolition of residential structures. To date, WCLB has demolished 55 residential structures. Long-term success metrics include increased economic investment for new development in the area.

Wayne County Parks Improvement

Project ID: 52

Nankin Mills Campus Master Plan – This renovation of the space offers the opportunity to re-imagine the Campus to create additional outside educational experiences in good weather and self-guided opportunities when the Center is not open. Campus improvements include reactivating the Miller House, replacing paving, parking, walkways, adding signage and site amenities. Wayne County Parks is looking to transform Venoy Dorsey Park into a true destination park that will be a jewel to the local community and a draw that will bring people, events, recreational and economic opportunities to the area. Funding will provide amenities similar to the Hines Drive Greenway experience by creating an inviting, safe and actively used space with many recreational opportunities. Wayne County Parks is looking to restore 12 miles of trails and bridges in the Holliday Nature Preserve located in Westland.

Total Cost	**$14,900,000**
Community Contribution	$0
Contributions from other Partners	$4,900,000
County ARPA Contribution	$10,000,000
Project Category	**EC 6.1**

Wayne County Parks Improvement Project

Project ID: 52

Wayne County

Timeline: Expected completion July 2026

Partners: Wayne County

Intended Outcomes: The intended outcomes of the County's Parks Improvement Project is to provide updates to the Nankin Mills Campus, Holiday Nature Preserve, and Venoy Dorsey Park areas. By revitalizing these parks, the County aims to ensure increased public enjoyment and access.

Performance Indicators: The performance metrics include completion of the three park improvements within the relevant time frame. Long-term success metrics include increased traffic and use of the parks, as well as spurred development and investment in nearby areas.

North Branch Ecorse Creek Drain

Ecorse, Lincoln Park, Melvindale, Allen Park, Dearborn Heights, Taylor, Inkster, Westland, Romulus

Project ID: 48

The North Branch of Ecorse Creek Drain (NBEC) is located in the south-central portion of Wayne County. The watershed encompasses approximately 19,200 acres (30 square miles) and includes approximately 52,450 properties located in the communities of Romulus, Inkster, Westland, Dearborn Heights, Taylor, Allen Park, Melvindale, Lincoln Park, and Ecorse. NBEC is the primary storm water conveyance channel within this urbanized watershed. These aforementioned communities experience recurring flood events with associated flood damages which are calculated to total approximately $23M annually with the majority of damages incurred by individual homeowners. The NBEC is requesting funding to assist with implementing the currently proposed $10 million maintenance plan. This proposed project is a top funding priority for the Department of Public Services.

Total Cost	**$10,000,000**
Community Contribution	$0
Contributions from other Partners	$0
County ARPA Contribution	$10,000,000
Expenditure Category	**EC 6.1**

North Branch Ecorse Creek Drain

Wayne County Drains

Project ID: 48

Timeline: Expected completion July 2026

Partners: Wayne County Drainage District

Intended Outcomes: The intended outcomes are to improve the flooding experienced by approximately 52,450 residential properties located in the watershed.

Performance Indicators: Near-term success metrics include project completion on schedule. Long-term performance indicators include cognizable improvements in flooding for residents in the relevant watershed areas.

Wayne County Energy Efficiency

Project ID: 51

The Wayne County Energy Efficiency Initiative is an internal effort to decrease the County government's carbon footprint and energy costs. The County will engage with energy-efficiency auditors and contractors to implement energy-saving measures in county-owned facilities and to develop a fleet electrification plan for county-owned vehicles. The County will create a Revolving Energy Efficiency Fund to capture savings from the initiative and reinvest them in future energy-efficiency efforts.

Total Cost	**$1,155,750**
Community Contribution	$0
Contributions from other Partners	$0
County ARPA Contribution	$1,155,750
Expenditure Category	**EC 6.1**

Wayne County Energy Efficiency

Project ID: 51

Timeline: Expected completion July 2026

Partners: Wayne County

Intended Outcomes: Internal initiative to reduce carbon footprint of County operations, and to enhance the electrification of the County's current fleet.

Performance Indicators: Success metrics include developing a clear pathway to reducing the County's carbon footprint, and to electrify County fleet across its various departments and operations.

Fisher 21 Lofts

Detroit

Project ID: 69

This redevelopment will revitalize a long-abandoned industrial site, contributing to Detroit's housing options and commercial growth.

By integrating green space and stormwater management, the project also aligns with sustainable urban development, potentially sparking further investment in the surrounding area. This redevelopment will revitalize a long-abandoned industrial site, contributing to Detroit's housing options and commercial growth.

- ✓ Restores the historic Fisher Body Plant 21, preserving Detroit's heritage while meeting standards for federal tax credits.
- ✓ Adds 433 residential units and 44,000 square feet of commercial space, creating housing and business opportunities.
- ✓ Includes parking, green space, and stormwater management, enhancing urban sustainability.
- ✓ Sparks further development in the area, supporting community growth and revitalization.
- ✓ Repairs and removes damaged additions from a 2014 fire, stabilizing the structure and ensuring safe redevelopment.

Total Cost	**$155,482,731**
Community Contribution	$27,650,000
Contributions from other Partners	$125,332,731
County Contribution	$2,500,000
Expenditure Category	**EC 2.23**

Fisher 21 Lofts

Project ID: 69

Timeline: Completed

Partners: Fisher 21 Lofts

Intended Outcomes: Fisher 21 Lofts is redeveloping a previously abandoned industrial site to develop over 433 residential units, with 63 affordable housing units.

Performance Indicators: Success metrics include increased availability of residential units in the neighboring areas, increased economic investment and economic opportunity for neighboring residents.

Wayne County Government Services

Project ID: 53

The County has leveraged its Revenue Loss calculated according to Treasury Guidance to utilize SLFRF funds for eligible government services. These funds have bolstered operational costs, personnel costs, and other government expenses, allowing County personnel to best respond to the needs of Wayne County residents.

Total Cost	**$179,870,255**
Community Contribution	$0
Contributions from other Partners	$0
County ARPA Contribution	$179,870,255
Expenditure Category	**EC 6.1**

Wayne County Government Services

Wayne County

Project ID: 53

Timeline: Completed

Partners: Wayne County

Intended Outcomes: The intended outcome was to provide SLFRF funds for eligible government services at the County, thereby funding crucial government services, and bolstering County operations.

Performance Indicators: Success metrics include the continued capacity of Wayne County to provide available and efficient services for its residents.

Wayne County Government Services II

Project ID: 65

The County has leveraged its Revenue Loss calculated according to Treasury Guidance to utilize SLFRF funds for eligible government services. These funds have bolstered operational costs, personnel costs, and other government expenses, allowing County personnel to best respond to the needs of Wayne County residents.

Total Cost	**$26,040,713.03**
Community Contribution	$0
Contributions from other Partners	$0
County ARPA Contribution	$26,040,713.03
Expenditure Category	**EC 6.1**

Wayne County Government Services II

Wayne County

Project ID: 65

Timeline: Completed

Partners: Wayne County

Intended Outcomes: The intended outcome was to provide SLFRF funds for eligible government services at the County, thereby funding crucial government services, and bolstering County operations.

Performance Indicators: Success metrics include the continued capacity of Wayne County to provide available and efficient services for its residents.

Hybrid Testing & Vaccination (COVID-19 at Home Testing Kits)

Project ID: 13

The funding for the At-Home COVID-19 Testing for the Hybrid Testing and Vaccination Clinic Initiative to address the COVID19 surge in Out-Wayne County of positive cases. This project is complete, and success was measured by number of at home testing kits delivered and utilized to aid recovery from the COVID-19 pandemic.

Total Cost	**$52,000**
Community Contribution	$0
Contributions from other Partners	$0
County ARPA Contribution	$52,000
Expenditure Category	**EC 1.2**

Hybrid Testing & Vaccination (COVID-19 at Home Testing Kits)

Project ID: 13

Wayne County

Timeline: Completed

Partners: Wayne County

Intended Outcomes: The County funded both testing and vaccination for the COVID-19 pandemic for residents in need.

Performance Indicators: Success metrics include the successful distribution of all kits and vaccines, and creating healthier and safer communities.

Managing COVID-19 Congregate Testing

Project ID: 16

The funding for the Managing COVID-19 Congregate Testing program was utilized to purchase COVID-19 testing kits for staff, inmates, and youth in the Wayne County jail system. The program is completed, and success was measured through the number of tests provided throughout the early pandemic period.

Total Cost	**$1,000,000**
Community Contribution	$0
Contributions from other Partners	$0
County ARPA Contribution	$1,000,000
Expenditure Category	**EC 1.2**

Managing COVID-19 Congregate Testing

Wayne County

Project ID: 16

Timeline: Completed

Partners: Wayne County

Intended Outcomes: The County funded both testing and vaccination for the COVID-19 pandemic for staff and inmates in Wayne County jail populations.

Performance Indicators: The County successfully distributed testing kits, thereby reducing the likelihood of spread of COVID-19 throughout the jails and surrounding community.

Administrative Projects – EC 7

Project ID: 16

Project Name	Project ID	Amount	Description
AirTable License	20	$34,272	Licensing access to AirTable which is used to track SLFRF projects. The system created in AirTable creates a single source of information so all Wayne County Departments can see the current status of SLFRF projects and have access to any collected information regarding that project.
ALG 1	54	$32,508	The County has retained the Allen Law Group, PC to perform legal compliance services for the SLFRF program.
ALG 2	55	$2,586,912.49	The County has retained the Allen Law Group, PC to perform legal compliance services for the SLFRF program.
Guidehouse Contract	1	$3,980,983	The County previously retained Guidehouse to manage and oversee the SLFRF program.
Ernst & Young	66	$500,467.49	EY provides compliance-related support for the County's SLFRF program, including grant-oversight and reporting services.