

City of Wichita Recovery Plan

State and Local Fiscal Recovery Funds

June 30, 2025 Report

American Rescue
Plan Act





Our Vision.

The City of Wichita is a leading-edge organization serving a dynamic and inclusive community.

Our Mission.

As an exceptionally well-run city, we will:

- Keep Wichita safe,
- Grow our economy,
- Build and maintain dependable infrastructure and
- Provide conditions for living well.

Our Values.

To accomplish our mission, we anchor our work in our core values of trust and service.

Trust Means:

- **Respect** - Demonstrating courtesy and regard for all
- **Empowerment** - Having freedom to make informed decisions
- **Ethics** - Being above reproach in our actions
- **Stewardship** - Being a guardian of the resources provided by those we serve
- **Integrity** - Honoring our commitments and making our word our bond
- **Engagement** - Having authentic conversations and ensuring all voices are heard
- **Family** - We are in this together and care for one another

Service Means:

- **Professionalism** - Following standards and best practices
- **Innovation** - Achieving continuous improvement through experimentation and high performance
- **Excellence** - Delivering high quality and effective service
- **Equity** - Providing excellent service to everyone



GENERAL OVERVIEW	PAGE
Vision, Mission and Values.....	2
Table of Contents	3
Executive Summary.....	4
Uses of Funds	5
Community Engagement	11
Labor Practices.....	12
Use of Evidence	13
Performance Report	16
 PROJECT INVENTORY	
EC 1: Public Health	
COVID-19 Mitigation & Prevention	19
Community Violence Interventions	21
EC 2: Negative Economic Impacts	
Assistance to Households	23
Assistance to Small Business.....	37
Assistance to Non-Profits	42
EC 6: Revenue Replacement	
Provision of Government Services	54
EC 7: Administrative	
Administrative Expenses	70
Appendix: Recovery Impact Zip Codes	71

The City of Wichita has received \$72.4 million in American Rescue Plan Act (ARPA) State and Local Fiscal Recovery Funds. Based on the City's mission and values and guided by community engagement, the City of Wichita has developed an ARPA spending plan to assist disadvantaged and disproportionately impacted segments of the community to recover from the pandemic, and to ensure the City can continue to provide basic government services as well as fund new strategies that enhance services to the community, in spite of the revenue shortfalls created by the pandemic.

The City of Wichita initially developed a conceptual spending plan for ARPA funding in August 2021. This plan has evolved based on changing economic conditions, new opportunities, and robust community engagement. The current plan for the use of ARPA funding includes \$20.0 million that was initially allocated to offset the negative economic impact of the pandemic and to address public health issues. In total, \$23.7 million was allocated for those types of projects.

COVID-19 Mitigation and Prevention - Funding was allocated for a vaccination center, as well as increased community testing. These funds have increased the number of residents vaccinated, and will improve the timeliness of testing.

Community Violence Interventions - A Violence Interrupter Initiative will seek to reduce violence by conducting an evidence-based community program.

Food Programs - The Healthy Corner Store Initiative will address household food insecurity in food deserts. Access to healthy and fresh food will be enhanced, improving public health outcomes.

Rent Assistance - The Wichita Housing Authority Landlord Incentive Project (WHALIP) helps landlords support City efforts to provide safe, affordable housing for individuals and families receiving housing assistance.

Workforce Development - Funding is being used to improve job skills, to enhance employability, and reduce unemployment.

Assistance to Small Businesses and Non-Profits - Funding is allocated to assist small businesses and non-profits particularly impacted by the pandemic. Outcomes are expected to include increased small business employment and stability.

Provision of Government Services - The City has allocated \$57.9 million for the provision of government services and \$0.8 million for project administration. Through 2023, cumulative revenue lost by the City was calculated at \$71.7 million. The use of ARPA to fund infrastructure and initiatives will enable the City to fund projects including:

Public Facilities - Two new Police stations are being constructed to better serve the community. These buildings will be larger than the current facilities and will be strategically located to best serve residents. In addition, four branch libraries will be renovated, based on the master plan for the branch system. Funding will be provided for one-time costs at the Wichita Ice Center.

Enhanced Emergency Response - The Fire Department analyzed equipment, staffing, and station needs to support data-driven deployment decisions. To support recommendations from this staffing optimization effort, ARPA funding is included for the Fire response initiative. Improvements to the fire station alerting and communications systems, personal equipment for a temporary fire station and personal equipment for staff associated with the Fire response initiative are also funded.

Affordable Housing - The Affordable Housing Fund will address the availability of affordable housing, starting with the renovation of 33 housing units and the purchase of 56 properties from the Wichita Housing Authority in order to increase housing security and promote neighborhood stability in Qualified Census Tracts in the core area.

Though the City of Wichita has recovered from the worst aspects of the pandemic, recovery has been uneven. To that end, allocations of ARPA funding address community needs, allow the funding of improved service delivery strategies, and provide service continuity that will result in a more resilient community. The investment of the City of Wichita's ARPA funding should also encourage additional economic growth and recovery, particularly in distressed and disproportionately impacted areas of the community.



The COVID-19 public health emergency resulted in significant economic hardships for many Americans. While the pandemic has affected communities across the country, it has disproportionately impacted low-income and minority communities, as well as certain industries. To help alleviate the impacts of the pandemic, the City of Wichita was awarded \$72.4 million in American Rescue Plan Act (ARPA). The City engaged with the community to prioritize ARPA funding. Below is a chart outlining how the City of Wichita has allocated funds and spending in each category.

Expenditure Category	Expenditure Category Description	Anticipated Funding Amount	Expenditures: Current Quarter	Cumulative Expenditures through June 30, 2025
1: Public Health				
COVID-19 Mitigation & Prevention				
1.1	COVID-19 Vaccination	\$98,197	\$0	\$98,197
1.2	COVID-19 Testing	\$30,000	0	\$30,000
Community Violence Interventions				
1.11	Community Violence Interventions	\$3,069,880	\$276,165	\$1,099,691
2: Negative Economic Impacts				
Assistance to Households				
2.1	Household Assistance: Food Programs	\$49,600	\$0	\$49,600
2.2	Household Assistance: Rent, Mortgage, and Utility Aid	\$233,684	0	\$233,684
2.10	Assistance to Unemployed or Underemployed Workers	\$4,913,483	0	\$4,913,483
2.11	Healthy Childhood Environments: Child Care	\$28,976	0	\$28,976
Assistance to Small Business				
2.30	Technical Assistance, Counseling, or Business Planning	\$1,009,512	\$0	\$1,009,512
2.32	Business Incubators and Start-Up or Expansion Assistance	\$1,997,200	139,603	\$1,186,403
Assistance to Non-Profits				
2.34	Assistance to Impacted Nonprofit Organizations	\$2,277,054	\$0	\$2,277,054
6: Revenue Replacement				
6.1	Provision of Government Services	57,892,560	\$10,703,437	44,316,428
7: Administrative				
7.1	Administrative Expenses	\$822,409	\$89,763	\$685,109
Total		\$72,422,555	\$11,208,968	\$55,928,137
Total Funding to Be Allocated		\$0		
ARPA SLFRF Award		\$72,422,555		

Expenditure Category 1: Public Health

COVID-19 Mitigation and Prevention

1.1 COVID-19 Vaccination

Community Vaccination Site - From February 22, 2021 to April 30, 2022, the Sedgwick County Community Vaccination Site was located at 223 S. Main St., which is a City of Wichita facility. Costs for operating the facility, such as utilities and repairs, are eligible. A total of 116,280 vaccine doses were given at the site. Initiation date: December 21, 2021.

1.2 COVID-19 Testing

GraceMed Health Clinic Testing - GraceMed's target population is those who are medically underserved. GraceMed has purchased six rapid testing machines and related equipment to increase the volume and expand the reach of COVID-19 variant testing services provided. Initiation date: April 12, 2022.

Community Violence Interventions

1.11 Community Violence Interventions

City of Wichita Violence Interrupters - On June 30, 2021, a request for proposals was issued to identify a nonprofit partner to adapt a program model to reduce violence that includes a street outreach and violence interruption component. This is an evidence-based program that is expected to have similar outcomes to programs in other communities. The City of Wichita pursued a violence interrupter initiative using a public health model. Initiation date: September 20, 2022.

Expenditure Category 2: Negative Economic Impacts

Assistance to Households

2.1 Household Assistance: Food Programs

City of Wichita Healthy Corner Store Program Design - To implement the City of Wichita/Sedgwick County Food System Master Plan, the City of Wichita intends to create a healthy corner store pilot program in one of the City's neighborhoods with low income and low access to healthy foods. Funding has been used for professional design services. Initiation date: July 5, 2022.

2.1 Household Assistance: Rent, Mortgage, and Utility Aid

Wichita Housing Authority Landlord Incentive Program (WHALIP) - The Wichita Housing Authority Landlord Incentive Project (WHALIP) helps landlords support City efforts to provide safe, affordable housing for individuals and families receiving housing assistance. WHALIP provides landlords with additional support when leasing to assisted tenants who are participating with WHA programs. WHALIP provides supplementary funds to mitigate potential economic losses that might arise from damages or unfulfilled leases related to serving individuals and families during the initial term of the lease. Initiation date: December 6, 2022.

2.10 Assistance to Unemployed or Underemployed Workers

Down Syndrome Society of Wichita - The Dream Forward Project encompasses the ability to train, develop and assist adults with Down Syndrome with independence skill building, including job skills and readiness for employment. This project allows those with Down Syndrome to become contributing members of the community while developing skills and becoming self-sufficient. Initiation date: April 12, 2022.

Envision - The Envision Workforce Innovation Center has developed a comprehensive roadmap and plan to address both unemployment and underemployment in Wichita's blind and visually impaired community. Workforce Innovation Center's proposed program focuses its services on workforce expansion in small businesses and multiplier organizations. This will occur by improving accessibility and inclusion of people who are blind or visually impaired, providing a robust and scalable workforce readiness training program. Initiation date: July 5, 2022.

Greater Wichita YMCA - Many teenagers missed out on summer employment opportunities in 2020 and 2021. The YMCA expanded the Job Prep Program by reaching out to community partners. A particular focus of the program is serving youth from low-income households. Initiation date: April 12, 2022.

WSU Tech Manufacturing Pathways - WSU's Campus of Applied Sciences and Technology, partnering with Wichita Public Schools USD 259 and other community partners, implementing new manufacturing and advanced manufacturing pathways to create an environment to allow future students to learn the knowledge and skills necessary to enter and be successful in manufacturing jobs in the Wichita region. This initiative provides free tuition and fees for students enrolled in two-year college, career, and technical education courses. WSU Tech has pledged to maintain zero or low cost tuition for dual credit courses. Most WSU Tech and Wichita Public Schools students are members of low-income households; each institution has resources in place to support these students. Over three quarters (77%) of USD 259's students are members of low-income households and over 65% are minorities. Initiation date: April 12, 2022.

WSU Tech Healthcare Pathways - WSU's Campus of Applied Sciences and Technology is partnering with Wichita Public Schools USD 259 and Wesley Healthcare in the creation of two centers, a Future Ready Center and a Healthcare Learning Center, to increase the number of students pursuing healthcare careers and subsequently entering into the healthcare field in the Wichita region. This initiative provides free tuition and fees for students enrolled in two-year college, career, and technical education courses. WSU Tech has pledged to maintain zero or low cost tuition for dual credit courses. Most WSU Tech and Wichita Public Schools students are members of low-income households; each institution has resources in place to support these students. Over three quarters (77%) of USD 259's students are members of low-income households and over 65% are minorities. Initiation date: April 12, 2022.

Workforce Alliance of South Central Kansas - Funding supports the Vets ICT Initiative, a veterans employment program to connect veterans, active-duty service members in the process of transitioning to civilian careers, and military spouses to Wichita employers, aiding in the economic recovery of both affected industries and disadvantaged communities and individuals recovering from inequities exacerbated by the pandemic. The Initiative aims to serve unemployed or underemployed veterans and military spouses, who were impacted during COVID-19 to find job training and employment with local small businesses. Initiation date: July 5, 2022.

2.11 Healthy Childhood Environments: Child Care

Catholic Charities Gap Child Care Assistance - Because the Kansas Department of Children and Families provides child care assistance subsidies for low-income families once they find employment, there is a gap between when an individual begins employment and when that individual has secured state assistance for child care. Catholic Charities provides services to low-income and homeless families. This program provides the gap funding for Catholic Charities to pay for child care during the clients' gap period. Initiation date: April 12, 2022.

Assistance to Small Businesses

2.30 Technical Assistance, Counseling, or Business Planning

Wichita State University Office of Innovation and New Ventures - Small businesses have been provided digital assistance. Topics include lessons learned from the pandemic, future-proofing a small business, talent development pipeline, digital transformation, and the implementation of a web-based digital platform for small businesses to track their transformation progress. Initiation date: July 5, 2022.

2.32 Business Incubators and Start-Up or Expansion Assistance

Empower Evergreen - Empower Evergreen seeks to empower North End residents, a large Hispanic community in Wichita, by providing educational, workforce-readiness, and small business development resources. Empower will use the funds for the development of a shared-use commercial kitchen that will be an important component of a business incubator. The food and retail businesses will be supported by Empower Evergreen, receive mentoring, coaching, and support. Initiation date: July 5, 2022.

Garage at Cleveland Corner - This entrepreneurial incubator program is focused on supporting and growing a one-of-a-kind destination retail concepts that will attract tourism, talent, employers, and entrepreneurs. The Garage at Cleveland Corner operates a program that provides entrepreneurs with a brick-and-mortar location and coaching/mentoring to make their businesses sustainable. This funding will cover rents for the brick-and-mortar incubator spaces for each entrepreneur. Initiation date: July 5, 2022.

City of Wichita Healthy Corner Store Program - To implement the City of Wichita/Sedgwick County Food System Master Plan, the City of Wichita intends to create a healthy corner store pilot program in one of the City's neighborhoods with low income and low access to healthy foods. Funding will be used for implementation of the pilot program. Initiation date: July 5, 2022.

Assistance to Non-Profits

2.34 Assistance to Impacted Non-Profit Organizations

Breakthrough - Breakthrough's Employment Program works daily with adults who have poor work history, limited computer skills, no identification, and poor self-esteem which leads to interviewing poorly. Further, most of Breakthrough's clients have issues with criminal arrest, mental illness, and a lack of education. Breakthrough works with clients and employers to secure job interviews and/or the supports needed to secure a job. This project will fund the construction of an employment lab remodel and underwrite the costs of 50 employment mini-grants that will be 13 weeks in duration. Initiation date: April 12, 2022.

Groover Labs - Groover Labs was founded in 2019 to provide a single location where many elements of the Wichita startup ecosystem could gather, collaborate, and innovate. A major component of Groover Lab's mission is to focus on startups working on a physical product. One-third of their facility is dedicated to its Maker Lab; however, because of the pandemic, the organization was not able to realize the potential of this area or add any specialized equipment. The project funded is to purchase specialized equipment for the Maker Labs and pay for one year of wages for employees to oversee the Maker Lab. Initiation date: April 12, 2022.

Heartspring - Heartspring serves children and young adults with multiple intellectual and developmental needs. Heartspring received funding to provide licensed child care assistance for Heartspring employees with the goal of reducing staff turnover. This project also funded the preliminary development plans of Heartspring's Leadership Program. The Leadership Program was planned to be a partnership multiple nonprofit organizations in Wichita to benefit from a shared workforce. Initiation date: April 12, 2022.

ICT Food Rescue - ICT Food Rescue diverts surplus food from restaurants and grocery stores to nonprofit organizations that serve Wichita residents who are experiencing food insecurity. In 2021, ICT Food Rescue redistributed more than 201,000 pounds of surplus food that would have been sent to the landfill, resulting in more than 168,000 meals donated to their nonprofit partners. This partnership funded the construction of the ICT Food Rescue's Food Transformation Kitchen. The expansion allowed ICT Food Rescue to provide food transformation, which involves produce donated from grocery stores and urban farmers to create soups, casseroles, and other meals in a community kitchen. It also allowed the organization to expand its current food rescue model. Initiation date: April 12, 2022.

Kansas Nonprofit Chamber - The purpose of the Kansas Nonprofit Chamber is to establish and grow successful nonprofit organizations. Funding assisted smaller nonprofits that were unable to find assistance elsewhere to offset reductions in revenue experienced as a result of the pandemic. Initiation date: July 5, 2022.

Kansas School for Effective Learning (KANSEL) - From 2019 to 2022, the number of adults in Sedgwick County that do not have language skills or a high school diploma grew from 45,000 to 72,000. KANSEL's Adult Workforce Development through Education Attainment provided funding to reach and retain more students among at-risk and minority-based populations who have traditionally been underserved and did not have the resources to succeed during the pandemic. The two primary programs are General Education Development (GED) preparation, where adults earn a high school diploma, and English for Speakers of Other Languages (ESOL), where adults improve their English skills. Initiation date: April 12, 2022.

Kansas Elks Training Center for the Handicapped (KETCH) - KETCH is a non-profit organization that promotes independence for persons with disabilities through innovative learning experiences that support individuals' choices for working, living, and playing in their community. As a non-profit, providing incentives to obtain and maintain staffing is crucial to building quality programs and services for a deserving and often overlooked low-income population. KETCH's project provided new hire bonuses of \$1,000 per new employee per vacant position. This was expected to elevate staffing levels, reduce stress and strain on staffing, and reduce overtime hours, which will help reduce the organization's operational expenses. Initiation date: April 12, 2022.

Phillips Fundamental Learning Center - Phillips Fundamental Learning Center (PFLC) is a non-profit educational resource center that offers literacy-related educational programs, lectures, certified courses, and workshops. The pandemic negatively impacted the PFLC's capital campaign because of substantial inflationary increases in the cost of construction of their building. This funding was specifically designated for the increased costs of steel for the building. Initiation date: April 12, 2022.

Starkey - Starkey Inc. provides services to people with intellectual and developmental disabilities through a wide range of business, employment, residential, life enrichment and case management programs. This project assisted the organization in paying for specific additional costs, rent and mileage, incurred as a result of delays in the construction of their new Vehicle Maintenance Building due to the pandemic. Initiation date: April 12, 2022.

Wichita Foundation - The purpose of the Wichita Foundation is to support and collaborate with nonprofits working to meet community needs and enhance the quality of life in Wichita. Funding assisted smaller nonprofits that were unable to find assistance elsewhere to offset reductions in revenue experienced as a result of the pandemic. Initiation date: December 6, 2023.

Wichita Old Town Association - Wichita Old Town Association is a nonprofit that works to promote the interests of over 100 business in the Old Town neighborhood in Wichita's core area. The walkability and safety of Old Town will be improved through a variety of aesthetic and safety improvements that make it more welcoming to both residents and visitors. In turn, this will benefit Old Town small businesses that have been impacted by the pandemic. Improvements included the creation and installation of new light pole banners designed by local students; the purchase and installation of new LED holiday lighting for the four Old Town arches; and the purchase and installation of security floodlights needed to brighten dark alleys and parking lots. Initiation date: July 5, 2022.

The Women's Network - The Women's Network, formerly known as the Wichita Women's Initiative Network (WIN), provides workforce development for abused or disadvantaged women. The employment lab expansion and the development of an employment classroom allow the Women's Network to serve more individuals. This project will also pay for mini-grants to at least nine women (employed part-time to full-time) at small businesses to cover the cost of wages of new hires through the program for thirteen weeks. Initiation date: April 12, 2022.

Expenditure Category 6: Revenue Replacement

Revenue Replacement

6.1 Provision of Government Services

City of Wichita Patrol East Station Replacement - The replacement of the Patrol East Police Station was supported by ARPA funding. The new Patrol East facility was operational in June 2024. Before its construction, the Wichita Police Department operated from four police stations that were opened over 30 years ago. Due to increased staffing levels, all stations exceed capacity, particularly when social distancing requirements are considered. Patrol East was designed to serve 30-40 staff; current staffing levels that report to that facility are in excess of 115. The COVID-19 pandemic exacerbated challenges associated with the existing Patrol East facility. Initiation date: July 5, 2022.

City of Wichita Patrol West Police Station Replacement - The Wichita Police Department currently operates from four police stations, three of which were opened over 30 years ago. Due to increased staffing levels, all stations exceed capacity, particularly when social distancing requirements are considered. Patrol West was designed to serve 30-40 staff; current staffing levels that report to that facility are in excess of 115. The COVID-19 pandemic exacerbated challenges associated with the existing Patrol West facility. Due to the small size of the facility relative to current staffing levels, social distancing was very difficult. A site for the new Patrol West facility has been determined, and the design contract was approved in July 2024. Response times and the impact on the area served by this station were key considerations when selecting the site. This project funds the purchase of land and design costs. Initiation date: November 21, 2023.

Child Advocacy Center - The Child Advocacy Center is an umbrella organization housing multiple community agencies tasked with providing essential services to children who are survivors of abuse and neglect. Due to the increase in client referrals post-COVID, the Child Advocacy Center (CAC) conducted a space analysis, in collaboration with City, County, and State partners. A 37,400 square-foot expansion of the CAC will create space for forensic interview rooms, additional private family rooms, individual therapy offices, and group therapy space. Initiation date: March 19, 2024.

City of Wichita Fire Optimization - The goal of the project was to analyze data to improve performance, and provide a framework for ongoing analysis whenever changes are made to deployment, staffing, or construction or relocation of additional stations. The WFD's service area consists of the entire City of Wichita. Many stations are located in economically disadvantaged areas, and most responses serve economically disadvantaged populations and minority communities; diminished response capabilities could have a disparate impact. Although the service area is large and diverse, the distribution of emergency and non-emergency responses indicates that economically disadvantaged areas and minority communities are the populations most in need of service from the Fire Department. Initiation date: March 7, 2022.

City of Wichita Fire Station Alerting and Emergency Communications - The goal of the project is to improve both station alerting and emergency communications. Station alerting improvements focus on reliable and consistent communication. When the County-wide E-911 system dispatches a call, the call is received in the stations and tones sound in the stations with response units dispatched. Initiation date: October 1, 2021.

City of Wichita Temporary Fire Station Equipment - The City of Wichita Fire Department (WFD) used funding to make a one-time purchase for protective equipment, radios, self-contained breathing apparatus, and training materials equipment for a temporary fire station built in 2022. The temporary fire station in operation while the Amidon Bridge was closed for reconstruction. Initiation date: December 13, 2022.

City of Wichita Fire Optimization Equipment - The City of Wichita used funding to make a one-time purchase for protective equipment, radios, self-contained breathing apparatus, and training materials equipment for 42 new positions funded by a SAFER Grant. Initiation date: December 13, 2022.

City of Wichita Affordable Housing - During the 2022-2023 budget process, the City Council prioritized investment in the community to further assist and support ongoing economic recovery within Wichita. One of the priorities identified during the public engagement process was the need for quality, safe, and affordable housing. The goal of the Affordable Housing Fund (AHF) is to improve the quality of Wichita's existing housing stock while expanding quality affordable housing options and promoting neighborhood stability in Wichita's Qualified Census Tracts in the core area. Project funding is being used to renovate 33 homes and purchase 56 homes from the Wichita Housing Authority. Initiation date: April 12, 2022.

Multi-Agency Center (MAC) - The City of Wichita and partner agencies have a long-standing interest in improving services for individuals experiencing or at risk of homelessness. After review of facilities in peer communities, followed by feasibility and planning efforts, the City of Wichita identified a site in Midtown at the former Park Elementary for a one-stop facility that is currently referred to as the Multi-Agency Center

(MAC). The MAC will include co-located office space for service providers, congregate shelter, non-congregate shelter, and permanent supportive housing. Project funding is for pre-development expenses and renovation of the facility that will be used for an emergency winter shelter. Initiation date: June 11, 2024.

Winter Shelter - HumanKind Ministries operated an emergency shelter program and related case management services for up to 250 adult homeless individuals on a nightly basis, seven days per week, 24 hours per day from November 2023 through March 2024. During the 2024/2025 winter season, up to 230 individuals can be served on a nightly basis. Initiation date: November 7, 2023.

City of Wichita Ice Center - Funding will be provided for major repairs and facility improvements at the Wichita Ice Center. Initiation date: December 13, 2022.

City of Wichita Westlink Library Expansion - ARPA funding will be used to complete the expansion of the Westlink Library Branch in alignment with the Wichita Public Library Branch Master Plan. Improvements to the building will focus on integrating early learning and family engagement activities and will ensure the facilities have infrastructure to support modern technology. Renovations to the existing interior space of the Westlink Branch Library are anticipated to expand the current building's footprint to support the multiple ways that people use the library. The Wichita Public Library is at the forefront of improving equity in the community through enhanced facilities, particularly in disadvantaged service areas. Initiation date: September 20, 2022.

City of Wichita Library Branch Enhancements - ARPA funding will be used to complete improvements to three of the City's libraries in alignment with the Wichita Public Library Branch Master Plan. Improvements to each building will focus on integrating early learning and family engagement activities and will ensure the facilities have infrastructure to support modern technology. Improvements to Alford, Angelou, and Rockwell are renovations to the existing interior space and will include workflow changes for efficiencies, and updated public seating spaces to support the multiple ways that people use the library. Initiation date: October 10, 2023

City of Wichita Century II Repairs - The Century II Performing Arts & Convention Center is an iconic community gathering space in Wichita. The building opened in 1969, and was expanded in 1987. In coordination with the facility operator, a ten-year maintenance program has been developed. Replacement of the iconic blue roof, as well as HVAC and elevator improvements will be funded with ARPA funds. Initiation date: September 20, 2022. Project cancelled: June 30, 2023.

City of Wichita General Fund Support - The City of Wichita originally intended to use ARPA SLFRF funding to replace General Fund lost revenue. However, better than expected General Fund revenues have precluded the need to use funding to support the General Fund. Funding will be redirected to eligible projects in the Capital Improvement Program. Project cancelled: June 30, 2023.

City of Wichita Capital Improvement Program Support - The City of Wichita originally intended to use ARPA SLFRF funding to replace General Fund lost revenue. Instead, ARPA funding will be used to fund Capital Improvement Program (CIP) projects. Funding one-time projects aligns to one of the initial goals of the City of Wichita ARPA program when it was under development in 2021. Funding has been applied to projects in the 2024-2033 CIP such as fire apparatus replacement, heavy equipment replacement, city facilities improvements, and the City Hall elevator replacement. Initiation date: December 19, 2023.

Expenditure Category 7: Administrative

7.1 Administrative Expenses

City of Wichita Project Administration - Per the Final Rule, ARPA funds can be used for direct and indirect administrative expenses of administering the award. The City of Wichita intends to fund indirect costs, such as administrative charges, grant accounting, and compliance with this project. Initiation date: March 1, 2022.

Resident Engagement: Initial Development of the City of Wichita ARPA Recovery Plan

The City of Wichita is committed to robust community engagement, including the use of Social Media Town Hall events to guide decision making during the budget process for the past eleven years. Due to the unprecedented opportunity presented by ARPA funding to help the community recover, the 2021 Social Media Town Hall was used to gauge resident support for four community investment concepts that had preliminarily been allocated a total of \$20 million in ARPA funding: Affordable Housing, Small Business and Entrepreneurial Development, Smart Manufacturing and Digital Transformation, and Workforce Development and Training.

The Social Media Town Hall was held on June 22, 2021 and used Facebook, Twitter, and Nextdoor. Videos with introductions to the topics by subject matter experts provided a starting point for conversation. In total, there were 193 participants who provided feedback as a part of the virtual event. The most supported topic was Affordable Housing, followed by Small Business and Entrepreneurial Support, Workforce Development, and Manufacturing.

There is a District Advisory Board for each of the six Wichita City Council Districts. District Advisory Boards are appointed by the City Council Member for the District. The District Advisory Boards meet monthly at Neighborhood Resource Centers to consider City of Wichita business that impacts the district as well as the community at-large. Online meeting options are available for residents who are unable to attend in-person meetings in order to eliminate barriers to participation. The ARPA community investments concepts were presented at all District Advisory Board meetings in June 2021, as well as the District I monthly breakfast. The most supported topic was Workforce Development, followed by Affordable Housing, Small Business and Entrepreneurial Support, and Manufacturing.

The framework for funding \$10 million in Workforce Development and Small Business and Entrepreneurial Support was approved by the City Council on December 14, 2021. The first round of applications was due on February 2, 2022 and agreements were approved by the City Council on April 12, 2022. The application requirements were revised for the second round of applications, which were due on May 4, 2022 and agreements were approved by the City Council on July 5, 2022. Information about this program can be found on the [City of Wichita](https://www.wichita.gov) website. With the exception of the contract for ARPA SLFRF administration and consulting services for the Healthy Corner Store Initiative, all contracts with third parties have been the result of this process.

The budget hearings on July 20, 2021; August 5, 2021; August 17, 2021; and August 24, 2021 provided additional opportunities for residents to comment on the ARPA Recovery Plan. An updated Recovery Plan is available each quarter at [wichita.gov](https://www.wichita.gov). As the City of Wichita ARPA Recovery Plan has been implemented, updates were provided at City Council workshops on September 26, 2023, February 27, 2024, and September 24, 2024.

Integrating Other Planning Efforts into the ARPA Recovery Plan

To develop the Affordable Housing Fund program plan, the community was engaged different ways. Each District Advisory Board was consulted, as were many neighborhood associations within Qualified Census Tracts, the Wichita Area Builders Association, as well as the first annual Housing Providers Conference which included stakeholders across the industry. An AHF thread was also generated on Forum, the City's public engagement platform, to seek feedback and engage in conversations with citizens related to the AHF. Finally, feedback was accepted via email and phone. The feedback provided in these settings informed the AHF Program Plan. Conversations with these groups and through these avenues will continue over the life of the AHF, to spread the word to developers and non-profits about AHF funding opportunities, and subsequently to inform residents how to access the opportunities created by developers and non-profits after the awarding of AHF funds.

During the consideration of the City of Wichita ARPA funding plan, the City of Wichita/Sedgwick County Food System Master Plan was under development. Though \$20 million in funding was initially allocated to four concepts, one of the concepts was not funded due to limited community support during initial engagement efforts. That being the case, funding has been allocated to other community projects: \$1,000,000 was allocated to implementation of the City of Wichita/Sedgwick County Food System Master Plan, \$2,000,000 was allocated for the expansion of the Child Advocacy Center, \$1,085,055 was allocated for operation of the HumanKind winter shelter, \$233,684 was allocated for the Wichita Housing Authority Landlord Incentive Program, and \$5,000,000 was allocated for operation of the MAC. Other planning processes that have involved considerable community engagement include the selection of the Police Patrol East and Patrol West locations, the Library Branch Master Plan, and the Multi-Agency Center.

The City of Wichita requires all contractors to follow equal employment opportunity laws as provided under 41 CFR Part 60. The City also ensures application of the Contract Work Hours and Safety Standards Act (40 U.S.C. 3701-3708). Where applicable, all contracts awarded by the non-Federal entity in excess of \$100,000 that involve the employment of mechanics or laborers must include a provision for compliance with 40 U.S.C. 3702 and 3704, as supplemented by Department of Labor regulations (29 CFR Part 5). Under 40 U.S.C. 3702 of the Act, each contractor must be required to compute the wages of every mechanic and laborer on the basis of a standard work week of 40 hours. Work in excess of the standard work week is permissible provided that the worker is compensated at a rate of not less than one and a half times the basic rate of pay for all hours worked in excess of 40 hours in the work week. The requirements of 40 U.S.C. 3704 are applicable to construction work and provide that no laborer or mechanic must be required to work in surroundings or under working conditions which are unsanitary, hazardous or dangerous.

On October 21, 2021, the Wichita City Council adopted a Non-Discrimination Ordinance (NDO), Ordinance 51-654. This ordinance is intended to assure equal opportunity for all Wichitans and to ban discrimination or segregation in housing, employment and public accommodations based on age, color, disability, familial status, gender identity, genetic information, national origin or ancestry, race, religion, sex, sexual orientation, veteran status or other factors protected by law. This law assists in the assurance that all individuals can seek employment in Wichita, regardless of how they identify.

The City of Wichita has funded projects in seven categories that require recipients to identify the amount of the total funds that are allocated to evidence-based interventions. The City of Wichita has identified research that indicates that each of these interventions is an evidenced-based approach to addressing the impacts of the COVID-19 pandemic.

Expenditure Category	Evidence-Based Intervention Categories	Anticipated Funding Amount	Evidenced-Based Project Funding
1: Public Health			
Community Violence Interventions			
1.11	Community Violence Interventions	\$3,069,880	\$3,069,880
2: Negative Economic Impacts			
Assistance to Households			
2.1	Household Assistance: Food Programs	\$49,600	\$49,600
2.2	Household Assistance: Rent, Mortgage, and Utility Aid	233,684	233,684
2.10	Assistance to Unemployed or Underemployed Workers	4,913,483	4,398,968
2.11	Healthy Childhood Environments: Child Care	28,976	28,976
Assistance to Small Business			
2.30	Technical Assistance, Counseling, or Business Planning	\$1,009,512	\$0
2.32	Business Incubators and Start-Up or Expansion Assistance	1,997,200	950,400
Total		\$11,302,335	\$8,731,508

The City of Wichita leveraged the Pew Charitable Trusts' Result First Clearinghouse Database to identify research regarding evidenced-based interventions. This has been identified as a best practice for ARPA SLFRF planning and administration.

Expenditure Category 1: Public Health

Community Violence Interventions

1.11 Community Violence Interventions

City of Wichita Violence Interrupters - According to [County Health Rankings & Roadmaps](#),¹ "there is some evidence that the Cure Violence Health model, formerly called Chicago Cease Fire, reduces gun violence in high crime urban areas when the model is implemented with fidelity." The [National Institute of Justice CrimeSolutions](#)² web-based clearinghouse of programs and practices rated the Cure Violence program in Chicago as a promising approach. Due to the funding level of this project, the City of Wichita is funding a Program Evaluation for this project. Since the ARPA SLFRF will fund a pilot program, the Program Evaluation will guide decision making regarding the sustainability of this effort.

Expenditure Category 2: Negative Economic Impacts

Assistance to Households

2.1 Household Assistance: Food Programs

City of Wichita Healthy Corner Store Initiative Program Design - According to [County Health Rankings & Roadmaps](#),³ "there is some evidence that offering fresh produce and other health foods in convenience stores increases access to and purchasing of health foods, especially in food deserts and urban and rural communities with low incomes."

¹"Cure Violence Health model," *County Health Rankings & Roadmaps*, last modified March 8, 2017, [Cure Violence Health model | County Health Rankings & Roadmaps](#).

²"Program Profile: Cure Violence (Chicago, Ill.)," *National Institute of Justice Crime Solutions*, last modified November 21, 2011, [Program Profile: Cure Violence \(Chicago, Ill.\) | CrimeSolutions, National Institute of Justice \(ojp.gov\)](#).

³"Healthy food in convenience stores," *County Health Rankings & Roadmaps*, last modified December 10, 2020, [Healthy food in convenience stores | County Health Rankings & Roadmaps](#).

2.2 Household Assistance: Rent, Mortgage, and Utility Aid

Wichita Housing Authority Landlord Incentive Program - The goal of the Landlord Incentive Program increased landlord participation in the Housing Choice Voucher Program, which increased the availability of affordable housing. According to [County Health Rankings & Roadmaps](#),⁴ "there is some evidence that the Housing Choice Voucher Program (Section 8) helps families move to higher quality neighborhoods, improves neighborhood socio-economic diversity, and reduces homelessness, family separations, and exposure to crime." Furthermore, "Section 8 participation may reduce concentrated poverty and overcrowding, and improve nutrition, food security, and household stability."

2.10 Assistance to Unemployed or Underemployed Workers

Down Syndrome Society of Wichita and Envision - Both organizations plan to assist clients with the transition to employment. According to [County Health Rankings & Roadmaps](#),⁵ there is "strong evidence that transitional and subsidized jobs programs increase employment and earnings...however these gains do not appear to consistently last beyond the duration of the transitional job." Because the participation from the City of Wichita is of limited duration and there is strong evidence of the effectiveness of transitional employment programs, performance measures reported by the grantees will be used to track project success.

Greater Wichita YMCA - According to [County Health Rankings & Roadmaps](#),⁶ there is some evidence that summer youth employment programs "increase employment and earning for youth during the year that they participate, especially disadvantaged youth." However, "summer work programs do not appear to increase employment rates in following years, perhaps due to the short length of the intervention or because participants might have found longer term job opportunities without program support." Because the participation from the City of Wichita is of limited duration and there is some evidence of the effectiveness of summer employment programs, performance measures reported by the grantee will be used to track the success of the project.

WSU Tech Manufacturing and Healthcare Pathways - According to the [Institute of Education Sciences What Works Clearinghouse](#),⁷ "comprehensive support services to help participants complete occupational training programs at local community colleges and professional training institutes, pass certification exams and obtain well-paying jobs in targeted sectors of the local economy" have strong evidence of providing the outcome of industry-recognized credential, certificate, or license completion. Because this is an evidenced-based program, performance measures reported by the grantee will be used to track the success of the project.

Workforce Alliance of South Central Kansas - Though no evidenced-based programs for transitioning veterans and their spouses to post-service employment, best practices have been identified in the [Veteran Pathways to Employment: Hurdles and Opportunities](#)⁸ report. Because the participation from the City of Wichita is of limited duration, performance measures reported by the grantees will be used to track project success.

2.11 Healthy Childhood Environments: Child Care

Catholic Charities Gap Child Care Assistance - According to [County Health Rankings & Roadmaps](#),⁹ there is strong evidence that child care subsidies increase employment and earnings in families with lower incomes. Due to this evidence-based approach receiving the highest rating available from County Health Rankings & Roadmaps and the amount of funding allocated, the City of Wichita does not intend to pursue a Program Evaluation for Gap Child Care Assistance project. Because this is an evidenced-based program, performance measures reported by the grantee will be used to track the success of the project.

⁴ "Housing Choice Voucher Program (Section 8)," [County Health Rankings & Roadmaps](#), last modified September 23, 2019, [Housing Choice Voucher Program \(Section 8\) | County Health Rankings & Roadmaps](#).

⁵ "Transitional and subsidized jobs," [County Health Rankings & Roadmaps](#), last modified February 21, 2022, [Transitional and subsidized jobs | County Health Rankings & Roadmaps](#).

⁶ "Summer youth employment programs," [County Health Rankings & Roadmaps](#), last modified April 18, 2019, [Summer youth employment programs | County Health Rankings & Roadmaps](#).

⁷ "Postsecondary Career and Technical Education (CTE) Interventions," [Institute of Education Sciences What Works Clearinghouse](#), last modified November 2021, [WWC | Project QUEST \(ed.gov\)](#).

⁸ "Veteran Pathways to Employment: Hurdles and Opportunities," [Center for a New American Security](#), last modified January 29, 2020, [Microsoft Word - Veteran Pathways edited mvs final.docx \(s3.us-east-1.amazonaws.com\)](#).

⁹ "Child care subsidies," [County Health Rankings & Roadmaps](#), last modified October 21, 2021, [Child care subsidies | County Health Rankings & Roadmaps](#).

2.30 Technical Assistance, Counseling, or Business Planning

Wichita State University Office of Innovation and New Ventures - Best practices have been identified for small business digital transformation, though research to identify evidenced-based approaches is ongoing. Performance measures reported by the grantee will be used to track the success of the project. The City of Wichita may consider a Program Evaluation for the small business digital transformation effort.

2.32 Business Incubators and Start-Up of Expansion Assistance

Empower Evergreen and Garage at Cleveland Corner - Best practices have been identified for the business incubator projects, though research to identify evidenced-based approaches is ongoing. Performance measures reported by the grantee will be used to track the success of the project.

City of Wichita Healthy Corner Store Initiative Program - According to [County Health Rankings & Roadmaps](#),¹⁰ "there is some evidence that offering fresh produce and other health foods in convenience stores increases access to and purchasing of health foods, especially in food deserts and urban and rural communities with low incomes." Due to the funding level of this project and its connection to the City of Wichita/Sedgwick County Food System Master Plan, the City of Wichita plans to pursue a Program Evaluation for this project. Since the ARPA SLFRF will fund a pilot program, the Program Evaluation will guide decision making regarding the sustainability of this effort.

¹⁰ "Healthy food in convenience stores," *County Health Rankings & Roadmaps*, last modified December 10, 2020, [Healthy food in convenience stores | County Health Rankings & Roadmaps](#).



The City of Wichita has a long-standing commitment to performance measurement to monitor progress toward achieving City Council priorities. Subgrantees are required to report performance measure data on a regular basis with the frequency disclosed in each contract. To administer this program, data from subgrantees and City of Wichita departments is collected regarding project outcomes. Through March 31, 2025, data from the following projects has been reported. Project summaries may include additional performance data.

Public Health

1.1 COVID-19 Vaccination

Community Vaccination Site

COVID-19 vaccine doses given: 116,280

1.1 COVID-19 Testing

Grace Med Health Clinic

COVID-19 tests performed: 1,666

COVID-19 tests performed for uninsured patients: 367

1.11 Community Violence Interventions

Violence Interrupter Initiative

Number of contacts with high-risk individuals: 265

Conflicts resolved: 91

Prevented retaliations: 92

Assistance to Households

2.2 Rent, Mortgage, and Utility Aid

Housing Authority Landlord Incentive Program

Households served: 646

2.10 Assistance to Unemployed or Underemployed Workers

Down Syndrome Society of Wichita

Participants trained in Learning Development Room: 8

Number of participants employed: 8

Envision

Blind and visually impaired (BVI) individuals enrolled: 57

Blind and visually impaired (BVI) individuals completing training: 57

Blind and visually impaired (BVI) individuals placed or promoted: 7

Blind and visually impaired (BVI) individuals still employed: 7

Business completing digital/work place accessibility: 48

Greater Wichita YMCA

Youth completing 12-week summer employment training program: 301

Youth placed in 10-week summer employment: 264

Partnerships with employers: 48

Youth completing 10-week summer employment: 257

Job Prep participants retained after 10-week summer employment: 75

Percent of Job Prep participants retained: 29%

WSU Tech—Manufacturing Pathways

Total Students enrolled: 416

High School students enrolled: 408

Students earning Industry credentials: 403

WSU Tech—Healthcare Pathways

Total students enrolled: 577

Students earning WSU Tech Cert/Degree: 304

WSU Tech—Healthcare Pathways (Cont...)

Students placed at clinical sites: 192
Number of clinical sites: 10

Workforce Alliance of South Central Kansas

Individual participants: 773
Number of employers engaged: 1,607
Number of industries where individuals are hired: 17
Employment retention: 7
Individuals enrolled in on-the-job training: 16
Individuals enrolled in CDL testing and licensing: 4
Participants enrolled in job training programs: 28
Participants completing job programs: 25

2.11 Heathy Childhood Environments: Child Care

Catholic Charities

Families provided gap child care assistance: 19
Children served: 33
Adults that returned to the workforce: 18
Families that maintained employment: 19
Families that applied for DCF child care subsidy: 15

Assistance to Small Businesses

2.30 Technical Assistance, Counseling, or Business Planning

WSU Office of Innovation and New Ventures

Number of businesses enrolled: 114
Businesses that are technology resilient ready: 60
Businesses that have achieved resiliency or expansion: 59
Number of full-time employees hired long-term following program: 13

2.32 Business Incubators and Start-up of Expansion Assistance

Empower Evergreen

Number of businesses launched and completing training: 4/0
Number of Businesses onboarded: 10
Small businesses served: 56

Garage at Cleveland Corner

Number of new business applicants: 53
Number of jobs created: 8
Incubator sites available: 4
Concepts that have completed the program: 3

Healthy Corner Store Initiative

Small Businesses Served: 5

Assistance to Non-Profits

2.34 Assistance to Impacted Non-Profit Organizations

Breakthrough

Referrals from possible clients: 147
Potential client placements: 52
Partners on client placements: 52
Individual Employment Retention Post 13-week Mini-Grant: 36
Number of Non-profits served: 5



Groover Labs	Maker Labs Part-Time Employees: 1 Number of general memberships: 1 Number of other memberships: 2
Heartspring	Percent increase/(decrease) in turnover compared to prior quarter: (14%) Percent increase/(decrease) in employees compared to prior quarter: (4%)
ICT Food Rescue	Pounds of food rescued or transformed: 371,113 Number of meals produced: 314,590 Number of non-profit organizations served: 18 Number of unduplicated persons served by non-profit organizations: 22,067
Kansas Nonprofit Chamber	Grant applications received: 32 Organizations selected: 21
Kansas School for Effective Learning (KANSEL)	ESOL Student Enrollment: 54 GED Student Enrollment: 47
Kansas Elks Training Center for the Handicapped (KETCH)	Job applicants: 10,496 New employees: 127 New employees hired with bonuses: 84 New employee turnover: 81 Number of vacancies at end of program: 78
Phillips Fundamental Learning Center	Students enrolled: 70 Enrolled full-time students receiving financial assistance: 28
Starkey	Total individuals transported: 51,105 Individuals transported for work or workforce development: 29,199 Rides provided: 6,240
Wichita Old Town Association	Increase in businesses moving into area: 24
The Women's Network	Number of Partner Companies with MOU: 8 Clients placed with partner companies: 9 Number of Mini-grants to partner companies: 9 Average previous income: \$9/ hour Average income at start of mini-grant: \$15/ hour Average income at conclusion of mini-grant: \$17/ hour Number of individuals in program still employed at partner company: 4
Wichita Foundation	Number of Non-Profit grant applications received: 40 Non-Profits awarded grant funding: 18 Average Award: \$15,908

Funding Amount:	\$98,197
Amount Spent:	\$98,197
Timeline:	February 22, 2021 - April 30, 2022
Identification Number:	X1802
Project Spending:	Completed

Project Overview

From February 22, 2021 to April 30, 2022, the Sedgwick County Community Vaccination Site was located at 223 S. Main Street, a City of Wichita facility. The site provided 116,280 vaccination doses during that timeframe. Costs for operating the facility, such as utilities and repairs are eligible to be charged to the American Rescue Plan Act (ARPA). To cover the costs of the vaccination clinic, the City allocated ARPA funds to a project to isolate these costs for a total of \$98,197.

Community Impact

The City of Wichita hosted the Sedgwick County Health Department (SCHD) COVID-19 vaccine clinic at a vacant site that was formerly the Central Library. The desired impact of this partnership was to provide a large, dedicated site to the SCHD that was not programmed for other activities that could result in scheduling conflicts. The site is well-known to residents, has ample parking, and operated with regular hours, all of which encouraged walk-in appointments. Also, providing a centralized location in the downtown area allowed those wanting to get vaccinated the opportunity to utilize public transportation to get directly to the downtown location. Because more of the City's vulnerable population are located closer to the urban core, locating it downtown increased access for lower-income individuals.

Additionally, SCHD also continued to provide no-cost COVID-19 vaccines at mobile clinics in areas with low vaccination rates and other indicators of need. Some of the locations included the Wichita Public Libraries, which are centrally located in each district, allowing for easier access. The mobile vaccine clinic also partnered with the Wichita Black Nurses Association (WBNA).

Project Timeline

The program occurred from February 22, 2021 to April 30, 2022. The balance of project funding may be used for other initiatives in the future.

Performance Measures

COVID-19 vaccine doses given: 116,280

Race	Number of Doses Given	Percent
White	92,790	80%
Black or African American	7,684	7%
American Indian or Alaskan Native	600	1%
Asian	8,245	7%
Other Race	5,693	5%
Native Hawaiian or Other Pacific Islander	195	0%
Unknown	1,073	1%
Total	116,280	100%

Ethnicity	Number of Doses Given	Percent
Hispanic or Latino	13,646	12%
Not Hispanic or Latino	100,704	87%
Unknown	1,930	2%
Total	116,280	100%

Use of Evidence

Expenditure category **1.1: COVID-19 Vaccination** does not require use of evidence.

EC 1: Public Health

1.2: COVID-19 Testing

Funding Amount:	\$30,000
Amount Spent:	\$30,000
Timeline:	April 12, 2022 – July 1, 2023
Identification Number:	C2808
Project Spending:	Completed



Description

GraceMed has purchased six rapid testing machines and related equipment to increase the volume and expand the reach of COVID-19 variant testing services provided. This funding will provide easier accessibility for its staff and patients and the rapid testing will allow individuals to get their results and return to the workforce as soon as possible.

Community Impact

GraceMed's target population is those who are medically underserved. This population includes those from low-income statuses, the uninsured and underinsured, immigrants, historically disenfranchised communities of color, and persons experiencing homelessness. The additional testing machines and related equipment purchased for this project will allow the target population to be tested with rapid in order to limit the spread of COVID-19.

Project Timeline

July 2022 Placed orders for the COVID testing machines and related equipment.

October 2022 COVID testing machines and equipment received and operational in designated locations of the GraceMed Health Clinic.

Performance Measures

1. Number of COVID-19 tests performed: 1,666
2. Number of COVID-19 tests performed for uninsured patients: 367

Use of Evidence

Expenditure category **1.2: COVID-19 Testing** does not require use of evidence.





Violence Interrupter Initiative

EC 1: Public Health

1.11: Community Violence Interventions

Initial Funding Amount:	\$1,500,000
Revised Funding Amount:	\$3,069,880
Funding Spent as of June 30, 2025:	\$1,099,691
Obligations as of June 30, 2025:	\$1,970,189

Timeline:	September 20, 2022 - September 30, 2026
Identification Number:	C1808 and C1810
Project Spending:	C1808: More than 50% Completed C1810: Less than 50% Completed

Project Overview

The goal of a violence interrupter program is to sustain a reduction in injuries and homicides from gun violence by developing a holistic understanding of violent behavioral outcomes and risk factors shaped by contextual, biological, environmental, systemic, and social stressors. In Phase I, funds were made available through a competitive Request for Proposal process to contract with a qualified and experienced technical consultant. Cure Violence Global (CVG) was selected to support the program implementation. Cure Violence Global implements a violence interrupter model with the following principles:

- Detect potentially violent events and interrupt them to prevent violence through trained credible messengers;
- Provide ongoing behavior changes and support to the highest-risk individuals through trained messengers;
- Change community norms that allow, encourage and exacerbate violence in chronically violent neighborhoods to healthy norms that reject the use of violence;
- Continually analyze data to ensure proper implementation and identify changes in violence;
- Provide training and technical assistance to implement the model correctly.

In Phase II, CVG worked with City staff to identify areas where community violence is clustered using data provided by the Wichita Police Department. CVG has developed a staffing approach to reduce community violence and has assisted staff in identifying community-based organizations (CBOs) with capacity and credibility to implement violence interrupter sites. Through a competitive Request for Proposal process a program administrator and community-based organization were identified, and a contract was approved by the City Council on December 12, 2023.

In Phase III, the selected program administrator, Wichita State University - Community Engagement Institute and a community-based organization, Destination Innovation, implemented two Violence Interrupter sites in the northeast and south central areas of the community. The sites are operational and are actively interrupting violence in the target areas.

In Phase IV, the two violence interrupter sites are fully operational. In September 2024, the Wichita City Council allocated an additional \$1,600,000 of ARPA funding to sustain the program through September 2026.

Project Timeline:

June - December 2022	Competitive bid process to select the technical consultant to implement the program. Contractor mobilization and data collection.
January - April 2023	Pre-implementation assessment: analysis of violent crime data, target area analysis and identification, and feasibility of implementation.
May - December 2023	Community specific adaptations, stakeholder engagement, and identification and selection of viable community-based organizations.
January - August 2024	Site implementation: staff recruitment and hiring, and training.
September 2024 - September 2026	Site operations. Monitoring and evaluation, performance management and adjustment.



Violence Interrupter Initiative

EC 1: Public Health

1.11: Community Violence Interventions

Initial Funding Amount:	\$1,500,000
Revised Funding Amount:	\$3,069,880
Funding Spent as of June 30 2025:	\$1,099,691
Obligations as of June 30 2025:	\$1,970,189

Timeline:	September 20, 2022 - September 30, 2026
Identification Number:	C1808 and C1810
Project Spending:	C1808: More than 50% Completed C1810: Less than 50% Completed

Community Impact

The program focuses on reducing violent crime. Two areas were identified as opportunities to reduce community violence. Area One is in the northeast section of the city and is bounded by I-135 to the west, Oliver to the east, 25th Street to the north and 9th Street to the south. Area Two is in south central Wichita and is bounded by Pawnee to the north, Oliver on the east, Broadway/Arkansas River on the west. The southern boundary is Galena between the river and Hydraulic, Wassall between Hydraulic and Southeast Blvd, then it diagonals to connect to Conamore west of Volusia, and 31st between Hillside and Oliver.

Performance Measures

Program success will be measured by key performance indicators such as a reduction in the number of assaults, manslaughters and homicides in the target areas as well as number of successful interventions/mediations and high-risk individuals served. Since the ARPA SLFRF will fund a pilot program, the program evaluation will guide decision making regarding the sustainability of this effort.

Performance Measure	January 2025	February 2025	March 2025	April 2025	May 2025	Total
Number of Contacts with High-risk Individuals	48	42	67	59	49	265
Conflicts Resolved	21	16	12	33	9	91
Prevented Retaliations	23	18	17	25	9	92

The following is an excerpt from the evaluator's second report:

Analysis of NIBRS-coded incidents from March 2025 to May 2025 shows that the program continues to contribute to measurable violence reduction in its implementation areas, though data signals an important shift in context. Compared to the previous quarter, reported NIBRS-coded incidents in Zones 1 and 2 declined dramatically across nearly every major category of violent offense. The most substantial drops were seen in Simple Assault (93% decline), Aggravated Assault (93% decline), and Weapons Law Violations (94% decline).

Use of Evidence

1.11 Community Violence Interventions

According to [County Health Rankings & Roadmaps](#),¹¹ "there is some evidence that the Cure Violence Health model, formerly called Chicago Cease Fire, reduces gun violence in high crime urban areas when the model is implemented with fidelity." The [National Institute of Justice CrimeSolutions](#)¹² web-based clearinghouse of programs and practices rated the Cure Violence program in Chicago as a promising approach. Due to the funding level of this project, the City of Wichita plans is funding a Program Evaluation for this project. Since the ARPA SLFRF will fund a pilot program, the Program Evaluation will guide decision making regarding the sustainability of this effort.

¹¹ "Cure Violence Health model," *County Health Rankings & Roadmaps*, last modified March 8, 2017, [Cure Violence Health model | County Health Rankings & Roadmaps](#).

¹² "Program Profile: Cure Violence (Chicago, Ill.)," *National Institute of Justice Crime Solutions*, last modified November 21, 2011, [Program Profile: Cure Violence \(Chicago, Ill.\) | CrimeSolutions, National Institute of Justice \(ojp.gov\)](#).

Healthy Corner Store Initiative Implementation

EC 2: Negative Economic Impacts

2.1: Household Assistance - Food Programs

Initial Funding Amount:	\$1,000,000
Final Funding Amount:	\$49,600
Amount Spent:	\$49,600
Timeline:	July 5, 2022 - December 31, 2024
Identification Number:	C2815
Project Spending:	Completed

Healthy Corner Store Initiative



Description

The City of Wichita has a long-standing concern and commitment to healthy food options. Findings from the 2013 Community Food Assessment for the Health and Wellness Coalition of Wichita identified some 44 square miles of “food deserts” and found wide price disparities with some of the lowest-income ZIP Codes experiencing the highest food prices. During 2020, The Health and Wellness Coalition of Wichita and a 14-member Food Plan Steering Committee, comprised of food system partners began engagement to inform the creation of a Food System Masterplan. Consulting firm New Venture Advisors (NVA) provided structure and support throughout the process. After nearly a year’s worth of community engagement, the City of Wichita/Sedgwick County Food System Master Plan was completed in early 2021. The Master Plan’s goals include: 1) Foster food system coordination and education; 2) Improve access to healthy food; and 3) Increase local food production.

During the final planning phases, NVA evaluated potential models to decrease barriers to food access facing Wichita neighborhoods and residents. Recommendations included implementation of the Master Plan, leveraging lessons learned from peer cities to create a Healthy Corner Store Initiative (HCSI) Program focusing on the City’s Low Income/Low Access neighborhoods.

The Food System Master Plan was adopted by the City Council on January 4, 2022. On July 5, 2022 the Wichita City Council allocated a total of \$1,000,000 in ARPA funding and approved a contract agreement for \$49,600 for professional design services to implement the HCSI. NVA is joined in this work by The Food Trust (TFT), a Philadelphia-based nonprofit organization that has become a trusted advisor for healthy corner store and “small store” programs throughout the country using evidence-based tools and approaches.

The development and implementation of a HCSI Program aims to increase resident access to healthy, affordable, culturally appropriate foods and ultimately create a sustainable network for the affordable production and distribution of healthy food in key neighborhoods. The ARPA Final Rule states that recipients may presume that households which experienced food insecurity have experienced a negative impact due to the pandemic and specifically states that projects that increase access to healthy foods are eligible. Therefore, this program is considered an eligible use under the Responding to the Public Health Emergency/Negative Economic Impacts category.

NVA and TFT conducted peer city and program research and convened stakeholders to participate in the planning process to design a Wichita HCSI Program. A HCSI Steering Committee was formed and convened several times over the course of a year to identify program goals and key components such as store owner training and store equipment, merchandising and marketing materials, distribution support, community outreach and engagement opportunities, nutrition education, supplier development, implementation timeline, and cost. This information was synthesized into a [Wichita HCSI Pilot Program Report](#). Using this framework, HCSI Consultants and City staff collaborated to create an ARPA-compliant program budget and solicit staff proposals to implement the program.

Performance Measures

Outcomes associated with the HCSI are reported in expenditure category 2.32: Provision of Government Services Business Incubators and Start-Up or Expansion Assistance.

Use of Evidence

2.1 Household Assistance: Food Programs

The City of Wichita program is under development. According to [County Health Rankings & Roadmaps](#),¹³ “there is some evidence that offering fresh produce and other health foods in convenience stores increases access to and purchasing of healthy foods, especially in food deserts in urban and rural communities with low incomes.” Due to the funding level of this project and its connection to the Master Plan, the City of Wichita plans to pursue a Program to guide decision making regarding the sustainability of this effort.

¹³ “Healthy food in convenience stores,” [County Health Rankings & Roadmaps](#), last modified December 10, 2020, [Healthy food in convenience stores | County Health Rankings & Roadmaps](#).

This project was formerly categorized in expenditure category 2.1: Household Assistance - Food Programs. It was moved to expenditure category 2.32: Provision of Government Services Business Incubators and Start-Up or Expansion Assistance effective September 30, 2024.



EC 2: Negative Economic Impacts

2.2: Household Assistance - Rent, Mortgage, and Utility Aid

Funding Amount:	\$250,000
Final Funding Amount:	\$233,684
Amount Spent:	\$233,684
Timeline:	December 6, 2022 - December 31, 2024
Identification Number:	H1802
Project Spending:	Completed

Description

The Wichita Housing Authority Landlord Incentive Program (WHALIP) provided financial assistance to incentivize landlords to lease and maintain safe, affordable rental housing capacity for individuals and families in WHA's Housing Choice Voucher Program (HCVP) and the Housing First Program (HFP).

It is often presumed that these tenants are more likely to cause damage or not fulfill lease obligations (i.e., be evicted, abandon units). To address these concerns and incentivize landlords to lease to assisted tenants, WHALIP covers or mitigates the excessive damages or vacancy costs that may occur from leasing to these individuals and families.

The community has seen dramatic increases in market rents and decreased availability of units for assisted renters. Sales of apartment complexes to new owners who do not wish to participate in the programs and existing owners seeking higher rents have added to the problem. Assisted renters are having difficulty finding suitable housing. The program provided a path toward housing stability by allowing the programs to be more competitive in the current marketplace. Enrollment in this program concluded successfully in the fourth quarter of 2023.

Available funding was also been instrumental in aiding veterans facing homelessness. From November 5 to December 4, 2024 (30 days), Wichita Housing Authority implemented a landlord incentive program to encourage landlords to lease to veterans using a VASH voucher by offering a \$1,000 lease signing bonus. During this period, 15 veterans benefited from the program. This collaboration between the Wichita Housing Authority and the Veterans Administration led to nearly three times more leases in a single month than usual. Although the participating landlords were not new to the Wichita Housing Authority, at least four of them had not previously leased to a veteran.

Performance Measures

1. Number of households served by program: 646

Due to HUD eligibility guidelines for the Housing Choice Voucher Program, this project has been identified as one that primarily serves disproportionality impacted communities.

Use of Evidence

The goal of the Landlord Incentive Program was to increase landlord participation in the Housing Choice Voucher Program, which increased the availability of affordable housing. According to [County Health Rankings & Roadmaps](#),¹⁴ "there is some evidence that the Housing Choice Voucher Program (Section 8) helps families move to higher quality neighborhoods, improves neighborhood socio-economic diversity, and reduces homelessness, family separations, and exposure to crime." Furthermore, "Section 8 participation may reduce concentrated poverty and overcrowding, and improve nutrition, food security, and household stability."

¹⁴ "Housing Choice Voucher Program (Section 8)," *County Health Rankings & Roadmaps*, last modified September 23, 2019, [Housing Choice Voucher Program \(Section 8\) | County Health Rankings & Roadmaps](#).

Down Syndrome Society of Wichita

EC 2: Negative Economic Impacts

2.10: Assistance to Unemployed or Underemployed Workers

Initial Funding Amount:	\$85,000
Final Funding Amount:	\$46,577
Amount Spent:	\$46,577
City Development Priority:	Workforce Development
Timeline:	April 12, 2022 – June 30, 2024
Identification Number:	C2806
Project Spending:	Completed



Description

The DSSW's Dream Forward Project encompasses the ability to train, develop and assist adults with Down Syndrome with independence skill building, including job skills and readiness for employment. This project allows those with Down Syndrome to become contributing members of the community while developing skills and becoming self-sufficient. The project's expenses will include expansion, software, and equipment costs for the Dream Forward Facility.

Community Impact

In-person activities that encourage learning and utilize cognitive abilities help program participants' minds stay functional and healthy. These activities are crucial because individuals with Down Syndrome often experience an earlier onset of dementia. The [Frontiers in Psychiatry](#)¹⁵ published an article with data focused on the psychosocial, cognitive, and functional well-being of individuals with Down Syndrome and the effects of the lockdown caused by the pandemic. As noted, researchers found indicators that the lockdown had negative effects on the psychosocial and functional well-being of individuals with Down Syndrome.

The DSSW halted its Dream Forward Project for much of the pandemic and closed its physical doors as the in-person services could no longer occur. DSSW was able to return to full in-person programming in September 2021, but it could only do so for the Explore ICT adult independent skills building program, but not the job skills development program due to facility constraints. This project will allow for the creation of a dedicated space to provide job skills and coaching programs with the appropriate equipment.

Project Timeline

April 2022	Site selected for Dream Forward Facility
April 2024	Design completed and construction started for Dream Forward Facility
June 2024	Construction complete and facility is occupied

Performance Measures

1. Participants trained in Learning Development Room: 8
2. Number of participants employed: 8
3. Number of partnerships: 0

Use of Evidence

2.10 Assistance to Unemployed or Underemployed Workers

The DSSW plans to assist clients with the transition to employment. According to [County Health Rankings & Roadmaps](#),¹⁴ there is "strong evidence that transitional and subsidized jobs programs increase employment and earnings...however these gains do not appear to consistently last beyond the duration of the transitional job." Because the participation from the City of Wichita is of limited duration and there is strong evidence of the effectiveness of transitional employment programs, performance measures reported by the grantees will be used to track project success.



¹⁵ "Impact of COVID-19-Related Lockdown on Psychological, Cognitive, and Functional Well-Being in Adults with Down Syndrome," *Frontiers in Psychiatry*, last modified October 28, 2020, [Frontiers | Impact of COVID-19-Related Lockdown on Psychosocial, Cognitive, and Functional Well-Being in Adults With Down Syndrome \(frontiersin.org\)](#).

EC 2: Negative Economic Impacts

2.10: Assistance to Unemployed or Underemployed Workers

Funding Amount:	\$441,100
Amount Spent:	\$441,100
City Development Priority:	Workforce Development
Timeline:	July 5, 2022 – July 31, 2024
Identification Number:	C2818
Project Spending:	Completed



Description

The Envision Workforce Innovation Center has developed a comprehensive roadmap and plan to address both unemployment and underemployment in the blind and visually impaired community in Wichita. The federal unemployment rate for people who are blind is approximately 70% and has not changed in the last thirty years. The program will prepare employees, employers, and the broader community to increase workforce participation and engagement, and enhance Diversity, Equity & Inclusion (DEI) initiatives with the added benefit of accessibility.

The program will educate Wichita businesses about the equitable information gap and provide specific ways they can bridge and reduce the disparities in their organization around digital accessibility, employment practices, and a mindset around inclusion of people with disabilities. While much work has been done around the DEI space, it largely has lacked inclusion of people with disabilities, including blindness in either the broader conversation or the specific day-to-day practices inside organizations. Businesses who engage in the program will be able to hire capable and productive employees from this untapped talent segment and achieve their diversity and inclusion goals faster than doing it on their own.

Envision will provide learning and career pathway training to tap the innate strengths of people who are blind or visually impaired and prepare them for career and employment opportunities through internal and external learning options. Employer-driven workforce training programs provide relevant soft and technical skills to ensure skillset matches with industry and employer demand.

Community Impact

The COVID-19 pandemic disproportionately impacted people who are blind or visually impaired. While virtual platforms increased access to workforce training in general, a negative impact was created if accompanying materials or virtual platforms were not accessible or used in ways that did not allow the use of assistive technology such as screen readers or screen magnifiers, which are necessary tools for people who are blind or visually impaired. Additionally, the dependence on digital information that is not accessible creates a major barrier for people with disabilities to have equitable access as consumers and potential employees. Residents in the Wichita area largely rely on residents having access to a personal vehicle to drive to and from work and for other life activities, but this is not an option for persons who are blind, visually impaired, or part of other disability groups. Access to timely, affordable and on demand transportation has always been a key barrier and drives systemic inequity issues for this group of employees and consumers. There were also disparities in terms of prioritization of access to vaccines, digital accessibility barriers to vaccines and testing, and transportation barriers to testing, vaccines, and health care. There was very little infrastructure nationally or regionally to account for the needs of people with disabilities, even to access the most basic services, as documented by the American Foundation for the Blind Flatten the Curve study, as well as policy study and advocacy by the National Federation of the Blind.

1. Blind and Visually Impaired (BVI) individuals enrolled: 23% minorities; 2% Hispanic; 39% reside in Recovery Impact zip codes
2. Blind and Visually Impaired (BVI) individuals completing training: 23% minorities; 2% Hispanic; 39% reside in Recovery Impact zip codes
3. Businesses completing digital/work place accessibility: 29% located in Recovery Impact zip codes

Project Timeline

July - December 2022	Outreach and engagement with Wichita businesses. Begin digital and workplace accessibility work with Wichita employers.
January - March 2023	Develop curriculum on employee training.
April - December 2023	Finalize all curriculum courses. Begin offering training to potential workforce. Continue digital and workplace accessibility work with Wichita employers.
January - June 2024	Finalize all grant expense activities. Continue offering courses and creating career pathways for BVI individual. Continue outreach to businesses for placement and workplace accessibility. Secure final arrangements and prepare final performance report.

EC 2: Negative Economic Impacts

2.10: Assistance to Unemployed or Underemployed Workers

Funding Amount:	\$441,100
Amount Spent:	\$441,100
City Development Priority:	Workforce Development
Timeline:	July 5, 2022 – July 31, 2024
Identification Number:	C2818
Project Spending:	Completed



Performance Measures

1. Blind and Visually Impaired (BVI) individuals enrolled: 57
2. Blind and Visually Impaired (BVI) individuals completing training: 57
3. Blind and Visually Impaired (BVI) individuals placed or promoted: 7
4. Blind and Visually Impaired (BVI) individuals still employed: 7
5. Businesses completing digital/work place accessibility: 48

Use of Evidence

2.10 Assistance to Unemployed or Underemployed Workers

Envision plans to assist clients with the transition to employment. According to [County Health Rankings & Roadmaps](#),¹⁶ there is “strong evidence that transitional and subsidized jobs programs increase employment and earnings...however, these gains do not appear to consistently last beyond the duration of the transitional job.” Because the participation from the City of Wichita is of limited duration and there is strong evidence of the effectiveness of transitional employment programs, performance measures reported by the grantees will be used to track project success.

¹⁶ “Transitional and subsidized jobs,” County Health Rankings & Roadmaps, last modified February 21, 2022, [Transitional and subsidized jobs | County Health Rankings & Roadmaps](#).

EC 2: Negative Economic Impacts

2.10: Assistance to Unemployed or Underemployed Workers



Funding Amount:	\$200,000
Amount Spent:	\$200,000
City Development Priority:	Workforce Development
Timeline:	April 12, 2022 – December 31, 2023
Identification Number:	C2809
Project Spending:	Completed

Description

The Job Prep Program is a free training program for youth ages 15 to 17 that teaches basic employment skills to prepare and enable graduates for employment in the community. The curriculum includes interviewing techniques, dressing appropriately for the work environment, customer service, financial literacy and responsibility, and certification in First Aid and CPR. The program's goal is to graduate 80% of students participating.

The second phase of the program encompasses a 10-week summer employment experience with partner organizations throughout the Wichita community, where the students can work up to 25 hours a week. The last program saw 35% of students continuing employment with the partner organization after the 10-week period; in 2022, 57% students who completed the summer program were retained. The most common reason for students not continuing employment during the school year is due to school and extra-curricular schedules.

In 2023, the YMCA expanded the Job Prep Program by reaching out to community partners, including Wichita Public Schools. The expanded program allowed for classes to be held in six high schools with the goal of increasing student participation. That outreach effort was successful, and the number of participants in the employment training program increased from 89 in 2022 to 212 in 2023.

Community Impact

This program exposes youth to the education and integration of habits necessary to be successful in the workforce on a long-term basis and opens opportunities that these students might not otherwise have. The following demographic data was reported by the Greater Wichita YMCA:

1. Youth completing 12-week summer employment training program: 48% minorities; 26% Hispanic; 42% reside in Recovery Impact zip codes
2. Youth placed in 10-week summer employment: 47% minorities; 26% Hispanic; 42% reside in Recovery Impact zip codes completing 10-week summer employment: 47% minorities; 27% Hispanic; 42% reside in Recovery Impact zip codes
3. Youth retained after 10-week summer employment: 49% minorities; 17% Hispanic; 39% reside in Recovery Impact zip codes

Project Timeline

February – May	12-week curriculum for students enrolled in program
Late May – August	10-week employment for students enrolled in program
Late July – Early August	Graduation Ceremony

Performance Measures

1. Youth completing 12-week summer employment training program: 301
2. Youth placed in 10-week summer employment: 264
3. Partnerships with employers: 48
4. Youth completing 10-week summer employment: 257
5. Job Prep participants retained after 10-week summer employment: 75
6. Percent of Job Prep participants retained: 29%



EC 2: Negative Economic Impacts

2.10: Assistance to Unemployed or Underemployed Workers

Funding Amount:	\$200,000
Amount Spent:	\$200,000
City Development Priority:	Workforce Development
Timeline:	April 12, 2022 – December 31, 2023
Identification Number:	C2809
Project Spending:	Completed



Use of Evidence

2.10 Assistance to Unemployed or Underemployed Workers

According to [County Health Rankings & Roadmaps](#),¹⁷ there is some evidence that summer youth employment programs “increase employment and earning for youth during the year that they participate, especially disadvantaged youth.” However, “summer work programs do not appear to increase employment rates in following years, perhaps due to the short length of the intervention or because participants might have found longer term job opportunities without program support.” Because the participation from the City of Wichita is of limited duration and there is some evidence of the effectiveness of summer employment programs, performance measures reported by the grantee will be used to track the success of the project.

¹⁷ "Summer youth employment programs," *County Health Rankings & Roadmaps*, last modified April 18, 2019, [Summer youth employment programs | County Health Rankings & Roadmaps](#).

EC 2: Negative Economic Impacts

2.10: Assistance to Unemployed or Underemployed Workers

Initial Funding Amount:	\$1,709,000
Final Funding Amount:	\$1,696,756
Amount Spent:	\$1,696,756
City Development Priority:	Workforce Development
Timeline:	April 12, 2022 – March 31, 2024
Identification Number:	C2813
Project Spending:	Completed



Description

WSU's Campus of Applied Sciences and Technology (WSU Tech), partnership with Wichita Public Schools and other organizations, has created and implemented new manufacturing and advanced manufacturing pathways to create an environment to allow future students to learn the knowledge and skills necessary to enter and be successful in manufacturing jobs in the Wichita region.

The project includes implementation of additional equipment, curriculum development, and applied learning opportunities to target educational and employment opportunities in the Wichita manufacturing industry. This project focuses on basic manufacturing skills and accelerates students through more advanced automation skills to match the Industry 4.0 skills, including connectivity, advanced analytics, automation, advanced-manufacturing technologies, and applied learning-internship opportunities that are needed in the post-pandemic workforce.

Community Impact

This initiative provides free tuition and fees for students enrolled in two-year college, career, and technical education courses. WSU Tech has pledged to maintain student costs of dual credit courses at zero or low costs. The Accelerated Opportunities program is where students complete GED and Technical Education training simultaneously. Most WSU Tech and Wichita Public Schools students are members of low-income households and each institution has resources in place to support these students. Over three quarters (77%) of Wichita Public Schools students are members of low-income households and over 65% are minorities. More than 60% of WSU Tech students receive grants and 67% are first generation college students. The following demographic data was reported by WSU Tech for the period ending June 30, 2025:

1. High School students enrolled: 43% minorities; 59% Hispanic; 54% reside in Recovery Impact zip codes
2. Students earning Industry credentials: 43% minorities; 58% Hispanic; 55% reside in Recovery Impact zip codes

This project has been identified as one that primarily serves disproportionately impacted communities.

Project Timeline

Spring - Summer 2022	Ordered equipment, hired faculty, developed curriculum, create marketing plan, and work with industry partners.
August 2022	Enrolled students and courses began at the Future Ready Center.
Fall 2022	Continued to develop curriculum for spring courses and beyond, instituted a marketing plan, and institute hands-on-career exploration activities.
January 2023	Cohort of students started at the Future Ready Center and started students at other locations.
Spring 2023	Marketed programs and enrolled students for the 2022-2023 school year, reviewed program for any changes in needs, and launched the programs at NexStep.
August 2023	Began the next cohort of students, while the third semester of students continued in advanced classes.

Performance Measures

1. Total Students enrolled: 416
2. High School Students enrolled: 408
3. Students earning Industry credentials: 403
4. Students earning WSU Tech credential (Tech Cert or AAS Degree): 5
5. Students participating in Summer Youth Employment programs: 24



EC 2: Negative Economic Impacts

2.10: Assistance to Unemployed or Underemployed Workers



Initial Funding Amount:	\$1,709,000
Final Funding Amount:	\$1,696,756
Amount Spent:	\$1,696,756
City Development Priority:	Workforce Development
Timeline:	April 12, 2022 – March 31, 2024
Identification Number:	C2813
Project Spending:	Completed

Use of Evidence

2.10 Assistance to Unemployed or Underemployed Workers

According to the [Institute of Education Sciences What Works Clearinghouse](#),¹⁸ “comprehensive support services to help participants complete occupational training programs at local community colleges and professional training institutes, pass certification exams and obtain well-paying jobs in targeted sectors of the local economy” have strong evidence of providing the outcome of industry-recognized credential, certificate, or license completion. Because this is an evidenced-based program, performance measures reported by the grantee will be used to track the success of the project.

¹⁸ "Postsecondary Career and Technical Education (CTE) Interventions," Institute of Education Sciences What Works Clearinghouse, last modified November 2021, [WWC | Project QUEST \(ed.gov\)](#).

EC 2: Negative Economic Impacts

2.10: Assistance to Unemployed or Underemployed Workers

Funding Amount:	\$2,014,535
Amount Spent:	\$2,014,535
City Development Priority:	Workforce Development
Timeline:	April 12, 2022 – March 31, 2024
Identification Number:	C2812
Project Status:	Completed



Description

WSU's Campus of Applied Sciences and Technology (WSU Tech) partnered with Wichita Public Schools and Wesley Healthcare to create two centers, a Future Ready Center and a Healthcare Learning Center, to increase the number of students pursuing healthcare careers and subsequently entering into healthcare professions in the Wichita region.

The career opportunities available to students through the healthcare pathways of this project include Certified Nursing Assistant (CNA), Certified Medical Assistant (CMA), Emergency Medical Technician (EMT), Electrocardiogram (EKG), Phlebotomy, Patient Care Tech (PCT), and Home Health Aide (HHA). The healthcare pathway programs integrate industry-recognized certificates and credentials. Certain short-term careers like CNA, CMA, Phlebotomy, and HHA can be completed during high school, allowing students to be able to enter the workforce immediately.

Community Impact

This initiative provides free tuition and fees for students enrolled in two-year college, career, and technical education courses. WSU Tech has pledged to maintain student costs of dual credit courses to zero or low costs. Most WSU Tech and Wichita Public Schools students are members of low-income households, and each institution has resources in place to support these students. Over three quarters (77%) of Wichita Public Schools students are members of low-income households and over 65% are minorities. More than 60% of WSU Tech students receive grants and 67% are first generation college students. The following demographic data was reported by WSU Tech for the period ending June 30, 2025:

1. High School students enrolled: 39% minorities; 50% Hispanic; 54% reside in Recovery Impact zip codes
2. High School students earning credentials: 33% minorities; 48% Hispanic

This project has been identified as one that primarily serves disproportionately impacted communities.

Project Timeline

Spring - Summer 2022	Transition classes to Future Ready Center – Health Sciences at WSU Tech South and enroll students in Fall 2022.
Fall 2022	Wichita Public Schools students complete the following courses at WSU Tech's South campus, a temporary location: CNA, CMA, EMT, EKG, Phlebotomy, Medical Terminology, Disease Disorders & Diagnostic Procedures, and HHA.
Spring 2023	Continued enrollment from students for second semester; construction project begins at permanent location at WSU Tech South campus; began enrollment for Fall 2023, including expanded options.
Fall 2023	Renovations complete at Wesley Medical Center. Move in to new WSU Tech South facility and expansion of classes. Continued enrollment from current students in Health Science Pathway. Additional course options added at WSU South.
Spring 2024	WSU Tech gained access to Wesley Medical Center facility. Enrollment in the fully expanded options for Wichita Public Schools students.
Spring 2025	Classes begin at Wesley Medical Center.

Performance Measures

1. Number of students enrolled in healthcare pathways: 577
2. Number of students earning WSU Tech Cert/Degree: 304
3. Number of students placed at clinical sites: 192
4. Number of clinical sites: 10



EC 2: Negative Economic Impacts

2.10: Assistance to Unemployed or Underemployed Workers

Funding Amount:	\$2,014,535
Amount Spent:	\$2,014,535
City Development Priority:	Workforce Development
Timeline:	April 12, 2022 – March 31, 2024
Identification Number:	C2812
Project Spending:	Completed



Use of Evidence

2.10 Assistance to Unemployed or Underemployed Workers

According to the [Institute of Education Sciences What Works Clearinghouse](#),¹⁹ “comprehensive support services to help participants complete occupational training programs at local community colleges and professional training institutes, pass certification exams and obtain well-paying jobs in targeted sectors of the local economy” have strong evidence of providing the outcome of industry-recognized credential, certificate, or license completion. Because this is an evidenced-based program, performance measures reported by the grantee will be used to track the success of the project.

¹⁹ "Postsecondary Career and Technical Education (CTE) Interventions," Institute of Education Sciences What Works Clearinghouse, last modified November 2021, [WWC | Project QUEST \(ed.gov\)](#).

EC 2: Negative Economic Impacts

2.10: Assistance to Unemployed or Underemployed Workers

Initial Funding Amount:	\$704,749
Revised Funding Amount:	\$545,600
Final Funding Amount:	\$514,515
Amount Spent:	\$514,515



City Development Priority:	Workforce Development
Timeline:	July 5, 2022 – September 30, 2024
Identification Number:	C2822
Project Spending:	Completed

Description

Workforce Alliance is using their funding to support their Vets ICT Initiative, a veterans employment program to connect veterans, active-duty service members in the process of transitioning to civilian careers, and military spouses to Wichita employers, aiding in the economic recovery of both affected industries and disadvantaged communities and individuals' recovery from inequities exacerbated by the pandemic. Additionally, the Vets ICT initiative will provide technical assistance to small businesses on retaining veterans, and federal compliance such as Equal Employment Opportunity Commission (EEOC) efforts for veterans with disabilities and Office of Federal Contract Compliance Programs (OFCCP) Veteran Compliance. The Workforce Alliance will serve unemployed or underemployed veterans who were impacted by COVID-19 in job training programs with local small businesses. The Workforce Alliance will prioritize veterans from groups most impacted during COVID-19. The Vets ICT Initiative will address the equity gap for these disproportionately impacted individuals through targeted services and connections to local businesses most in need of economic recovery.

Community Impact

The Vets ICT initiative will provide technical assistance for employers to assist with retention efforts. Research shows 43% of veterans leave their first civilian job within the first year, and 80% leave before the end of their second year, citing a lack of opportunity for career advancement and personal development. The Vets ICT Initiative will develop and provide technical assistance resources to employers regarding Veteran hiring, retention, career advancement, and compliance, challenges many small businesses face. The following demographic data was reported by Workforce Alliance:

1. Individual participants: 26% minorities; 20% Hispanic; 36% reside in Recovery Impact zip codes

Project Timeline

July 2022	Vets ICT Initiative begins, jobs are posted, partners are engaged, and implementation plan is developed.
August 2022	Vets ICT Initiative staff is hired; website and digital educational content begin to be developed in partnership with Greater Wichita Partnership/Choose Wichita; labor market research begins; analysis of military bases to Wichita economy Begins; event schedule determined; events begin and are ongoing through duration of grant.
September 2022	Implementation plan carried out; small businesses begin to access training funds to hire veterans; employer technical assistance begins to be provided.
January 2023	Website and digital educational content, labor market data research, and military bases analysis complete.
2023	Employers jobs are listed in Vets ICT job board; Vets ICT staff gives presentations at military bases and veteran serving organizations through duration of grant.
September 2024	Vets ICT Initiative final grant outcome tracking and reporting complete; operational model transitioned to sustainable employer funded model.

Performance Measures

1. Number of individual participants: 773
2. Number of employers engaged: 1,607
3. Number of industries where individuals are hired: 17
4. Employment retention: 7
5. Individuals enrolled in OJT: 16
6. Individuals enrolled in CDL testing & licensing: 4
7. Participants enrolled in job training programs: 28
8. Participants completing job programs: 25

EC 2: Negative Economic Impacts

2.10: Assistance to Unemployed or Underemployed Workers

Initial Funding Amount:	\$704,749
Revised Funding Amount:	\$545,600
Final Funding Amount:	\$514,515
Amount Spent:	\$514,515



City Development Priority:	Workforce Development
Timeline:	July 5, 2022 – September 30, 2024
Identification Number:	C2822
Project Spending:	Completed

Use of Evidence

2.10 Assistance to Unemployed or Underemployed Workers

Though no evidenced-based programs for transitioning veterans and their spouses to post-service employment can be found, best practices have been identified in the [Veteran Pathways to Employment: Hurdles and Opportunities](#) ²⁰ report. Because the participation from the City of Wichita is of limited duration, performance measures reported by the grantees will be used to track project success.

²⁰ "Veteran Pathways to Employment: Hurdles and Opportunities," Center for a New American Security, last modified January 29, 2020, [Microsoft Word - Veteran Pathways edited mvs final.docx \(s3.us-east-1.amazonaws.com\)](#).



Catholic Charities: Diocese of Wichita

EC 2: Negative Economic Impacts

2.11: Healthy Childhood Environments - Child Care



Initial Funding Amount:	\$60,000
Final Funding Amount:	\$28,976
Amount Spent:	\$28,976
City Development Priority:	Workforce Development – Gap Child Care Assistance
Timeline:	April 12, 2022 – February 28, 2024
Identification Number:	C2800
Project Spending:	Completed

Description

Catholic Charities provided licensed child care support for low-income individuals in the gap between when an individual begins employment and when that individual has secured state assistance for child care. The Kansas Department of Children and Families (hereinafter “DCF”) provides child care assistance subsidies for low-income families once they find employment.

Community Impact

Becoming employed is key to helping individuals and families exit poverty as the lack of full-time work is associated with poverty more than any other factor. Inconsistent full-time employment also can lead to cyclical and generational poverty. Catholic Charities is engaged in multiple services adding to the resource base of programs directed to the elimination of poverty, increasing the quantity and quality of opportunities, and providing services for low-income individuals and families. Through these programs, Catholic Charities identified barriers and gaps in services when it comes to employment. It can become difficult for an individual to determine which issue to tackle first when they must simultaneously find affordable housing, address their immediate financial obligations, determine reliable transportation, and find child care.

Catholic Charities provided over 16,000 nights of shelter to 137 families through its St. Anthony facility and nearly 9,700 nights of shelter to 100 families, including 57 families with children, through Harbor House in 2021. Of the families served by the St. Anthony facility, nearly eighty percent lacked child care when they entered the shelter. The following demographic data was reported by Catholic Charities:

1. Families provided gap child care assistance: 39% minorities; 6% Hispanic; 84% with most recent address in an Recovery Impact zip code
2. Adults that returned to the workforce: 35% minorities; 0% Hispanic; 83% with most recent address in an Recovery Impact zip code
3. Families that maintained employment: 42% minorities; 0% Hispanic; 63% with most recent address in an Recovery Impact zip code
4. Families that applied for DCF child care subsidy: 50% minorities; 0% Hispanic; 80% with most recent address in an Recovery Impact zip code
5. Average household income: \$14,777

This project has been identified as one that primarily serves disproportionately impacted communities.

Performance Measures

1. Families provided gap child care assistance: 19
2. Children served: 33
3. Adults that returned to the workforce: 18
4. Families that maintained employment: 19
5. Families that applied for DCF child care subsidy: 15

Use of Evidence

2.11 Healthy Childhood Environments: Child Care

Catholic Charities Gap Child Care Assistance - According to [County Health Rankings & Roadmaps](#),²¹ there is strong evidence that child care subsidies increase employment and earnings in families with lower incomes. Due to this evidence-based approach receiving the highest rating available from County Health Rankings & Roadmaps and the amount of funding allocated, the City of Wichita does not intend to pursue a Program Evaluation for Gap Child Care Assistance project. Because this is an evidenced-based program, performance measures reported by the grantee will be used to track the success of the project.



²¹ "Child care subsidies," *County Health Rankings & Roadmaps*, last modified October 21, 2021, [Child care subsidies | County Health Rankings & Roadmaps](#).

EC 2: Negative Economic Impact

2.30: Technical Assistance, Counseling, or Business Planning

Funding Amount:	\$1,013,414
Final Funding Amount:	\$1,009,512
Amount Spent:	\$1,009,512
City Development Priority:	Small Business Development
Timeline:	July 5, 2022 - May 31, 2024
Identification Number:	C2823
Project Spending:	Completed



Description

The WSU Office of Innovation & New Ventures (INV) implemented a Small Business Digital Transformation Program (SBDT) to address gaps in the local small business ecosystem. SBDT is an ecosystem-wide solution to support diverse small businesses in addressing long-term financial sustainability through the implementation of digital transformation, digital business education, and the development of tech talent to fill local job demands.

INV analyzed the ecosystem's unique needs and recognized gaps through the various existing programs in WSU's Center for Entrepreneurship (CFE) that continued throughout the pandemic. Through WSU's partnership with Kansas Family Business Forum and their Rural E-Launch and Ignitor programs WSU connected and engaged with more than 100 small businesses over the past two years and were able to prioritize five core demands: 1) access to technology, 2) conversion to online sales, 3) training of existing employees to use technology, 4) hiring tech trained employees, and 5) tracking digital sales/growth. To address the needs and gaps, the proposal includes space on WSU campus for any community small business to access for digital assistance, a talent development pipeline, a multi stepped program that can be individualized to small businesses on digital transformation, and the implementation of a web-based digital platform for small businesses to track their transformation progress and find resources to assist.

Community Impact

Small business make up the majority of the whole industry in areas of: arts, entertainment and recreation (63%), accommodation and food service (53%), construction (81%), real estate, rental and leasing (82%), and Other services (82%). Further, over 40% of small business operate in retail, healthcare and social assistance, professional services, company management and administrative services. A large percentage of small businesses are minority owned such as 40% of restaurants. Small businesses applying for the Technology Award will be given priority when they fall into the heavily impacted industries listed above and express interest in upskilling a current employee or creating a new positions focusing on digital transformation. The following demographic data was reported by WSU:

1. Businesses enrolled: 36% exist in Recovery Impact Zip Codes.

Performance Measures

August - September 2022	Launch website and portal (English & Spanish versions); and develop digital toolbox for small business.
January - June 2022	Host first small business cohort; award small business technology grants; launch student technology training . scholarship training program; and acquire appropriate technology (hardware & software) to deliver program.
July - December 2023	Program operating continuously; cohorts will run consecutively until all funds are utilized; report on three-year program; and apply for external funding.

Performance Measures

1. Number of businesses enrolled: 114
2. Number of businesses that are technology resilient ready: 60
3. Businesses that have achieved resiliency or expansion: 59
4. Number of full-time employees hired long-term following program participation: 13

Use of Evidence

2.30: Technical Assistance, Counseling, Business Planning

Best practices have been identified for small business digital transformation, though research to identify evidenced-based approaches is ongoing. Performance measures reported by the grantee will be used to track the success of the project.



Empower Evergreen

EC 2: Negative Economic Impact

2.32: Business Incubators and Start-Up or Expansion Assistance

Funding Amount:	\$1,000,000
Amount Spent:	\$1,000,000
City Development Priority:	Small Business Development
Timeline:	July 5, 2022 - July 31, 2024
Identification Number:	C2817
Project Spending:	Completed



Description

Empower Evergreen will develop a shared-use commercial kitchen that will be an important component (Phase I) of a larger small business incubator (Phase II). Empower is currently raising funds through a capital campaign for this commercial kitchen and small business incubator project. It will be located in a renovated three-building campus, which it already owns, in the heart of Wichita's historic North End. This facility, located at 103 E 21st Street, will provide current and future small business owners the opportunity to increase their financial stability and economic self-sufficiency. This program will target Hispanic entrepreneurs and other disadvantaged minority communities to reduce barriers and provide more opportunities to start and scale their businesses.

This new facility (including Phase I and II) will be architecturally designed as a vibrant community gathering place with opportunity for public dining, shopping, art, music, and cultural celebration, drawing visitors from across the Wichita metro area. The food and retail businesses located there will be supported by Empower Evergreen, receiving mentoring, coaching, and support. Through Empower Evergreen's investment in this new facility and programs, combined with intentional community-building and place-making efforts, this new public visitor destination can become a catalyst for wider revitalization of the Nomar District, bringing outside investment into the area.

Community Impact

A surge seen nationally in Latino business growth in recent years has the potential to address the problems of low income and poverty in Wichita's North End residents. According to a recent study from [Stanford University](#),²² over the past 10 years, the number of Latino business owners grew 34% compared to 1% for all business owners in the United States. These business owners have the potential to increase wealth, create more jobs and revitalize distressed communities. However, according to the [Kaufman Compilation of Research of Race and Entrepreneurship](#),²³ "Despite the impressive growth of Latino American entrepreneurs, some problems still affect this growing demographic, including lack of assets, high failure rates, and being more likely to be low-income despite entrepreneurial efforts."

Project Timeline

Summer 2022	Design/Build request for proposals advertised and firm selection.
October 2023	Design and engineering complete.
April 2024	Construction begins.
June 2024	Equipment ordered.
January 2025	Enrolling Businesses
February 2025	Construction complete and equipment installed.
April 2025	Launch Small Business Programming



Performance Measures

1. Number of businesses launched and completing training: 4/0
2. Number of businesses onboarded: 10
3. Number of new jobs and number of businesses still in existence: 0
4. Number of small businesses served: 56

Use of Evidence

2.32 Business Incubators and Start-Up or Expansion Assistance

Best practices have been identified for the business incubator projects, though research to identify evidenced-based approaches is ongoing. Performance measures reported by the grantee will be used to track the success of the project.

²² "Latino-Owned Businesses - Shining a Light on National Trends," Stanford Graduate School of Business Latino Entrepreneurship Initiative, published November, 2018, [Report | Latino-Owned Businesses: Shining a Light on National Trends \(stanford.edu\)](#).

²³ "Left Behind? The New Generation of Latino Entrepreneurs," Ewing Marion Kauffman Foundation, last modified April 13, 2015, [Left Behind? The New Generation of Latino Entrepreneurs – Ewing Marion Kauffman Foundation | Kauffman.org](#).



Garage at Cleveland Corner

EC 2: Negative Economic Impact

2.32: Business Incubators and Start-Up of Expansion Assistance

Best. Local. Shopping.



Funding Amount:	\$46,800
Amount Spent:	\$46,800
City Development Priority:	Small Business Development
Timeline:	July 5, 2022 - December 31, 2023
Identification Number:	C2819
Project Spending:	Completed

Description

This entrepreneurial incubator program is focused on supporting and growing one-of-a-kind destination retail concepts that will attract tourism, talent, employers, and entrepreneurs. The Garage at Cleveland Corner operates a program that provides entrepreneurs with a brick-and-mortar location and coaching/mentoring to make their businesses sustainable. The ARPA SLFRF funding covered rents for the brick-and-mortar incubator spaces for each entrepreneur.

Digital-first businesses help preserve market relevance, and a primary goal of the Garage at Cleveland Corner project is to identify one-of-a-kind business concepts that will curate destination retail concepts for talent and visitor attraction and integrate the brick and mortar retail experience with a digital first business models. The “connected store” is vital for brick and mortar retail during the period of recovery from COVID-19. Destination retailers drive visitor engagement and spending. The top activity that visitors participate in when they are in Wichita, the state’s largest metropolitan area, is shopping, with 50% of total leisure visitors participating.

Community Impact

A critical component of Garage at Cleveland Corner project is that entrepreneurs with a valid business concept can be accepted into the program and start a businesses without any initial funding, which allows greater access for minority or low-income persons to get up and running. Entrepreneurs will receive a startup stipend to get their idea to market, a professional services budget, and tiered rent at their physical location. Removing the barriers of upfront costs significantly increases opportunities for all entrepreneurs. The following demographic data was reported by the Garage at Cleveland Corner:

1. Concepts reviewed by the Board of Directors: 50% minorities; 12% Hispanic; 40% exist in Recovery Impact zip codes

Project Timeline

April 2023	Three entrepreneurs will launch their destination retail startup in a brick-and-mortar incubator space.
Year 2	Two to three entrepreneurs will launch their startup into brick-and-mortar space.
Year 3	One to two entrepreneurs will launch into a brick-and-mortar space.
Year 4	The entrepreneurs currently in the program will complete their lifecycle with program support.

Performance Measures

1. Number of new business applicants: 53
2. Number of jobs created: 8
3. Incubator sites available: 4
4. Number of concepts that completed the program: 3

Use of Evidence

2.32 Business Incubators and Start-Up of Expansion Assistance

Best practices have been identified for the business incubator projects, though research to identify evidenced-based approaches is ongoing. Performance measures reported by the grantee will be used to track the success of the project.

Healthy Corner Store Initiative-Small Business Expansion



EC 2: Negative Economic Impact

2.32: Business Incubators and Start-Up or Expansion Assistance

Funding Amount:	\$950,400
Funding Spent as of June 30, 2025:	\$139,603
Obligations as of June 30, 2025:	\$810,797
Timeline:	July 5, 2022 - December 31, 2026
Identification Number:	C2816
Project Spending:	Less than 50% Complete

Healthy Corner Store Initiative



Description

The Healthy Corner Store Program Initiative (HCSI) aims to expand business product lines and increase the availability of healthy food in corner stores by identifying a continuum of readiness for store changes by working with small food retailers to increase access to healthy foods. Planning efforts associated the HCSI were programmed in Expenditure Category 2.1: Negative Economic Impacts: Household Assistance—Food Programs.

Community listening session for interested stakeholders to learn about the model occurred in June 2024. The Wichita City Council approved an agreement with WSU CEI for \$950,400 on November 5, 2024 to serve as the Program Administrator.

In December 2024, interested community stakeholders and Community Based Organizations (CBOs) were invited to learn about next steps for launching the Wichita HCSI and leveraging best practices in the Wichita model. Following the meeting, the project team discussed criteria for store selection, program structure, including store recruitment, onboarding, conversion, and program promotion. Additionally, the City's Sustainability Integration Advisory Board was consulted to share updates and identify methods to share information.

Per WSU CEI's proposed model, approximately 11 corner stores will participate alongside three CBOs/Neighborhood liaisons. Kansas State University Research and Extension (KSRE) is the Nutrition Consultant and Mr. MC's Market in the Corner Store Activator and provide Distribution Support. TFT and local groups will be identified for the Technical Assistance Team. In January 2025, staff alongside WSU CEI presented updates to the Wichita/ Sedgwick County Food and Farm Council (FFC). The 14-member Council was asked for assistance in identifying potentially interested corner stores and community-based partnerships in the areas surrounding. Initial program development and implementation is on-going and the project team will routinely update the FFC on progress.

From February to March 2025, the core project team made progress towards program launch by;

- Creating marketing materials to be used in corner stores, determining what training will be provided to corner stores during onboarding,
- Assigning training and developing a system to document and track trainings,
- Conducting an analysis of potential customer incentive options,
- Meeting with regional Double Up Food Bucks contacts to identify opportunities to expand that program to Wichita,
- developing a system to track program requirements by corner store using a web-based program management software,
- Creating a store dashboard to view store progress at a glance; and
- Continuing to meet with applicable community stakeholders and stakeholder groups, including presentations to a health improvement coalition and the Access Advisory Board for Sedgwick County and Wichita.

On-going activities include: assessing options for sustainability for distribution, reviewing funding opportunities for future growth, continuing corner store recruitment visits, including for Spanish-speaking locations, and exploring opportunities for community gardeners to connect with corner store retailers.

From April to May 2025, four corner stores were reviewed and approved for the program: Happy Grocery, Shakey Jakes, Nelson's Market, and 21 Smoke Shop. Produce distribution began, and Mr. MC's distributed items to help corner stores test products as they received training on how to handle produce and select the items they would like to carry more regularly.

In June 2025, the project team continued to work with the four additional selected corner stores. Produce distribution has continued. Three of the stores (Happy Grocery, Shakey Jakes, and Nelson's Market) have confirmed adding produce items to their store inventory since the program began. Mr. MC's Market is in the process of ordering distribution equipment. Distribution is starting at smaller levels and building up over

This project was formerly categorized in expenditure category 2.1: Household Assistance - Food Programs. It was moved to expenditure category 2.32: Provision of Government services Business Incubators and Start-Up or Expansion Assistance effective September 30, 2024.

Healthy Corner Store Initiative-Small Business Expansion

EC 2: Negative Economic Impact

2.32: Business Incubators and Start-Up of Expansion Assistance

Funding Amount:	\$950,400
Funding Spent as of June 30, 2025:	\$139,603
Obligations as of June 30, 2025:	\$810,797
Timeline:	July 5, 2022 - December 31, 2024
Identification Number:	C2816
Project Spending:	Less than 50% Complete

Healthy Corner Store Initiative



time, and the team is able to start healthy product distribution without these infrastructure investments. Mr. MC's Market has ordered refrigeration and shelving equipment to provide upgrades to their store that will allow expanded produce and healthy items to be offered.

KSRE has provided training on healthy products and food safety at Nelson's Market and Shakey Jake, and have begun providing nutrition education trainings at Mr. MC's Market and Nelson's Market. Selection of Neighborhood Liaisons is expected in late summer.

Performance Measures

Performance measures include, but are not limited to, number of corner stores participating in the program, monthly amount of healthy food distributed to participating corner store sites, and monthly amount of healthy food sold at sites. Also, the number of small businesses served (including all 11 corner stores and the three CBOs). Currently, the program is serving five corner stores.

Food Distributed and Sold to Small Business Corner Stores:

May 2025	\$11,818
June 2025	\$48,070

Amount of Healthy Food Distributed by Mr. MC's Market through June 30, 2025:

Mr. MC's Market	\$25,203
Mr. MC's /Wholesale (other)	\$6,415
Mr. MC's/Watermelon Kings Product Stands	\$24,730
Nelson's Market	\$3,268
Happy Grocery	\$50
Shakey Jakes	\$50
21 Smoke Shop	<u>\$172</u>
	\$59,888

Use of Evidence

The COVID pandemic impacted many small businesses and communities who relied on service industry jobs. Supporting both small businesses to bring healthier options to Wichita and engaging community-based organizations in their success increases the likelihood of long-term sustainability of those businesses and the healthy food product lines.

The City of Wichita program is under development. According to [County Health Rankings & Roadmaps](#),²⁴ "there is some evidence that offering fresh produce and other health foods in convenience stores increases access to and purchasing of healthy foods, especially in food deserts in urban and rural communities with low incomes." Due to the funding level of this project and its connection to the Master Plan, the City of Wichita plans to pursue a Program to guide decision making regarding the sustainability of this effort.

²⁴ "Healthy food in convenience stores," *County Health Rankings & Roadmaps*, last modified December 10, 2020, [Healthy food in convenience stores | County Health Rankings & Roadmaps](#).



Breakthrough: Episcopal Social Services

EC 2: Negative Economic Impacts

2.34: Assistance to Impacted Nonprofit Organizations

Initial Funding Amount: \$480,178
 Final Funding Amount: \$472,843
 Amount Spent: \$472,843

City Development Priority: Workforce Development
 Timeline: April 12, 2022 – July 31, 2024
 Identification Number: C2807
 Project Spending: Completed



Description

Breakthrough is a broad-based social services organization. Its mission is to help people move out of poverty and to help others recover while living with mental illness. The project underwrote the cost of around to 50 employees at small businesses and non-profit organizations for a 13-week period. During that time, clients will receive soft skills training and work supports at Breakthrough. Additionally, this project will fund the remodeling of the employment lab, which will include the purchase of equipment and supplies. The remodel of the employment lab will enable Breakthrough to increase employment supports for marginalized adults who struggle to find and keep work.

Community Impact

Breakthrough works with adults living in poverty and struggling with employment barriers. Individuals assisted by the Breakthrough Employment Program may also have a mental illness, meaning attending a large workforce center can be overwhelming, which may result in social anxiety.

Breakthrough's Employment Program works daily with adults who have poor work history, limited computer skills, no identification, and poor self-esteem, which leads to interviewing poorly. Further, most of Breakthrough's clients have issues with criminal arrest, mental illness and a lack of education. Breakthrough works with both clients and employers to secure a job interview and/or the supports needed to secure the job. The following demographic data was reported by Breakthrough:

1. Number of Possible Clients: 39% minorities; 15% Hispanic
2. Number of Potential Client Placements: 32% minorities; 11% Hispanic

Project Timeline

June 2022 Design completed and construction started on employment lab remodel.
May 2022 Small business recruitment materials completed.
February 2023 Construction completed, and equipment installed in remodeled employment lab. Employment lab operational.

Performance Measures

1. Number of Possible Clients: 147
2. Number of Potential Client Placements: 52
3. Number of Partners on Client Placements: 52
4. Individual Employment Retention Post 13-week Mini-Grant: 36
5. Number of Non-profits served: 5

Use of Evidence

Expenditure category **2.34: Assistance to Impacted Nonprofits Organizations** does not require use of evidence.



EC 2: Negative Economic Impacts

2.34: Assistance to Impacted Nonprofit Organizations

Initial Funding Amount: \$161,000
 Final Funding Amount: \$124,735
 Amount Spent: \$124,735



City Development Priority: Small Business Development
 Timeline: April 12, 2022 – July 1, 2024
 Identification Number: C2801
 Project Spending: Completed

Description

Groover Labs was founded in 2019 to provide a single location where elements of the Wichita startup ecosystem could gather, collaborate, and innovate. A major component of Groover Lab's mission is to focus on startups working on a physical product. One-third of their facility is dedicated to its Maker Lab; however, because of the pandemic, the organization had not been able to realize the potential of this area or add any specialized equipment. The project funded in this agreement was to purchase specialized equipment and pay for the wages of two full-time equivalent staff for one year to oversee the Maker Lab.

The specialized equipment includes an injection molding machine and associated tools to address the demand for injection molding from fledgling entrepreneurs with product ideas. This machinery will allow Groover Labs to help members take their prototype to the final step before mass manufacturing.

Community Impact

Groover Labs is continually developing partnerships with other organizations in the community to expand its reach and include underserved, low-income and minority individuals in Wichita in their support and fostering of the local startup ecosystem. Groover Labs has partnered with WSU Tech and McAdams Academy to provide training to underserved and high-risk students, as well as provided sponsorship or free event space usage to minority organizations. The following employee demographic data was reported by Groover Labs: 0% minorities; 0% Hispanic

Project Timeline

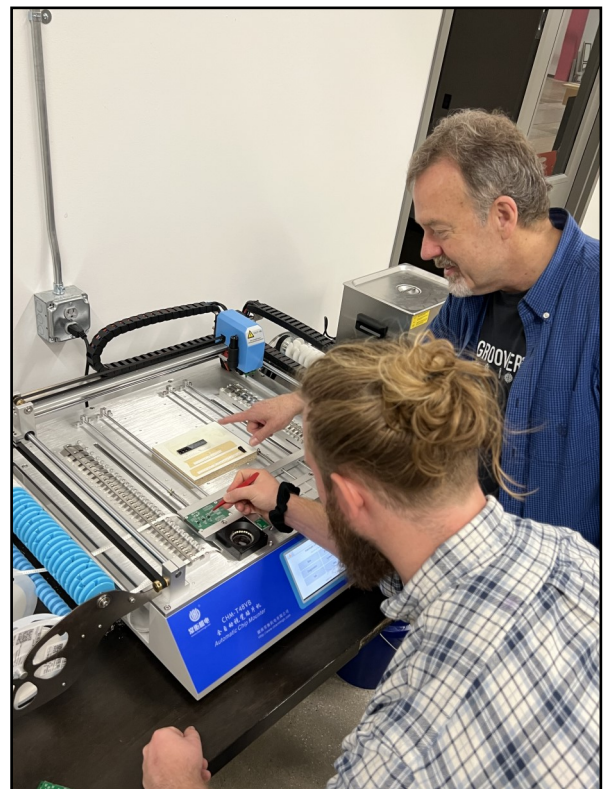
September 2022 Equipment for Maker Labs ordered.
October 2022 Equipment for Maker Labs received and installed.

Performance Measures

1. Maker Labs Part-Time Employees: 1
2. Membership Enrollment: 1 general, 2 other

Use of Evidence

Expenditure category **2.34: Assistance to Impacted Nonprofit Organizations** does not require use of evidence.



EC 2: Negative Economic Impacts

2.34: Assistance to Impacted Nonprofit Organizations

Initial Funding Amount:	\$266,500
Revised Funding Amount:	\$137,987
Final Revised Funding Amount:	\$33,061
Amount Spent:	\$33,061



City Development Priority:	Workforce Development
Timeline:	April 12, 2022 – December 31, 2024
Identification Number:	C2802
Project Spending:	Completed

Description

Heartspring serves children and young adults with multiple intellectual and developmental needs, such as: living with autism; challenges with speech, language, or communication; challenges with mobility and other motor functions; a limited ability to regulate emotions during times of stress; and other pediatric healthcare complexities. Heartspring offers two models of treatment—a medical model in their outpatient services clinic or a school model in their therapeutic school.

Heartspring will receive funding to provide licensed child care assistance for Heartspring employees with the goal of reducing staff turnover. Heartspring has also increased wages for direct service personnel in their organization to \$15 per hour (not funded by this program) as another means to reduce staffing turnover and fill vacancies.

This project was also intended to fund the implementation of Heartspring's Leadership Program, however that effort has been suspended. The Leadership Program was intended to be a coalition between multiple nonprofit organizations in Wichita to benefit from a shared workforce. This effort was expected to allow for a deeper level of staff engagement and experience in a child and family serving environment, staff serving in multiple organizations each week would be exposed to multi-disciplinary knowledge, exposure to more organizations without having to leave one organization for another, a break from the more intensive environments by spending fewer days at any one organization. However, this effort has been suspended due to issues related to the current feasibility of the program.

Community Impact

While the pandemic has affected communities across the country, it has disproportionately impacted specific low-income and minority communities and specific industries. Heartspring employs nearly 500 staff and serves close to 800 children annually through therapeutic, educational, medical, and support services. The population served is comprised of children from birth to 22 years old struggling with the most complex intellectual, developmental, and medical co-existing challenges in their industry. Their campus is staffed 24/7 with around the clock care, and their staff are expected to handle some of the most dramatic behavioral responses in any industry. The pandemic had a significant negative impact on the healthcare industry, and Heartspring was no exception. Heartspring experienced increased turnover in their staff, as well as fatigue, burnout, and a lack of training. As a result of turnover, Heartspring experienced increases in overtime pay for their existing employees to cover staff shortages. The following employee demographic data was reported by Heartspring: 39% minorities; 8% Hispanic; 33% reside in Recovery Impact zip codes.

Project Timeline

2022	Survey for Child Care Employee Assistance program distributed and results received.
2023	Guidelines for Child Care Assistance program developed, applications accepted.
2024	Child Care subsidies begin.

Performance Measures

1. Employees receiving child care assistance: 8
2. Percent increase/(decrease) in turnover compared to prior quarter: (14%)
3. Percent increase/(decrease) in employees compared to prior quarter: (4%)

Use of Evidence

Expenditure category **2.34: Assistance to Impacted Nonprofit Organizations** does not require use of evidence.



EC 2: Negative Economic Impacts

2.34: Assistance to Impacted Nonprofit Organizations

Initial Funding Amount:	\$126,555
Funding Reverted:	\$12,000
Final Revised Funding Amount:	\$114,555
Amount Spent:	\$114,555

City Development Priority:	Workforce Development
Timeline:	April 12, 2022 – February 28, 2024
Identification Number:	C2803
Project Spending:	Completed



Description

ICT Food Rescue diverts surplus food from restaurants and grocery stores to nonprofit organizations that serve Wichita residents who are experiencing food insecurity. In 2021, ICT Food Rescue rescued more than 201,000 pounds of surplus food that would have been sent to the landfill, resulting in more than 168,000 meals donated to their nonprofit partners. This partnership funds the construction of the ICT Food Rescue's Food Transformation Kitchen. This expansion will allow ICT Food Rescue to provide food transformation, which includes produce donated from grocery stores and urban farmers to create soups, casseroles, and other meals in a community kitchen.

Community Impact

The U.S. Census Bureau's Household Pulse Survey collected weekly economic and social data during the pandemic. Results from this survey revealed that during the 24 periods tracked through February 15, 2021, only 61.8% of Kansans reported having enough of the types of food they wanted for the previous seven days and an average of 41% of the survey's respondents reported a loss of income due to the pandemic. Those reporting a loss of income were far more likely to report not having enough to eat in the previous seven days. The lives of Wichita residents experiencing food insecurity will be improved through the organization's food transformation program as it will allow them to have more food options that are prepared from scratch using healthier ingredients than other options typically available to this at-risk population. Because food is provided to nonprofits, rather than individuals, demographic data is not reported.

Project Timeline

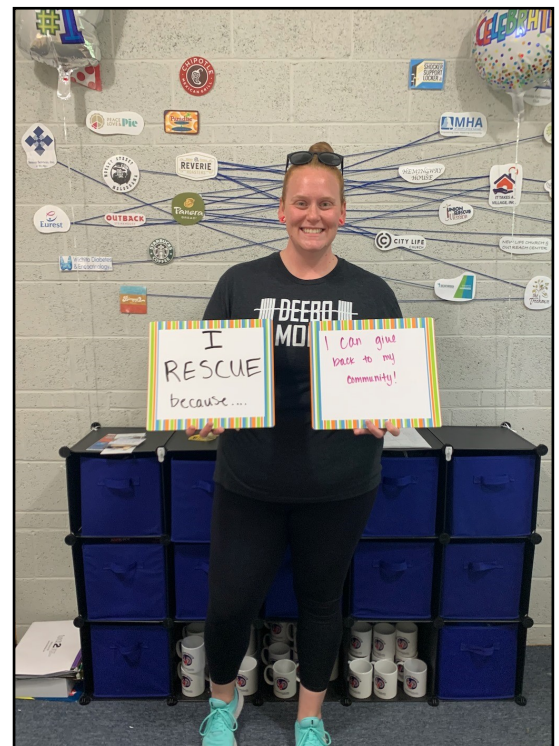
Spring 2023	ICT Food Rescue Facility site selected.
Spring 2023	Design completed and construction of facility begins. Equipment for facility ordered.
Summer 2023	Construction completed, equipment installed, permits and inspections completed, facility is occupied.

Performance Measures

1. Pounds of food rescued or transformed: 371,113
2. Number of meals produced: 314,590
3. Number of non-profit organizations served: 18
4. Number of unduplicated persons served by non-profit organizations: 22,067
5. Number of temporary workers hired by at ICT Food Rescue facility: 1

Use of Evidence

Expenditure category **2.34: Assistance to Impacted Nonprofit Organizations** does not require use of evidence.



EC 2: Negative Economic Impacts

2.34: Assistance to Impacted Nonprofit Organizations

Initial Funding Amount: \$357,500
 Final Funding Amount: \$41,626
 Amount Spent: \$41,626

City Development Priority: Workforce Development
 Timeline: July 5, 2022 – November 13, 2023
 Identification Number: C2820
 Project Spending: Completed



Description

The purpose of the Kansas Nonprofit Chamber (KNC) was to establish and grow successful nonprofit organizations. This funding was intended to assist smaller nonprofits that had been unable to find assistance elsewhere to offset reductions in revenue experienced as a result of the pandemic. Nonprofit organizations submitted their requests for funding to Kansas Nonprofit Chamber on an ongoing basis, which were reviewed for eligibility using the scoring guidelines. Kansas Nonprofit Chamber established a review panel to determine which organizations received funding with an award range of \$2,500-\$15,000. This panel consisted of one board member from the Kansas Nonprofit Chamber's Board of Directors, one Kansas Nonprofit Chamber staff member, one representative from an organization that is a member of the KNC, and two members of the community. Organizations that received funding signed a contract in which they agree to use the funds as outlined in their proposal and provide the necessary documentation of expenses to meet ARPA requirements. Organizations receiving funding provide documentation to Kansas Nonprofit Chamber as expenses are incurred, as well as performance measures on a monthly basis to track the success of the program.

Community Impact

This program sought to provide funding for small to medium nonprofits with an annual revenue of \$500,000 or less that provide essential services to the community. These organizations had seen a reduction in revenue as a result of the pandemic, but were often unable to find funding elsewhere as a result of their size. KNC also required organizations to provide a plan to address diversity, equity, and inclusion in their program that includes an Anti-Discrimination Policy in order to address equity gaps in the community. Organizations were also required to supply a copy of their Ethics Policy and Conflict of Interest Policy.

Project Timeline

This project was initiated on July 5, 2022. The Kansas Nonprofit Chamber announced their intention to dissolve the organization on August 29, 2023. The City of Wichita canceled the contract with the Kansas Nonprofit Chamber on November 13, 2023 due to the organization lacking capacity to administer the grant.

Performance Measures

1. Grant applications received: 32
2. Organizations selected: 21
3. Number of community members served by organizations: 1,755

Use of Evidence

Expenditure category **2.34: Assistance to Impacted Nonprofit Organizations** does not require use of evidence.

EC 2: Negative Economic Impacts

2.34: Assistance to Impacted Nonprofit Organizations

Initial Funding Amount: \$69,150
Final Funding Amount: \$14,223
Amount Spent: \$14,223



City Development Priority: Workforce Development
Timeline: April 12, 2022 – November 13, 2023
Identification Number: C2804
Project Spending: Completed

Description

KANSEL's Adult Workforce through Education Attainment project was intended to focus on enabling individuals 16 and older to gain the literacy and workforce skills needed to gain higher paying employment and earn a living wage. The two primary programs in this project were (1) General Education Development (GED) preparation that prepared adults to earn a high school diploma, and (2) English for Speakers of Other Languages (ESOL) for adults to improve their English skills. Both provided students an individualized path to success based on small subject mastery and allowing each person to work at their own ability and pace, which helped to build on each successful step and move on with confidence once they have graduated with their high school diploma or improved English skills.

Community Impact

Prior to the pandemic, Sedgwick County had more than 45,000 adults above age 18 that did not have a high school diploma or GED and had more than 1,000 middle and high school students that dropped out of traditional schools annually. In the last three years, this number has grown to over 72,000 adults in Sedgwick County that do not have language skills or a high school diploma. KANSEL admissions had seen a dramatic increase in appointments for students 16 to 18 years of age, due to a lack of credits or engagement in the traditional school system. As a result, most of these individuals were underemployed. Most of these socio-economically disadvantaged households faced historic challenges that required a new path forward.

KANSEL's Adult Workforce Development through Education Attainment project provided funding to reach and retain more students among at-risk and minority-based populations that have traditionally been underserved and lacked resources to succeed during the pandemic. The following demographic data was reported by KANSEL:

1. ESOL program student enrollment: 23% minorities; 77% Hispanic; 61% reside in Recovery Impact zip codes
2. GED program student enrollment: 41% minorities; 26% Hispanic; 70% reside in Recovery Impact zip codes

This project has been identified as one that primarily serves disproportionately impacted communities.

Project Timeline

This project was initiated on July 5, 2022. KANSEL had contracted with the Kansas Nonprofit Chamber for administrative support. The Kansas Nonprofit Chamber announced their intention to dissolve that organization on August 29, 2023. The City of Wichita canceled the contract with the KANSEL on November 13, 2023 due to that organization lacking capacity to administer the grant.

Performance Measures

1. ESOL program student enrollment: 54
2. GED program student enrollment: 47

Use of Evidence

Expenditure category **2.34: Assistance to Impacted Nonprofit Organizations** does not require use of evidence.



EC 2: Negative Economic Impacts

2.34: Assistance to Impacted Nonprofit Organizations



Funding Amount: \$95,000
Final Funding Amount: \$78,000
Amount Spent: \$78,000

City Development Priority: Workforce Development
Timeline: April 12, 2022 – February 28, 2024
Identification Number: C2805
Project Spending: Completed

Description

KETCH is a non-profit organization that promotes independence for persons with disabilities through innovative learning experiences that support individuals' choices for working, living, and playing in their community. KETCH's focus is to improve physical health, and to provide job training, residential services, transportation and day support to clients. Empowerment and independence underlie each and every decision since each individual needs unique resources and support to achieve his or her maximum level of independence.

Position vacancies have placed a strain on staff in addition to resulting in increased overtime hours. As a non-profit, providing incentives to obtain and maintain staffing is crucial to building quality programs and services for a deserving and often overlooked low-income population. This project funded new hire bonuses of \$1,000 per new employee in order to fill 95 vacant positions.

Community Impact

KETCH provides care, guidance, training, socialization, health care, and monitoring for adults with intellectual and developmental disabilities, most of whom have multiple underlying health conditions. As a result, this population is highly susceptible to viruses. The CDC provided very specific guidelines for direct service providers in caring for people with disabilities. This required specialized equipment, processes, and follow-up. By following the guidelines, KETCH prevented what could have been a disastrous increase in the spread of COVID throughout this fragile population. The following demographic data was reported by KETCH:

1. Job applicants: 44% minorities; 13% Hispanic; 19% reside in Recovery Impact zip codes
2. New employees: 33% minorities; 10% Hispanic; 28% reside in Recovery Impact zip codes
3. New employees hired with bonuses: 35% minorities; 9% Hispanic; 32% reside in Recovery Impact zip codes
4. New employee turnover: 29% minorities; 8% Hispanic; 27% reside in Recovery Impact zip codes

Project Timeline

Summer 2022 Begin offering \$1,000 hiring bonuses for new hires with the expectation to increase job applications by 25% by June 2022 .

December 2023 Goal to hire and maintain staffing so that total overtime can be reduced by 10% by May 2023.

Performance Measures

1. Job applicants: 10,496
2. New employees: 127
3. New employees hired with bonuses: 84
4. New employee turnover: 81
5. Number of vacancies at end of quarter: 78
6. Increase/(decrease) in number of vacancies compared to prior period: (7)

Use of Evidence

Expenditure category **2.34: Assistance to Impacted Nonprofit** does not require use of evidence.



EC 2: Negative Economic Impacts

2.34: Assistance to Impacted Nonprofit Organizations

**Phillips
Fundamental
Learning
Center.**



Funding Amount:	\$631,511
Amount Spent:	\$631,511
City Development Priority:	Small Business Development
Timeline:	April 12, 2022 – July 1, 2023
Identification Number:	C2814
Project Status:	Completed

Description

Phillips Fundamental Learning Center (PFLC) is a non-profit educational resource center that offers literacy-related educational programs, lectures, certified courses, and workshops. PFLC's programs and courses are recognized as research-based and accredited by the International Multisensory Structured Language Education Council (IMSLEC) and the International Dyslexia Association. PFLC's capital campaign project, Transforming Education, included the construction of a new facility in Wichita designed to (1) benefit children who are dyslexic; (2) benefit low-income and minority students who struggle to learn to read, write and spell; and (3) provide a state-of-the-art literacy institute for educators, volunteers, tutors, reading specialists, medical providers, and parents dedicated to improving literacy across the country for all children. The pandemic negatively impacted the PFLC's capital campaign because of substantial inflationary increases in the cost of construction of the building. This funding was specifically designated for the increased costs of steel for the building. The steel was delivered in September of 2022 and construction has been completed. The facility was occupied in October 2023.

Community Impact

An estimated 20% of students struggle with dyslexia that can be remediated when taught specific reading methods that are based on the science of reading. Beyond the 20% who have dyslexia, the literacy crisis extends to many non-dyslexic students who struggle with learning to read. The most recent scores (2019) from the National Assessment of Educational Progress (NAEP) indicate that 66% of Kansas fourth graders cannot read proficiently. Further, studies by the National Institute of Child Health and Human Development found that 74% of students identified with reading problems in third grade are still reading disabled in ninth grade, and the NAEP estimates that nationwide 43% of the U.S. adult population are functionally illiterate. PFLC's programs seek to lessen the literacy gap in Wichita. The following enrolled student demographic data was reported by PFLC: 11% minorities; 9% Hispanic; 11% reside in Recovery Impact zip codes.

Project Timeline

September 2021	Ordered steel for new building construction
August 2022	Secure the remaining donations needed to complete the capital campaign fundraising
October 2022	Foundation construction began
September 2022	Steel arrived in Wichita
January 2023 – August 2023	Construction underway
October 2023	Facility operational

Performance Measures

1. Number of students enrolled: 70
2. Full time enrolled students receiving financial assistance: 28

Use of Evidence

Expenditure category **2.34: Assistance to Impacted Non-Profits** does not require use of evidence.



EC 2: Negative Economic Impacts

2.34: Assistance to Impacted Nonprofit Organizations

Funding Amount:	\$59,800
Amount Spent:	\$59,800
City Development Priority:	Workforce Development
Timeline:	April 12, 2022 – July 1, 2023
Identification Number:	C2810
Project Status:	Completed



Description

Starkey Inc. provides services to people with intellectual and developmental disabilities through a wide range of business, employment, residential, life enrichment and case management programs. This project assisted the organization in paying for specific additional costs, rent and mileage incurred as a result of delays in the construction of their new vehicle maintenance building due to the pandemic.

Community Impact

Starkey School was officially opened in 1930 and began serving individuals in the Wichita area with intellectual and developmental disabilities. Starkey has grown to serve nearly 450 adults through programs specifically designed to meet their needs so they can have a greater sense of independence in the community, achieve their hopes and dreams, and grow as individuals. These individuals count on the programs and transportation that Starkey offers to support their needs and behaviors. From delivering Meals on Wheels, traveling to community outings, volunteering at the Kansas Humane Society, transportation to medical appointments or to jobs in the community, Starkey is there to ensure these individuals have reliable, safe, efficient, and supportive transportation. Further, many of the individuals Starkey transports fall outside the guidelines set by other providers. While every effort is taken to coordinate the best possible opportunity for the person in need of transportation, typically a gap remains between the person seeking transportation and the supports needed. Starkey transportation fills this gap in many ways. Approximately 60% of the trips provided by Starkey are either in support of a transportation to employment, an employment opportunity, or building their skills towards employment. The following demographic data was reported by Starkey:

1. Total individuals transported: 19% minorities; 9% Hispanic; 41% reside in Recovery Impact zip codes
2. Individuals transported – workforce development: 14% minorities; 31% reside in Recovery Impact zip codes
3. Percentage of clients who are low income (HUD definition): 100%

This project has been identified as one that primarily served disproportionately impacted communities.

Project Timeline

April 2022 to May 2023	Reimbursed for additional rent and mileage incurred as a result of negative impacts of the pandemic.
June 2023	Rental facility vacated and van storage moved to new facility.

Performance Measures

1. Total individuals transported: 51,105
2. Individuals transported – workforce development: 29,199
3. Rides provided: 6,240

Use of Evidence

Expenditure category **2.34: Assistance to Impacted Non-Profits** does not require use of evidence.



EC 2: Negative Economic Impacts

2.34: Assistance to Impacted Nonprofit Organizations

Funding Amount: \$315,000
Amount Spent: \$315,000

City Development Priority: Small Business Development
Timeline: December 5, 2023 – July 31, 2024
Identification Number: C3800
Project Spending: Completed



Description

The Wichita Foundation (WF) has implemented a program for nonprofits with an annual operating budget of no more than \$500,000 to receive funding, as beneficiaries, that will offset the reduction in revenue they have experienced due to the pandemic. The Wichita Foundation will communicate clear guidelines and scoring criteria to applicants to ensure funds are awarded to organizations and programs that meet ARPA guidelines.

Nonprofit organizations submitted their requests for funding to Wichita Foundation beginning January 2024. Applications were reviewed to determine their eligibility using scoring guidelines that give preference to nonprofits, or their individuals served, who were disproportionately impacted by the pandemic, as defined by ARPA Interim/Final Rule, including racial and ethnic minorities, low-to-moderate income (less than 300% of the federal poverty level), individuals with disabilities, and in equity impact zones. Wichita Foundation will then establish a review panel to determine which organizations receive funding with an award of up to \$25,000 per organization. This panel will consist of three board member from the Wichita Foundation's Board of Directors, three Wichita Foundation staff members and one member of the community.

Community Impact

This program seeks to provide funding for small to medium nonprofits with an annual revenue of \$500,000 or less that provide essential services to the community. These organizations have seen a reduction in revenue as a result of the pandemic, but they are often unable to find funding elsewhere as a result of their size. KNC also requires organizations to provide a well thought out plan to address diversity, equity, and inclusion in their program that includes an Anti-Discrimination Policy in order to address equity gaps in the community. Organizations will also be required to supply a copy of their Ethics Policy and Conflict of Interest Policy.

Project Timeline

January 2024	Develop request for applications and scoring matrix; publicize request for applications and guidelines
February 2024	Grant review panel meets and funding recommendations made
March 2024	Wichita Foundation Executive Committee approves recommendations Award notifications sent to beneficiaries Funds expended by Wichita Foundation to selected beneficiaries
April 2024	Wichita Foundation request for reimbursement provided to the City of Wichita

Performance Measures

1. Non-Profit grant applications received: 40
2. Non-Profits awarded grant funding: 18
3. Average prior year annual Income for awarded Non-Profits: \$250,579
4. Average award amount requested: \$16,250
5. Average Award: \$15,908



Use of Evidence

Expenditure category **2.34: Assistance to Impacted Nonprofit Organizations** does not require use of evidence.

Wichita Old Town Association

EC 2: Negative Economic Impacts

2.34: Assistance to Impacted Nonprofit Organizations

Funding Amount:	\$19,500
Amount Spent:	\$19,500
City Development Priority:	Small Business Development
Timeline:	July 5, 2022 – July 1, 2024
Identification Number:	C2821
Project Spending:	Completed



Description

Wichita Old Town Association is a nonprofit that works to promote the interests of over 100 businesses in the Old Town neighborhood, Wichita's core area. The walkability and safety of Old Town have been improved through a variety of aesthetic and safety improvements that make it more welcoming to both residents and visitors. In turn, this will benefit Old Town small businesses that have been impacted by the pandemic. The improvements included the creation and installation of new light pole banners designed by local students; the purchase and installation of new LED holiday lighting for the four Old Town arches; and the purchase and installation of eight new security floodlights where needed to brighten dark alleys and parking lots to improve feelings of safety. Each aspect of this project will add to Old Town's value in Wichita, making it a tourist destination as well as a desirable area to live.

Community Impact

This project improves the walkability and safety to help our small businesses not only survive, but flourish. These businesses, have all been directly impacted by the pandemic. Old Town's focus on walkability and safety will help bring traffic to the area, which directly impacts the small businesses in not only the Old Town, but also downtown as a whole.

Project Timeline

August 2022	Place orders for the security and holiday lights.
November 2022	Installation of holiday lighting complete.
January 2023	Identify areas in need of additional safety lighting for visitors and tourists.
March 2023	Begin children's art contest in partnership with Downtown Wichita (WDDC).
November 2023	Security Lighting installation begins and Children's Art Banners installed in Old Town Square.
December 2023	Security Light installation complete; transducers installed to secure arches.

Performance Measures

1. Improved design survey feedback: 154
2. Increase in businesses moving into the area: 24

Use of Evidence

Expenditure category **2.34: Assistance to Impacted Nonprofit Organizations** does not require use of evidence.

EC 2: Negative Economic Impacts

2.34: Assistance to Impacted Nonprofit Organizations

Funding Amount:	\$372,199
Amount Spent:	\$372,199
City Development Priority:	Workforce Development Project
Timeline:	April 12, 2022 – December 31, 2024
Identification Number:	C2811
Project Spending:	Completed



Description

The Women's Network, formerly known as the Wichita Women's Initiative Network (WIN) provides workforce development for abused or disadvantaged women who are too traumatized and/or at safety risk to use the larger workforce centers and yet still need assistance to secure employment. This project includes leasing space, allowing for an expansion of the current employment lab program and developing a new employment classroom to meet the needs of the community. The employment lab expansion and the development of an employment classroom will allow the Women's Network the ability to serve more individuals. This project will also pay for mini-grants to at least nine women (employed part-time or full-time) at small businesses to cover the cost of wages of new hires through the program for thirteen weeks.

Community Impact

The Domestic Violence Employment Program will include thirteen-week scholarships at small businesses and will increase the chances of these women finding fulltime employment, as well as benefit small businesses by allowing them to fill vacant positions and get a financial grant for the new-hire period. The following demographic data was reported by the Women's Network for the period ending June 30, 2025:

1. Clients placed with partner companies: 33% minorities; 11% Hispanic; 100% reside in Recovery Impact zip codes

This project has been identified as one that primarily serves disproportionately impacted communities.

Project Timeline

Summer to Fall 2022	Begin Domestic Violence Employment Program.
Fall 2023	Selection of site for new facility (space).
January 2024	Tenant renovations complete; computer equipment lab and employment classroom in the new facility ready for use.

Performance Measures

1. Individuals placed with partner companies: 9
2. Number of partner companies with memorandum of understandings: 8
3. Number of Mini-grants to partner companies: 9
4. Number of Non-profits served: 3
5. Average previous income: \$9/ hour
6. Average income at start of mini-grant: \$15/ hour
7. Average income at conclusion of mini-grant: \$17/ hour
8. Number of individuals in program still employed at partner company: 4

Use of Evidence

Expenditure category **2.34: Assistance to Impacted Nonprofit Organizations** does not require use of evidence.





Patrol East Police Station Replacement

EC 6: Revenue Replacement

6.1: Provision of Government Services

Funding Amount:	\$9,579,200
Final Funding Amount:	\$9,578,885
Amount Spent:	\$9,578,885
Timeline:	2022 - 2024
Identification Number:	E3800
Project Spending:	Completed



Project Overview

The replacement of the Patrol East Police Station has been supported by ARPA funding. Before the replacement of the Patrol East facility, the Wichita Police Department operated from four police stations that were opened over 30 years ago. Due to increased staffing levels, all stations exceed capacity, particularly when social distancing requirements are considered. The former Patrol East was designed to serve 30-40 staff; current staffing levels that report to that facility are in excess of 115.

The COVID-19 pandemic exacerbated challenges associated with the existing Patrol East facility. The squad room size did not allow for officers to social distance. Weather permitting, squad meetings were being conducted while standing outside. Due to the size of the officers' work room, only 2 of 97 officers could work there at one time; in the sergeant's office, only 2 of 11 sergeants could work at one time. There were inadequate facilities for decontamination, and COVID-19 personal protective equipment could not be separated from other equipment or staff to maintain sterilization. Due to job duties, all WPD staff were required to report to work; the space and design of the facility interfered with the ability to deliver services to the community.

Before the current site was selected, three alternative sites were considered. The site at the old Southeast High School, which is currently the Wichita Public Schools Administrative Center, was selected due to cost effectiveness and it meeting the most operational criteria for the Police Department.

Community Impact

One of the criteria used to determine site selection of the next Patrol East is the impact the facility would have on the surrounding neighborhood. The goal is that the presence of a new police station will improve the perception of safety within the surrounding underserved neighborhood.

Project Timeline

July 2022	Construction Manager at Risk (CMAR) agreement approved
August 2023	Foundation complete
September 2023	Structure complete
January 2024	Building envelope complete Environmental controls running
June 2024	Project complete/ begin owner move-in



Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.

EC 6: Revenue Replacement

6.1: Provision of Government Services

Initial Funding Amount: \$10,000,000
Revised Funding Amount: \$866,703

Funding Spent as of June 30, 2025: \$739,743
Obligations as of June 30, 2025: \$126,960

Timeline: November 21, 2023 - December 31, 2025
Identification Number: P3814
Project Spending: More than 50% completed



Project Overview

The Wichita Police Department currently operates from four police stations, three of which were opened over 30 years ago. Due to increased staffing levels, all of the older stations exceed capacity, particularly when social distancing requirements are considered. Patrol West was designed to serve 30-40 staff; current staffing levels that report to that facility are in excess of 115. The COVID-19 pandemic exacerbated challenges associated with the existing Patrol West facility. Due to the small size of the facility relative to current staffing levels, social distancing was very difficult. This project funds the purchase of land and design costs.

Community Impact

A site for the new Patrol West facility was selected by the City Council on November 21, 2023. The site is at the northeast corner of Northwest High School. This site was selected based on availability, acceptability, and cost, and meets Wichita Police Department requirements. Extensive community engagement was conducted to assess the sites acceptability. Engagement efforts included door knocking, surveys, and an open house for the surrounding neighborhoods. Among the nearly 500 individual residents included in the outreach effort, no opposition was voiced. Rather, multiple responses indicated strong support for a police station at the proposed location.

Project Timeline

November 2023	Project initiated and land purchased
July 2024	Design contract approved
Q3 2025	Design phase complete
Q4 2025	Bids for construction advertised Construction contract approved
Q4 2025	Facility construction begins
Q2 2027	Project complete/ begin owner move-in

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.

EC 6: Revenue Replacement

6.1: Provision of Government Services

Funding Amount: \$2,000,000
Funding Spent as of June 30, 2025: \$2,000,000



Timeline: March 19, 2024 - December 1, 2026
Identification Number: C4801
Project Spending: Completed

Project Overview

Due to the increase in client referrals post-COVID, the Child Advocacy Center (CAC) conducted a space analysis, in collaboration with City, County, and State partners. A 37,400 square-foot expansion of the CAC will create space for forensic interview rooms, additional private family rooms, individual therapy offices, and group therapy space. Additional space will decrease wait times and crowding and will increase confidentiality. The interview rooms will be used by Wichita Police Department detectives, the Sedgwick County Sheriff's Office, and child protection specialists. The addition will expand current services and create the ability to provide new service programs to clients. The CAC is nationally accredited with the National Children's Alliance and must meet specific standards for the facility, which have been followed in the planning of this project. The total estimated cost of the facility expansion project is \$12,800,000. The Child Advocacy Center will utilize agreement funds to facilitate a 37,400 square-foot expansion of CAC facility and bolster current services for existing and new clients.

Community Impact

CAC is the umbrella organization housing multiple community agencies tasked with providing essential services to children who are survivors of abuse and neglect. The CAC staff provide advocacy, mental health, and case coordination services, along with community education, administrative support, and the facility to house the partner agencies working with clients. Mental health services are provided to survivors of child abuse and their non-offending caregivers free of charge, as long as the child or family needs the care. Each client who comes to the CAC is assigned a Child Family Advocate who assists clients with questions, referrals, crisis intervention, support, and information for referrals, all free of charge.

Project Timeline:

September 2025	Complete design and construction plans for the facility expansion project
November 2025	Foundation construction begins
January 2026	Facility construction begins
June 2026	Donations complete and additional funding for the facility expansion is secured
January 2027	Occupancy permit received
February 2027	Expanded 37,400 square-foot facility operational

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.



EC 6: Revenue Replacement

6.1: Provision of Government Services

Initial Funding Amount: \$3,000,000
Final Funding Amount: \$1,070,291
Amount Spent: \$1,070,291

Timeline: March 7, 2022 - June 30, 2024
Identification Number: F1802
Project Spending: Completed



Project Overview

Funding of \$1,000,000 per year over a three-year period was allocated for a project analyze Fire Department operations and begin implementation of recommendations. A Fire Department Operational Assessment was presented to City Council on June 27, 2023. The assessment focused on coverage gaps that result from demands for responses to medical calls and gaps in geographic coverage.

The Fire Department has faced an increasing volume of medical calls that erode its ability to respond to emergency calls in a timely manner. The 2024 Adopted Budget included funding to implement the Fire Department Operational Needs Assessment by adding units to respond to medical emergency calls during peak periods that would have been funded by the Fire Optimization project. The response would have been provided by non-commissioned staff. Though plans for the medical response program were a component of the Fire Optimization project, implementation did not occur and the project was reduced and closed in June 2024.

Previously, EMT certification was required for Fire Recruit applicants. Due to the 42 additional positions funded by a SAFER grant that was awarded in 2022, the Fire Department waived the EMT certification requirement and provided the training in-house for the most recent recruit class; the additional training was funded by this project (F1802). In addition to filling vacancies in the Fire Department, the in-house EMT training supports the achievement of long-standing goals related to diversity in the department. This change will be ongoing. In 2023 and 2024, the additional cost of extending the period of time that Fire Recruits receive training will be funded by this project. The cost will be shifted to the General Fund in 2025.

Community Impact

The WFD's service area consists of the entire City of Wichita. Many stations are located in economically disadvantaged areas, and most responses serve economically disadvantaged populations and minority communities; diminished response capabilities could have a disparate impact. Although the service area is large and diverse, the distribution of emergency and non-emergency responses indicates that economically disadvantaged areas and the minority communities are the populations most in need of service from the Fire Department. Additionally, waiving the EMT certification requirement has resulted in a more diverse applicant pool for Fire Recruit positions.

Project Timeline

2023 Fire Recruit EMT training provided
 Fire Department Operational Assessment presented to City Council (June 27)
2024 Discontinue implementation of medical response program with ARPA funding (June 30)

Performance Measures

To date, project funds in this area have been used to research and develop a comprehensive plan. The research includes historical data as well as current data, which is analyzed and evaluated to forecast future deployment needs. With this approach in place, the Fire Department will continue to evaluate the department's ability to respond to changes in call volume.

1. Percentage of structure fire incidents with the second arriving company on scene within six minutes (2023): 80%
2. Percentage of structure fire incidents with the full first alarm assignment on scene within eight minutes (2023): 63%
3. Percentage of emergent medical incidents with a first due Fire Department unit travel time of four minutes or less (2023): 53%

Use of Evidence

Expenditure category **6.1 Effective Service Delivery** does not require use of evidence.

EC 6: Revenue Replacement

6.1: Provision of Government Services

Funding Amount:	\$6,440,000
Revised Funding Amount:	\$3,484,219
Funding Spent as of June 30, 2025:	\$1,360,803
Obligations as of June 30, 2025:	\$2,123,416

Timeline:	October 1, 2021 - December 31, 2025
Identification Numbers:	F2800, F4800, and F4801
Project Spending:	F2800: Less than 50% Completed F4800: Less than 50% Completed F4801: Cancelled



Project Overview

The City of Wichita will use funding to improve the Wichita Fire Department (WFD) Emergency Communications functionality and capabilities. The Fire Emergency Communications project addresses emergency communications, consisting of 1) a Department Operations Center (DOC) to support major incident response and prolonged operations; and 2) a radio signal booster to serve as a fail-safe for radio system outages.

Community Impact

A strong, reliable communications system is critical to achieving universal service across the entire geography of the City. When communication is not reliable, responses can be delayed which erodes safety throughout the community. Economically disadvantaged areas and the minority community are the populations most in need of support from the WFD as shown through call volume. As a result, any improvements to WFD functionality and capabilities will also disproportionately benefit these economically disadvantaged areas.

Project Timeline

The Fire Communications Infrastructure project is planned to begin in 2023 and will continue into fall of 2025.

Performance Measures and Progress to Date

Emergency communications improvements are multi-faceted and complex. The largest project element to date is the replacement of Mobile Computer Terminals (MCTs) used in WFD emergency response vehicles. MCTs are a critical link in the communications infrastructure, providing call location and preliminary call information to emergency responders while traveling to a call. Reliable and timely receipt of this information guides all aspects of the upcoming response, from vehicle location to equipment to deployment of personnel. Since most responses serve economically disadvantaged areas and the minority community, diminished reliability and functionality of equipment could have disproportionate impact. To date, use of project funds in this area has been to develop and test improvements that can be installed in a similar manner in all stations. The WFD is currently gathering materials to complete these installations. Emergency communications improvements are underway. The construction bid for the DOC has been awarded, and construction will start as soon as weather permits. Construction is estimated to take nine months to complete. The radio signal booster is installed and functioning.

Performance Measures include:

1. Percentage of structure fire incidents with the second arriving company on scene within six minutes (2023): 80%
2. Percentage of structure fire incidents with the full first alarm assignment on scene within eight minutes (2023): 63%
3. Percentage of emergent medical incidents with a first due Fire Department unit travel time of four minutes or less (2023): 53%

Use of Evidence

Expenditure category **3.4 Effective Service Delivery** does not require use of evidence.





Temporary Fire Station Equipment

EC 6: Revenue Replacement

6.1: Provision of Government Services

Initial Funding Amount:	\$220,000
Final Funding Amount:	\$171,170
Amount Spent:	\$171,170
Timeline:	December 13, 2022 - February 29, 2024
Identification Number:	F2804
Project Spending:	Completed



Project Overview

The City of Wichita Fire Department (WFD) used funding to make a one-time purchase of protective equipment, radios, self-contained breathing apparatus, and training equipment for a temporary fire station. The temporary fire station was in service with the Amidon Bridge over a section of the Arkansas River was removed and replaced. The bridge closure created a gap in service in the Indian Hills Neighborhood. The City of Wichita reached out to the community to gather feedback and the consensus decision was to create a temporary fire station in the Indian Hills Neighborhood. This fire station will allow for reliable response by the WFD and ensure the safety of residents. This project funded the purchase of equipment for staff at the temporary station.

Community Impact

A well-equipped fire department is critical to achieving universal service across the entire geography of the City. Economically disadvantaged areas and the minority community are the populations most in need of support from the WFD as shown through call volume. As a result, any improvements to WFD functionality and capabilities will also disproportionately benefit these economically disadvantaged areas.

Project Timeline

The project was initiated on December 13, 2022. Equipment was received in 2023. The project was closed in February 2024.

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.

Fire Optimization Equipment

EC 6: Revenue Replacement

6.1: Provision of Government Services

Funding Amount:	\$1,000,000
Final Funding Amount:	\$632,921
Amount Spent:	\$632,921
Timeline:	December 13, 2022 - June 30, 2024
Identification Number:	F2805
Project Spending:	Completed



Project Overview

The City of Wichita will use funding to purchase for protective equipment, radios, self-contained breathing apparatus, and training materials equipment for the 42 new positions. On October 11, 2022, the City of Wichita accepted the Fiscal Year 2021 SAFER Grant. The SAFER Grant Program was created to provide funding directly to help increase or maintain the number of trained front line firefighters available in their communities.

Community Impact

A well-equipped fire department critical to achieving universal service across the entire geography of the City. Economically disadvantaged areas and the minority community are the populations most in need of support from the WFD as shown through call volume. As a result, any improvements to WFD functionality and capabilities will also disproportionately benefit these economically disadvantaged areas.

Project Timeline

The project was initiated on December 13, 2022. All equipment was received by June 30, 2024 and the project was closed.

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.

EC 6: Revenue Replacement

6.1: Provision of Government Services

Funding Amount:	\$5,000,000
Revised Funding Amount:	\$5,066,667
Funding Spent as of June 30, 2025:	\$4,122,867
Obligations as of June 30, 2025:	\$943,800
Timeline:	April 12, 2022 - December 31, 2026
Identification Number:	H1800, H1801, H1807
Project Spending:	H1800: Completed H1801: Less than 50% Completed H1807: Completed

Project Overview

The goal of the Affordable Housing Fund (AHF) is to improve the quality of existing housing stock while expanding quality affordable housing options and promoting neighborhood stability in Wichita's core. Development projects may include single family renovation or rehabilitation to modernize existing vacant home/housing units, with priority given to assets of the Public Housing and AHF portfolios, for either sale to low to moderate income homebuyers or rental to low to moderate income renters. Funds were made available through a competitive application process and allocated to qualified for-profit or nonprofit developers. Low to moderate income households and families will access the housing options from the aforementioned developers. Net proceeds from the sale of properties to developers as well as upon sale to qualified homebuyers will revolve back to the AHF for additional investment in affordable housing.

The Affordable Housing Review Board (Board) will provide expertise, guidance, and support to staff in the administration of the AHF. Members of the Board have expertise in one or more of the following areas: finance/underwriting, law, housing services, construction, housing development, capacity building, and/or community engagement. Additionally, Board members represent the diversity of the community and include minority community leaders, as funding decisions will directly impact minority neighborhoods. The Board will not only review applications for the AHF, but also HOME-Housing Development Loan Program, HOME-American Rescue Plan (ARP) projects related to housing development, and HOME-Community Housing Development Organization set aside for housing development. The City Council authorized \$5 million of the City's ARPA funds to be used for an AHF on April 12, 2022 and approved the Housing Review Board Ordinance on April 19, 2022. Updates to the AHF program plan, to better align with existing programs, maximize available funding, and respond to developer feedback, were approved on September 19, 2023 and again on November 5, 2024. Funding for the AHF was also increased on November 5, 2024.

The first round of competitive applications for development was reviewed by the Board and funding recommendations made to the City Council for final review on September 10, 2024. Rehabilitation cost subsidy of up to \$40,000 per unit was provided to three entities for the rehabilitation of 33 single-family homes from the Public Housing portfolio. Funding agreements were approved on November 5 and December 17, 2024. Rehabilitation work on the 33 properties is currently underway and the entities are being reimbursed as work is completed.

Approval to purchase 56 properties from the Wichita Housing Authority using Affordable Housing funds was granted by the City Council on November 5, 2024 and the purchase transaction was finalized in 2025. The properties were made available to developers under the revised AHF program plan in a second round of competitive applications. Acquisition and rehabilitation cost subsidy of up to \$40,000 per unit for affordable homeowner or rental outcomes were made available addressing cashflow concerns raised by prospective applicants and ensuring continued long term affordable housing options. Funding recommendations for the second round competitive application process were approved by the City Council May 13, 2025. The remaining nine properties will be sold on the open market enabling AHF program plan modification and the use of remaining funds as incentives for single-family homes from the Public Housing portfolio that have challenges, such as being located in the flood plain and/or occupied by large families.

Community Impact

The AHF will use ARPA funds to address communities and populations disproportionately impacted by COVID-19 by limiting the geographic focus of the AHF to Qualified Census Tracts (QCT) and the City's Established Central Area. The majority of formerly redlined neighborhoods fall within QCTs. Though banned over 50 years ago, redlining has left lasting negative impacts on underserved communities.

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.

This project was formerly categorized in expenditure category 2.15: Long Term Housing Security - Affordable Housing. It was moved to expenditure category 6.1: Provision of Government services on June 27, 2023.

EC 6: Revenue Replacement

6.1: Provision of Government Services

Initial Funding Amount:	\$165,061
Revised Funding Amount:	\$8,114,566
Funding Spent as of June 30, 2025:	\$2,566,752
Obligations as of June 30, 2025:	\$5,547,814
Timeline:	June 11, 2024 - September 30, 2026
Identification Number:	H1804 & H1806
Project Spending:	H1804: More than 50% Complete H1806: Less than 50% Complete



Project Overview

The City of Wichita and partner agencies have a long-standing interest in improving services for individuals experiencing or at risk of homelessness. After reviewing facilities in peer communities and conducting feasibility and planning efforts, the City identified a site in Midtown at the former Park Elementary for a one-stop facility, initially referred to as the Multi-Agency Center (MAC). The MAC will include co-located office space for service providers, congregate shelter, non-congregate shelter, and permanent supportive housing. As of September 30, 2024, project funding was allocated for pre-development expenses and renovation of the facility for the emergency winter shelter.

The center and the nonprofit board managing it now have a name: Second Light. When completed later this year, Second Light will be a one-stop resource hub, bringing together multiple service providers offering wrap-around support, including housing assistance, mental health services, and substance abuse resources, with year-round, low-barrier shelter beds. This initiative aligns with Wichita's goal of achieving "functional zero" homelessness, where the number of people entering homelessness is never more than the community's ability to house them.

As a next step, Second Light has announced a search for its first Executive Director. Additional plans for this startup phase are being finalized, with a current focus on shelter, food service, medical, mental/behavioral health, and housing navigation.

Co-locating homeless services with shelter and service providers offers numerous benefits, contributing to more effective and comprehensive support. This proximity makes it easier for homeless individuals to access multiple services in one place, reducing barriers, streamlining the support process, and diminishing the likelihood of needing future services. Co-location allows for an integrated approach to addressing the complex needs of individuals experiencing homelessness, as providers can work together to create enduring and personalized holistic solutions. The referral process between different service providers is simplified, ensuring smoother and quicker access to needed support.

Community Impact

The Second Light MAC will be located in Midtown, which is a mixed use neighborhood north of Downtown with a mix of residential, industrial, commercial, and institutional uses, including a medical center. Today, most services for individuals facing housing insecurity are located within one mile of the site selected for the Second Light MAC. The Midtown neighborhood was invited to an open house presentation on June 8, 2024. Additionally, the 2025 Proposed Budget includes funding for an update of the Midtown Neighborhood Plan.

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.



EC 6: Revenue Replacement

6.1: Provision of Government Services

Funding Amount: \$5,000,000
Funding Spent as of June 30, 2025: \$896,884
Obligations as of June 30, 2025: \$4,103,116

Timeline: November 19, 2024 - December 31, 2026
Identification Number: C1812
Project Spending: Less than 50% Complete



Project Overview

The City of Wichita has acquired the former Park Elementary School at 1025 N. Main to establish the new Multi-Agency Center (MAC), aimed at achieving functional zero homelessness in the community. The facility served as the City's emergency homeless shelter during the 2024-2025 winter season and included comprehensive social services for unhoused residents.

Starting April 1, 2025, emergency winter shelter services shifted to year-round, low-barrier, 24/7, short-term shelter, with a continued focus on helping individuals transition from temporary shelter to permanent housing. As the former Park Elementary is being renovated and repurposed for the MAC, the facility will provide short-term shelter and offer coordinated services from various agencies at this centralized location. These services will deliver essential resources to individuals experiencing homelessness, with the aim of supporting housing placements for unhoused individuals.

During the development of the MAC concept, it was decided that a 501(c)(3) organization, formed by community leaders from the City, County, non-profits, and the business sector, will act as the governing body for the MAC. This organization will be responsible for hiring an executive director, managing the MAC, and leading fundraising efforts.

Due to the collaborative efforts of community stakeholders and the Public Policy Management Center (PPMC) at Wichita State University, Multi-Agency Center Board, Inc. (Board) was established as a 501(c)(3) organization. The center and the nonprofit board managing it now have a name: Second Light.

The Second Light Board currently consists of seven community members with experience in community and non-profit services, housing, and addressing large-scale community issues. The Board has adopted bylaws and other necessary measures to ensure compliance and fulfillment of its responsibilities. With support from PPMC, the Board has begun engaging key stakeholders in local government and nonprofit organizations to move forward. In July 2025, the Second Light Board of Directors released a Request for Proposal (RFP) for Shelter Operations with a targeted contract start date of October 1, 2025.

In addition to the service providers previously announced, more are being added every day as the community comes together to support this initiative opening later this year.

Community Impact

The Second Light MAC will be located in Midtown, which is a mixed use neighborhood north of Downtown with a mix of residential, industrial, commercial, and institutional uses, including a medical center. Today, most services for individuals facing housing insecurity are located within one mile of the site selected for the MAC. The Midtown neighborhood was invited to an open house presentation on June 8, 2024. Additionally, the 2025 Adopted Budget includes funding for an update of the Midtown Neighborhood Plan.

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.

EC 6: Revenue Replacement

6.1: Provision of Government Services

Initial Funding Amount: \$485,055
 Revised Funding Amount: \$1,085,055
 Final Funding Amount: \$1,085,055

Funding Spent as of June 30, 2025: \$1,085,055

Timeline: November 7, 2023 - March 31, 2025
 Identification Number: H1803 & H1805
 Project Spending: Completed



Project Overview

HumanKind Ministries operated an emergency shelter program and related case management services for up to 250 adult homeless individuals on a nightly basis, seven days per week, 24 hours per day from November 2023 through March 2024. During the 2024/2025 winter season, up to 230 individuals can be served on a nightly basis.

HumanKind Ministries determined individual eligibility to participate in the program and how services will be delivered to the participants in accordance with the programmatic requirements. Funding covered shelter staff salaries, approved contract labor, utilities, building insurance, supplies, and other expenses.

The winter shelter improved quality of daily living conditions during periods of homelessness, enhanced day to day living by improving nutrition and hygiene, provided low barrier access to on-site partner services to improve health and reduced barriers to self sufficiency.

Community Impact

HumanKind operated the Emergency Winter Shelter for both men and women struggling with homelessness. Clients had access to a safe place to sleep, hot meals, clean clothes, and basic healthcare. With coaching from Case Managers, many clients progressed into extended shelter and/or into housing.

Performance Measures:

- Total number of unduplicated program participants served during the 2023/2024 performance period: 1,109
- Total number of unduplicated program participants served during the 2024/2025 performance period: 1,306

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.



EC 6: Revenue Replacement

6.1: Provision of Government Services

Funding Amount: \$450,000
Revised Funding Amount: \$433,404
Amount Spent: \$433,404

Timeline: December 13, 2022 - December 31, 2025
Identification Number: R3800
Project Spending: Completed

Project Overview

The Wichita Ice Center is a premier ice-skating facility in the Midwest with two sheets of ice (NHL and Olympic). A variety of activities are offered for the whole family. The City created a special revenue fund in the 2022 Revised Budget to account for activity at the Ice Rink. The project will fund major repairs and facility improvements at the Wichita Ice Center.

Community Impact

The ability to use ARPA funding for facility improvements, rather than other funding sources, supports the affordability of the facility for residents to attend.

Project Timeline

The project was initiated on December 13, 2022.

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.



EC 6: Revenue Replacement

6.1: Provision of Government Services

Funding Amount:	\$6,183,000
Funding Spent as of June 30, 2025:	\$6,100,295
Obligations as of June 30, 20225:	\$82,705



Timeline:	September 20, 2022 - March 31, 2025
Identification Number:	X1803
Project Spending:	More than 50% Completed

Project Overview

ARPA funding will be used to complete improvements to the Westlink Branch of the City's library system in alignment with the Wichita Public Library Branch Master Plan. Improvements to the building will focus on integrating early learning and family engagement activities and will ensure the facilities have infrastructure to support modern technology. Renovations to the existing interior space of the Westlink Branch Library are anticipated to expand the current building's footprint to support the multiple ways that people use their library. The Wichita Public Library is at the forefront of improving equity in the community. Enhanced facilities, particularly in disadvantaged service areas, will support their efforts.

Libraries are invaluable local institutions that are one component of the social and educational fabric of the community. Library services were heavily impacted by the COVID-19 pandemic because gathering restrictions were implemented for an extended period of time. These limitations had a negative impact on the educational opportunities of school-age and adult patrons. This capital project should enhance service delivery now that these facilities have opened to full capacity and programming.

Community Impact

Each branch library primarily focuses on a particular geographical area in Wichita. Access to learning activities and developmental resources from an early age is critical for helping with kindergarten readiness. Building enhancements will be accompanied by partnership programs that supports caregivers as their child's first and best teacher. Modern and expanded technology are integrated into the expanded facility to provide access and digital education. The project will introduce the City's first sensory space for individuals with autism and other special needs.

Project Timeline

The project was initiated on September 20, 2022 and was expected to be complete by January 2025. The current location closed on May 6, 2023, and a temporary location opened on May 22, 2023. The renovated library reopened March 24, 2025.

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.





Library Branch Enhancements

EC 6: Revenue Replacement

6.1: Provision of Government Services

Funding Amount:	\$3,889,914
Funding Spent as of June 30, 2025:	\$3,241,592
Obligations as of June 30, 2025:	\$648,322



Timeline:	October 10, 2023 - March 31, 2026
Identification Number:	Y3802-Y3804
Project Spending:	Y3803: Completed Y3802 and Y3804: More than 50% completed

Project Overview

ARPA funding will be used to complete improvements to three of the City's libraries in alignment with the Wichita Public Library Branch Master Plan. Improvements to each building will focus on integrating early learning and family engagement activities and will ensure the facilities have infrastructure to support modern technology. Renovations for this project will include improvements to Alford, Angelou, and Rockwell to renovate the existing interior space and will include workflow changes for efficiencies, and updated public seating spaces to support the multiple ways that people use their library. The Wichita Public Library is at the forefront of improving equity in the community; enhanced facilities, particularly in disadvantaged service areas, will support their efforts.

Libraries are invaluable local institutions that are one component of the social and educational fabric of the community. Library services were heavily impacted by the COVID-19 pandemic because gathering restrictions were implemented for an extended period of time. These limitations had a negative impact on the educational opportunities of school-age and adult patrons. This capital project should enhance service delivery now that these facilities have opened to full capacity and programming.

Library Branch	ID Number	Budget	Funding Spent as of 06/30/25
Alford Branch Library	Y3802	\$936,886	\$768,190
Maya Angelou Northeast Branch Library	Y3803	\$453,028	\$453,028
Rockwell Branch Library	Y3804	\$2,500,000	\$2,020,374
		\$3,889,914	\$3,241,592

Community Impact

Each branch library primarily focuses a particular geographical area in Wichita. Access to learning activities and developmental resources from an early age is critical for helping for kindergarten readiness and building enhancements will be accompanied by partnership programs that supports caregivers as their child's first and best teacher.

Project Timeline

Design work was complete in August 2024 and the construction contract for the three locations was approved by the City Council in September 2024. The Maya Angelou Northeast Branch reopened to the public on March 17, 2025 and the Rockwell Branch closed temporarily the same day in order to complete construction. Construction for Alford was completed in July 2025. Construction for Rockwell is to be complete in September 2025.

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.



EC 6: Revenue Replacement

6.1: Provision of Government Services

Funding Amount:	\$0
Amount Spent:	\$0
Timeline:	September 20, 2022 - June 30, 2023
Identification Number:	X1804
Project Spending:	Cancelled



CENTURY II
PERFORMING ARTS & CONVENTION CENTER

Project Overview

The Century II Performing Arts & Convention Center is an iconic community gathering space in Wichita. The building opened in 1969, and was expanded in 1987. In coordination with the facility operator, a ten-year maintenance program has been developed. Initially, replacement of the iconic blue roof, as well as HVAC and elevator improvements, was to be funded with ARPA SLFRF. Instead, the project will be funded with Transient Guest Tax revenues. Local funding will also be used to complete projects in the ten-year maintenance program.

Community Impact

Interest in Century II has resulted in many community conversations. The accessibility of the facility to a broad spectrum of residents is important to the community.

Project Timeline

The project was initiated on September 20, 2022. ARPA funding for this project was eliminated effective June 30, 2023.

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.



ARPA funding for this project was eliminated effective June 30, 2023. Instead, the project will be funded with Transient Guest Tax revenues. Funding allocated for this project will be reallocated to eligible projects in the Capital Improvement Program.

Funding Amount:	\$0
Amount Spent:	\$0
Timeline:	None
Identification Number:	Unassigned
Project Spending:	Cancelled

Project Overview

The City of Wichita originally intended to use ARPA SLFRF funding to replace General Fund lost revenue. However, better than expected General Fund revenues have precluded the need to use funding to support the General Fund. Funding will be redirected to eligible projects in the Capital Improvement Program.

The 2023-2024 Adopted Budget included service reinstatements and enhancements that would not have been possible without this anticipated funding. Examples included:

Outdoor Recreation - Funding was added in the 2023-2024 Adopted Budget to increase the frequency of crosswalk markings and collect refuse in parks more often. Additionally, flexibility to pursue the best method to plant trees, particularly along rights-of-way to provide shade to pedestrians and cyclists is included in the implementation of the budget.

Police Mental Health Emergency Response - The 2023 Adopted Budget included funding for a dedicated social work function in the Police Department. The integration of mental health with public safety response has been identified as a priority. The Police Department has pursued collaborative partnerships to address the increased incidences of emergency mental health calls. Due to the success of these efforts, there has been interest in adding social workers to the Police Department. Currently every juvenile with a mental health issue must be seen by a social worker; Police Officers are waiting a minimum of two hours for each assessment at the hospital. An embedded social worker could provide the same assessment in a much shorter time, while also acting as an internal counselor for officers impacted by traumatic incidents. A contract with Sedgwick County Comcare for embedded social workers was approved in June 2023.

Libraries - Since 2019, downloadable library circulation increased from 13% of items circulated to 42%. The 2023-2024 Adopted Budget included additional funding for electronic materials and databases, a new online learning platform for adults, and supported the popularity of the Library of Things. Unfortunately, the pandemic interrupted learning for students, which is particularly unfortunate for children learning to read. In order to promote library usage and encourage equity, the Library Board of Directors endorsed the elimination of late fees for materials. Very often children bear the brunt of late fees when they are not able to return materials on time or log onto their account to renew items. Instead of encouraging the return of materials, the late fees discourage future usage. This change was incorporated into the 2023-2024 Adopted Budget.

Well-Run City - Being a well-run City requires the organization to reflect its values in all aspects of its work. In 2022, the City of Wichita furthered efforts to foster diversity, inclusion, and equity by identifying best practices that will promote organizational growth. Funding was added to the 2023-2024 Adopted Budget to survey residents annually, rather than biannually. Survey data will be shared in a digital dashboard so that results are readily available for decision-making and discussion.

However, better than expected General Fund revenues have precluded the need to use funding to support the General Fund. Funding will be redirected to eligible projects in the Capital Improvement Program.

Community Impact

Each of these initiatives promotes community equity, particularly enhanced walkability, the removal of library late fees for materials, addressing mental health emergency response calls with an embedded social workers, and improving diversity, inclusion and equity efforts. However, each program was implemented without ARPA funding.

Project Timeline

Funding is no longer allocated for this project.

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.

ARPA funding for this project was eliminated effective June 30, 2023. Funding allocated for this project will be allocated to eligible projects in the Capital Improvement Program.



Capital Improvement Program Support

EC 6: Revenue Replacement

6.1: Provision of Government Services

Funding Amount:	\$10,315,767
Amount Spent:	\$10,315,767
Timeline:	December 19, 2023 - December 31, 2024
Identification Numbers:	F1805; X1805-X1807
Project Spending:	Completed

Project Overview

The City of Wichita intended to use ARPA SLFRF funding to replace General Fund revenue. Instead, ARPA funding was used to fund Capital Improvement Program (CIP) projects. Funding one-time projects aligns to one of the initial goals of the City of Wichita ARPA program when it was under development in 2021. Funding is being applied to projects in the 2024-2033 Proposed CIP such as facilities, public safety, and heavy equipment.

CIP Project	ID Number	Budget	Funding Spent as of 6/31/25
Fire Apparatus Replacement	F1805	\$3,868,744	\$3,868,744
Heavy Equipment Replacement	X1805	\$3,397,023	\$3,397,023
City Facilities Improvements	X1806	\$1,320,000	\$1,320,000
City Hall Elevator Replacement	X1807	\$1,730,000	\$1,730,000
		\$10,315,767	\$10,315,767

Community Impact

Selection of CIP projects is guided by criteria that prioritizes projects located in the established central area of Wichita. Additionally, the Community Investments Plan guides the identification of capital projects. The first priority in the Community Investments Plan is to maintain and replace current assets, which also prioritizes investments in the core area.

Project Timeline

Q3 2023	Capital projects evaluated for ARPA funding
Q4 2023	ARPA funding applied to capital projects
Q3 2024	ARPA funding applied to capital projects
Q4 2024	ARPA funding applied to capital projects

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.

EC 7: Administrative Services

7.1: Administrative Expenses

Funding Amount: \$925,000
Revised Funding Amount: \$822,409

Funding Spent as of June 30, 2025: \$685,109
Obligations as of June 30, 2025: \$29,202
Estimated costs as of June 30, 2025: \$108,098

Timeline: March 1, 2022 - December 31, 2026
Identification Number: D1801
Project Spending: More than 50% Completed

Project Overview

Per the Final Rule, ARPA funds can be used for direct and indirect administrative expenses of administering the award. The City of Wichita intends to fund indirect costs, such as administrative charges, as well as grant accounting, and compliance with this project. The cost of this project is \$822,409.

The State of Kansas has master services contracts with prequalified contractors to assist Kansas government entities with the administration of ARPA SLFRF funds. The City of Wichita is using the State of Kansas Master Service Contract 50567 with BKD CPAs & Advisors to provide funding program compliance, which includes tasks such as application review and sub-recipient monitoring. Additionally, the City of Wichita is using the State of Kansas Master Service Contract 52363 with Witt O'Brien's LLC for technical assistance, training, and reporting as well as subrecipient monitoring. The City of Wichita charges indirect costs to this project each quarter. Future indirect costs have been estimated at \$108,098.

Community Impact

This project supports an ARPA SLFRF program that emphasizes community impact.

Project Timeline

Expenditures for Project Administration will occur over the span of the ARPA SLFRF eligibility period.

Performance Measures

This project supports the performance measure data collection and analysis effort for the ARPA SLFRF.

Use of Evidence

Expenditure category **7.1: Administrative Expenses** does not require use of evidence.

Appendix: Recovery Impact Zip Codes



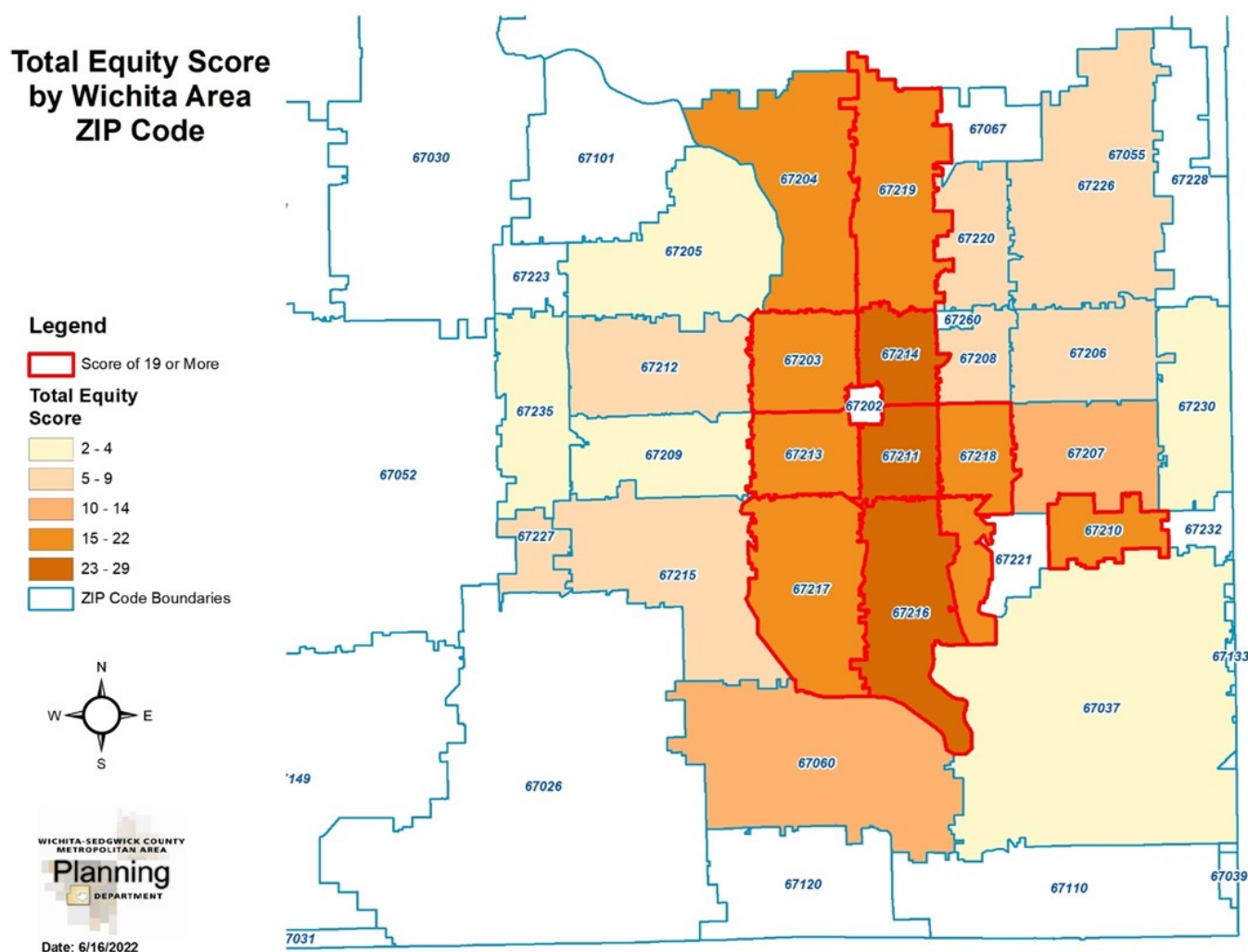
The City of Wichita anticipates funding projects in 10 categories that require recipients to report on whether projects primarily serve disproportionately impacted communities, which are listed in the [Serving Impacted Communities](#) section of this report.

In order to identify the geography of disproportionately impacted communities, the City of Wichita referenced the [United Way of the Plains' Community Conditions Report](#)²⁷ for the Wichita Metropolitan Area as well and the [City Health Dashboard COVID Local Risk Index](#).²⁸ Three indicators were used to identify the geography of disproportionate impact: educational attainment, poverty level, and COVID-19 local health risk.

To identify Recovery Impact Zip Codes, each of the three factors was transferred to a 10-point scale. The zip codes with the lowest educational attainment, highest rates of poverty, and highest COVID-19 risk received the highest score. The map below visually illustrates the distribution of those zip codes.

Organizations that were under consideration for grant funding collaborated with the City of Wichita to identify mutually agreed upon performance outcome measures. Nearly all grant contracts require reporting by Recovery Impact Zip Code. This data will inform analysis as to whether projects promote community impact outcomes as the community recovers from the pandemic.

Figure 1. Map of scores by zip code



²⁷Community Conditions—2021 Compilation of Facts and Figures About South Central Kansas," United Way of the Plains, created November 23, 2021, [Community Conditions Report Final RGB – United Way of the Plains \(unitedwayplains.org\)](#).

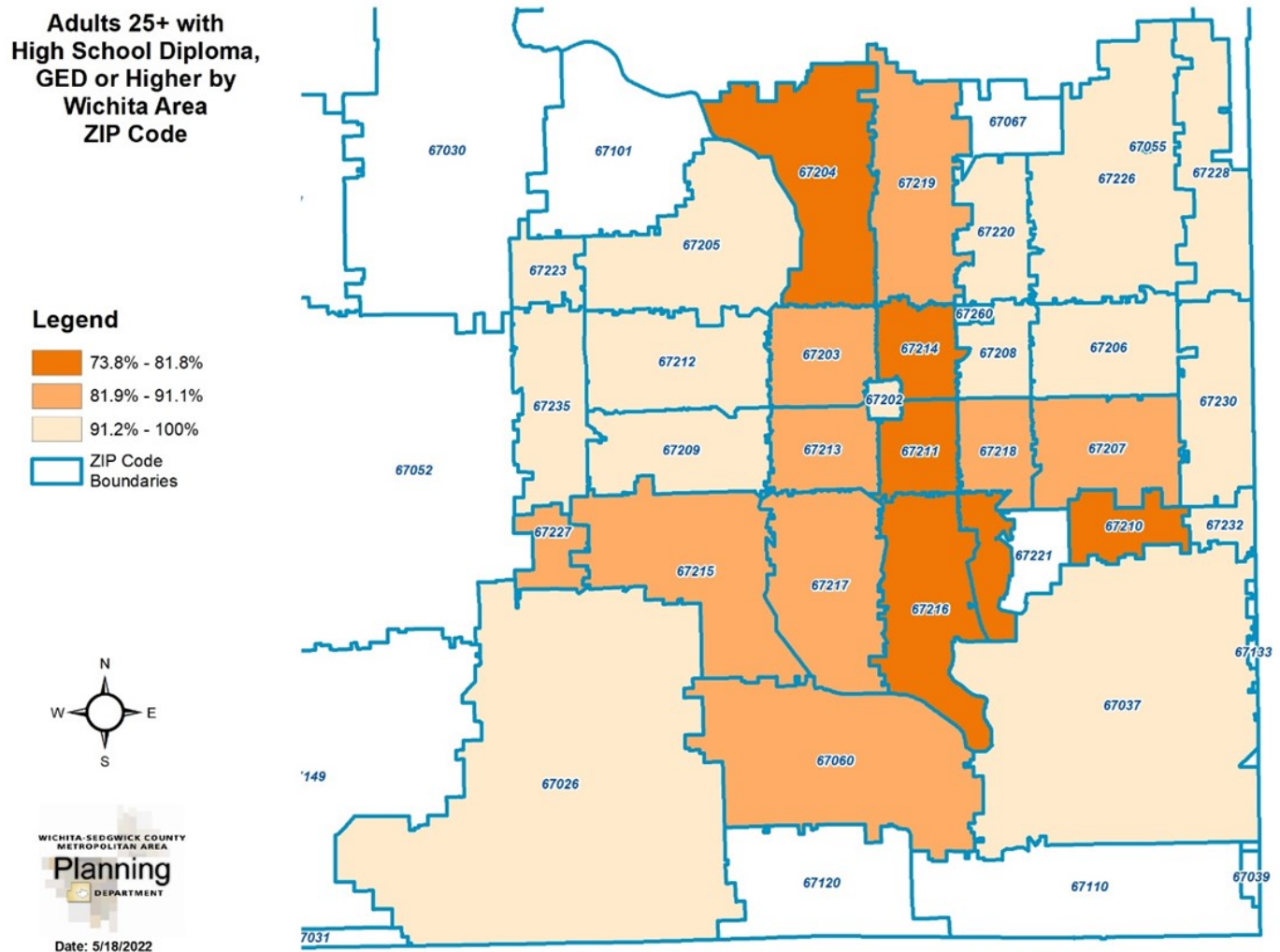
²⁸"City Health Dashboard," last updated March 1, 2021, [COVID Local Risk Index | City Health Dashboard](#).

Appendix: Recovery Impact Zip Codes

Educational Attainment

To determine levels of education, the United Way of the Plains' Community Conditions report for the Wichita Metropolitan Area was consulted. The United Way mapped 2015-2018 American Community Survey Data of individuals 25 or older with a High School Diploma, GED or Higher by zip code. With recent 2020 census data, the City updated the map to ensure it was investing in correct geographic locations. See Figure 2 for a layout of his information by zip code.

Figure 2. Adults 25+ with High School Diploma, GED or Higher.

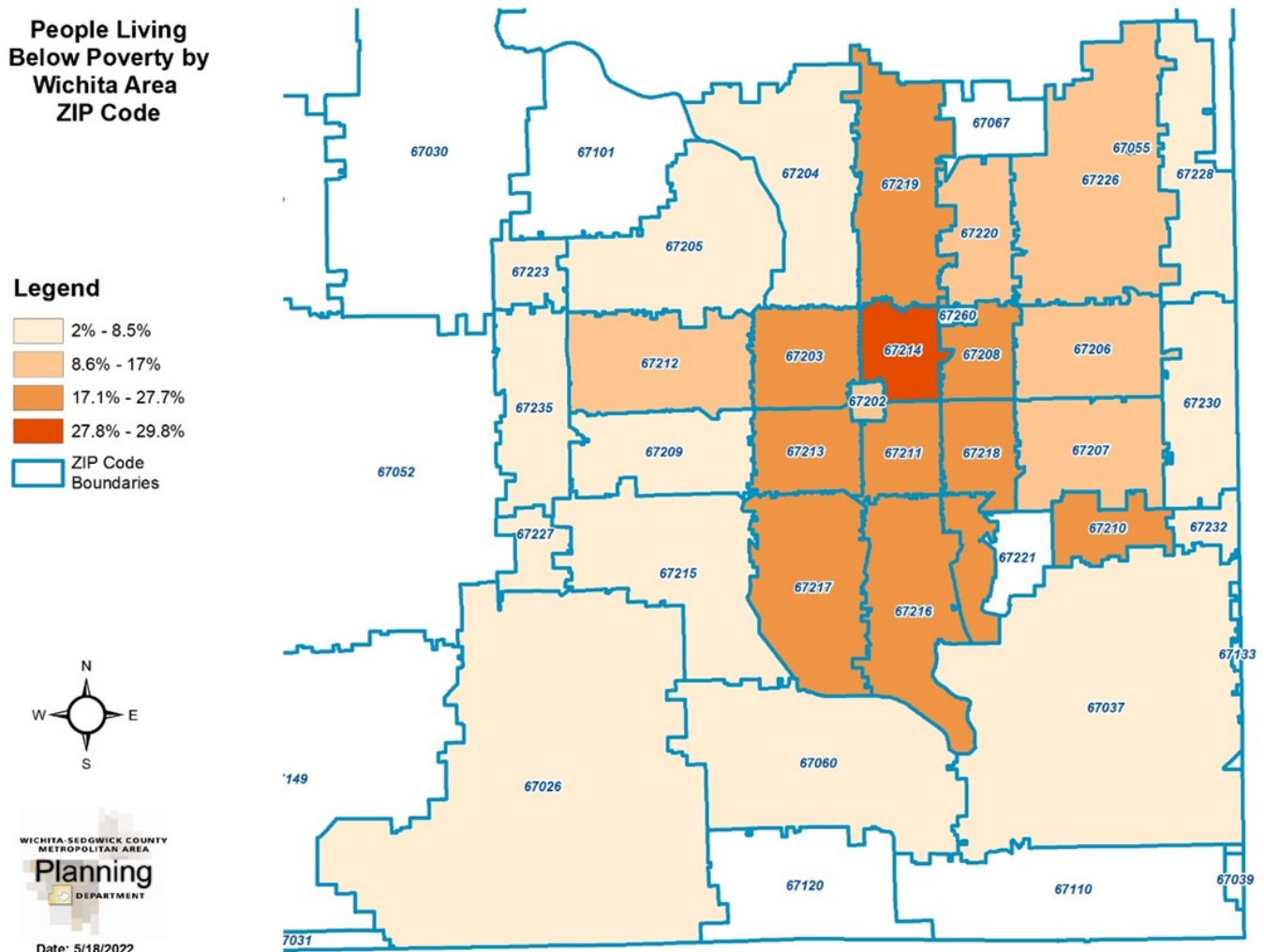


Appendix: Recovery Impact Zip Codes

Poverty

The City utilized 2020 census data to update the United Way of the Plains' map of poverty levels in Wichita zip codes.

Figure 3. People Living Below the Poverty Line.



Appendix: Recovery Impact Zip Codes

COVID-19 Local Health Risk

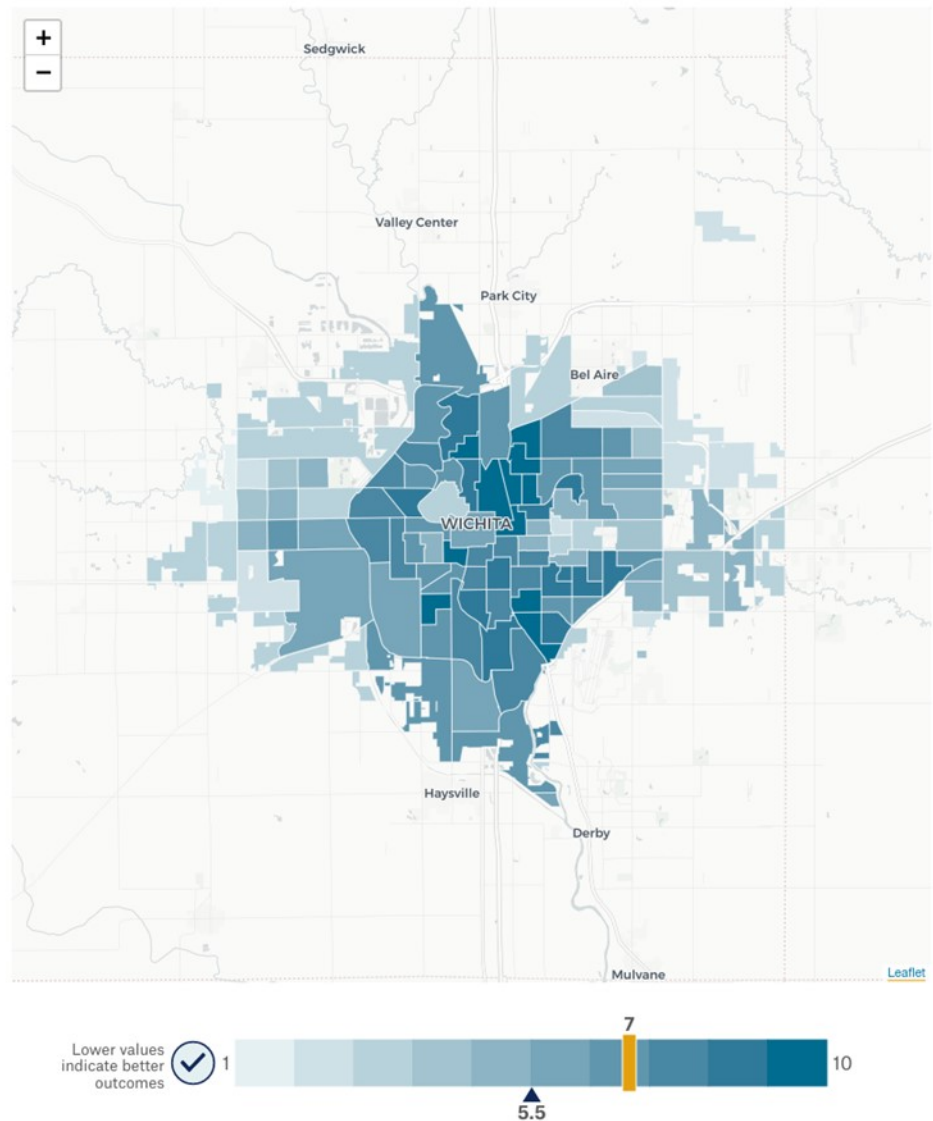
The City Health Dashboard created by New York University's Langone Health (NYU)²⁹ provided exceptional detail on how much risk each census tract and zip code in Wichita had COVID-19. Their metric estimates census level risk of COVID infection and illness severity based on social and economic factors and the distribution of age, race/ethnicity and underlying health outcomes in the community. Cities and neighborhoods are compared relative to all other Dashboard cities. The index incorporates data from multiple sources and includes components in three 'themes':

1. Social vulnerability: drawn from the CDC's Social Vulnerability Index (SVI)
2. COVID-relevant chronic health conditions: obesity, coronary heart disease, chronic obstructive pulmonary disease, chronic kidney disease, and diabetes
3. COVID-relevant demographics: age and minority status

The index values presented are in categories ranging from 1 (lowest risk) to 10 (highest risk). Utilizing their COVID Local Risk metric (See Figure 4 below), the City was able to visualize the geography of COVID-19 risk.

Figure 4. City of Wichita 2021 COVID Local Risk Index.

Source: City Health Dashboard; Data from City Health Dashboard, incorporating data from the American Community Survey and the Centers for Disease Control and Prevention's PLACES Project and Social Vulnerability Index, March 2021, Using Data from 2018 and 2014-2018 Estimates



Wichita had an overall COVID Local Risk Index rank of **7**, compared to an average of **5.5** across the Dashboard's cities.

City or census tract value ▲ Dashboard-City Average ✓ Present when value is better than Dashboard-City Average Ⓢ Better Outcomes

²⁹ "City Value for COVID Local Risk Index in Wichita, KS," City Health Dashboard, last accessed June 2022, [Wichita, KS - Metric Detail | City Health Dashboard](#).