

Wayne County

Recovery Plan Performance Report



Wayne County, Michigan
State and Local Fiscal Recovery Funds
2024 Report

1. EXECUTIVE SUMMARY

Wayne County received \$339,379,870 in Coronavirus State and Local Fiscal Recovery Funds by the U.S. Department of Treasury to develop and support projects which promote an equitable recovery from the COVID-19 pandemic. Currently, the County has formally obligated a total of \$339,691,370.00 of its total SLFRF award and has expended a total of \$199,591,441.72.

At the outset of the program, Wayne County worked with the 43 municipalities within its borders to identify priority needs of each municipality, held community events for Wayne County residents to discuss project ideas and community needs, as well as met with local leaders and non-profits.

Wayne County’s community-driven process prioritized disproportionately impacted and historically disadvantaged communities to ensure the needs of Wayne County residents would be an essential variable in the project selection process.

Wayne County’s community-driven and grass-roots process generated hundreds of project submissions, and even more discussions on use of funds and community needs. Ultimately, Wayne County’s projects focused on six (6) primary recovery areas:

1. Economic Recovery
2. Health
3. Infrastructure
4. Public Spaces
5. Education and Housing
6. Workforce Development

In assessing projects to address the primary recovery areas, Wayne County developed and utilized the following framework to review and assess its SLFRF projects:



For instance, the County’s initial focus was on addressing the emergency health and economic needs of County residents during the COVID-19 pandemic. As the needs of County residents have continued to evolve throughout the various stages of pandemic recovery, the County has recalibrated and reapportioned its use of funds to create sustainable and lasting solutions to Wayne County resident’s present needs and anticipating needs of the future.

The County’s economic recovery and unemployment rates have rebounded significantly since the beginning of the COVID-19 pandemic. Because of this, the County worked with its partners at Southeast Michigan Community Alliance (SEMCA) to refocus \$30 million dollars which were originally slated for a workforce development initiative, into new sustainable economic recovery projects which support local business and entrepreneurs. By spreading the County’s funds across additional economic recovery and workforce development programs, the County’s investments will address a wider range of economic needs, and across additional communities. The County’s approach ensures the projects are proportionate to the needs of the public, and that every SLFRF dollar is used effectively.

2. USE OF FUNDS

The County previously reported a conceptual analysis of the six (6) targeted recovery areas. The County, in a continued effort to most effectively and efficiently utilize its SLFRF funds, hereby provides an updated account of the County’s SLFRF target areas: Economic Recovery, Health, Infrastructure, Public Spaces, Housing / Education, and Workforce Development.

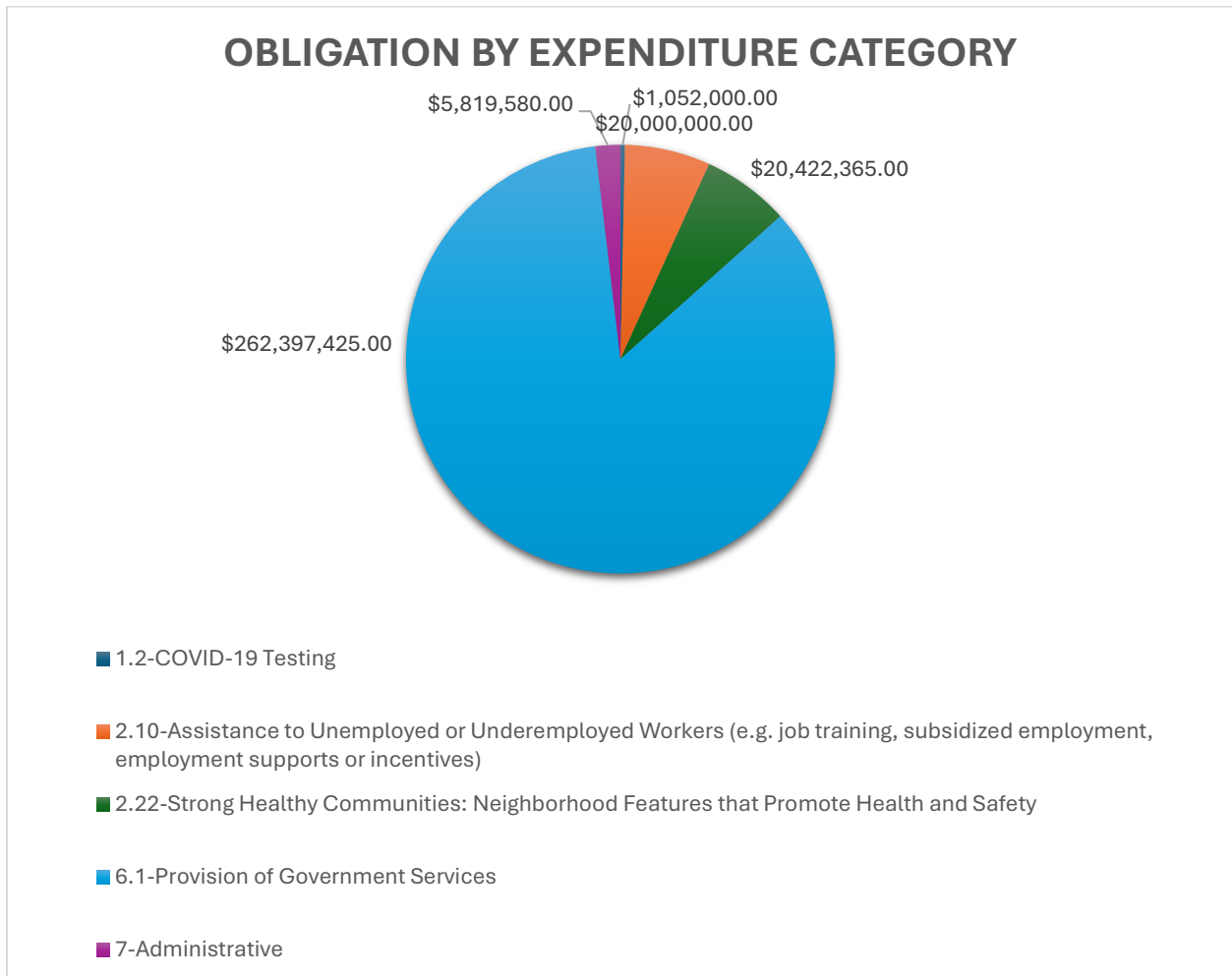


In order to provide the most efficient and effective use of the County’s SLFRF funds, the County has continued to work with its municipalities and broader community to reduce redundant

overinvestments in certain targeted recovery areas. Accordingly, while the County has deemphasized the allocation of SLFRF funds for education and housing targeted recovery areas, the County’s SLFRF projects have been selected and developed to most effectively benefit multiple targeted recovery areas, thereby increasing the efficiency and effectiveness of the County’s SLFRF funds.

For instance, a project focused on revitalizing outdoor spaces may impact health outcomes by supporting outdoor activities and making recreational activities more accessible. Alternatively, outdoor spaces projects may invite additional development and increase economic opportunities for disproportionately impacted communities. The County has consciously designed its projects to leverage this recovery area domain overlap to design and promote sustainable projects which have a widespread and lasting impact on the community.

Use of Funds by Expenditure Category



- ***Revenue Replacement***

The largest use of County funds is within Expenditure Category 6 – Revenue Replacement. The County funded 22 projects under Expenditure Category 6.1 – Provision of Government Services, which the U.S. Department of Treasury created as an expedited expenditure category for Recipient governments who suffered significant revenue loss from the pandemic. The County has leveraged the flexibility and reduced administrative costs central to Expenditure Category 6.1 to maximize the amount of SLFRF dollars the County has allocated to projects which directly benefit Wayne County residents. By reducing administrative costs associated with the majority of the County’s projects, the County ensured the most effective and efficient use of funds.

The County’s Revenue Replacement projects include redevelopments, outdoor spaces and park revitalization projects, workforce development and economic development projects, blighted property demolition projects, and infrastructure projects. A full review of the County’s Revenue Replacement projects is stated more fully below.

- ***Expenditure Category 1 / Health***

The County developed two large COVID-19 testing programs under Expenditure Category 1, which were instrumental in providing adequate testing to vulnerable and at-risk populations, and to stop the spread of COVID-19 during the pandemic. As the threat of the virus diminished over time, these testing projects were phased out. The County reappropriated portions of the remaining funds originally slated for COVID-19 testing to be used on projects to address the current needs of the community.

- ***Expenditure Category 2 / Negative Economic Impacts / Economic Recovery***

The County has maintained a focused approach to addressing not only the present needs of the County’s disproportionately impacted residents, but also the future economic vitality of the County. The County’s flagship workforce development project is the WayneLINC project, developed with partners Southeast Michigan Community Alliance (SEMCA) to provide workforce training for disproportionately impacted residents across the County. The County has allocated \$20 million to this initiative, which will begin training in August of 2024.

Under the WayneLINC program, participants can receive comprehensive workforce development services, including career services, training and upskilling, and can receive payment for training. Further, the WayneLINC program was built to address common barriers that many Wayne County residents face when seeking to participate in training programs, such as lack of access to reliable transportation or childcare. Interested residents may visit the link provided below to learn more about the WayneLINC program (the link is also accessible from the Wayne County website): [WayneLINC - SEMCA Michigan Works! \(semcamiworks.org\)](https://semcamiworks.org)

The County has continued to seek sustainable economic vitality programs which can address the current and pressing needs of its residents, while also looking to attract new business opportunities, and create new jobs in the future. To execute this vision, the County has devoted tens of millions in workforce development and economic vitality projects which support local small businesses in historically vulnerable areas. This support includes workforce incubators and business hubs to hire

and support local populations and entrepreneurs, and the County's community-driven strategy ensures the services are delivered directly to those who need it most.

The County's economic vitality approach further includes a variety revitalization of outdoor spaces projects which will attract business opportunities and generate jobs in areas with historically high unemployment rates. By revitalizing these outdoor spaces, historically blighted or stalled areas are transforming into renewed economic engines for the broader community and local economies.

The County has similarly focused resources on the necessary components of stability which traditionally create barriers to employment, such as stable and affordable housing. The County, through its Emergency Rental Assistance Program, was able to provide rental and utility assistance and/or rent stabilization assistance to 5,156 renters in Wayne County. These funds went to ensure families who were disproportionately impacted by the COVID-19 pandemic could stave off eviction and utility shutoffs.

- ***Infrastructure Initiatives and Outdoor Spaces***

The County is proud to partner with the City of Detroit and others in support of the Joe Louis Greenway project. The Joe Louis Greenway will connect multiple communities with historically low access to safe outdoor recreational spaces. The County has allocated \$20 million to aid this project and provide equitable opportunities for outdoor recreational activities, while promoting the health and safety of its residents. Wayne County residents interested in learning more about the Joe Louis Greenway project may visit the following website: [Joe Louis Greenway | City of Detroit \(detroitmi.gov\)](https://joe-louis-greenway.detroitmi.gov)

The County has spearheaded multiple internal infrastructure initiatives, including a \$10 million drains and sewage infrastructure project. Given the increasingly significant extreme weather events and routine flooding, the County has invested significant funds to aid the drainage systems throughout Wayne County to address the pressing infrastructure needs of our vulnerable populations.

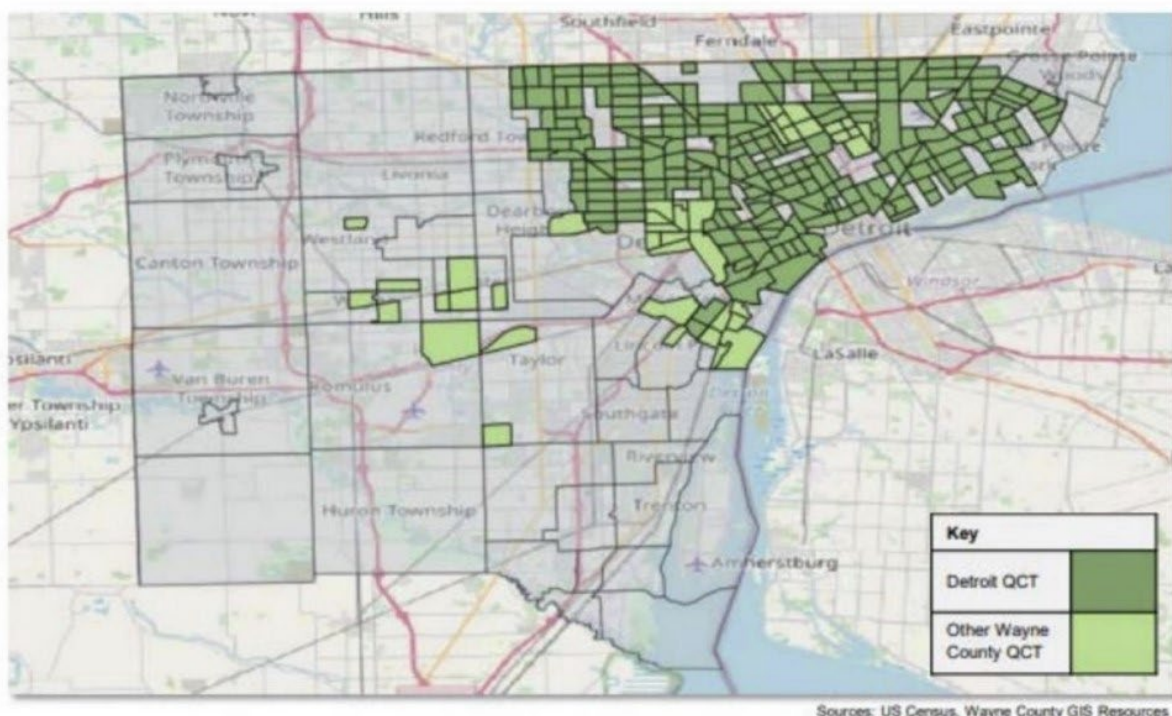
Further, the County has allocated an additional \$10 million to the County's Parks & Recreation Department for park revitalization. Historically disproportionately impacted communities lack access to safe outdoor spaces. During the COVID-19 pandemic, this lack of access caused increased risk of spread of the COVID-19 virus, as well as increased mental and physical health risks. The County's Park Renovation project aims to revitalize a wide range of outdoor spaces in economically disadvantaged areas to ensure an equitable recovery from the COVID-19 pandemic and promoting health and safety for generations to come.

Conclusion

The SLFRF program offered a once-in-a-lifetime opportunity to address many of the pressing needs of County residents. The County worked with its municipal partners to identify the key partnership opportunities, and to ensure the County's funds and municipal funds were not utilized in a redundant manner. Through the partnership with Wayne County's municipalities, community leaders, local non-profits and businesses, the County has developed one of the most coherent and proactive uses of its SLFRF funds across the County.

3. PROMOTING EQUITABLE OUTCOMES

Goals. Wayne County is the most diverse county in the state of Michigan: County projects, programming, and allocation of SLFRF funds should reflect this. The County features a population which is 38% Black or African American, 6% Hispanic or Latino, and 3% Asian. Additionally, there are 79,330 veterans and over 70,000 women-owned firms and minority owned firms each inside the County. As previously mentioned, the County is focused, and will continue to prioritize, efforts that address the needs of communities in Qualified Census Tracts, in which 50 percent or more of households have incomes below 60 percent of the Area Median Gross Income. The Qualified Census Tracts of the County are pictured below.



The County developed its project-selection processes and procedures at the outset of the program to ensure projects from all around the County were considered, which included a diverse array of potential projects and project applicants. Further, the County spent significant time and resources hearing directly from the communities who were hit hardest by the COVID-19 pandemic. The community’s needs and concerns have been prioritized to ensure the County’s projects not only addressed the community’s needs but also barriers to participation. This approach has ensured that the County’s diversity and sustainability goals were built into the project selection process at every level of development.

Awareness. By partnering with the County’s municipalities, well-respected non-profits, and community partners, the County sought out projects with funding and support from multiple well-known entities, and projects receiving both public and private funding. The County’s partnership-

driven investment strategy ensures that every project is supported by a team of competent and committed professionals, all working together to ensure success by driving awareness and access.

Additionally, the County recognizes that the success of the projects ultimately rests on community awareness and support. As such, the County has spent considerable time and resources developing tools, marketing campaigns, and outreach programs to ensure the County's most vulnerable populations have access to the programming and benefits of the SLFRF program. The County recognizes that disproportionately impacted communities may not have access to reliable internet or technology, and thus the County continues to spread awareness through face-to-face community engagement as well as technological channels. Additionally, Wayne County remains committed in providing information online which is accessible to all, including

Access and distribution. The County's project selection process considered the physical location of its projects, working diligently with its program partners to develop programs and services across the County. Further, certain municipalities within the County received significant funding. To ensure resources and efforts were not being duplicated or over-indexed in one area, the County reviewed spending by other governmental entities to strategically choose its projects.

For example, by teaming up with Southeastern Michigan Community Alliance (SEMCA), Wayne County's WayneLINC program was developed around specific equity and access goals. SEMCA partnered with additional training partners and service providers across Wayne County, such that residents across Wayne County could participate. Further, the program was also designed to address the primary barriers many Wayne County residents face which prohibit them from finding steady work, or even participating in similar programs such as lack of reliable transportation, and lack of childcare. The WayneLINC program addresses barriers by providing funds for transportation, providing funding for childcare services during training, and paying participants to participate in training such that participants would not have to choose between providing for their families or participating in training.

Finally, the County's project development process prioritized communities which were disproportionately impacted by the COVID-19 pandemic, and who have historically faced lower economic opportunities. To align with programmatic goals, the County has placed significant emphasis on ensuring disproportionately impacted communities can bypass the historical barriers, thereby ensuring access and distribution were foundational considerations in the County's projects.

Outcomes. Wayne County has developed every project with the outcomes in mind, developing key success metrics for its programs. The majority of the County's construction projects are on accelerated timelines to ensure the County had enough strategic time to repurpose funds before the obligation deadline. Further, the County's participant-driven programs have clear and defined key performance indicators and success metrics. Wayne County remains invested in project outcomes and has designed oversight into all its participant programs to ensure the County remains actively engaged in the project outcomes.

The County further promotes success through its hands-on project management approach. To ensure the County's SLFRF funds are utilized in the most effective manner, project-driven success metrics are continuously reviewed to determine whether funds ought to be reappropriated for better

use. Accordingly, the County’s Economic Development and Vitality Departments hold weekly, biweekly, and monthly meetings with the County’s project partners to ensure key timelines and success metrics are being met, redefined when necessary, or expanded. This approach requires not only cooperation with our project partners, but also across a wide array of County departments. At the project level, the County’s participant programs are encouraged to seek feedback from participants and the broader community to find new ways to improve, and to reduce additional barriers. While this hands-on oversight and management approach requires significant time, attention, and resources, the County believes that playing a central role in the success of the projects is the best method to safeguard success.

4. COMMUNITY ENGAGEMENT

The County’s project development and assessment process has been driven by community input. In previous reports, the County indicated that it had dedicated hundreds of hours engaging the broader community throughout Wayne County to discuss the pressing issues residents were facing. Throughout the previous year, the County has continued to engage the broader community, community stakeholders, non-profits, small businesses, Wayne County municipalities, and Wayne County residents. The County has continued to review and address the projected outcomes of the projects, weighing them against the proportional needs of the residents. The County had previously reported the following engagement outline:

Stakeholder	Engagement Process and Opportunity
Wayne County Commission	Meet with Wayne County commission to hold informative meetings in which commissioners receive important updates on SLFRF-related advancements and request additional information on behalf of their communities.
County Departments	The County has promoted a comprehensive approach which encourages routine inter-departmental participation in the SLFRF program.
Municipalities	The County has created significant channels of communication with its municipalities, allowing municipalities to ensure the needs of their communities are represented in the SLFRF development process.
Friday Roundtables	Friday roundtables were utilized to bring together members of the community, and

	those channels continue to be utilized in the community engagement process.
Community Colleges	Wayne County continues to communicate with local community colleges to review opportunities for SLFRF-funded college projects.
Wayne Regional Educational Services Agencies (RESA)	Wayne County and RESA continue to review ways to invest in education.
Business Stakeholders	Business stakeholders have routinely met with County representatives and submitted projects through the submission portal over the past year.
Non-profit and Philanthropic Partners	The County has ongoing communication with non-profit and philanthropic partners regarding SLFRF implementation and community needs.

However, the County’s community engagement extends beyond the open public channels expressed above. As a form of broad community engagement, and to ensure community engagement was a central component of the County’s project development process, the County developed a project submission portal through its AirTable platform. The project submission portal allowed anyone interested in receiving SLFRF funding to provide detailed information regarding the timeline, cost, and scope of the proposed project. The County’s submission portal solicited a diverse range of projects from entities across the public, private, and non-profit sectors to seek funding. Further, the County has utilized its project submissions to review the aggregate needs and desires of the community, providing a broader meta-analysis of community needs and assessments. Additionally, the County has leveraged economic recovery data, and other available data evidencing the current state of Wayne County’s recovery from the COVID-19 pandemic to ensure all projects remain proportionate to the needs of the public.

Despite the County’s SLFRF funds are largely obligated, the County has continued to receive additional project requests. The County is reviewing additional funding sources or opportunities for community projects, and thus the County’s SLFRF project development and assessment architecture is being leveraged to find additional opportunities. Accordingly, the County has continued to hold formal meetings with their municipalities, non-profits, community leaders, and potential future partners to develop or explore additional projects and opportunities. This continued community engagement fosters stronger partnerships between the County and its diverse set of communities and while also delivering important information to County management necessary to ensure a proportionate and equitable recovery to the COVID-19 pandemic.

The County has gathered external and internal input through a wide array of channels and mediums. As for the County's external channels, the County held meetings with various community representatives, such as local municipality leaders, business stakeholders, community colleges, and non-profit and philanthropic entities. Through these meetings, the County has continued to gain insight into the specific and unique needs of the diverse county communities, 43 municipalities, local non-profits, agencies, business stakeholders and philanthropic partners. As for the County's internal input, the County leveraged preexisting channels developed through the County's broad interaction with its communities. By leveraging these communication channels, the SLFRF management team has been able to incorporate and build on community-driven departmental priorities when developing and selecting their projects. Ultimately, the County has continued to build and refine a collaborative, grass roots process in which the community is engaged at every level of the program development process.

5. LABOR PRACTICE

The County has ensured all applicable labor standards and practices have been followed on all projects, including but not limited to nondiscrimination, equal opportunity, disclosure requirements, debarred, suspended, or ineligible contractors and drug-free workplace. This includes the County's current wage standards for federal infrastructure projects, Federal procurement standards under 2 CFR 200 Subpart D or Wayne County's local procurement ordinances, subcontracting disclosure forms, conflict of interest checks, and others. The County has reviewed every project to ensure all federal labor standards and protections are applied and enforced through contract, disclosure, and project management and review.

Further, the County enforces its own labor-related ordinances such as Wayne County Code of Ordinance § 120-65, Living Wage Ordinance, Wayne County Code of Ordinance § 55-12, Discriminatory Employment Practices, and others. While the County does not currently have projects under Expenditure Category 5, the County promotes equitable and non-discriminatory hiring practices as described above. Should the County ultimately perform EC 5 projects in the future, the County will provide requisite programmatic data such as project labor agreements, community benefit agreements, and local hiring requirements. The County will report any changes in EC 5 projects including project labor agreements, community benefit agreements, and local hiring requirements.

6. USE OF EVIDENCE

The County has developed Key Performance Indicators and general success metrics for pertinent projects to measure progress and success. While these KPIs and metrics do not stem from clearinghouses, the County considers and implements evidentiary and historical success of categories of projects when assessing project viability and proportionality. Additionally, the County draws on decades of success implementing, funding, and promoting similar projects across

its municipalities. Wayne County will update additional information regarding the County's use of evidence on future reports, as applicable.

7. PERFORMANCE REPORT

While the County's projects impact a multitude of targeted recovery areas, due to the County's use of Revenue Replacement, the County has analyzed project performance via the conceptualized categories below. Specifically, the bulk of the County's projects are focused on economic development or recovery, and therefore the projects can be broadly categorized into Economic Development projects, Workforce Development projects, and Outdoor Spaces / Infrastructure projects. The County's focus on economic growth and opportunity for disproportionately impacted communities stems from a focus and commitment to sustainable outcomes. Many social outcomes can be predicted from a family's socio-economic status. Accordingly, focusing the County's SLFRF funds on sustainable and equitable economic opportunity offers not only immediate relief to disproportionately impacted communities, but can also create the foundation for improvements across the other targeted recovery areas as well, such as health, education, and housing.

Economic Development: Economic growth can, and historically has, helped to alleviate many of the secondary negative issues faced by communities in lower socio-economic areas. By allocating a substantial amount of the County's SLFRF funds on building sustainable opportunities for economic development, the County aims to address a wide array of second-order issues which are downstream from economic distress. The County's equity-driven approach aims to inject sustainable economic growth directly into historically low socio-economic communities, but to do so in a way that sustainably lifts the community up for decades to come.

Broadly, the County's approach to ensuring success for its Economic Development projects is the completed development or redevelopment of the targeted area. The County's Economic Development projects are primarily construction projects, or pre-development projects which revitalize areas for future economic opportunity. Ultimately, the outcomes are weighed by the successful completion of the project, and support from the community.

Workforce Development: Wayne County firmly believes that the best type of investment is an investment directly in the people of Wayne County. Our communities thrive when everyone is given opportunities to enrich their own lives and the lives of their families. Accordingly, Wayne County has invested tens of millions of dollars in workforce development and training programs, including youth workforce training programs, small business and local incubators and entrepreneurship hubs, and widespread equitable training programs which provide training while simultaneously addressing the difficult barriers many Wayne County residents face, such as transportation and childcare. The County's workforce development projects aim to upskill local Detroiters who have historically lacked opportunity and access to appeal to new economic investment opportunities that can sustain our communities from within.

The County's Workforce Development projects are judged by key success metrics such as number of individuals trained, upskilled, or residents who have found improved working outcomes. While

the County's projects are centered around different success metrics, successful outcomes all stem from residents receiving a sustainable and equitable benefit.

Outdoor Spaces / Infrastructure: Wayne County's outdoor spaces program seeks to provide widespread renovation and rehabilitation to outdoor parks and recreation areas. The County's investment in these outdoor spaces has aided new affordable housing developments and local businesses which were seeking to locate near newly updated parks and social areas. Further, Wayne County has invested tens of millions of dollars into updating its infrastructure to address flooding and water retention issues. These investments will not only save the residents money in the future but also create additional opportunities for new developments and broad investment into our communities to fuel future growth.

The County's outdoor spaces and infrastructure projects provide a series of benefits that are more difficult to measure or define under success metrics. For instance, the success of the County's park renovations and recreational area developments will be determined by the successful completion of the project, and by widespread adoption of the community. The County's primary tool for assessing success for its outdoor spaces projects stems from community satisfaction. Alternatively, the County's Ecorse Creek Drains and infrastructure projects have more tangible success outcomes, such as reducing flooding and water retention issues. The County will continue to monitor and measure success accordingly and report back in future reports.

[Section 8 continues on the following page]

8. Project Inventory



Joe Louis Greenway

Project ID: 33

Detroit

The Joe Louis Greenway will create a comprehensive recreational path that will connect neighborhoods previously separated by freeways and discontinuous transit via new and existing pedestrian and bike paths, creating a total of 27.5 miles of accessible and connected pathways. It will connect to existing paths like the Dequindre Cut and the Riverwalk, and provide a safe loop around the city. The greenway will also connect neighborhoods and the cities of Dearborn, Hamtramck, and Highland Park. The Joe Louis Greenway will provide community spaces and outdoor activities for all Detroiters. Wayne County will support funding of the Hamtramck, Highland Park, and Dearborn portions of the greenway. Success of this project will be measured in community engagement and use of the greenway, and economic vitality of the surrounding areas.



Total Cost	\$248,000,000
Community Contribution	\$50,000,000
Contributions from other Partners	\$178,000,000
County ARPA Contribution	\$20,000,000
Expenditure Category	EC 2.22

Workforce Development – WayneLINC

Project ID: 19

Wayne County has made a significant commitment to strengthening the local workforce development ecosystem by developing a series of workforce initiatives. Residents disproportionately impacted by COVID-19 will receive access to a wide range of tailored services to bolster their entry, stability, and impact in the workforce thus reducing barriers to employment, creating career pathways, and driving industry growth to help individuals in Wayne County achieve high-quality employment. The Southeastern Michigan Community Alliance, (SEMCA) will implement the Workforce Development Programs in partnership with Wayne County by implementing these programs with and through additional program partners and by administering funds allocated to these partners. KPIs and success metrics stem from number of workers trained, employed, or upskilled.



Total Cost	\$20,000,000
Community Contribution	\$0
Contributions from other Partners	\$0
County ARPA Contribution	\$20,000,000
Expenditure Category	EC 2.10

Downtown Outdoor Fitness Park

City of Lincoln Park

Project ID: 23

This project was developed to address the important lack of outdoor spaces which disproportionately impacted urban communities found during the COVID-19 pandemic. This project aimed to improve underutilized outdoor space while promoting recreational and sports activity to promote equitable access to health and well-being.



Total Cost	\$231,865
Community Contribution	\$107,000
Contributions from other Partners	\$0
County ARPA Contribution	\$124,865
Expenditure Category	EC 2.22

Kentucky Street Lots Project

Detroit

Project ID: 24

Wayne County's contribution will go towards the beautification of three vacant lots, transforming the Kentucky Street area for the community. Further, the project further added sustainable rainwater collection mechanisms, flower gardens, and other wildflowers to aid in flood prevention and beautification. The space is to be used as an outdoor community gathering center. The project increases equitable access to outdoor recreational spaces.

Total Cost	\$82,500
Community Contribution	\$0
Contributions from other Partners	\$35,000
County ARPA Contribution	\$47,500
Expenditure Category	EC 2.22



Goudy Park Amphitheater Pavilion Rehabilitation

Wayne

Project ID: 26

Due to generational deterioration, Wayne County is providing \$250,000 to provide necessary repairs of the Goudy Park Amphitheater. The amphitheater acts as an important outdoor space for safe social and live events. Events at the park attract attendees from all over the region. Events have between 500–3,000 people per event which is a major revenue generator for businesses in their downtown. This is a major increase in quality of life for residents in the region, parks and opportunity for people to be outside as well as important to the economic health of the businesses in the downtown area and it is a social equity issue.



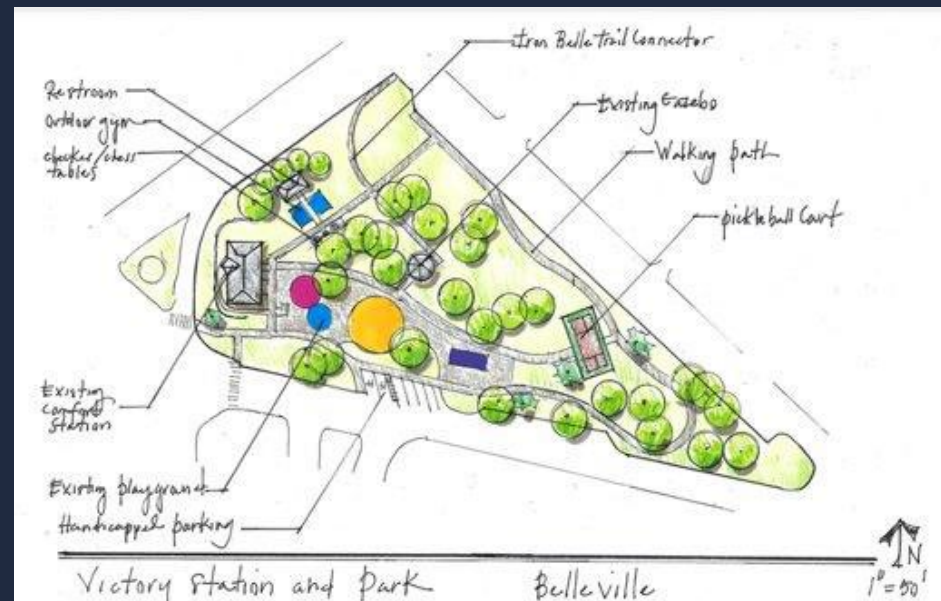
Total Cost	\$1,416,508
Community Contribution	\$116,508
Contributions from other Partners	\$1,050,000
County ARPA Contribution	\$250,000
Expenditure Category	EC 2.22

Victory Station Rehabilitation

Project ID: 28

City of Belleville

Village Park, located at the South end of Belleville's downtown district, has a brick building called Victory Station with has outdoor and indoor access rustic bathrooms and an indoor meeting area that is used by residents for small gatherings and celebrations. This building is in desperate need of upgrading to include a complete restrooms restoration, new flooring, interior painting, potential window replacement, exterior tuck pointing, roof inspection and potential replacement, heating and cooling system upgrades and exterior landscape maintenance items.



Total Cost	\$272,000
Community Contribution	\$68,000
Contributions from other Partners	\$27,200
County ARPA Contribution	\$176,800
Expenditure Category	EC 6.1

Boys and Girls Club of Southeast MI Industry Club

Project ID: 37

Detroit and Highland Park

Wayne County is contributing to the Boys & Girls Club of Southeastern Michigan workforce development program aimed at disproportionately impacted youth. The program provides youth participants with months-long training and skill-building programs in which they learn entrepreneurial and industry-specific skills. The Industry Club model enables youth to receive workforce training and entrepreneurial development in many industries. In addition, the Industry Clubs will act as a social incubator and accelerator for the development of this vital demographic. Participants acquire knowledge and tools directly tied to their Industry Club and cross-functional skill sets including communication, organization, technical literacy, and time management.



Total Cost	\$1,105,000
Community Contribution	\$0
Contributions from other Partners	\$605,000
County ARPA Contribution	\$500,000
Expenditure Category	EC 6.1

Parks Equity and Access for Citizen Engagement (PEACE)

Project ID: 29

City of Dearborn

Wayne County has committed funds to support the City of Dearborn’s PEACE project, which is an equitable parks project aiming to provide access to parks and recreational spaces for lower-income residents. The County is funding improvements such as caisson abandonment, broadband WiFi access for 9 parks, solar panel installation, improvements to Dearborn Hills Golf Course, land acquisition for creation of new parks, tree work, stormwater study, and splash and installation.



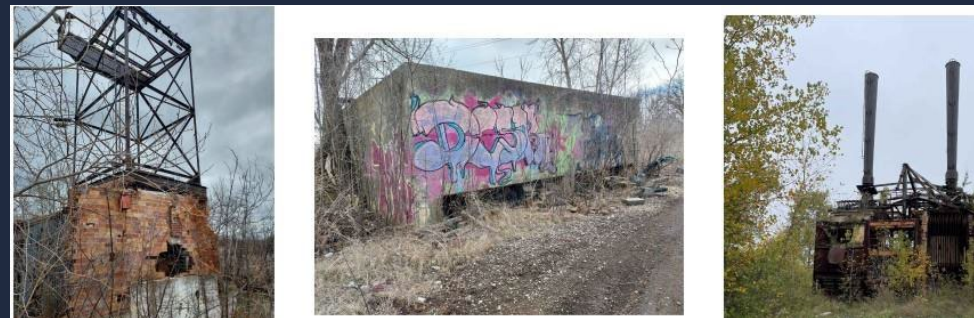
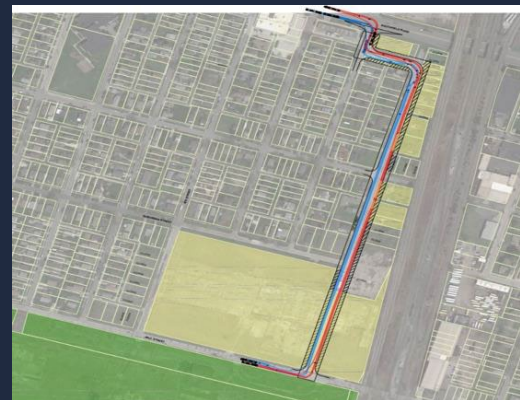
Total Cost	\$19,239,530
Community Contribution	\$9,619,765
Contributions from other Partners	\$0
County ARPA Contribution	\$9,619,765
Expenditure Category	EC 6.1

Mill Street Redevelopment

City of Ecorse

Project ID: 32

Wayne County has committed funding to the City of Ecorse's redevelopment of Mill Street project. This project aims to prepare the 67-acre Mill Street site to be marketed for new developments. The County's contribution will be used for costly above ground environmental remediation and other benefits to the land for future developments. This newly redeveloped land will attract businesses and other economic opportunities for the local community, creating jobs and sustainable economic opportunities for decades to come.



Total Cost	\$6,000,000
Community Contribution	\$2,300,000
Contributions from other Partners	\$200,000
County ARPA Contribution	\$3,500,000
Expenditure Category	EC 6.1

Motown Museum Expansion

Project ID: 17

Detroit

Wayne County's commitment will aid the current expansion and preservation of the Motown Museum. Motown Museum is one of the City's greatest attractions and is thus an important economic draw. The project aims to expand the museum's campus footprint with new buildings for museum purposes, thereby creating intergenerational economic opportunities for disproportionately impacted communities, and preserving the City's rich history.



Total Cost **\$75,338,106**

Contributions
from other
Partners \$44,000,000

County ARPA
Contribution \$2,500,000

**Expenditure
Category** **EC 6.1**

Daylighting the Rouge River Park

Project ID: 25

City of Northville

The project includes daylighting the Rouge River Park which entails restoring 1200 lineal feet of the Middle Rouge River that was enclosed under the Northville Downs Racetrack property in the 1960's and demolition of the Northville Downs Racetrack to make way for a new mixed used development. Approximately 12 acres of land surrounding this section of the river will be converted into public parkland and provide connections to Hines Park and Johnson Creek. The daylighting of the Rouge River will alleviate some flooding concerns in Downriver communities.



Total Cost	\$350,000,000
Community Contribution	\$1,000,000
Contributions from other Partners	\$346,500,000
County ARPA Contribution	\$2,500,000
Expenditure Category	EC 6.1

Lange Park Action-Adventure Park

City of Taylor

Project ID: 30

The City of Taylor will develop its 33-acre parcel, Lange Park, turning this urban forest into an action-adventure-style park. The addition of items includes pavilions, a BMX pump track, slackline course/adventure park, geo climbers, disc golf, footie golf, walking pathways, fitness challenge course, skateboard park, cross country skiing and sled hill to Lange Park to provide equitable access to outdoor/recreation activity for Wayne County residents.



Total Cost	\$4,652,460
Community Contribution	\$2,326,230
Contributions from other Partners	\$0
County ARPA Contribution	\$2,326,230
Expenditure Category	EC 6.1

Demolition of Riverside Hospital

Project ID: 31

City of Trenton

The project is described as the demolition of Riverside Hospital, the structure at the property of 2205 Riverside and 2171 W. Jefferson, Trenton, MI 48183, to create new opportunities for such land redevelopment. This redevelopment project will inject new economic opportunities into the community, promoting sustainable improvement over the coming years.



Total Cost	\$3,017,829
Community Contribution	\$0
Contributions from other Partners	\$1,517,829
County ARPA Contribution	\$1,500,000
Expenditure Category	EC 6.1

Van Buren Township Community Center Project and Senior Center Improvements

Project ID: 27

Van Buren Township

The project includes building an addition to a Community Center in Van Buren Township and necessary upgrades to the existing Senior Center, allowing for construction of new community spaces. The Center will provide necessary areas for community activities and services including recreational opportunities, senior programs, mental & physical health services with potential partnership with prominent health authorities, and more. The Community & Senior center will serve not only the community's cultural and recreational needs but allow for multipurpose spaces that can be programmed for the benefit of public health such as emergency relief center (cooling/warming shelter, disaster relief.) This area suffers a disproportionate number of power outages, which has been confirmed by DTE.



Total Cost	\$16,988,022
Community Contribution	\$10,488,022
Contributions from other Partners	\$2,000,000
County ARPA Contribution	\$4,500,000
Expenditure Category	EC 6.1

Southgate Tower Park and Pedestrian Bridge

City of Southgate

Project ID: 41

The County's investment will create new outdoor spaces and recreation areas, as well as park renovations. The County's investment funded a new pedestrian bridge, tennis and pickle ball courts, putting greens, outdoor social spaces, and other amenities. The County's commitment encouraged additional investment from the City of Southgate to redevelop nearby residential units, creating 201 new units of housing. The proposed project will allow for the renovation of the existing Southgate Tower, a 14-story building, to create 201 new residential units. The tower is the tallest building downriver and is currently vacant and a blight on the surrounding area. The tower sits on two parcels totaling 11.88 acres. It is anticipated that the renovation of the existing tower would be the first phase of activities to redevelop the larger property.



Total Cost	\$45,000,000
Contributions from other Partners	\$46,000,000
County ARPA Contribution	\$5,000,000
Expenditure Category	EC 6.1

Wyandotte Capital Improvements and Infrastructure Project

City of Wyandotte

Project ID: 42

The Downtown Development Authority (DDA) is pursuing a long-term capital improvements plan and downtown infrastructure plan that will reconstruct all its primary alleyways and parking lots which are in a significant state of disrepair. The project will construct an interconnected network of greenways and thoroughfares. The project will beautify and activate the alleyways and parking lots, public spaces, pocket parks throughout the community



Total Cost	\$12,200,784
Contributions from other Partners	\$8,250,784
County ARPA Contribution	\$3,950,000
Expenditure Category	EC 6.1

Redford Recreation and Wellness Center

Redford Township

Project ID: 43

Redford Township will build a Recreation and Wellness Center near its existing Civic Campus in downtown Redford, that would ideally include a recreational center, classroom space, swimming pool, and fieldhouse, along with the required infrastructure to support this project, such as a retention basin and parking. The overwhelming majority of households in Redford Township are considered low-moderate income. Providing a township-owned Recreation and Wellness Center will allow it to offer affordable recreational and health programs to its diverse population.



Total Cost	\$21,533,433
Contributions from other Partners	\$15,033,433
County ARPA Contribution	\$6,500,000
Expenditure Category	EC 6.1

Melvindale Kessey Fieldhouse Capital Improvements

City of Melvindale

Project ID: 44

The City of Melvindale proposed project is to rehabilitate the existing Kessey Fieldhouse facility through capital improvements including the roof, parking lot, indoor-turfs, interior hall, concession, offices and the adjacent boat launch. The City of Melvindale, Kessey Fieldhouse is the cornerstone of the community and serves as a service center in emergencies. This facility houses the senior center, banquet hall, indoor turf playing fields, concession stand, officers, Parks and Recreation disc golf and provides access to the Rouge River with its boat launch.



Total Cost	\$4,344,721
Community Contribution	\$344,721
Contributions from other Partners	\$2,000,000
County ARPA Contribution	\$2,000,000
Expenditure Category	EC 6.1

Cherry Hill Village

Canton Township

Project ID: 45

Cherry Hill Village Renewal Project is truly transformational, in that it would allow for the redevelopment of a blighted factory site, the creation of economic development and tax revenue generation, the promotion of physical health and sense of place, while helping create a more resilient community that is more prepared to endure the social impact of COVID. Additionally, the most vulnerable children and citizens will have more support with access to services typically covered by health insurance. This space will be reconfigured and equipped to support various outdoor activities and events, along with the recreational cultural programming. Success of this project will be measured in the ongoing access and use of the community.



Total Cost **\$9,500,000**

Community Contribution \$4,750,000

Contributions from other Partners \$0

County ARPA Contribution \$4,750,000

Expenditure Category **EC 6.1**

Huron Charter Township Downtown Development Project

Project ID: 46

Huron Township

This project aims to completely redevelop downtown New Boston. The downtown streets will be resurfaced, bike lanes will be added connecting to the Metropark, new lighting and landscaping installed, utilities will be buried and a small park overlooking the Huron River will be constructed. The final phase of this project will connect the downtown to a small, new, riverside park, thereby enhancing the walkability of downtown.



Total Cost	\$5,375,000
Community Contribution	\$5,100,000
Contributions from other Partners	\$0
County ARPA Contribution	\$275,000
Expenditure Category	EC 6.1

Centennial Community Plaza

Project ID: 47

City of River Rouge

The City of River Rouge seeks to add a plaza centrally located in the City's downtown. The addition of a plaza would catalyze further development of an urban downtown area by creating a space for everyone to gather, relax, and play. River Rouge, a city of over 7,000 residents, has suffered from disinvestment and systemic challenges associated with deindustrialization. The Plaza concept includes an archway to distinguish identity and create congregation area.



Total Cost	\$325,000
Community Contribution	\$50,000
Contributions from other Partners	\$0
County ARPA Contribution	\$275,000
Expenditure Category	EC 6.1

The Garden City Community Center

Garden City

Project ID: 50

This project involves the renovation and expansion of a 67-year-old community center. The building will become the much-needed community center that the City has never had – hosting all types of new programming, leagues, and community activities for people of all abilities and income levels. This project will enable asbestos removal and remediation, create a secured entrance, a new parking lot, specialty rooms, and a new gymnasium, and expand the community center's food bank.



Total Cost	\$5,000,000
Community Contribution	\$1,000,000
Contributions from other Partners	\$0
County ARPA Contribution	\$4,000,000
Expenditure Category	EC 6.1

Blighted Property Demolition Program

Highland Park

Project ID: 49

The Blighted Property Demolition Program will safely remove dangerous structures and materials from Wayne County communities. Funding will allow the WCLB to work quickly to demolish all blighted structures currently in the WCLB inventory and any inventory received throughout the term of the agreement. This investment also includes inventory that will be transferred to WCLB from the City of Highland Park after demolition.



Total Cost	\$7,498,625
Community Contribution	\$0
Contributions from other Partners	\$0
County ARPA Contribution	\$7,498,625
Project Category	EC 6.1

Wayne County Parks Improvement

Project ID: 52

Nankin Mills Campus Master Plan – This renovation of the space offers the opportunity to re-imagine the Campus to create additional outside educational experiences in good weather and self-guided opportunities when the Center is not open. Campus improvements include reactivating the Miller House, replacing paving, parking, walkways, adding signage and site amenities. Wayne County Parks is looking to transform Venoy Dorsey Park into a true destination park that will be a jewel to the local community and a draw that will bring people, events, recreational and economic opportunities to the area. Funding will provide amenities similar to the Hines Drive Greenway experience by creating an inviting, safe and actively used space with many recreational opportunities. Wayne County Parks is looking to restore 12 miles of trails and bridges in the Holliday Nature Preserve located in Westland.



Total Cost	\$14,900,000
Community Contribution	\$0
Contributions from other Partners	\$4,900,000
County ARPA Contribution	\$10,000,000
Project Category	EC 6.1

North Branch Ecorse Creek Drain

Ecorse, Lincoln Park, Melvindale, Allen Park,
Dearborn Heights, Taylor, Inkster, Westland, Romulus

Project ID: 48

The North Branch of Ecorse Creek Drain (NBEC) is located in the south-central portion of Wayne County. The watershed encompasses approximately 19,200 acres (30 square miles) and includes approximately 52,450 properties located in the communities of Romulus, Inkster, Westland, Dearborn Heights, Taylor, Allen Park, Melvindale, Lincoln Park, and Ecorse. NBEC is the primary storm water conveyance channel within this urbanized watershed. These aforementioned communities experience recurring flood events with associated flood damages which are calculated to total approximately \$23M annually with the majority of damages incurred by individual homeowners. The NBEC is requesting funding to assist with implementing the currently proposed \$10 million maintenance plan. This proposed project is a top funding priority for the Department of Public Services.



Total Cost	\$10,000,000
Community Contribution	\$0
Contributions from other Partners	\$0
County ARPA Contribution	\$10,000,000
Expenditure Category	EC 6.1

Wayne County Energy Efficiency

Project ID: 51

The Wayne County Energy Efficiency Initiative is an internal effort to decrease the County government's carbon footprint and energy costs. The County will engage with energy-efficiency auditors and contractors to implement energy-saving measures in county-owned facilities and to develop a fleet electrification plan for county-owned vehicles. The County will create a Revolving Energy Efficiency Fund to capture savings from the initiative and reinvest them in future energy-efficiency efforts.



Total Cost	\$1,155,750
Community Contribution	\$0
Contributions from other Partners	\$0
County ARPA Contribution	\$1,155,750
Expenditure Category	EC 6.1

Wayne County Government Services

Project ID: 53

The County has leveraged its Revenue Loss calculated according to Treasury Guidance to utilize SLFRF funds for eligible government services. These funds have bolstered operational costs, personnel costs, and other government expenses, allowing County personnel to best respond to the needs of Wayne County residents.



Total Cost	\$179,870,255
Community Contribution	\$0
Contributions from other Partners	\$0
County ARPA Contribution	\$179,870,255
Expenditure Category	EC 6.1

Hybrid Testing & Vaccination (COVID-19 at Home Testing Kits)

Project ID: 13

The funding for the At-Home COVID-19 Testing for the Hybrid Testing and Vaccination Clinic Initiative to address the COVID19 surge in Out-Wayne County of positive cases. This project is complete, and success was measured by number of at home testing kits delivered and utilized to aid recovery from the COVID-19 pandemic.



Total Cost	\$52,000
Community Contribution	\$0
Contributions from other Partners	\$0
County ARPA Contribution	\$52,000
Expenditure Category	EC 1.2

Managing COVID-19 Congregate Testing

Project ID: 16

The funding for the Managing COVID-19 Congregate Testing program was utilized to purchase COVID-19 testing kits for staff, inmates, and youth in the Wayne County jail system. The program is completed, and success was measured through the number of tests provided throughout the early pandemic period.



Total Cost	\$1,000,000
Community Contribution	\$0
Contributions from other Partners	\$0
County ARPA Contribution	\$1,000,000
Expenditure Category	EC 1.2

Administrative Projects – EC 7

Project Name	Project ID	Amount	Description
AirTable License	20	\$34,272	Licensing access to AirTable which is used to track SLFRF projects. The system created in AirTable creates a single source of information so all Wayne County Departments can see the current status of SLFRF projects and have access to any collected information regarding that project.
ALG 1	54	\$32,508	The County has retained the Allen Law Group, PC to perform legal compliance services for the SLFRF program.
ALG 2	55	\$1,752,800	The County has retained the Allen Law Group, PC to perform legal compliance services for the SLFRF program.
Guidehouse Contract	1	\$4,000,000	The County previously retained Guidehouse to manage and oversee the SLFRF program.