

City of Wichita Recovery Plan

State and Local Fiscal Recovery Funds

June 30, 2024 Report

American Rescue
Plan Act





Our Vision.

The City of Wichita is a leading-edge organization serving a dynamic and inclusive community.

Our Mission.

As an exceptionally well-run city, we will:

- Keep Wichita safe,
- Grow our economy,
- Build and maintain dependable infrastructure and
- Provide conditions for living well.

Our Values.

To accomplish our mission, we anchor our work in our core values of trust and service.

Trust Means:

- **Respect** - Demonstrating courtesy and regard for all
- **Empowerment** - Having freedom to make informed decisions
- **Ethics** - Being above reproach in our actions
- **Stewardship** - Being a guardian of the resources provided by those we serve
- **Integrity** - Honoring our commitments and making our word our bond
- **Engagement** - Having authentic conversations and ensuring all voices are heard
- **Family** - We are in this together and care for one another

Service Means:

- **Professionalism** - Following standards and best practices
- **Innovation** - Achieving continuous improvement through experimentation and high performance
- **Excellence** - Delivering high quality and effective service
- **Equity** - Providing excellent service to everyone



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The City of Wichita has received \$72.4 million in American Rescue Plan Act (ARPA) State and Local Fiscal Recovery Funds. Based on the City's mission and values and guided by community engagement, the City of Wichita has developed an ARPA spending plan to assist disadvantaged and disproportionately impacted segments of the community to recover from the pandemic, and to ensure the City can continue to provide basic government services as well as fund new strategies that enhance services to the community, in spite of the revenue shortfalls created by the pandemic.

The City of Wichita initially developed a conceptual spending plan for ARPA funding in August 2021. This plan has evolved based on changing economic conditions, new opportunities, and robust community engagement. The current plan for the use of ARPA funding includes \$20.0 million to offset the negative economic impact of the pandemic and to address public health issues. Of that amount, \$1.7 million has not been allocated.

COVID-19 Mitigation and Prevention - Funding was allocated for a vaccination center, as well as increased community testing. These funds have increased the number of residents vaccinated, and will improve the timeliness of testing.

Community Violence Interventions - A Violence Interrupter Initiative will seek to reduce violence by conducting an evidence-based community program.

Food Programs - The Healthy Corner Store Initiative will address household food insecurity in food deserts. Access to healthy and fresh food will be enhanced, improving public health outcomes.

Rent Assistance - The Wichita Housing Authority Landlord Incentive Project (WHALIP) helps landlords support City efforts to provide safe, affordable housing for individuals and families receiving housing assistance.

Workforce Development - Funding is being used to improve job skills, to enhance employability, and reduce unemployment.

Assistance to Small Businesses and Non-Profits - Funding is allocated to assist small businesses and non-profits particularly impacted by the pandemic. Outcomes are expected to include increased small business employment and stability.

Provision of Government Services - The City has allocated \$57.8 million for the provision of government services and \$0.9 million for project administration. Through 2023, cumulative revenue lost by the City was calculated at \$71.7 million. The use of ARPA to fund infrastructure and initiatives will enable the City to fund projects including:

Public Facilities - Two new Police stations are being constructed to better serve the community. These buildings will be larger than the current facilities and will be strategically located to best serve residents. In addition, four branch libraries will be renovated, based on the master plan for the branch system. Funding will be provided for one-time costs at the Wichita Ice Center.

Enhanced Emergency Response - The Fire Department analyzed equipment, staffing, and station needs to support data-driven deployment decisions. To support recommendations from this staffing optimization effort, ARPA funding is included for the Fire response initiative. Improvements to the fire station alerting and communications systems, personal equipment for a temporary fire station and personal equipment for staff associated with the Fire response initiative are also funded.

Affordable Housing - The Affordable Housing Fund will address the availability of affordable housing, which may include renovation, home repair, and/or new construction in order to increase housing security and promote neighborhood stability in Qualified Census Tracts in the core area.

Though the City of Wichita has recovered from the worst aspects of the pandemic, recovery has been uneven. To that end, allocations of ARPA funding address community needs, allow the funding of improved service delivery strategies, and provide service continuity that will result in a more resilient community. The investment of the City of Wichita's ARPA funding should also encourage additional economic growth and recovery, particularly in distressed and disproportionately impacted areas of the community.



The COVID-19 public health emergency resulted in significant economic hardships for many Americans. While the pandemic has affected communities across the country, it has disproportionately impacted low-income and minority communities, as well as certain industries. To help alleviate the impacts of the pandemic, the City of Wichita was awarded \$72.4 million in American Rescue Plan Act (ARPA). The City engaged with the community to prioritize ARPA funding. Below is a chart outlining how the City of Wichita has allocated funds.

Expenditure Category	Expenditure Category Description	Anticipated Funding Amount	Expenditures: Current Quarter	Cumulative Expenditures through June 30, 2024
1: Public Health				
COVID-19 Mitigation & Prevention				
1.1	COVID-19 Vaccination	\$98,197	\$0	\$98,197
1.2	COVID-19 Testing	30,000	0	30,000
Community Violence Interventions				
1.11	Community Violence Interventions	\$1,500,000	\$0	\$93,291
2: Negative Economic Impacts				
Assistance to Households				
2.1	Household Assistance: Food Programs	\$1,000,000	\$0	\$49,600
2.2	Household Assistance: Rent, Mortgage, and Utility Aid	250,000	0	218,188
2.10	Assistance to Unemployed or Underemployed Workers	5,142,140	487,198	4,579,417
2.11	Healthy Childhood Environments: Child Care	28,976	0	28,976
Assistance to Small Business				
2.30	Technical Assistance, Counseling, or Business Planning	\$1,009,512	\$95,375	\$868,801
2.32	Business Incubators and Start-Up or Expansion Assistance	1,046,800	832,800	1,046,800
Assistance to Non-Profits				
2.34	Assistance to Impacted Nonprofit Organizations	\$2,437,580	\$405,272	\$2,050,920
6: Revenue Replacement				
6.1	Provision of Government Services	\$57,766,611	\$3,212,659	\$22,954,161
7: Administrative				
7.1	Administrative Expenses	\$925,000	\$53,268	\$425,848
Total		\$71,234,816	\$5,086,572	\$32,444,199
Total Funding to Be Allocated		\$1,187,739		
ARPA SLFRF Award		\$72,422,555		

Expenditure Category 1: Public Health

[COVID-19 Mitigation and Prevention](#)

1.1 COVID-19 Vaccination

Community Vaccination Site - From February 22, 2021 to April 30, 2022, the Sedgwick County Community Vaccination Site was located at 223 S. Main St., which is a City of Wichita facility. Costs for operating the facility, such as utilities and repairs, are eligible. A total of 116,280 vaccine doses were given at the site. Initiation date: December 21, 2021.

1.2 COVID-19 Testing

GraceMed Health Clinic Testing - GraceMed's target population is those who are medically underserved. GraceMed has purchased six rapid testing machines and related equipment to increase the volume and expand the reach of COVID-19 variant testing services provided. Initiation date: April 12, 2022.

[Community Violence Interventions](#)

1.11 Community Violence Interventions

City of Wichita Violence Interrupters - On June 30, 2021, a request for proposals was issued to identify a nonprofit partner to adapt a program model to reduce violence that includes a street outreach and violence interruption component. This is an evidence—based program that is expected to have similar outcomes to programs in other communities. The City of Wichita pursued a violence interrupter initiative using a public health model. Initiation date: September 20, 2022.

Expenditure Category 2: Negative Economic Impacts

[Assistance to Households](#)

2.1 Household Assistance: Food Programs

City of Wichita Healthy Corner Store Program - To implement the City of Wichita/Sedgwick County Food System Master Plan, the City of Wichita intends to create a healthy corner store pilot program in one of the City's neighborhoods with low income and low access to healthy foods. Funding will be used for professional design services and implementation of the pilot program. Initiation date: July 5, 2022.

2.1 Household Assistance: Rent, Mortgage, and Utility Aid

Wichita Housing Authority Landlord Incentive Program (WHALIP) - The Wichita Housing Authority Landlord Incentive Project (WHALIP) helps landlords support City efforts to provide safe, affordable housing for individuals and families receiving housing assistance. WHALIP provides landlords with additional support when leasing to assisted tenants who are participating with WHA programs. WHALIP provides supplementary funds to mitigate potential economic losses that might arise from damages or unfulfilled leases related to serving individuals and families during the initial term of the lease. Initiation date: December 6, 2022.

2.10 Assistance to Unemployed or Underemployed Workers

Down Syndrome Society of Wichita - The Dream Forward Project encompasses the ability to train, develop and assist adults with Down Syndrome with independence skill building, including job skills and readiness for employment. This project allows those with Down Syndrome to become contributing members of the community while developing skills and becoming self-sufficient. Initiation date: April 12, 2022.

Envision - The Envision Workforce Innovation Center has developed a comprehensive roadmap and plan to address both unemployment and underemployment in Wichita's blind and visually impaired community. Workforce Innovation Center's proposed program focuses its services on workforce expansion in small businesses and multiplier organizations. This will occur by improving accessibility and inclusion of people who are blind or visually impaired, providing a robust and scalable workforce readiness training program. Initiation date: July 5, 2022.

Greater Wichita YMCA - Many teenagers missed out on summer employment opportunities in 2020 and 2021. The YMCA is expanding the Job Prep Program by reaching out to community partners. A particular focus of the program is serving youth from low-income households. Initiation date: April 12, 2022.

WSU Tech Manufacturing Pathways - WSU's Campus of Applied Sciences and Technology, partnering with Wichita Public Schools USD 259 and other community partners, implementing new manufacturing and advanced manufacturing pathways to create an environment to allow future students to learn the knowledge and skills necessary to enter and be successful in manufacturing jobs in the Wichita region. This initiative provides free tuition and fees for students enrolled in two-year college, career, and technical education courses. WSU Tech has pledged to maintain zero or low cost tuition for dual credit courses. Most WSU Tech and Wichita Public Schools students are members of low-income households; each institution has resources in place to support these students. Over three quarters (77%) of USD 259's students are members of low-income households and over 65% are minorities. Initiation date: April 12, 2022.

WSU Tech Healthcare Pathways - WSU's Campus of Applied Sciences and Technology is partnering with Wichita Public Schools USD 259 and Wesley Healthcare in the creation of two centers, a Future Ready Center and a Healthcare Learning Center, to increase the number of students pursuing healthcare careers and subsequently entering into the healthcare field in the Wichita region. This initiative provides free tuition and fees for students enrolled in two-year college, career, and technical education courses. WSU Tech has pledged to maintain zero or low cost tuition for dual credit courses. Most WSU Tech and Wichita Public Schools students are members of low-income households; each institution has resources in place to support these students. Over three quarters (77%) of USD 259's students are members of low-income households and over 65% are minorities. Initiation date: April 12, 2022.

Workforce Alliance of South Central Kansas - Funding supports the Vets ICT Initiative, a veterans employment program to connect veterans, active-duty service members in the process of transitioning to civilian careers, and military spouses to Wichita employers, aiding in the economic recovery of both affected industries and disadvantaged communities and individuals recovering from inequities exacerbated by the pandemic. The Initiative aims to serve unemployed or underemployed veterans and military spouses, who were impacted during COVID-19 to find job training and employment with local small businesses. Initiation date: July 5, 2022.

2.11 Heathy Childhood Environments: Child Care

Catholic Charities Gap Child Care Assistance - Because the Kansas Department of Children and Families provides child care assistance subsidies for low-income families once they find employment, there is a gap between when an individual begins employment and when that individual has secured state assistance for child care. Catholic Charities provides services to low-income and homeless families. This program provides the gap funding for Catholic Charities to pay for child care during the clients' gap period. Initiation date: April 12, 2022.

[Assistance to Small Businesses](#)

2.30 Technical Assistance, Counseling, or Business Planning

Wichita State University Office of Innovation and New Ventures - Small businesses will be provided digital assistance. Topics include lessons learned from the pandemic, future-proofing a small business, talent development pipeline, digital transformation, and the implementation of a web-based digital platform for small businesses to track their transformation progress. Initiation date: July 5, 2022.

2.32 Business Incubators and Start-Up of Expansion Assistance

Empower Evergreen - Empower Evergreen seeks to empower North End residents, a large Hispanic community in Wichita, by providing educational, workforce-readiness, and small business development resources. Empower will use the funds for the development of a shared-use commercial kitchen that will be an important component of a business incubator. The food and retail businesses will be supported by Empower Evergreen, receive mentoring, coaching, and support. Initiation date: July 5, 2022.

Garage at Cleveland Corner - This entrepreneurial incubator program is focused on supporting and growing a one-of-a-kind destination retail concepts that will attract tourism, talent, employers, and entrepreneurs. The Garage at Cleveland Corner operates a program that provides entrepreneurs with a brick-and-mortar location and coaching/mentoring to make their businesses sustainable. This funding will cover rents for the brick-and-mortar incubator spaces for each entrepreneur. Initiation date: July 5, 2022.

[Assistance to Non-Profits](#)

2.34 Assistance to Impacted Non-Profit Organizations

Breakthrough - Breakthrough's Employment Program works daily with adults who have poor work history, limited computer skills, no identification, and poor self-esteem which leads to interviewing poorly. Further, most of Breakthrough's clients have issues with criminal arrest, mental illness, and a lack of education. Breakthrough works with clients and employers to secure job interviews and/or the supports needed to secure a job. This project will fund the construction of an employment lab remodel and underwrite the costs of 50 employment mini-grants that will be 13 weeks in duration. Initiation date: April 12, 2022.

Groover Labs - Groover Labs was founded in 2019 to provide a single location where many elements of the Wichita startup ecosystem could gather, collaborate, and innovate. A major component of Groover Lab's mission is to focus on startups working on a physical product. One-third of their facility is dedicated to its Maker Lab; however, because of the pandemic, the organization has not been able to realize the potential of this area or add any specialized equipment. The project funded is to purchase specialized equipment for the Maker Labs and pay for one year of wages for employees to oversee the Maker Lab. Initiation date: April 12, 2022.

Heartspring - Heartspring serves children and young adults with multiple intellectual and developmental needs. Heartspring will receive funding to provide licensed child care assistance for Heartspring employees with the goal of reducing staff turnover. This project is also funding the implementation of Heartspring's Leadership Program. The Leadership Program is a coalition between multiple nonprofit organizations in Wichita to benefit from a shared workforce. Initiation date: April 12, 2022.



ICT Food Rescue - ICT Food Rescue diverts surplus food from restaurants and grocery stores to nonprofit organizations that serve Wichita residents who are experiencing food insecurity. In 2021, ICT Food Rescue redistributed more than 201,000 pounds of surplus food that would have been sent to the landfill, resulting in more than 168,000 meals donated to their nonprofit partners. This partnership funds the construction of the ICT Food Rescue's Food Transformation Kitchen. This expansion will allow ICT Food Rescue to provide food transformation, which involves produce donated from grocery stores and urban farmers to create soups, casseroles, and other meals in a community kitchen. It will also allow the organization to expand its current food rescue model. Initiation date: April 12, 2022.

Kansas Nonprofit Chamber - The purpose of the Kansas Nonprofit Chamber is to establish and grow successful nonprofit organizations. Funding will assist smaller nonprofits that have been unable to find assistance elsewhere to offset reductions in revenue experienced as a result of the pandemic. Initiation date: July 5, 2022.

Kansas School for Effective Learning (KANSEL) - In the last three years, the number of adults in Sedgwick County that do not have language skills or a high school diploma has grown from 45,000 to 72,000. KANSEL's Adult Workforce Development through Education Attainment project will provide funding to reach and retain more students among at-risk and minority-based populations who have traditionally been underserved and did not have the resources to succeed during the pandemic. The two primary programs are General Education Development (GED) preparation, where adults earn a high school diploma, and English for Speakers of Other Languages (ESOL), where adults improve their English skills. Initiation date: April 12, 2022.

Kansas Elks Training Center for the Handicapped (KETCH) - KETCH is a non-profit organization that promotes independence for persons with disabilities through innovative learning experiences that support individuals' choices for working, living, and playing in their community. As a non-profit, providing incentives to obtain and maintain staffing is crucial to building quality programs and services for a deserving and often overlooked low-income population. KETCH's project is to provide new hire bonuses of \$1,000 per new employee per vacant position. This will elevate staffing levels, reduce stress and strain on staffing, and reduce overtime hours, which will help reduce the organization's operational expenses. Initiation date: April 12, 2022.

Phillips Fundamental Learning Center - Phillips Fundamental Learning Center (PFLC) is a non-profit educational resource center that offers literacy-related educational programs, lectures, certified courses, and workshops. The pandemic negatively impacted the PFLC's capital campaign because of substantial inflationary increases in the cost of construction of their building. This funding is specifically designated for the increased costs of steel for the building. Initiation date: April 12, 2022.

Starkey - Starkey Inc. provides services to people with intellectual and developmental disabilities through a wide range of business, employment, residential, life enrichment and case management programs. This project assists the organization in paying for specific additional costs, rent and mileage, incurred as a result of delays in the construction of their new Vehicle Maintenance Building due to the pandemic. Initiation date: April 12, 2022.

Wichita Foundation- The purpose of the Wichita Foundation is to support and collaborate with nonprofits working to meet community needs and enhance the quality of life in Wichita. Funding will assist smaller nonprofits that have been unable to find assistance elsewhere to offset reductions in revenue experienced as a result of the pandemic. Initiation date: December 6, 2023.

Wichita Old Town Association - Wichita Old Town Association is a nonprofit that works to promote the interests of over 100 business in the Old Town neighborhood in Wichita's core area. The walkability and safety of Old Town will be improved through a variety of aesthetic and safety improvements that make it more welcoming to both residents and visitors. In turn, this will benefit Old Town small businesses that have been impacted by the pandemic. The proposed improvements include the creation and installation of new light pole banners designed by local students; the purchase and installation of new LED holiday lighting for the four Old Town arches; and the purchase and installation of security floodlights needed to brighten dark alleys and parking lots. Initiation date: July 5, 2022.

The Women's Network - The Women's Network, formerly known as the Wichita Women's Initiative Network (WIN), provides workforce development for abused or disadvantaged women. The employment lab expansion and the development of an employment classroom will allow the Women's Network the ability to serve more individuals. This project will also pay for mini-grants to at least nine women (employed part-time to full-time) at small businesses to cover the cost of wages of new hires through the program for thirteen weeks. Initiation date: April 12, 2022.

Expenditure Category 6: Revenue Replacement

Revenue Replacement

6.1 Provision of Government Services

City of Wichita Patrol East Station Replacement - The replacement of the Patrol East Police Station was supported by ARPA funding. The new Patrol East facility was operational in June 2024. Before its construction, the Wichita Police Department operated from four police stations that were opened over 30 years ago. Due to increased staffing levels, all stations exceed capacity, particularly when social distancing requirements are considered. Patrol East was designed to serve 30-40 staff; current staffing levels that report to that facility are in excess of 115. The COVID-19 pandemic exacerbated challenges associated with the existing Patrol East facility. Initiation date: July 5, 2022.

City of Wichita Patrol West Police Station Replacement - The Wichita Police Department currently operates from four police stations, three of which were opened over 30 years ago. Due to increased staffing levels, all stations exceed capacity, particularly when social distancing requirements are considered. Patrol West was designed to serve 30-40 staff; current staffing levels that report to that facility are in excess of 115. The COVID-19 pandemic exacerbated challenges associated with the existing Patrol West facility. Due to the small size of the facility relative to current staffing levels, social distancing was very difficult. A site for the new Patrol West facility has been determined, and the design contract was approved in July 2024. Response times and the impact on the area served by this station were key considerations when selecting the site. Initiation date: November 21, 2023.

Child Advocacy Center - The Child Advocacy Center is an umbrella organization housing multiple community agencies tasked with providing essential services to children who are survivors of abuse and neglect. Due to the increase in client referrals post-COVID, the Child Advocacy Center (CAC) conducted a space analysis, in collaboration with City, County, and State partners. A 37,400 square-foot expansion of the CAC will create space for forensic interview rooms, additional private family rooms, individual therapy offices, and group therapy space. Initiation date: March 19, 2024.

City of Wichita Fire Optimization - The goal of the project is to analyze data to improve performance, and provide a framework for ongoing analysis whenever changes are made to deployment, staffing, or construction or relocation of additional stations. The WFD's service area consists of the entire City of Wichita. Many stations are located in economically disadvantaged areas, and most responses serve economically disadvantaged populations and minority communities; diminished response capabilities could have a disparate impact. Although the service area is large and diverse, the distribution of emergency and non-emergency responses indicates that economically disadvantaged areas and minority communities are the populations most in need of service from the Fire Department. Initiation date: March 7, 2022.

City of Wichita Fire Station Alerting and Emergency Communications - The goal of the project is to improve both station alerting and emergency communications. Station alerting improvements focus on reliable and consistent communication. When the County-wide E-911 system dispatches a call, the call is received in the stations and tones sound in the stations with response units dispatched. Initiation date: October 1, 2021.

City of Wichita Temporary Fire Station Equipment - The City of Wichita Fire Department (WFD) will use funding to make a one-time purchase for protective equipment, radios, self-contained breathing apparatus, and training materials equipment for a temporary fire station built in 2022. The temporary fire station in operation while the Amidon Bridge was closed for reconstruction. Initiation date: December 13, 2022.

City of Wichita Fire Optimization Equipment - The City of Wichita will use funding to make a one-time purchase for protective equipment, radios, self-contained breathing apparatus, and training materials equipment for 42 new positions funded by a SAFER Grant. Initiation date: December 13, 2022.

City of Wichita Affordable Housing Fund - During the 2022-2023 budget process, the City Council prioritized investment in the community to further assist and support ongoing economic recovery within Wichita. One of the priorities identified during the public engagement process was the need for quality, safe, and affordable housing. The goal of the Affordable Housing Fund (AHF) is to improve the quality of Wichita's existing housing stock while expanding quality affordable housing options and promoting neighborhood stability in Wichita's Qualified Census Tracts in the core area. The fund will work to achieve this goal through various development and housing service activities. Initiation date: April 12, 2022.



Multi-Agency Center (MAC) - The City of Wichita and partner agencies have a long-standing interest in improving services for individuals experiencing or at risk of homelessness. After review of facilities in peer communities, followed by feasibility and planning efforts, the City of Wichita has identified a site in Midtown at the former Park Elementary for a one-stop facility that is currently referred to as the Multi-Agency Center (MAC). The MAC will include co-located office space for service providers, congregate shelter, non-congregate shelter, and permanent supportive housing. As of June 30, 2024, project funding is for pre-development expenses. Initiation date: June 11, 2024.

Winter Shelter - HumanKind Ministries will operate an emergency shelter program and related case management services for up to 250 adult homeless individuals on a nightly basis, seven days per week, 24 hours per day beginning from November 7, 2023 to March 31, 2024. Initiation date: November 7, 2023.

City of Wichita Ice Center - Funding will be provided for major repairs and facility improvements at the Wichita Ice Center. Initiation date: December 13, 2022.

City of Wichita Westlink Library Expansion - ARPA funding will be used to complete the expansion of the Westlink Library Branch in alignment with the Wichita Public Library Branch Master Plan. Improvements to the building will focus on integrating early learning and family engagement activities and will ensure the facilities have infrastructure to support modern technology. Renovations to the existing interior space of the Westlink Branch Library are anticipated to expand the current building's footprint to support the multiple ways that people use the library. The Wichita Public Library is at the forefront of improving equity in the community through enhanced facilities, particularly in disadvantaged service areas. Initiation date: September 20, 2022.

City of Wichita Library Branch Enhancements - ARPA funding will be used to complete improvements to three of the City's libraries in alignment with the Wichita Public Library Branch Master Plan. Improvements to each building will focus on integrating early learning and family engagement activities and will ensure the facilities have infrastructure to support modern technology. Improvements to Alford, Angelou, and Rockwell are renovations to the existing interior space and will include workflow changes for efficiencies, and updated public seating spaces to support the multiple ways that people use the library. Initiation date: October 10, 2023

City of Wichita Century II Repairs - The Century II Performing Arts & Convention Center is an iconic community gathering space in Wichita. The building opened in 1969, and was expanded in 1987. In coordination with the facility operator, a ten-year maintenance program has been developed. Replacement of the iconic blue roof, as well as HVAC and elevator improvements will be funded with ARPA funds. Local funding will also be used complete projects in the ten-year maintenance program. Initiation date: September 20, 2022. Project cancelled: June 30, 2023.

City of Wichita General Fund Support - The City of Wichita originally intended to use ARPA SLFRF funding to replace General Fund lost revenue. However, better than expected General Fund revenues have precluded the need to use funding to support the General Fund. Funding will be redirected to eligible projects in the Capital Improvement Program. Project cancelled: June 30, 2023.

City of Wichita Capital Improvement Program Support - The City of Wichita originally intended to use ARPA SLFRF funding to replace General Fund lost revenue. Instead, ARPA funding will be used to fund Capital Improvement Program (CIP) projects. Funding one-time projects aligns to one of the initial goals of the City of Wichita ARPA program when it was under development in 2021. Funding has been applied to projects in the 2024-2033 Proposed CIP such as fire apparatus replacement, heavy equipment replacement, city facilities improvements, and the City Hall elevator replacement. Initiation date: December 19, 2023.

Expenditure Category 7: Administrative

7.1 Administrative Expenses

City of Wichita Project Administration - Per the Final Rule, ARPA funds can be used for direct and indirect administrative expenses of administering the award. The City of Wichita intends to fund indirect costs, such as administrative charges, grant accounting, evaluation, and compliance with this project. Initiation date: March 1, 2022.



Resident Engagement during the Budget Process

The City of Wichita is committed to robust community engagement, including the use of Social Media Town Hall events to guide decision making during the budget process for the past eleven years. Due to the unprecedented opportunity presented by ARPA funding to help the community recover in a more equitable and sustainable matter, the 2021 Social Media Town Hall was used to gauge resident support for four community investment concepts that had preliminarily been allocated a total of \$20 million in ARPA funding: Affordable Housing, Small Business and Entrepreneurial Development, Smart Manufacturing and Digital Transformation, and Workforce Development and Training.

The Social Media Town Hall was held on June 22, 2021 and used Facebook, Twitter, and Nextdoor. Videos with introductions to the topics by subject matter experts provided a starting point for conversation. In total, there were 193 participants who provided feedback as a part of the virtual event. The most supported topic was Affordable Housing, followed by Small Business and Entrepreneurial Support, Workforce Development, and Manufacturing.

There is a District Advisory Board for each of the six Wichita City Council Districts. District Advisory Boards are appointed by the City Council Member for the District. The District Advisory Boards meet monthly at Neighborhood Resource Centers to consider City of Wichita business that impacts the district as well as the community at-large. Online meeting options are available for residents who are unable to attend in-person meetings in order to eliminate barriers to participation. The ARPA community investments concepts were presented at all District Advisory Board meetings in June 2021, as well as the District I monthly breakfast. The most supported topic was Workforce Development, followed by Affordable Housing, Small Business and Entrepreneurial Support, and Manufacturing. In addition to the community investment topics, the City of Wichita intends to use ARPA funding to support the operating budget and capital improvement plan. When those investment topics were presented to advisory boards, such as the Board of Park Commissioners, Public Library Board, Golf Advisory Committee, and Bicycle/Pedestrian Advisory Board, ARPA funding, eligibility, and spending options were presented. The public hearings on the budget on July 20, 2021; August 5, 2021; August 17, 2021; and August 24, 2021 provided additional opportunities for residents to comment on ARPA spending, both to support the operating budget and capital improvement program as well as community investment concepts.

The City of Wichita also shares ARPA information at wichita.gov. This includes expenditure reports, grant application information, and a variety of other resources.

Additional Engagement and Planning Processes

Some projects required further outreach to the community to understand where allocation of funding would be best spent and what type of process would be the most efficient. For the established Affordable Housing Fund (AHF), the City engaged the community in a multitude of different ways while developing the AHF program plan. Staff attended and presented at all District Advisory Board meetings, many neighborhood association meetings within Qualified Census Tracts, the Wichita Area Builders Association Membership Meeting, as well as the first annual Housing Providers Conference which included stakeholders across the industry. An AHF thread was also generated on Forum, the City's public engagement platform, to seek feedback and engage in conversations with citizens related to the AHF. Finally, feedback was accepted via email and phone. The feedback provided in these settings informed the AHF Program Plan. Conversations with these groups and through these avenues will continue over the life of the AHF, to spread the word to developers and non-profits about AHF funding opportunities, and subsequently to inform residents how to access the opportunities created by developers and non-profits after the awarding of AHF funds.

The framework for funding \$10 million in Workforce Development and Small Business and Entrepreneurial Support was approved by the City Council on December 14, 2021. The first round of applications was due on February 2, 2022 and agreements were approved by the City Council on April 12, 2022. The application requirements were revised for the second round of applications, which were due on May 4, 2022 and agreements were approved by the City Council on July 5, 2022. Information about this program can be found on the [City of Wichita](http://City of Wichita website) website. With the exception of the contract for ARPA SLFRF administration and consulting services for the Healthy Corner Store Initiative, all contracts with third parties have been the result of this process.

During the consideration of the City of Wichita ARPA funding plan, the City of Wichita/Sedgwick County Food System Master Plan was under development. Though \$20 million in funding was initially allocated to four concepts, one of the concepts was not funded due to limited community support during initial engagement efforts. That being the case, \$1 million was allocated to implementation of the City of Wichita/Sedgwick County Food System Master Plan, \$2 million of that balance was allocated for the expansion of the Child Advocacy Center, \$485,055 was allocated for the HumanKind winter shelter, \$250,000 was allocated for the Wichita Housing Authority Landlord Incentive Program, and \$165,081 was allocated for pre-development costs for the Multi-Agency Center (MAC). The unallocated balance for community investment concepts is \$1.7 million. Other planning processes that have involved considerable community engagement include the selection of the Police Patrol East and Patrol West locations, the Library Branch Master Plan, and Century II repairs.

The City of Wichita is funding projects in ten categories that require recipients to identify whether projects primarily serve disproportionately impacted communities. Grant contracts include performance data reporting requirements, and nearly all contracts require that grantees provide disaggregated performance outcome data so that the City of Wichita can determine whether interventions primarily served disproportionately impacted communities. In addition with data reported by race, ethnicity, and income, Equity Impact Zip Codes have been identified for grantee reporting. The methodology for identifying Equity Impact Zip Codes is located in the Appendix.

Of the 22 projects with reported performance outcome data, seven have demonstrated that their projects primarily serve disproportionately impacted communities. As more projects are initiated and implemented, it is anticipated that this outcome will improve.

- **City of Wichita Landlord Incentive Program** - 100% of households served by the program meet HUD eligibility requirement for the Housing Choice Voucher Program.
- **WSU Tech Manufacturing Pathways** - Performance data indicates that 59% of students enrolled in the program and 49% of the students earning industry credentials are Hispanic.
- **WSU Tech Healthcare Pathways** - Performance data indicates that 58% of the students enrolled in the program are Hispanic and 47% of the students enrolled reside in Equity Impact Zip Codes. Of students earning credentials, 59% are Hispanic.
- **Catholic Charities** - Performance data indicates that 84% of families served, many of whom are currently experiencing homelessness, have their most recent address in Equity Impact Zip Codes. The average household income for families served by this project is \$14,777.
- **Garage at Cleveland Corner** - Performance data indicates that 50% of the concepts reviewed by the Board of Directors are minority groups.
- **KANSEL** - Performance data indicates that 70% of students enrolled in the GED program reside in Equity Impact Zip Codes. Of students enrolled in the ESOL program, 77% were Hispanic and 61% reside in Equity impact Zip Codes.
- **Starkey** - Performance data indicates that 100% of the clients served by this program are low income as defined by HUD.
- **Women's Network** - Performance data indicates that 50% of clients placed with partner companies reside in Equity Impact Zip Codes.





Expenditure Category	Expenditure Category Description	Anticipated Funding Amount	Primarily Serving Disproportionally Impacted Communities	Disproportionally Impacted Communities Funding
1: Public Health				
COVID-19 Mitigation & Prevention				
1.1	COVID-19 Vaccination	\$98,197		\$0
1.2	COVID-19 Testing	30,000		0
Community Violence Interventions				
1.11	Community Violence Interventions	\$1,500,000		\$0
2: Negative Economic Impacts				
Assistance to Households				
2.1	Household Assistance: Food Programs	\$1,000,000		\$0
2.2	Household Assistance: Rent, Mortgage, and Utility Aid	250,000	City of Wichita	250,000
2.10	Assistance to Unemployed or Underemployed Workers	5,142,140	WSU Tech Manufacturing and Healthcare Pathways	3,711,291
2.11	Healthy Childhood Environments: Child Care	28,976	Catholic Charities	28,976
Assistance to Small Business				
2.30	Technical Assistance, Counseling, or Business Planning	\$1,009,512		\$0
2.32	Business Incubators and Start-Up or Expansion Assistance	1,046,800	Garages at Cleveland Corner	46,800
Assistance to Non-Profits				
2.34	Assistance to Impacted Nonprofit Organizations	\$2,437,580	KANSEL, Starkey, The Women's Network	446,222
Total		\$12,543,205		\$4,483,289



The City of Wichita requires all contractors to follow equal employment opportunity laws as provided under 41 CFR Part 60. The City also ensures application of the Contract Work Hours and Safety Standards Act (40 U.S.C. 3701-3708). Where applicable, all contracts awarded by the non-Federal entity in excess of \$100,000 that involve the employment of mechanics or laborers must include a provision for compliance with 40 U.S.C. 3702 and 3704, as supplemented by Department of Labor regulations (29 CFR Part 5). Under 40 U.S.C. 3702 of the Act, each contractor must be required to compute the wages of every mechanic and laborer on the basis of a standard work week of 40 hours. Work in excess of the standard work week is permissible provided that the worker is compensated at a rate of not less than one and a half times the basic rate of pay for all hours worked in excess of 40 hours in the work week. The requirements of 40 U.S.C. 3704 are applicable to construction work and provide that no laborer or mechanic must be required to work in surroundings or under working conditions which are unsanitary, hazardous or dangerous.

On October 21, 2021, the Wichita City Council adopted a Non-Discrimination Ordinance (NDO), Ordinance 51-654. This ordinance is intended to assure equal opportunity for all Wichitans and to ban discrimination or segregation in housing, employment and public accommodations based on age, color, disability, familial status, gender identity, genetic information, national origin or ancestry, race, religion, sex, sexual orientation, veteran status or other factors protected by law. This law assists in the assurance that all individuals can seek employment in Wichita, regardless of how they identify.



The City of Wichita anticipates funding projects in seven categories that require recipients to identify the amount of the total funds that are allocated to evidence-based interventions. The City of Wichita has identified research that indicates that each of these interventions is an evidenced-based approach to addressing the impacts of the COVID-19 pandemic.

Expenditure Category	Evidence-Based Intervention Categories	Anticipated Funding Amount	Evidenced-Based Project Funding
1: Public Health			
Community Violence Interventions			
1.11	Community Violence Interventions	\$1,500,000	\$1,500,000
2: Negative Economic Impacts			
Assistance to Households			
2.1	Household Assistance: Food Programs	\$1,000,000	\$1,000,000
2.2	Household Assistance: Rent, Mortgage, and Utility Aid	250,000	250,000
2.10	Assistance to Unemployed or Underemployed Workers	5,142,140	4,437,391
2.11	Healthy Childhood Environments: Child Care	28,976	28,976
Assistance to Small Business			
2.30	Technical Assistance, Counseling, or Business Planning	\$1,009,512	\$0
2.32	Business Incubators and Start-Up or Expansion Assistance	1,046,800	0
Total		\$9,977,428	\$7,216,367

The City of Wichita leveraged the Pew Charitable Trusts' Result First Clearinghouse Database to identify research regarding evidenced-based interventions. This has been identified as a best practice for ARPA SLFRF planning and administration.

Expenditure Category 1: Public Health

Community Violence Interventions

1.11 Community Violence Interventions

City of Wichita Violence Interrupters - The proposed program is under development. According to [County Health Rankings & Roadmaps](#),¹ "there is some evidence that the Cure Violence Health model, formerly called Chicago Cease Fire, reduces gun violence in high crime urban areas when the model is implemented with fidelity." The [National Institute of Justice CrimeSolutions](#)² web-based clearinghouse of programs and practices rated the Cure Violence program in Chicago as a promising approach. Due to the funding level of this project, the City of Wichita plans to pursue a Program Evaluation for this project. Since the ARPA SLFRF will fund a pilot program, the Program Evaluation will guide decision making regarding the sustainability of this effort.

Expenditure Category 2: Negative Economic Impacts

Assistance to Households

2.1 Household Assistance: Food Programs

City of Wichita Healthy Corner Store Initiative Program - The City of Wichita program is under development. According to [County Health Rankings & Roadmaps](#),³ "there is some evidence that offering fresh produce and other health foods in convenience stores increases access to and purchasing of health foods, especially in food deserts and urban and rural communities with low incomes." Due to the funding level of this project and its connection to the City of Wichita/Sedgwick County Food System Master Plan, the City of Wichita plans to pursue a Program

¹"Cure Violence Health model," *County Health Rankings & Roadmaps*, last modified March 8, 2017, [Cure Violence Health model | County Health Rankings & Roadmaps](#).

²"Program Profile: Cure Violence (Chicago, Ill.)," *National Institute of Justice Crime Solutions*, last modified November 21, 2011, [Program Profile: Cure Violence \(Chicago, Ill.\) | CrimeSolutions, National Institute of Justice \(ojp.gov\)](#).

³"Healthy food in convenience stores," *County Health Rankings & Roadmaps*, last modified December 10, 2020, [Healthy food in convenience stores | County Health Rankings & Roadmaps](#).



Evaluation for this project. Since the ARPA SLFRF will fund a pilot program, the Program Evaluation will guide decision making regarding the sustainability of this effort.

2.2 Household Assistance: Rent, Mortgage, and Utility Aid

Wichita Housing Authority Landlord Incentive Program - The goal of the Landlord Incentive Program is to increase landlord participation in the Housing Choice Voucher Program, which will increase the availability of affordable housing. According to [County Health Rankings & Roadmaps](#),⁴ “there is some evidence that the Housing Choice Voucher Program (Section 8) helps families move to higher quality neighborhoods, improves neighborhood socio-economic diversity, and reduces homelessness, family separations, and exposure to crime.” Furthermore, “Section 8 participation may reduce concentrated poverty and overcrowding, and improve nutrition, food security, and household stability.”

2.10 Assistance to Unemployed or Underemployed Workers

Down Syndrome Society of Wichita and Envision - Both organizations plan to assist clients with the transition to employment. According to [County Health Rankings & Roadmaps](#),⁵ there is “strong evidence that transitional and subsidized jobs programs increase employment and earnings...however these gains do not appear to consistently last beyond the duration of the transitional job.” Because the participation from the City of Wichita is of limited duration and there is strong evidence of the effectiveness of transitional employment programs, performance measures reported by the grantees will be used to track project success.

Greater Wichita YMCA - According to [County Health Rankings & Roadmaps](#),⁶ there is some evidence that summer youth employment programs “increase employment and earning for youth during the year that they participate, especially disadvantaged youth.” However, “summer work programs do not appear to increase employment rates in following years, perhaps due to the short length of the intervention or because participants might have found longer term job opportunities without program support.” Because the participation from the City of Wichita is of limited duration and there is some evidence of the effectiveness of summer employment programs, performance measures reported by the grantee will be used to track the success of the project.

WSU Tech Manufacturing and Healthcare Pathways - According to the [Institute of Education Sciences What Works Clearinghouse](#),⁷ “comprehensive support services to help participants complete occupational training programs at local community colleges and professional training institutes, pass certification exams and obtain well-paying jobs in targeted sectors of the local economy” have strong evidence of providing the outcome of industry-recognized credential, certificate, or license completion. Because this is an evidenced-based program, performance measures reported by the grantee will be used to track the success of the project.

Workforce Alliance of South Central Kansas - Though no evidenced-based programs for transitioning veterans and their spouses to post-service employment, best practices have been identified in the [Veteran Pathways to Employment: Hurdles and Opportunities](#)⁸ report. Because the participation from the City of Wichita is of limited duration, performance measures reported by the grantees will be used to track project success.

2.11 Heathy Childhood Environments: Child Care

Catholic Charities Gap Child Care Assistance - According to [County Health Rankings & Roadmaps](#),⁹ there is strong evidence that child care subsidies increase employment and earnings in families with lower incomes. Due to this evidence-based approach receiving the highest rating available from County Health Rankings & Roadmaps and the amount of funding allocated, the City of Wichita does not intend to pursue a Program Evaluation for Gap Child Care Assistance project. Because this is an evidenced-based program, performance measures reported by the grantee will be used to track the success of the project.

⁴ “Housing Choice Voucher Program (Section 8),” [County Health Rankings & Roadmaps](#), last modified September 23, 2019, [Housing Choice Voucher Program \(Section 8\) | County Health Rankings & Roadmaps](#).

⁵ “Transitional and subsidized jobs,” [County Health Rankings & Roadmaps](#), last modified February 21, 2022, [Transitional and subsidized jobs | County Health Rankings & Roadmaps](#).

⁶ “Summer youth employment programs,” [County Health Rankings & Roadmaps](#), last modified April 18, 2019, [Summer youth employment programs | County Health Rankings & Roadmaps](#).

⁷ “Postsecondary Career and Technical Education (CTE) Interventions,” [Institute of Education Sciences What Works Clearinghouse](#), last modified November 2021, [WWC | Project QUEST \(ed.gov\)](#).

⁸ “Veteran Pathways to Employment: Hurdles and Opportunities,” [Center for a New American Security](#), last modified January 29, 2020, [Microsoft Word - Veteran Pathways edited mvs final.docx \(s3.us-east-1.amazonaws.com\)](#).

⁹ “Child care subsidies,” [County Health Rankings & Roadmaps](#), last modified October 21, 2021, [Child care subsidies | County Health Rankings & Roadmaps](#).



2.30 Technical Assistance, Counseling, or Business Planning

Wichita State University Office of Innovation and New Ventures - Best practices have been identified for small business digital transformation, though research to identify evidenced-based approaches is ongoing. Performance measures reported by the grantee will be used to track the success of the project. The City of Wichita may consider a Program Evaluation for the small business digital transformation effort.

2.32 Business Incubators and Start-Up of Expansion Assistance

Empower Evergreen and Garage at Cleveland Corner - Best practices have been identified for the business incubator projects, though research to identify evidenced-based approaches is ongoing. Performance measures reported by the grantee will be used to track the success of the project. The City of Wichita may consider a Program Evaluation for the business incubator and start-up expansion assistance projects.



The City of Wichita has a long-standing commitment to performance measurement to monitor progress toward achieving City Council priorities. Subgrantees are required to report performance measure data on a regular basis with the frequency disclosed in each contract. To administer this program, data from subgrantees and City of Wichita departments is collected regarding project outcomes. Through June 30, 2024, data from the following projects has been reported. Project summaries may include additional performance data.

Public Health

1.1 COVID-19 Vaccination

Community Vaccination Site COVID-19 vaccine doses given: 116,280

1.1 COVID-19 Testing

Grace Med Health Clinic COVID-19 tests performed: 1,666
 COVID-19 tests performed for uninsured patients: 367

Assistance to Households

2.2 Rent, Mortgage, and Utility Aid

Housing Authority Landlord Incentive Program Households served: 631

2.10 Assistance to Unemployed or Underemployed Workers

Down Syndrome Society of Wichita Participants trained in Learning Development Room: 8
 Number of participants employed: 8

Envision Blind and visually impaired (BVI) individuals enrolled: 57
 Blind and visually impaired (BVI) individuals completing training: 57
 Blind and visually impaired (BVI) individuals placed or promoted: 7
 Blind and visually impaired (BVI) individuals still employed: 7
 Business completing digital/work place accessibility: 48

Greater Wichita YMCA Youth completing 12-week summer employment training program: 301
 Youth placed in 10-week summer employment: 264
 Partnerships with employers: 48
 Youth completing 10-week summer employment: 257
 Job Prep participants retained after 10-week summer employment: 75
 Percent of Job Prep participants retained: 29%

WSU Tech—Manufacturing Pathways Total students enrolled: 227
 High School students enrolled: 219
 Students earning Industry credentials: 220

WSU Tech—Healthcare Pathways High School students enrolled: 249
 Students earning WSU Tech Cert/Degree: 267
 Students placed at clinical sites: 101
 Number of clinical sites: 8



Workforce Alliance of South Central Kansas

Individual participants: 547
Number of employers engaged: 1,204
Number of industries where individuals are hired: 14
Employment retention: 11

2.11 Heathy Childhood Environments: Child Care

Catholic Charities

Families provided gap child care assistance: 19
Children Served: 33
Adults that returned to the workforce: 18
Families that maintained employment: 19
Families that applied for DCF child care subsidy: 15

Assistance to Small Businesses

2.30 Technical Assistance, Counseling, or Business Planning

WSU Office of Innovation and New Ventures

Number of businesses enrolled: 114
Businesses that are technology resilient ready: 60
Businesses that have achieved resiliency or expansion: 59
Number of full-time employees hired long-term following program: 13

2.32 Business Incubators and Start-up of Expansion Assistance

Garage at Cleveland Corner

Number of new business applicants: 53
Number of jobs created: 8
Incubator sites available: 4
Concepts that have completed the program: 3

Assistance to Non-Profits

2.34 Assistance to Impacted Non-Profit Organizations

Breakthrough

Referrals from possible clients: 144
Potential client placements: 52
Partners on client placements: 52
Individual Employment Retention Post 13-week Mini-Grant: 31

Groover Labs

Maker Labs Part-Time Employees: 1
Number of general memberships: 1
Number of other memberships: 2

Heartspring

Percent increase/(decrease) in turnover compared to prior quarter: 96%
Percent increase/(decrease) in employees compared to prior quarter: 0.3%

ICT Food Rescue

Pounds of food rescued or transformed: 371,113
Number of meals produced: 314,590
Number of non-profit organizations served: 18
Number of unduplicated persons served by non-profit organizations: 22,067

Kansas Nonprofit Chamber

Grant applications received: 32



Organizations selected: 21

**Kansas School for Effective Learning
(KANSEL)**

ESOL Student Enrollment: 54
GED Student Enrollment: 47

**Kansas Elks Training Center for the Handicapped
(KETCH)**

Job applicants: 10,496
New employees: 127
New employees hired with bonuses: 84
New employee turnover: 81
Number of vacancies at end of quarter: 78

Phillips Fundamental Learning Center

Students enrolled: 70
Enrolled full-time students receiving financial assistance: 28

Starkey

Total individuals transported: 51,105
Individuals transported for work or workforce development: 29,199
Rides provided: 6,240

Wichita Old Town Association

Increase in businesses moving into area: 24

The Women's Network

Number of Partner Companies with MOU: 6
Clients placed with partner companies: 6
Number of Mini-grants to partner companies: 6
Average previous income: \$8/ hour
Average income at start of mini-grant: \$15/ hour
Average income at conclusion of mini-grant: \$18/ hour
Number of individuals in program still employed at partner company: 2

Wichita Foundation

Number of Non-Profit grant applications received: 40
Non-Profits awarded grant funding: 18
Average Award: \$15,908



Community Vaccination Site

EC 1: Public Health

1.1: COVID-19 Vaccination

Funding Amount:	\$98,197
Funding Spent as of June 30, 2024:	\$98,197
Timeline:	February 22, 2021 - April 30, 2022
Identification Number:	X1802
Project Spending:	Completed

Project Overview

From February 22, 2021 to April 30, 2022, the Sedgwick County Community Vaccination Site was located at 223 S. Main Street, a City of Wichita facility. The site provided 116,280 vaccination doses during that timeframe. Costs for operating the facility, such as utilities and repairs are eligible to be charged to the American Rescue Plan Act (ARPA). To cover the costs of the vaccination clinic, the City allocated ARPA funds to a project to isolate these costs for a total of \$98,197.

Equity and Inclusion

The City of Wichita hosted the Sedgwick County Health Department (SCHD) COVID-19 vaccine clinic at a vacant site that was formerly the Central Library. The desired impact of this partnership was to provide a large, dedicated site to the SCHD that was not programmed for other activities that could result in scheduling conflicts. The site is well-known to residents, has ample parking, and operated with regular hours, all of which encouraged walk-in appointments. Also, providing a centralized location in the downtown area allowed those wanting to get vaccinated the opportunity to utilize public transportation to get directly to the downtown location. Because more of the City's vulnerable population are located closer to the urban core, locating it downtown increased access for lower-income individuals.

Additionally, SCHD also continued to provide no-cost COVID-19 vaccines at mobile clinics in areas with low vaccination rates and other indicators of need. Some of the locations included the Wichita Public Libraries, which are centrally located in each district, allowing for easier access. The mobile vaccine clinic also partnered with the Wichita Black Nurses Association (WBNA).

Project Timeline

The program occurred from February 22, 2021 to April 30, 2022. The balance of project funding may be used for other initiatives in the future.

Performance Measures

COVID-19 vaccine doses given: 116,280

Race	Number of Doses Given	Percent
White	92,790	80%
Black or African American	7,684	7%
American Indian or Alaskan Native	600	1%
Asian	8,245	7%
Other Race	5,693	5%
Native Hawaiian or Other Pacific Islander	195	0%
Unknown	1,073	1%
Total	116,280	100%

Ethnicity	Number of Doses Given	Percent
Hispanic or Latino	13,646	12%
Not Hispanic or Latino	100,704	87%
Unknown	1,930	2%
Total	116,280	100%

Use of Evidence

Expenditure category **1.1: COVID-19 Vaccination** does not require use of evidence.

EC 1: Public Health

1.2: COVID-19 Testing

Funding Amount:	\$30,000
Funding Spent as of June 30, 2024:	\$30,000
Timeline:	April 12, 2022 – July 1, 2023
Identification Number:	C2808
Project Spending:	Completed



Description

GraceMed has purchased six rapid testing machines and related equipment to increase the volume and expand the reach of COVID-19 variant testing services provided. This funding will provide easier accessibility for its staff and patients and the rapid testing will allow individuals to get their results and return to the workforce as soon as possible.

Equity and Inclusion

GraceMed's target population is those who are medically underserved. This population includes those from low-income statuses, the uninsured and underinsured, immigrants, historically disenfranchised communities of color, and persons experiencing homelessness. The additional testing machines and related equipment purchased for this project will allow the target population to be tested with rapid in order to limit the spread of COVID-19.

Project Timeline

July 2022 Placed orders for the COVID testing machines and related equipment.

October 2022 COVID testing machines and equipment received and operational in designated locations of the GraceMed Health Clinic.

Performance Measures

1. Number of COVID-19 tests performed: 1,666
2. Number of COVID-19 tests performed for uninsured patients: 367

Use of Evidence

Expenditure category **1.2: COVID-19 Testing** does not require use of evidence.





Violence Interrupter Initiative

EC 1: Public Health

1.11: Community Violence Interventions

Funding Amount:	\$1,500,000
Funding Spent as of June 30, 2024:	\$93,291
Timeline:	September 20, 2022 - December 31, 2024
Identification Number:	C1808 and C1810
Project Spending:	C1808: Less than 50% Completed C1810: Less than 50% Completed

Project Overview

The goal of a violence interrupter program is to sustain a reduction in injuries and homicides from gun violence by developing a holistic understanding of violent behavioral outcomes and risk factors shaped by contextual, biological, environmental, systemic, and social stressors. In Phase I, funds were made available through a competitive Request for Proposal process to contract with a qualified and experienced technical consultant. Cure Violence Global (CVG) was selected to support the program implementation. Cure Violence Global implements a violence interrupter model with the following principles:

- Detect potentially violent events and interrupt them to prevent violence through trained credible messengers;
- Provide ongoing behavior changes and support to the highest-risk individuals through trained messengers;
- Change community norms that allow, encourage and exacerbate violence in chronically violent neighborhoods to healthy norms that reject the use of violence;
- Continually analyze data to ensure proper implementation and identify changes in violence;
- Provide training and technical assistance to implement the model correctly.

In Phase II CVG worked with City staff to identify areas where community violence has clustered using data provided by the Wichita Police Department. CVG has developed a staffing approach to reduce community violence as well as assisted staff in identifying community-based organizations (CBOs) with capacity and credibility to implement violence interrupter sites. Through a competitive Request for Proposal process a program administrator and community-based organization were identified, and a contract was approved by the City Council on December 12, 2023.

In Phase III, the selected program administrator, Wichita State University - Community Engagement Institute and community-based organization, Destination Innovation, are collaborating to implement the two Violence Interrupter sites in the northeast and south central areas of the community. Position recruiting and staff hiring are underway and are expected to be complete in August of 2024.

Equity and Inclusion

The program will focus on the communities facing sharp increases in harm among youth and populations disproportionately impacted by COVID-19, by targeting areas with frequent violent crime. Young adults who are Black, Indigenous, and People of Color (BIPOC) are disproportionately impacted by gun violence. Two areas were identified as opportunities to reduce community violence. Area One is in the northeast section of the city and is bounded by I-135 to the west, Oliver to the east, 25th Street to the north and 9th Street to the south. Area Two is bounded by Pawnee to the north, Oliver on the east, Broadway/Arkansas River on the west. The southern boundary is Galena between the river and Hydraulic, Wassall between Hydraulic and Southeast Blvd, then it diagonals to connect to Conamore west of Volutsia, and 31st between Hillside and Oliver.

Project Timeline

June - December 2022	Competitive bid process to select the technical consultant to implement the program. Contractor mobilization and data collection.
January - April 2023	Pre-implementation assessment: analysis of violent crime data, target area analysis and identification, and feasibility of implementation.
May - December 2023	Community specific adaptations, stakeholder engagement, and identification and selection of viable community-based organizations.
January - August 2024	Site(s) implementation: staff recruitment and hiring, and training.
August - December 2024	Site(s) operations: Monitoring and evaluation, performance management and adjustment.



Violence Interrupter Initiative

EC 1: Public Health

1.11: Community Violence Interventions

Funding Amount:	\$1,500,000
Funding Spent as of June 30, 2023:	\$93,291
Timeline:	September 20, 2022 - December 31, 2024
Identification Number:	C1808 and C1810
Project Spending:	C1808: Less than 50% Completed C1810: Less than 50% Completed

Performance Measures

Program success will be measured by key performance indicators such as a reduction in the number of assaults, manslaughters and homicides in the target areas as well as number of successful interventions/mediations and high-risk individuals served. Since the ARPA SLFRF will fund a pilot program, the program evaluation will guide decision making regarding the sustainability of this effort.

Use of Evidence

1.11 Community Violence Interventions

The proposed program is under development. According to [County Health Rankings & Roadmaps](#),¹⁰ “there is some evidence that the Cure Violence Health model, formerly called Chicago Cease Fire, reduces gun violence in high crime urban areas when the model is implemented with fidelity.” The [National Institute of Justice CrimeSolutions](#)¹¹ web-based clearinghouse of programs and practices rated the Cure Violence program in Chicago as a promising approach. Due to the funding level of this project, the City of Wichita plans to pursue a Program Evaluation for this project. Since the ARPA SLFRF will fund a pilot program, the Program Evaluation will guide decision making regarding the sustainability of this effort.

¹⁰ "Cure Violence Health model," *County Health Rankings & Roadmaps*, last modified March 8, 2017, [Cure Violence Health model | County Health Rankings & Roadmaps](#).

¹¹ "Program Profile: Cure Violence (Chicago, Ill.)," *National Institute of Justice Crime Solutions*, last modified November 21, 2011, [Program Profile: Cure Violence \(Chicago, Ill.\) | CrimeSolutions, National Institute of Justice \(ojp.gov\)](#).



Healthy Corner Store Initiative

EC 2: Negative Economic Impacts

2.1: Household Assistance - Food Programs

Funding Amount:	\$1,000,000
Funding Spent as of June 30, 2024:	\$49,600
Timeline:	July 5, 2022 - December 31, 2024
Identification Number:	C2815-C2816
Project Spending:	C2815: Completed C2816: Not Started



Description

The City of Wichita has a long-standing concern and commitment to healthy food options. Findings from the 2013 Community Food Assessment for the Health and Wellness Coalition of Wichita identified some 44 square miles of “food deserts” and found wide price disparities with some of the lowest-income ZIP Codes experiencing the highest food prices. During 2020, The Health and Wellness Coalition of Wichita and a 14-member Food Plan Steering Committee, comprised of food system partners began engagement to inform the creation of a Food System Masterplan. Consulting firm New Venture Advisors (NVA) provided structure and support throughout the process. After nearly a year’s worth of community engagement, the City of Wichita/Sedgwick County Food System Master Plan was completed in early 2021. The Master Plan’s goals include: 1) Foster food system coordination and education; 2) Improve access to healthy food; and 3) Increase local food production.

During the final planning phases, NVA evaluated potential models to decrease barriers to food access facing Wichita neighborhoods and residents. Recommendations included implementation of the Master Plan, leveraging lessons learned from peer cities to create a Healthy Corner Store Initiative (HCSI) Program focusing on the City’s Low Income/Low Access neighborhoods, and using the American Rescue Plan Act of 2021 (ARPA) and in-state funding sources to support the HCSI Program implementation and food access efforts.

The Food System Master Plan was adopted by the City Council on January 4, 2022. To sustain momentum, NVA submitted a proposal to assist the City in developing a HCSI Program that would increase access to healthy foods using \$1 million of ARPA funds. On July 5, 2022 the Wichita City Council allocated a total of \$1,000,000 in ARPA funding and approved a contract agreement for \$49,600 for professional design services to implement the HCSI. NVA is joined in this work by The Food Trust (TFT), a Philadelphia-based nonprofit organization that has become a trusted advisor for healthy corner store and “small store” programs throughout the country using evidence-based tools and approaches.

The development and implementation of a HCSI Program aims to increase resident access to healthy, affordable, culturally appropriate foods and ultimately create a sustainable network for the affordable production and distribution of healthy food in key neighborhoods. The ARPA Final Rule states that recipients may presume that households which experienced food insecurity have experienced a negative impact due to the pandemic and specifically states that projects that increase access to healthy foods are eligible. Therefore, this program is considered an eligible use under the Responding to the Public Health Emergency/Negative Economic Impacts category.

NVA and TFT conducted peer city and program research and convened stakeholders to participate in the planning process to design a Wichita HCSI Program. A HCSI Steering Committee was formed and convened several times over the course of a year to identify program goals and key components such as store owner training and store equipment, merchandising and marketing materials, distribution support, community outreach and engagement opportunities, nutrition education, supplier development, implementation timeline, and cost. This information was synthesized into a [Wichita HCSI Pilot Program Report](#). Using this framework, HCSI Consultants and City staff collaborated to create an ARPA-compliant program budget and solicit staff proposals to implement the program. A Request for Proposals was released in May 2023. From this process, the City received two (2) proposals that were ultimately rejected. From September 2023 to early 2024, City staff re-tooled the request for proposal per consultant, HCSI Steering Committee, and key stakeholder feedback. In February 2024, the City released a Request for Applications seeking a Program Administrator for implementation. Applications were due early March and the City received three (3) responses. Currently, City staff is working with NVA and TFT to evaluate applications and design a sustainable program for increasing access to healthy foods in low access communities.

Performance Measures

Although formal performance measures have not been determined at the time of publishing, outcomes of the HCSI are focused on creating greater opportunities for access to fresh produce and healthier food options, leveraging and increasing knowledge of existing programs and services that support food access, building lasting partnerships with community-based organizations and store owners, supporting the local food economy by sourcing produce directly from local farms and food businesses, and improving health outcomes of Wichita residents.

¹² "Healthy food in convenience stores," *County Health Rankings & Roadmaps*, last modified December 10, 2020, [Healthy food in convenience stores | County Health Rankings & Roadmaps](#).



Wichita Housing Authority Landlord Incentive Program

EC 2: Negative Economic Impacts

2.2: Household Assistance - Rent, Mortgage, and Utility Aid

Funding Amount:	\$250,000
Funding Spent as of June 30, 2024:	\$218,188
Timeline:	December 6, 2022 - December 31, 2024
Identification Number:	H1802
Project Spending:	More than 50% Completed

Description

The Wichita Housing Authority Landlord Incentive Program (WHALIP) seeks to provide financial assistance to incentivize landlords to lease and maintain safe, affordable rental housing capacity for individuals and families in WHA's Housing Choice Voucher Program (HCVP) and the Housing First Program (HFP).

It is often presumed that these tenants are more likely to cause damage or not fulfill lease obligations (i.e., be evicted, abandon units). To address these concerns and incentivize landlords to lease to assisted tenants, WHALIP covers or mitigates the excessive damages or vacancy costs that may occur from leasing to these individuals and families.

The community has seen dramatic increases in market rents and decreased availability of units for assisted renters. Sales of apartment complexes to new owners who do not wish to participate in the programs and existing owners seeking higher rents have added to the problem. Assisted renters are having difficulty finding suitable housing. The program has provided a path toward housing stability by allowing the programs to be more competitive in the current marketplace.

Enrollment in the program ended in the fourth quarter of 2023. Ongoing expenditures will be related to payments to landlords in cases where tenants have not fulfilled lease obligations.

Performance Measures

1. Number of households served by program: 631

Due to HUD eligibility guidelines for the Housing Choice Voucher Program, this project has been identified as one that primarily serves disproportionality impacted communities.

Use of Evidence

The goal of the Landlord Incentive Program is to increase landlord participation in the Housing Choice Voucher Program, which will increase the availability of affordable housing. According to [County Health Rankings & Roadmaps](#),¹³ "there is some evidence that the Housing Choice Voucher Program (Section 8) helps families move to higher quality neighborhoods, improves neighborhood socio-economic diversity, and reduces homelessness, family separations, and exposure to crime." Furthermore, "Section 8 participation may reduce concentrated poverty and overcrowding, and improve nutrition, food security, and household stability."

¹³"Housing Choice Voucher Program (Section 8)," [County Health Rankings & Roadmaps](#), last modified September 23, 2019, [Housing Choice Voucher Program \(Section 8\) | County Health Rankings & Roadmaps](#).

EC 2: Negative Economic Impacts

2.10: Assistance to Unemployed or Underemployed Workers



Funding Amount:	\$85,000
Funding Spent as of June 30, 2024:	\$0
City Development Priority:	Workforce Development
Timeline:	April 12, 2022 – June 30, 2024
Identification Number:	C2806
Project Spending:	Less than 50% Completed

Description

The DSSW's Dream Forward Project encompasses the ability to train, develop and assist adults with Down Syndrome with independence skill building, including job skills and readiness for employment. This project allows those with Down Syndrome to become contributing members of the community while developing skills and becoming self-sufficient. The project's expenses will include expansion, software, and equipment costs for the Dream Forward Facility.

Equity and Inclusion

In-person activities that encourage learning, while utilizing cognitive abilities, program participants' minds to stay functional and healthy and are crucial, as individuals with Down Syndrome often experience earlier onset of dementia. The [Frontiers in Psychiatry](#)¹⁶ published an article with data focused on the psychosocial, cognitive, and functional well-being of individuals with Down Syndrome and the effects of the lockdown caused by the pandemic. As noted, researchers found indicators that the lockdown had negative effects on the psychosocial and functional well-being of individuals with Down Syndrome.

The DSSW halted its Dream Forward Project for much of the pandemic and closed its physical doors as the in-person services could no longer occur. DSSW was able to return to full in-person programming in September 2021, but it could only do so for the Explore ICT adult independent skills building program, but not the job skills development program due to facility constraints. This project will allow for the creation of a dedicated space to provide job skills and coaching programs with the appropriate equipment.

Project Timeline

- April 2022** Site selected for Dream Forward Facility
- March 2024** Design completed and construction started for Dream Forward Facility
- April 2024** Construction complete and facility is occupied



Performance Measures

1. Participants trained in Learning Development Room: 8
2. Number of participants employed: 8
3. Number of partnerships: 0

Use of Evidence

2.10 Assistance to Unemployed or Underemployed Workers

The DSSW plans to assist clients with the transition to employment. According to [County Health Rankings & Roadmaps](#),¹⁴ there is “strong evidence that transitional and subsidized jobs programs increase employment and earnings...however these gains do not appear to consistently last beyond the duration of the transitional job.” Because the participation from the City of Wichita is of limited duration and there is strong evidence of the effectiveness of transitional employment programs, performance measures reported by the grantees will be used to track project success.

¹⁴ “Impact of COVID-19-Related Lockdown on Psychological, Cognitive, and Functional Well-Being in Adults with Down Syndrome,” *Frontiers in Psychiatry*, last modified October 28, 2020, [Frontiers | Impact of COVID-19-Related Lockdown on Psychosocial, Cognitive, and Functional Well-Being in Adults With Down Syndrome \(frontiersin.org\)](#).

EC 2: Negative Economic Impacts

2.10: Assistance to Unemployed or Underemployed Workers

Funding Amount:	\$441,100
Funding Spent as of June 30, 2024:	\$314,936
City Development Priority:	Workforce Development
Timeline:	July 5, 2022 – July 31, 2024
Identification Number:	C2818
Project Spending:	More than 50% Completed



Description

The Envision Workforce Innovation Center has developed a comprehensive roadmap and plan to address both unemployment and underemployment in the blind and visually impaired community in Wichita. The federal unemployment rate for people who are blind is approximately 70% and has not changed in the last thirty years. The plan, as described in this application, will prepare employees, employers, and the broader community to increase workforce participation and engagement, and enhance Diversity, Equity & Inclusion (DEI) initiatives with the added benefit of accessibility.

The program will educate Wichita businesses about the equitable information gap and provide specific ways they can bridge and reduce the disparities in their organization around digital accessibility, employment practices, and a mindset around inclusion of people with disabilities. While much work has been done around the DEI space, it largely has lacked inclusion of people with disabilities, including blindness in either the broader conversation or the specific day-to-day practices inside organizations. Businesses who engage in the program will be able to hire capable and productive employees from this untapped talent segment and achieve their diversity and inclusion goals faster than doing it on their own.

Envision will provide learning and career pathway training to tap the innate strengths of people who are blind or visually impaired and prepare them for career and employment opportunities through internal and external learning options. Employer-driven workforce training programs provide relevant soft and technical skills to ensure skillset matches with industry and employer demand.

Equity and Inclusion

The COVID-19 pandemic disproportionately impacted people who are blind or visually impaired. While virtual platforms increased access to workforce training in general, a negative impact was created if accompanying materials or virtual platforms were not accessible or used in ways that did not allow the use of assistive technology such as screen readers or screen magnifiers, which are necessary tools for people who are blind or visually impaired. Additionally, the dependence on digital information that is not accessible creates a major barrier for people with disabilities to have equitable access as consumers and potential employees. Residents in the Wichita area largely rely on residents having access to a personal vehicle to drive to and from work and for other life activities, but this is not an option for persons who are blind, visually impaired, or part of other disability groups. Access to timely, affordable and on demand transportation has always been a key barrier and drives systemic inequity issues for this group of employees and consumers. There were also disparities in terms of prioritization of access to vaccines, digital accessibility barriers to vaccines and testing, and transportation barriers to testing, vaccines, and health care. There was very little infrastructure nationally or regionally to account for the needs of people with disabilities, even to access the most basic services, as documented by the American Foundation for the Blind Flatten the Curve study, as well as policy study and advocacy by the National Federation of the Blind.

1. Blind and Visually Impaired (BVI) individuals enrolled: 23% minorities; 2% Hispanic; 39% reside in Equity Impact zip codes
2. Blind and Visually Impaired (BVI) individuals completing training: 23% minorities; 2% Hispanic; 39% reside in Equity Impact zip codes
3. Businesses completing digital/work place accessibility: 29% located in Equity Impact zip codes

Project Timeline

July - December 2022	Outreach and engagement with Wichita businesses. Begin digital and workplace accessibility work with Wichita employers.
January - March 2023	Develop curriculum on employee training.
April - December 2023	Finalize all curriculum courses. Begin offering training to potential workforce. Continue digital and workplace accessibility work with Wichita employers.
January - June 2024	Finalize all grant expense activities. Continue offering courses and creating career pathways for BVI individual. Continue outreach to businesses for placement and workplace accessibility. Secure final arrangements and prepare final performance report.

EC 2: Negative Economic Impacts

2.10: Assistance to Unemployed or Underemployed Workers

Funding Amount:	\$441,100
Funding Spent as of June 30, 2024:	\$314,936
City Development Priority:	Workforce Development
Timeline:	July 5, 2022 – July 31, 2024
Identification Number:	C2818
Project Spending:	More than 50% Completed



Performance Measures

1. Blind and Visually Impaired (BVI) individuals enrolled: 57
2. Blind and Visually Impaired (BVI) individuals completing training: 57
3. Blind and Visually Impaired (BVI) individuals placed or promoted: 7
4. Blind and Visually Impaired (BVI) individuals still employed: 7
5. Businesses completing digital/work place accessibility: 48

Use of Evidence

2.10 Assistance to Unemployed or Underemployed Workers

Envision plans to assist clients with the transition to employment. According to [County Health Rankings & Roadmaps](#),¹⁵ there is “strong evidence that transitional and subsidized jobs programs increase employment and earnings...however, these gains do not appear to consistently last beyond the duration of the transitional job.” Because the participation from the City of Wichita is of limited duration and there is strong evidence of the effectiveness of transitional employment programs, performance measures reported by the grantees will be used to track project success.

¹⁵“Transitional and subsidized jobs,” *County Health Rankings & Roadmaps*, last modified February 21, 2022, [Transitional and subsidized jobs | County Health Rankings & Roadmaps](#).

EC 2: Negative Economic Impacts

2.10: Assistance to Unemployed or Underemployed Workers



Funding Amount:	\$200,000
Funding Spent as of June 30, 2024:	\$200,000
City Development Priority:	Workforce Development
Timeline:	April 12, 2022 – December 31, 2023
Identification Number:	C2809
Project Spending:	Completed

Description

The Job Prep Program is a free training program for youth ages 15 to 17 that teaches basic employment skills to prepare and enable graduates for employment in the community. The curriculum includes interviewing techniques, dressing appropriately for the work environment, customer service, financial literacy and responsibility, and certification in First Aid and CPR. The program's goal is to graduate 80% of students participating.

The second phase of the program encompasses a 10-week summer employment experience with partner organizations throughout the Wichita community, where the students can work up to 25 hours a week. The last program saw 35% of students continuing employment with the partner organization after the 10-week period; in 2022, 57% students who completed the summer program were retained. The most common reason for students not continuing employment during the school year is due to school and extra-curricular schedules.

In 2023, the YMCA expanded the Job Prep Program by reaching out to community partners, including Wichita Public Schools. The expanded program allowed for classes to be held in six high schools with the goal of increasing student participation. That outreach effort was successful, and the number of participants in the employment training program increased from 89 in 2022 to 212 in 2023.

Equity and Inclusion

This program exposes youth to the education and integration of habits necessary to be successful in the workforce on a long-term basis and opens opportunities that these students might not otherwise have. The following demographic data was reported by the Greater Wichita YMCA for the period ending June 30, 2024:

2022 and 2023 Outcomes

1. Youth completing 12-week summer employment training program: 48% minorities; 26% Hispanic; 42% reside in Equity Impact zip codes
2. Youth placed in 10-week summer employment: 47% minorities; 26% Hispanic; 42% reside in Equity Impact zip codes completing 10-week summer employment: 47% minorities; 27% Hispanic; 42% reside in Equity Impact zip codes
3. Youth retained after 10-week summer employment: 49% minorities; 17% Hispanic; 39% reside in Equity Impact zip codes

Project Timeline

February – May	12-week curriculum for students enrolled in program
Late May – August	10-week employment for students enrolled in program
Late July – Early August	Graduation Ceremony

Performance Measures

2022 and 2023 Outcomes

1. Youth completing 12-week summer employment training program: 301
2. Youth placed in 10-week summer employment: 264
3. Partnerships with employers: 48
4. Youth completing 10-week summer employment: 257
5. Job Prep participants retained after 10-week summer employment: 75
6. Percent of Job Prep participants retained: 29%



EC 2: Negative Economic Impacts

2.10: Assistance to Unemployed or Underemployed Workers

Funding Amount:	\$200,000
Funding Spent as of June 30, 2024:	\$200,000
City Development Priority:	Workforce Development
Timeline:	April 12, 2022 – December 31, 2023
Identification Number:	C2809
Project Spending:	Completed



Use of Evidence

2.10 Assistance to Unemployed or Underemployed Workers

According to [County Health Rankings & Roadmaps](#),¹⁶ there is some evidence that summer youth employment programs “increase employment and earning for youth during the year that they participate, especially disadvantaged youth.” However, “summer work programs do not appear to increase employment rates in following years, perhaps due to the short length of the intervention or because participants might have found longer term job opportunities without program support.” Because the participation from the City of Wichita is of limited duration and there is some evidence of the effectiveness of summer employment programs, performance measures reported by the grantee will be used to track the success of the project.

¹⁶ “Summer youth employment programs,” *County Health Rankings & Roadmaps*, last modified April 18, 2019, [Summer youth employment programs | County Health Rankings & Roadmaps](#).



EC 2: Negative Economic Impacts

2.10: Assistance to Unemployed or Underemployed Workers

Initial Funding Amount:	\$1,709,000
Final Funding Amount:	\$1,696,756
Funding Spent as of June 30, 2024:	\$1,696,756
City Development Priority:	Workforce Development
Timeline:	April 12, 2022 – March 31, 2024
Identification Number:	C2813
Project Spending:	Completed



Description

WSU's Campus of Applied Sciences and Technology (WSU Tech), partnership with Wichita Public Schools and other organizations, has created and implemented new manufacturing and advanced manufacturing pathways to create an environment to allow future students to learn the knowledge and skills necessary to enter and be successful in manufacturing jobs in the Wichita region.

The project includes implementation of additional equipment, curriculum development, and applied learning opportunities to target educational and employment opportunities in the Wichita manufacturing industry. This project focuses on basic manufacturing skills and accelerates students through more advanced automation skills to match the Industry 4.0 skills, including connectivity, advanced analytics, automation, advanced-manufacturing technologies, and applied learning-internship opportunities that are needed in the post-pandemic workforce.

Equity and Inclusion

This initiative provides free tuition and fees for students enrolled in two-year college, career, and technical education courses. WSU Tech has pledged to maintain student costs of dual credit courses at zero or low costs. The Accelerated Opportunities program is where students complete GED and Technical Education training simultaneously. Most WSU Tech and Wichita Public Schools students are members of low-income households and each institution has resources in place to support these students. Over three quarters (77%) of Wichita Public Schools students are members of low-income households and over 65% are minorities. More than 60% of WSU Tech students receive grants and 67% are first generation college students. The following demographic data was reported by WSU Tech for the period ending June 30, 2024:

1. High School students enrolled: 39% minorities; 59% Hispanic; 39% reside in Equity Impact zip codes
2. Students earning Industry credentials: 38% minorities; 41% Hispanic; 40% reside in Equity Impact zip codes

This project has been identified as one that primarily serves disproportionately impacted communities.

Project Timeline

Spring - Summer 2022	Ordered equipment, hired faculty, developed curriculum, create marketing plan, and work with industry partners.
August 2022	Enrolled students and courses began at the Future Ready Center.
Fall 2022	Continued to develop curriculum for spring courses and beyond, instituted a marketing plan, and institute hands-on-career exploration activities.
January 2023	Cohort of students started at the Future Ready Center and started students at other locations.
Spring 2023	Marketed programs and enrolled students for the 2022-2023 school year, reviewed program for any changes in needs, and launched the programs at NexStep.
August 2023	Began the next cohort of students, while the third semester of students continued in advanced classes.

Performance Measures

1. High School Students enrolled: 219
2. Students earning Industry credentials: 220
3. Program partnerships by sector: 0





EC 2: Negative Economic Impacts

2.10: Assistance to Unemployed or Underemployed Workers

Funding Amount:	\$1,709,000
Final Funding Amount:	\$1,696,756
Funding Spent as of June 30, 2024:	\$1,696,756
City Development Priority:	Workforce Development
Timeline:	April 12, 2022 – March 31, 2024
Identification Number:	C2813
Project Spending:	Completed



Use of Evidence

2.10 Assistance to Unemployed or Underemployed Workers

According to the [Institute of Education Sciences What Works Clearinghouse](#),¹⁷ “comprehensive support services to help participants complete occupational training programs at local community colleges and professional training institutes, pass certification exams and obtain well-paying jobs in targeted sectors of the local economy” have strong evidence of providing the outcome of industry-recognized credential, certificate, or license completion. Because this is an evidenced-based program, performance measures reported by the grantee will be used to track the success of the project.

¹⁷ "Postsecondary Career and Technical Education (CTE) Interventions," Institute of Education Sciences What Works Clearinghouse, last modified November 2021, [WWC | Project QUEST \(ed.gov\)](#).

EC 2: Negative Economic Impacts

2.10: Assistance to Unemployed or Underemployed Workers

Funding Amount:	\$2,014,535
Funding Spent as of June 30, 2024:	\$2,014,535
City Development Priority:	Workforce Development
Timeline:	April 12, 2022 – March 31, 2024
Identification Number:	C2812
Project Status:	Completed



Description

WSU's Campus of Applied Sciences and Technology (WSU Tech) partnered with Wichita Public Schools and Wesley Healthcare to create two centers, a Future Ready Center and a Healthcare Learning Center, to increase the number of students pursuing healthcare careers and subsequently entering into healthcare professions in the Wichita region.

The career opportunities available to students through the healthcare pathways of this project include Certified Nursing Assistant (CNA), Certified Medical Assistant (CMA), Emergency Medical Technician (EMT), Electrocardiogram (EKG), Phlebotomy, Patient Care Tech (PCT), and Home Health Aide (HHA). The healthcare pathway programs integrate industry-recognized certificates and credentials. Certain short-term careers like CNA, CMA, Phlebotomy, and HHA can be completed during high school, allowing students to be able to enter the workforce immediately.

Equity and Inclusion

This initiative provides free tuition and fees for students enrolled in two-year college, career, and technical education courses. WSU Tech has pledged to maintain student costs of dual credit courses to zero or low costs. Most WSU Tech and Wichita Public Schools students are members of low-income households, and each institution has resources in place to support these students. Over three quarters (77%) of Wichita Public Schools students are members of low-income households and over 65% are minorities. More than 60% of WSU Tech students receive grants and 67% are first generation college students. The following demographic data was reported by WSU Tech for the period ending June 30, 2024:

1. High School students enrolled: 38% minorities; 58% Hispanic; 47% reside in Equity Impact zip codes
2. High School students earning credentials: 40% minorities; 59% Hispanic

This project has been identified as one that primarily serves disproportionately impacted communities.

Project Timeline

Spring - Summer 2022	Transition classes to Future Ready Center – Health Sciences at WSU Tech South and enroll students in Fall 2022.
Fall 2022	Wichita Public Schools students complete the following courses at WSU Tech's South campus, a temporary location: CNA, CMA, EMT, EKG, Phlebotomy, Medical Terminology, Disease Disorders & Diagnostic Procedures, and HHA.
Spring 2023	Continued enrollment from students for second semester; construction project begins at permanent location at WSU Tech South campus; began enrollment for Fall 2023, including expanded options.
Fall 2023	Renovations complete at Wesley Medical Center. Anticipated to move-in to new WSU Tech South facility and expansion of classes. Continued enrollment from current students in Health Science Pathway. Additional course options added at WSU South.
Spring 2024	Enrollment in the full expanded options for Wichita Public Schools students.
Summer/Fall 2024	Classes begin at Wesley Medical Center

Performance Measures

1. Number of students enrolled in healthcare pathways: 249
2. Number of students earning WSU Tech credentials: 267
3. Number of students placed at clinical sites: 101
4. Number of clinical sites: 8





EC 2: Negative Economic Impacts

2.10: Assistance to Unemployed or Underemployed Workers

Funding Amount:	\$2,014,535
Funding Spent as of June 30, 2024:	\$2,014,535
City Development Priority:	Workforce Development
Timeline:	April 12, 2022 – March 31, 2024
Identification Number:	C2812
Project Spending:	Completed



Use of Evidence

2.10 Assistance to Unemployed or Underemployed Workers

According to the [Institute of Education Sciences What Works Clearinghouse](#),¹⁸ "comprehensive support services to help participants complete occupational training programs at local community colleges and professional training institutes, pass certification exams and obtain well-paying jobs in targeted sectors of the local economy" have strong evidence of providing the outcome of industry-recognized credential, certificate, or license completion. Because this is an evidenced-based program, performance measures reported by the grantee will be used to track the success of the project.

¹⁸ "Postsecondary Career and Technical Education (CTE) Interventions," Institute of Education Sciences What Works Clearinghouse, last modified November

EC 2: Negative Economic Impacts

2.10: Assistance to Unemployed or Underemployed Workers

Initial Funding Amount:	\$704,749
Funding Spent as of June 30, 2024:	\$353,190
City Development Priority:	Workforce Development
Timeline:	July 5, 2022 – September 30, 2024
Identification Number:	C2822
Project Spending:	More than 50% Completed



Description

Workforce Alliance is using their funding to support their Vets ICT Initiative, a veterans employment program to connect veterans, active-duty service members in the process of transitioning to civilian careers, and military spouses to Wichita employers, aiding in the economic recovery of both affected industries and disadvantaged communities and individuals' recovery from inequities exacerbated by the pandemic. Additionally, the Vets ICT initiative will provide technical assistance to small businesses on retaining veterans, and federal compliance such as Equal Employment Opportunity Commission (EEOC) efforts for veterans with disabilities and Office of Federal Contract Compliance Programs (OFCCP) Veteran Compliance. The Workforce Alliance will serve unemployed or underemployed veterans who were impacted by COVID-19 in job training programs with local small businesses. The Workforce Alliance will prioritize veterans from groups most impacted during COVID-19. The Vets ICT Initiative will address the equity gap for these disproportionately impacted individuals through targeted services and connections to local businesses most in need of economic recovery.

Equity and Inclusion

The Vets ICT initiative will provide technical assistance for employers to assist with retention efforts. Research shows 43% of veterans leave their first civilian job within the first year, and 80% leave before the end of their second year, citing a lack of opportunity for career advancement and personal development. The Vets ICT Initiative will develop and provide technical assistance resources to employers regarding Veteran hiring, retention, career advancement, and compliance, challenges many small businesses face. The following demographic data was reported by Workforce Alliance for the period ending June 30, 2024:

1. Individual participants: 26% minorities; 20% Hispanic; 36% reside in Equity Impact zip codes

Project Timeline

July 2022	Vets ICT Initiative begins, jobs are posted, partners are engaged, and implementation plan is developed.
August 2022	Vets ICT Initiative staff is hired; website and digital educational content begin to be developed in partnership with Greater Wichita Partnership/Choose Wichita; labor market research begins; analysis of military bases to Wichita economy Begins; event schedule determined; events begin and are ongoing through duration of grant.
September 2022	Implementation plan carried out; small businesses begin to access training funds to hire veterans; employer technical assistance begins to be provided.
January 2023	Website and digital educational content, labor market data research, and military bases analysis complete.
2023	Employers jobs are listed in Vets ICT job board; Vets ICT staff gives presentations at military bases and veteran serving organizations through duration of grant.
September 2024	Vets ICT Initiative final grant outcome tracking and reporting complete; operational model transitioned to sustainable employer funded model.

Performance Measures

1. Number of individual participants: 547
2. Number of employers engaged: 1,204
3. Number of industries where individuals are hired: 14
4. Employment retention: 11

Use of Evidence

2.10 Assistance to Unemployed or Underemployed Workers

Though no evidenced-based programs for transitioning veterans and their spouses to post-service employment can be found, best practices have been identified in the [Veteran Pathways to Employment: Hurdles and Opportunities](#)¹⁹ report. Because the participation from the City of Wichita is of limited duration, performance measures reported by the grantees will be used to track project success.

¹⁹ "Veteran Pathways to Employment: Hurdles and Opportunities," Center for a New American Security, last modified January 29, 2020, [Microsoft Word - Veteran Pathways edited mvs final.docx \(s3.us-east-1.amazonaws.com\)](#).



Catholic Charities: Diocese of Wichita

EC 2: Negative Economic Impacts

2.11: Health Childhood Environments - Child Care

Initial Funding Amount:	\$60,000
Final Funding Amount:	\$28,976
Funding Spent as of June 30, 2024:	\$28,976
City Development Priority:	Workforce Development – Gap Child Care Assistance
Timeline:	April 12, 2022 – February 28, 2024
Identification Number:	C2800
Project Spending:	Completed



Description

Catholic Charities provided licensed child care support for low-income individuals in the gap between when an individual begins employment and when that individual has secured state assistance for child care. The Kansas Department of Children and Families (hereinafter “DCF”) provides child care assistance subsidies for low-income families once they find employment.

Equity and Inclusion

Becoming employed is key to helping individuals and families exit poverty as the lack of full-time work is associated with poverty more than any other factor. Inconsistent full-time employment also can lead to cyclical and generational poverty. Catholic Charities is engaged in multiple services adding to the resource base of programs directed to the elimination of poverty, increasing the quantity and quality of opportunities, and providing services for low-income individuals and families. Through these programs, Catholic Charities identified barriers and gaps in services when it comes to employment. It can become difficult for an individual to determine which issue to tackle first when they must simultaneously find affordable housing, address their immediate financial obligations, determine reliable transportation, and find child care.

Catholic Charities provided over 16,000 nights of shelter to 137 families through its St. Anthony facility and nearly 9,700 nights of shelter to 100 families, including 57 families with children, through Harbor House in 2021. Of the families served by the St. Anthony facility, nearly eighty percent lacked child care when they entered the shelter. The following demographic data was reported by Catholic Charities for the period ending June 30, 2024:

1. Families provided gap child care assistance: 39% minorities; 6% Hispanic; 84% with most recent address in an Equity Impact zip code
2. Adults that returned to the workforce: 35% minorities; 0% Hispanic; 83% with most recent address in an Equity Impact zip code
3. Families that maintained employment: 42% minorities; 0% Hispanic; 63% with most recent address in an Equity Impact zip code
4. Families that applied for DCF child care subsidy: 50% minorities; 0% Hispanic; 80% with most recent address in an Equity Impact zip code
5. Average household income: \$14,777

This project has been identified as one that primarily serves disproportionately impacted communities.

Performance Measures

1. Families provided gap child care assistance: 19
2. Children served: 33
3. Adults that returned to the workforce: 18
4. Families that maintained employment: 19
5. Families that applied for DCF child care subsidy: 15



Use of Evidence

2.11 Heathy Childhood Environments: Child Care

Catholic Charities Gap Child Care Assistance - According to [County Health Rankings & Roadmaps](#),²⁰ there is strong evidence that child care subsidies increase employment and earnings in families with lower incomes. Due to this evidence-based approach receiving the highest rating available from County Health Rankings & Roadmaps and the amount of funding allocated, the City of Wichita does not intend to pursue a Program Evaluation for Gap Child Care Assistance project. Because this is an evidenced-based program, performance measures reported by the grantee will be used to track the success of the project.

²⁰ "Child care subsidies," *County Health Rankings & Roadmaps*, last modified October 21, 2021, [Child care subsidies | County Health Rankings & Roadmaps](#).

EC 2: Negative Economic Impact

2.30: Technical Assistance, Counseling, or Business Planning



Funding Amount:	\$1,013,414
Revised Funding Amount:	\$1,009,512
Funding Spent as of June 30, 2024:	\$868,801
City Development Priority:	Small Business Development
Timeline:	July 5, 2022 - May 31, 2024
Identification Number:	C2823
Project Spending:	More than 50% Completed

Description

The WSU Office of Innovation & New Ventures (INV) is implementing a Small Business Digital Transformation Program (SBDT) to address gaps in the local small business ecosystem. SBDT is an ecosystem-wide solution to support diverse small businesses in addressing long-term financial sustainability through the implementation of digital transformation, digital business education, and the development of tech talent to fill local job demands.

INV analyzed the ecosystem’s unique needs and recognized gaps through the various existing programs in WSU’s Center for Entrepreneurship (CFE) that continued throughout the pandemic. Through WSU’s partnership with Kansas Family Business Forum and their Rural E-Launch and Ignitor programs WSU connected and engaged with more than 100 small businesses over the past two years and were able to prioritize 5 core demands: 1) access to technology, 2) conversion to online sales, 3) training of existing employees to use technology, 4) hiring tech trained employees, and 5) tracking digital sales/growth. To address the needs and gaps, the proposal includes space on WSU campus for any community small business to access for digital assistance, a talent development pipeline, a multi stepped program that can be individualized to small businesses on digital transformation, and the implementation of a web-based digital platform for small businesses to track their transformation progress and find resources to assist.

Equity and Inclusion

Small business make up the majority of the whole industry in areas of: arts, entertainment and recreation (63%), accommodation and food service (53%), construction (81%), real estate, rental and leasing (82%), and Other services (82%). Further, over 40% of small business operate in retail, healthcare and social assistance, professional services, company management and administrative services. A large percentage of small businesses are minority owned such as 40% of restaurants. Small businesses applying for the Technology Award will be given priority when they fall into the heavily impacted industries listed above and express interest in upskilling a current employee or creating a new positions focusing on digital transformation. The following demographic data was reported by WSU for the period ending June 30, 2024:

1. Businesses enrolled: 36% exist in Equity Impact Zip Codes.

Performance Measures

August - September 2022	Launch website and portal (English & Spanish versions); and develop digital toolbox for small business.
January - June 2022	Host first small business cohort; award small business technology grants; launch student technology training . scholarship training program; and acquire appropriate technology (hardware & software) to deliver program.
July - December 2023	Program operating continuously; cohorts will run consecutively until all funds are utilized; report on three-year program; and apply for external funding.

Performance Measures

1. Number of businesses enrolled: 114
2. Number of businesses that are technology resilient ready: 60
3. Businesses that have achieved resiliency or expansion: 59
4. Number of full-time employees hired long-term following program participation: 13

Use of Evidence

2.30: Technical Assistance, Counseling, Business Planning

Best practices have been identified for small business digital transformation, though research to identify evidenced-based approaches is ongoing. Performance measures reported by the grantee will be used to track the success of the project.



Empower Evergreen

EC 2: Negative Economic Impact

2.32: Business Incubators and Start-Up or Expansion Assistance

Funding Amount:	\$1,000,000
Funding Spent as of June 30, 2024:	\$1,000,000
City Development Priority:	Small Business Development
Timeline:	July 5, 2022 - July 31, 2024
Identification Number:	C2817
Project Spending:	Completed



Description

Empower Evergreen will develop a shared-use commercial kitchen that will be an important component (Phase I) of a larger small business incubator (Phase II). Empower is currently raising funds through a capital campaign for this commercial kitchen and small business incubator project. It will be located in a renovated three-building campus, which it already owns, in the heart of Wichita's historic North End. This facility, located at 103 E 21st Street, will provide current and future small business owners the opportunity to increase their financial stability and economic self-sufficiency. This program will target Hispanic entrepreneurs and other disadvantaged minority communities to reduce barriers and provide more opportunities to start and scale their businesses.

This new facility (including Phase I and II) will be architecturally designed as a vibrant community gathering place with opportunity for public dining, shopping, art, music, and cultural celebration, drawing visitors from across the Wichita metro area. The food and retail businesses located there will be supported by Empower Evergreen, receiving mentoring, coaching, and support. Through Empower Evergreen's investment in this new facility and programs, combined with intentional community-building and place-making efforts, this new public visitor destination can become a catalyst for wider revitalization of the Nomar District, bringing outside investment into the area.

Equity and Inclusion

A surge seen nationally in Latino business growth in recent years has the potential to address the problems of low income and poverty in Wichita's North End residents. According to a recent study from [Stanford University](#),²¹ over the past 10 years, the number of Latino business owners grew 34% compared to 1% for all business owners in the United States. These business owners have the potential to increase wealth, create more jobs and revitalize distressed communities. However, according to the [Kaufman Compilation of Research of Race and Entrepreneurship](#),²² "Despite the impressive growth of Latino American entrepreneurs, some problems still affect this growing demographic, including lack of assets, high failure rates, and being more likely to be low-income despite entrepreneurial efforts."

Project Timeline

July 2022	Design/Build request for proposals advertised.
August 2022	Design/Build firm selection.
October 2023	Design and engineering complete.
March 2024	Construction begins.
April 2024	Equipment ordered.
October 2024	Construction complete and equipment installed.



Performance Measures

1. Number of businesses launched and completing training: not reported
2. Number of businesses onboarded: not reported
3. Number of new jobs and number of businesses still in existence: not reported

Use of Evidence

2.32 Business Incubators and Start-Up or Expansion Assistance

Best practices have been identified for the business incubator projects, though research to identify evidenced-based approaches is ongoing. Performance measures reported by the grantee will be used to track the success of the project.

²¹ "Latino-Owned Businesses - Shining a Light on National Trends," Stanford Graduate School of Business Latino Entrepreneurship Initiative, published November, 2018, [Report | Latino-Owned Businesses: Shining a Light on National Trends \(stanford.edu\)](#).

²² "Left Behind? The New Generation of Latino Entrepreneurs," Ewing Marion Kauffman Foundation, last modified April 13, 2015, [Left Behind? The New Generation of Latino Entrepreneurs – Ewing Marion Kauffman Foundation | Kauffman.org](#).



Garage at Cleveland Corner

EC 2: Negative Economic Impact

2.32: Business Incubators and Start-Up of Expansion Assistance

Best. Local. Shopping.



Funding Amount:	\$46,800
Funding Spent as of June 30, 2024:	\$46,800
City Development Priority:	Small Business Development
Timeline:	July 5, 2022 - December 31, 2023
Identification Number:	C2819
Project Spending:	Completed

Description

This entrepreneurial incubator program is focused on supporting and growing one-of-a-kind destination retail concepts that will attract tourism, talent, employers, and entrepreneurs. The Garage at Cleveland Corner operates a program that provides entrepreneurs with a brick-and-mortar location and coaching/mentoring to make their businesses sustainable. The ARPA SLFRF funding will cover rents for the brick-and-mortar incubator spaces for each entrepreneur.

Digital-first businesses help preserve market relevance, and a primary goal of the Garage at Cleveland Corner project is to identify one-of-a-kind business concepts that will curate destination retail concepts for talent and visitor attraction and integrate the brick and mortar retail experience with a digital first business models. The “connected store” is vital for brick and mortar retail during the period of recovery from COVID-19. Destination retailers drive visitor engagement and spending. The top activity that visitors participate in when they are in Wichita, the state’s largest metropolitan area, is shopping, with 50% of total leisure visitors participating.

Equity and Inclusion

A critical component of Garage at Cleveland Corner project is that entrepreneurs with a valid business concept can be accepted into the program and start a businesses without any initial funding, which allows greater access for minority or low-income persons to get up and running. Entrepreneurs will receive a startup stipend to get their idea to market, a professional services budget, and tiered rent at their physical location. Removing the barriers of upfront costs significantly increases opportunities for all entrepreneurs. The following demographic data was reported by the Garage at Cleveland Corner for the period ending June 30, 2024:

1. Concepts reviewed by the Board of Directors: 50% minorities; 12% Hispanic; 40% exist in Equity Impact zip codes

Project Timeline

April 2023	Three entrepreneurs will launch their destination retail startup in a brick-and-mortar incubator space.
Year 2	Two to three entrepreneurs will launch their startup into brick-and-mortar space.
Year 3	One to two entrepreneurs will launch into a brick-and-mortar space.
Year 4	The entrepreneurs currently in the program will complete their lifecycle with program support.

Performance Measures

1. Number of new business applicants: 53
2. Number of jobs created: 8
3. Incubator sites available: 4
4. Number of concepts that completed the program: 3

Use of Evidence

2.32 Business Incubators and Start-Up of Expansion Assistance

Best practices have been identified for the business incubator projects, though research to identify evidenced-based approaches is ongoing. Performance measures reported by the grantee will be used to track the success of the project.

Breakthrough: Episcopal Social Services

EC 2: Negative Economic Impacts

2.34: Assistance to Impacted Nonprofit Organizations

Funding Amount:	\$480,178
Funding Spent as of June 30, 2024	\$362,143
City Development Priority:	Workforce Development
Timeline:	April 12, 2022 – July 31, 2024
Identification Number:	C2807
Project Spending:	More than 50% Completed



Description

Breakthrough is a broad-based social services organization. Its mission is to help people move out of poverty and to help others recover while living with mental illness. The project will underwrite the cost of up to 50 employees at small businesses and non-profit organizations for a 13-week period. During that time, clients will receive soft skills training and work supports at Breakthrough. Additionally, this project will fund the remodeling of the employment lab, which will include the purchase of equipment and supplies. The remodel of the employment lab will enable Breakthrough to increase employment supports for marginalized adults who struggle to find and keep work.

Equity and Inclusion

Breakthrough works with adults living in poverty and struggling with employment barriers. Individuals assisted by the Breakthrough Employment Program may also have a mental illness, meaning attending a large workforce center can be overwhelming, which may result in social anxiety.

Breakthrough's Employment Program works daily with adults who have poor work history, limited computer skills, no identification, and poor self-esteem which leads to interviewing poorly. Further, most of Breakthrough's clients have issues with criminal arrest, mental illness and a lack of education. Breakthrough works with both clients and employers to secure a job interview and/or the supports needed to secure the job. The following demographic data was reported by Breakthrough for the period ending June 30, 2024:

1. Number of Possible Clients: 38% minorities; 15% Hispanic
2. Number of Potential Client Placements: 32% minorities; 11% Hispanic

Project Timeline

June 2022	Design completed and construction started on employment lab remodel.
May 2022	Small business recruitment materials completed.
February 2023	Construction completed, and equipment installed in remodeled employment lab. Employment lab operational.

Performance Measures

1. Number of Possible Clients: 144
2. Number of Potential Client Placements: 52
3. Number of Partners on Client Placements: 52
4. Individual Employment Retention Post 13-week Mini-Grant: 31

Use of Evidence

Expenditure category **2.34: Assistance to Impacted Nonprofits Organizations** does not require use of evidence.



EC 2: Negative Economic Impacts

2.34: Assistance to Impacted Nonprofit Organizations

Funding Amount:	\$161,000
Funding Spent as of June 30, 2024	\$122,938
City Development Priority:	Small Business Development
Timeline:	April 12, 2022 – July 1, 2024
Identification Number:	C2801
Project Spending:	More than 50% Completed



Description

Groover Labs was founded in 2019 to provide a single location where elements of the Wichita startup ecosystem could gather, collaborate, and innovate. A major component of Groover Lab’s mission is to focus on startups working on a physical product. One-third of their facility is dedicated to its Maker Lab; however, because of the pandemic, the organization has not been able to realize the potential of this area or add any specialized equipment. The project funded in this agreement is to purchase specialized equipment and pay for the wages of two full-time equivalent staff for one year to oversee the Maker Lab.

The specialized equipment includes an injection molding machine and associated tools to address the demand for injection molding from fledging entrepreneurs with product ideas. This machinery will allow Groover Labs to help members take their prototype to the final step before mass manufacturing.

Equity and Inclusion

Groover Labs is continually developing partnerships with other organizations in the community to expand its reach and include underserved, low-income and minority individuals in Wichita in their support and fostering of the local startup ecosystem. Groover Labs has partnered with WSU Tech and McAdams Academy to provide training to underserved and high-risk students, as well as provided sponsorship or free event space usage to minority organizations. The following employee demographic data was reported by Groover Labs for the period ending June 30, 2024: 0% minorities; 0% Hispanic

Project Timeline

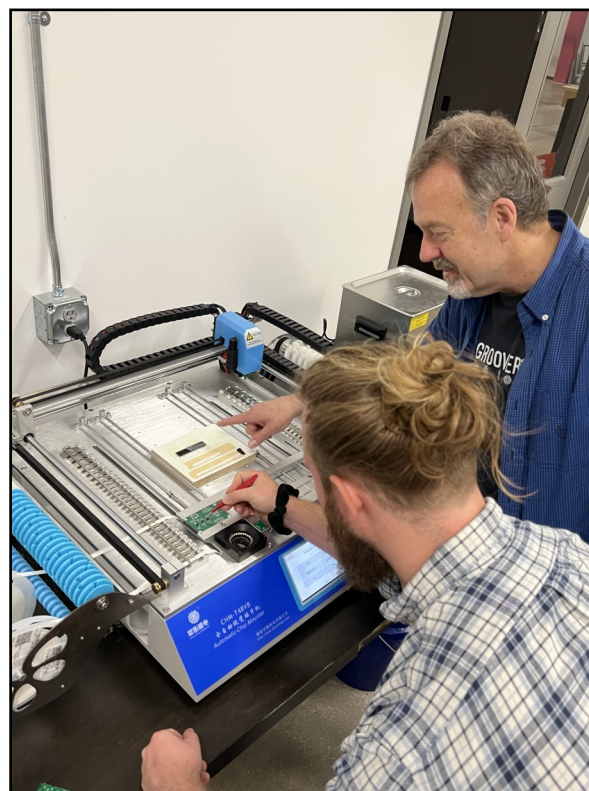
- September 2022** Equipment for Maker Labs ordered.
- October 2022** Equipment for Maker Labs received and installed.

Performance Measures

1. Maker Labs Part-Time Employees: 1
2. Membership Enrollment: 1 general, 2 other

Use of Evidence

Expenditure category **2.34: Assistance to Impacted Nonprofit Organizations** does not require use of evidence.



EC 2: Negative Economic Impacts

2.34: Assistance to Impacted Nonprofit Organizations

Funding Amount:	\$266,500
Revised Funding Amount:	\$137,987
Funding Spent as of June 30, 2024	\$15,035
City Development Priority:	Workforce Development
Timeline:	April 12, 2022 – December 31, 2024
Identification Number:	C2802
Project Spending:	More than 50% Completed



Description

Heartspring serves children and young adults with multiple intellectual and developmental needs, such as: living with autism; challenges with speech, language, or communication; challenges with mobility and other motor functions; a limited ability to regulate emotions during times of stress; and other pediatric healthcare complexities. Heartspring offers two models of treatment—a medical model in their outpatient services clinic or a school model in their therapeutic school.

Heartspring will receive funding to provide licensed child care assistance for Heartspring employees with the goal of reducing staff turnover. Heartspring has also increased wages for direct service personnel in their organization to \$15 per hour (not funded by this program) as another means to reduce staffing turnover and fill vacancies.

This project was also intended to fund the implementation of Heartspring's Leadership Program, however that effort has been suspended. The Leadership Program was intended to be a coalition between multiple nonprofit organizations in Wichita to benefit from a shared workforce. This effort was expected to allow for a deeper level of staff engagement and experience in a child and family serving environment, staff serving in multiple organizations each week would be exposed to multi-disciplinary knowledge, exposure to more organizations without having to leave one organization for another, a break from the more intensive environments by spending fewer days at any one organization. However, this effort has been suspended due to issues related to the current feasibility of the program.

Equity and Inclusion

While the pandemic has affected communities across the country, it has disproportionately impacted specific low-income and minority communities and specific industries. Heartspring employs nearly 500 staff and serves close to 800 children annually through therapeutic, educational, medical, and support services. The population served is comprised of children from birth to 22 years old struggling with the most complex intellectual, developmental, and medical co-existing challenges in their industry. Their campus is staffed 24/7 with around the clock care, and their staff are expected to handle some of the most dramatic behavioral responses in any industry. The pandemic had a significant negative impact on the healthcare industry, and Heartspring was no exception. Heartspring experienced increased turnover in their staff, as well as fatigue, burnout, and a lack of training. As a result of turnover, Heartspring experienced increases in overtime pay for their existing employees to cover staff shortages. The following employee demographic data was reported by Heartspring for the period ending June 30, 2024: 38% minorities; 8% Hispanic; 32% reside in Equity Impact zip codes.

Project Timeline

2022	Survey for Child Care Employee Assistance program distributed and results received.
2023	Guidelines for Child Care Assistance program developed, applications accepted.
2024	Child Care subsidies begin.



Performance Measures

1. Employees receiving child care overnight: not reported
2. Percent increase/(decrease) in turnover compared to prior quarter: 96%
3. Percent increase/(decrease) in employees compared to prior quarter: 0.3%

Use of Evidence

Expenditure category **2.34: Assistance to Impacted Nonprofit Organizations** does not require use of evidence.

ICT Food Rescue

EC 2: Negative Economic Impacts

2.34: Assistance to Impacted Nonprofit Organizations



Funding Amount:	\$126,555
Funding Spent as of June 30, 2024	\$126,555
City Development Priority:	Workforce Development
Timeline:	April 12, 2022 – February 28, 2024
Identification Number:	C2803
Project Spending:	Completed

Description

ICT Food Rescue diverts surplus food from restaurants and grocery stores to nonprofit organizations that serve Wichita residents who are experiencing food insecurity. In 2021, ICT Food Rescue rescued more than 201,000 pounds of surplus food that would have been sent to the landfill, resulting in more than 168,000 meals donated to their nonprofit partners. This partnership funds the construction of the ICT Food Rescue’s Food Transformation Kitchen. This expansion will allow ICT Food Rescue to provide food transformation, which includes produce donated from grocery stores and urban farmers to create soups, casseroles, and other meals in a community kitchen.

Equity and Inclusion

The U.S. Census Bureau’s Household Pulse Survey collected weekly economic and social data during the pandemic. Results from this survey revealed that during the 24 periods tracked through February 15, 2021, only 61.8% of Kansans reported having enough of the types of food they wanted for the previous seven days and an average of 41% of the survey’s respondents reported a loss of income due to the pandemic. Those reporting a loss of income were far more likely to report not having enough to eat in the previous seven days. The lives of Wichita residents experiencing food insecurity will be improved through the organization’s food transformation program as it will allow them to have more food options that are prepared from scratch using healthier ingredients than other options typically available to this at-risk population. Because food is provided to nonprofits, rather than individuals, demographic data is not reported.

Project Timeline

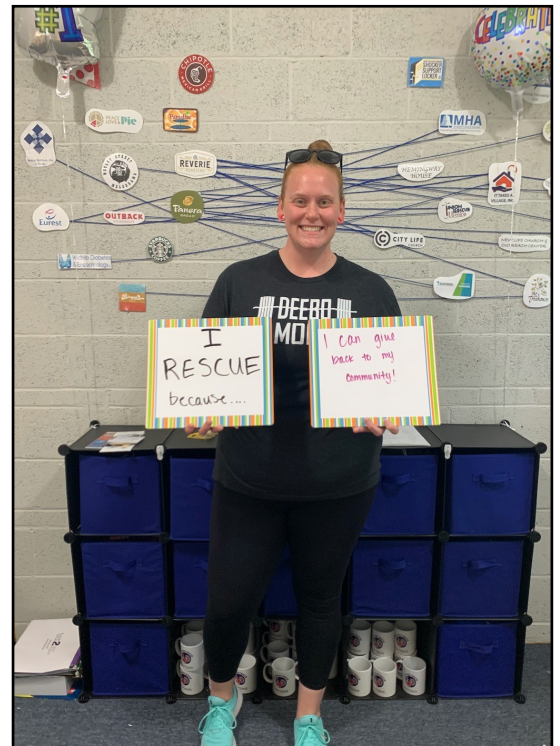
- Spring 2023** ICT Food Rescue Facility site selected.
- Spring 2023** Design completed and construction of facility begins. Equipment for facility ordered.
- Summer 2023** Construction completed, equipment installed, permits and inspections completed, facility is occupied.

Performance Measures

1. Pounds of food rescued or transformed: 371,113
2. Number of meals produced: 314,590
3. Number of non-profit organizations served: 18
4. Number of unduplicated persons served by non-profit organizations: 22,067
5. Number of temporary workers hired by at ICT Food Rescue facility: 1

Use of Evidence

Expenditure category **2.34: Assistance to Impacted Nonprofit Organizations** does not require use of evidence.



EC 2: Negative Economic Impacts

2.34: Assistance to Impacted Nonprofit Organizations

Initial Funding Amount:	\$357,500
Final Funding Amount:	\$41,626
Funding Spent as of June 30, 2024	\$41,626
City Development Priority:	Workforce Development Project
Timeline:	July 5, 2022 – November 13, 2023
Identification Number:	C2820
Project Spending:	Completed



Description

The purpose of the Kansas Nonprofit Chamber (KNC) was to establish and grow successful nonprofit organizations. This funding was intended to assist smaller nonprofits that had been unable to find assistance elsewhere to offset reductions in revenue experienced as a result of the pandemic. Nonprofit organizations submitted their requests for funding to Kansas Nonprofit Chamber on an ongoing basis, which were reviewed for eligibility using the scoring guidelines. Kansas Nonprofit Chamber established a review panel to determine which organizations received funding with an award range of \$2,500-\$15,000. This panel consisted of one board member from the Kansas Nonprofit Chamber's Board of Directors, one Kansas Nonprofit Chamber staff member, one representative from an organization that is a member of the KNC, and two members of the community. Organizations that received funding signed a contract in which they agree to use the funds as outlined in their proposal and provide the necessary documentation of expenses to meet ARPA requirements. Organizations receiving funding provide documentation to Kansas Nonprofit Chamber as expenses are incurred, as well as performance measures on a monthly basis to track the success of the program.

Equity and Inclusion

This program sought to provide funding for small to medium nonprofits with an annual revenue of \$500,000 or less that provide essential services to the community. These organizations had seen a reduction in revenue as a result of the pandemic, but were often unable to find funding elsewhere as a result of their size. KNC also required organizations to provide a plan to address diversity, equity, and inclusion in their program that includes an Anti-Discrimination Policy in order to address equity gaps in the community. Organizations were also required to supply a copy of their Ethics Policy and Conflict of Interest Policy.

Project Timeline

This project was initiated on July 5, 2022. The Kansas Nonprofit Chamber announced their intention to dissolve the organization on August 29, 2023. The City of Wichita canceled the contract with the Kansas Nonprofit Chamber on November 13, 2023 due to the organization lacking capacity to administer the grant.

Performance Measures

1. Grant applications received 32
2. Organizations selected: 21
3. Number of community members served by organizations: 1,755

Use of Evidence

Expenditure category **2.34: Assistance to Impacted Nonprofit Organizations** does not require use of evidence.



EC 2: Negative Economic Impacts

2.34: Assistance to Impacted Nonprofit Organizations

Funding Amount:	\$315,000
Funding Spent as of June 30, 2024	\$315,000
City Development Priority:	Small Business Development
Timeline:	December 5, 2023 – July 31, 2024
Identification Number:	C3800
Project Spending:	Completed



Description

The Wichita Foundation (WF) has implemented a program for nonprofits with an annual operating budget of no more than \$500,000 to receive funding, as beneficiaries, that will offset the reduction in revenue they have experienced due to the pandemic. The Wichita Foundation will communicate clear guidelines and scoring criteria to applicants to ensure funds are awarded to organizations and programs that meet ARPA guidelines.

Nonprofit organizations submitted their requests for funding to Wichita Foundation beginning January 2024. Applications were reviewed to determine their eligibility using scoring guidelines that give preference to nonprofits, or their individuals served, who were disproportionately impacted by the pandemic, as defined by ARPA Interim/Final Rule, including racial and ethnic minorities, low-to-moderate income (less than 300% of the federal poverty level), individuals with disabilities, and in equity impact zones. Wichita Foundation will then establish a review panel to determine which organizations receive funding with an award of up to \$25,000 per organization. This panel will consist of three board member from the Wichita Foundation’s Board of Directors, three Wichita Foundation staff members and one member of the community.

Equity and Inclusion

This program seeks to provide funding for small to medium nonprofits with an annual revenue of \$500,000 or less that provide essential services to the community. These organizations have seen a reduction in revenue as a result of the pandemic, but they are often unable to find funding elsewhere as a result of their size. KNC also requires organizations to provide a well thought out plan to address diversity, equity, and inclusion in their program that includes an Anti-Discrimination Policy in order to address equity gaps in the community. Organizations will also be required to supply a copy of their Ethics Policy and Conflict of Interest Policy.

Project Timeline

January 2024	Develop request for applications and scoring matrix; publicize request for applications and guidelines
February 2024	Grant review panel meets and funding recommendations made
March 2024	Wichita Foundation Executive Committee approves recommendations Award notifications sent to beneficiaries Funds expended by Wichita Foundation to selected beneficiaries
April 2024	Wichita Foundation request for reimbursement provided to the City of Wichita

Performance Measures

1. Non-Profit grant applications received: 40
2. Non-Profits awarded grant funding: 18
3. Average prior year annual Income for awarded Non-Profits: \$250,579
4. Average award amount requested: \$16,250
5. Average Award: \$15,908

Use of Evidence

Expenditure category **2.34: Assistance to Impacted Nonprofit Organizations** does not require use of evidence.





Kansas School for Effective Learning (KANSEL)

EC 2: Negative Economic Impacts

2.34: Assistance to Impacted Nonprofit Organizations

Initial Funding Amount:	\$69,150
Final Funding Amount:	\$14,223
Funding Spent as of June 30, 2024	\$14,223
City Development Priority:	Workforce Development
Timeline:	April 12, 2022 – November 13, 2023
Identification Number:	C2804
Project Spending:	Completed



Description

KANSEL’s Adult Workforce through Education Attainment project was intended to focus on enabling individuals 16 and older to gain the literacy and workforce skills needed to gain higher paying employment and earn a living wage. The two primary programs in this project were (1) General Education Development (GED) preparation that prepared adults to earn a high school diploma, and (2) English for Speakers of Other Languages (ESOL) for adults to improve their English skills. Both provided students an individualized path to success based on small subject mastery and allowing each person to work at their own ability and pace, which helped to build on each successful step and move on with confidence once they have graduated with their high school diploma or improved English skills.

Equity and Inclusion

Prior to the pandemic, Sedgwick County had more than 45,000 adults above age 18 that did not have a high school diploma or GED and had more than 1,000 middle and high school students that dropped out of traditional schools annually. In the last three years, this number has grown to over 72,000 adults in Sedgwick County that do not have language skills or a high school diploma. KANSEL admissions had seen a dramatic increase in appointments for students 16 to 18 years of age, due to a lack of credits or engagement in the traditional school system. As a result, most of these individuals were underemployed. Most of these socio-economically disadvantaged households faced historic challenges that required a new path forward.

KANSEL’s Adult Workforce Development through Education Attainment project provided funding to reach and retain more students among at-risk and minority-based populations that have traditionally been underserved and lacked resources to succeed during the pandemic. The following demographic data was reported by KANSEL for the period ending June 30, 2024:

1. ESOL program student enrollment: 23% minorities; 77% Hispanic; 61% reside in Equity Impact zip codes
2. GED program student enrollment: 41% minorities; 26% Hispanic; 70% reside in Equity Impact zip codes

This project has been identified as one that primarily serves disproportionately impacted communities.

Project Timeline

This project was initiated on July 5, 2022. KANSEL had contracted with the Kansas Nonprofit Chamber for administrative support. The Kansas Nonprofit Chamber announced their intention to dissolve that organization on August 29, 2023. The City of Wichita canceled the contract with the KANSEL on November 13, 2023 due to that organization lacking capacity to administer the grant.

Performance Measures

1. ESOL program student enrollment: 54
2. GED program student enrollment: 47

Use of Evidence

Expenditure category **2.34: Assistance to Impacted Nonprofit Organizations** does not require use of evidence.





EC 2: Negative Economic Impacts

2.34: Assistance to Impacted Nonprofit Organizations



Funding Amount:	\$95,000
Final Funding Amount:	\$78,000
Funding Spent as of June 30, 2024	\$78,000
City Development Priority:	Workforce Development Project
Timeline:	April 12, 2022 – February 28, 2024
Identification Number:	C2805
Project Spending:	Completed

Description

KETCH is a non-profit organization that promotes independence for persons with disabilities through innovative learning experiences that support individuals' choices for working, living, and playing in their community. KETCH's focus is to improve physical health, and to provide job training, residential services, transportation and day support to clients. Empowerment and independence underline each and every decision since each individual needs unique resources and support to achieve his or her maximum level of independence.

Position vacancies have placed a strain on staff in addition to resulting in increased overtime hours. As a non-profit, providing incentives to obtain and maintain staffing is crucial to building quality programs and services for a deserving and often overlooked low-income population. This project funded new hire bonuses of \$1,000 per new employee in order to fill 95 vacant positions.

Equity and Inclusion

KETCH provides care, guidance, training, socialization, health care, and monitoring for adults with intellectual and developmental disabilities, most of whom have multiple underlying health conditions. As a result, this population is highly susceptible to viruses. The CDC provided very specific guidelines for direct service providers in caring for people with disabilities. This required specialized equipment, processes, and follow-up. By following the guidelines, KETCH prevented what could have been a disastrous increase in the spread of COVID throughout this fragile population. The following demographic data was reported by KETCH for the period ending June 30, 2024:

1. Job applicants: 44% minorities; 13% Hispanic; 19% reside in Equity Impact zip codes
2. New employees: 33% minorities; 10% Hispanic; 28% reside in Equity Impact zip codes
3. New employees hired with bonuses: 35% minorities; 9% Hispanic; 32% reside in Equity Impact zip codes
4. New employee turnover: 29% minorities; 8% Hispanic; 27% reside in Equity Impact zip codes

Project Timeline

Summer 2022 Begin offering \$1,000 hiring bonuses for new hires with the expectation to increase job applications by 25% by June 2022 .

December 2023 Goal to hire and maintain staffing so that total overtime can be reduced by 10% by May 2023.

Performance Measures

1. Job applicants: 10,496
2. New employees: 127
3. New employees hired with bonuses: 84
4. New employee turnover: 81
5. Number of vacancies at end of quarter: 78
6. Increase/(decrease) in number of vacancies compared to prior period: (7)

Use of Evidence

Expenditure category **2.34: Assistance to Impacted Nonprofit** does not require use of evidence.





Phillips Fundamental Learning Center

EC 2: Negative Economic Impacts

2.34: Assistance to Impacted Nonprofit Organizations



Funding Amount:	\$631,511
Funding Spent as of June 30, 2024	\$631,511
City Development Priority:	Small Business Development: Transforming Education
Timeline:	April 12, 2022 – July 1, 2023
Identification Number:	C2814
Project Status:	Completed

Description

Phillips Fundamental Learning Center (PFLC) is a non-profit educational resource center that offers literacy-related educational programs, lectures, certified courses, and workshops. PFLC’s programs and courses are recognized as research-based and accredited by the International Multisensory Structured Language Education Council (IMSLEC) and the International Dyslexia Association. PFLC’s capital campaign project, Transforming Education, included the construction of a new facility in Wichita designed to (1) benefit children who are dyslexic; (2) benefit low-income and minority students who struggle to learn to read, write and spell; and (3) provide a state-of-the-art literacy institute for educators, volunteers, tutors, reading specialists, medical providers, and parents dedicated to improving literacy across the country for all children. The pandemic negatively impacted the PFLC’s capital campaign because of substantial inflationary increases in the cost of construction of the building. This funding was specifically designated for the increased costs of steel for the building. The steel was delivered in September of 2022 and construction has been completed. The facility was occupied in October 2023.

Equity and Inclusion

An estimated 20% of students struggle with dyslexia that can be remediated when taught specific reading methods that are based on the science of reading. Beyond the 20% who have dyslexia, the literacy crisis extends to many non-dyslexic students who struggle with learning to read. The most recent scores (2019) from the National Assessment of Educational Progress (NAEP) indicate that 66% of Kansas fourth graders cannot read proficiently. Further, studies by the National Institute of Child Health and Human Development found that 74% of students identified with reading problems in third grade are still reading disabled in ninth grade, and the NAEP estimates that nationwide 43% of the U.S. adult population are functionally illiterate. PFLC’s programs seek to lessen the literacy gap in Wichita. The following enrolled student demographic data was reported by PFLC for the period ending June 30, 2024: 11% minorities; 9% Hispanic; 11% reside in Equity Impact zip codes.

Project Timeline

September 2021	Ordered steel for new building construction
August 2022	Secure the remaining donations needed to complete the capital campaign fundraising
October 2022	Foundation construction began
September 2022	Steel arrived in Wichita
January 2023 – August 2023	Construction underway
October 2024	Facility operational

Performance Measures

1. Number of students enrolled: 70
2. Full time enrolled students receiving financial assistance: 28

Use of Evidence

Expenditure category **2.34: Assistance to Impacted Non-Profits** does not require use of evidence.



EC 2: Negative Economic Impacts

2.34: Assistance to Impacted Nonprofit Organizations

Funding Amount:	\$59,800
Funding Spent as of June 30, 2023	\$59,800
City Development Priority:	Workforce Development Project
Timeline:	April 12, 2022 – July 1, 2023
Identification Number:	C2810
Project Status:	Completed



Description

Starkey Inc. provides services to people with intellectual and developmental disabilities through a wide range of business, employment, residential, life enrichment and case management programs. This project assisted the organization in paying for specific additional costs, rent and mileage incurred as a result of delays in the construction of their new vehicle maintenance building due to the pandemic.

Equity and Inclusion

Starkey School was officially opened in 1930 and began serving individuals in the Wichita area with intellectual and developmental disabilities. Starkey has grown to serve nearly 450 adults through programs specifically designed to meet their needs so they can have a greater sense of independence in the community, achieve their hopes and dreams, and grow as individuals. These individuals count on the programs and transportation that Starkey offers to support their needs and behaviors. From delivering Meals on Wheels, traveling to community outings, volunteering at the Kansas Humane Society, transportation to medical appointments or to jobs in the community, Starkey is there to ensure these individuals have reliable, safe, efficient, and supportive transportation. Further, many of the individuals Starkey transports fall outside the guidelines set by other providers. While every effort is taken to coordinate the best possible opportunity for the person in need of transportation, typically a gap remains between the person seeking transportation and the supports needed. Starkey transportation fills this gap in many ways. Approximately 60% of the trips provided by Starkey are either in support of a transportation to employment, an employment opportunity, or building their skills towards employment. The following demographic data was reported by Starkey for the period ending June 30, 2023:

1. Total individuals transported: 19% minorities; 9% Hispanic; 41% reside in Equity Impact zip codes
2. Individuals transported – workforce development: 14% minorities; 31% reside in Equity Impact zip codes
3. Percentage of clients who are low income (HUD definition): 100%

This project has been identified as one that primarily served disproportionately impacted communities.

Project Timeline

April 2022 to May 2023	Reimbursed for additional rent and mileage incurred as a result of negative impacts of the pandemic.
June 2023	Rental facility vacated and van storage moved to new facility.

Performance Measures

1. Total individuals transported: 51,105
2. Individuals transported – workforce development: 29,199
3. Rides provided: 6,240

Use of Evidence

Expenditure category **2.34: Assistance to Impacted Non-Profits** does not require use of evidence.



EC 2: Negative Economic Impacts

2.34: Assistance to Impacted Nonprofit Organizations



Funding Amount:	\$19,500
Funding Spent as of June 30, 2024	\$19,500
City Development Priority:	Small Business Development Project
Timeline:	July 5, 2022 – July 1, 2024
Identification Number:	C2821
Project Spending:	Completed

Description

Wichita Old Town Association is a nonprofit that works to promote the interests of over 100 businesses in the Old Town neighborhood, Wichita's core area. The walkability and safety of Old Town have been improved through a variety of aesthetic and safety improvements that make it more welcoming to both residents and visitors. In turn, this will benefit Old Town small businesses that have been impacted by the pandemic. The improvements included the creation and installation of new light pole banners designed by local students; the purchase and installation of new LED holiday lighting for the four Old Town arches; and the purchase and installation of eight new security floodlights where needed to brighten dark alleys and parking lots to improve feelings of safety. Each aspect of this project will add to Old Town's value in Wichita, making it a tourist destination as well as a desirable area to live.

Equity and Inclusion

This project improves the walkability and safety to help our small businesses not only survive, but flourish. These businesses, have all been directly impacted by the pandemic. Old Town's focus on walkability and safety will help bring traffic to the area, which directly impacts the small businesses in not only the Old Town, but also downtown as a whole.

Project Timeline

- August 2022** Place orders for the security and holiday lights.
- November 2022** Installation of holiday lighting complete.
- January 2023** Identify areas in need of additional safety lighting for visitors and tourists.
- March 2023** Begin children's art contest in partnership with Downtown Wichita (WDDC).
- November 2023** Security Lighting installation begins and Children's Art Banners installed in Old Town Square.
- December 2023** Security Light installation complete; transducers installed to secure arches.

Performance Measures

1. Improved design survey feedback: 154
2. Increase in businesses moving into the area: 24

Use of Evidence

Expenditure category **2.34: Assistance to Impacted Nonprofit Organizations** does not require use of evidence.

EC 2: Negative Economic Impacts

2.34: Assistance to Impacted Nonprofit Organizations

Funding Amount:	\$372,199
Funding Spent as of June 30, 2024	\$264,587
City Development Priority:	Workforce Development Project
Timeline:	April 12, 2022 – December 31, 2024
Identification Number:	C2811
Project Spending:	More than 50% Completed



Description

The Women’s Network, formerly known as the Wichita Women’s Initiative Network (WIN) provides workforce development for abused or disadvantaged women who are too traumatized and/or at safety risk to use the larger workforce centers and yet still need assistance to secure employment. This project includes leasing space, allowing for an expansion of the current employment lab program and developing a new employment classroom to meet the needs of the community. The employment lab expansion and the development of an employment classroom will allow the Women’s Network the ability to serve more individuals. This project will also pay for mini-grants to at least nine women (employed part-time or full-time) at small businesses to cover the cost of wages of new hires through the program for thirteen weeks.

Equity and Inclusion

The Domestic Violence Employment Program will include thirteen-week scholarships at small businesses and will increase the chances of these women finding fulltime employment, as well as benefit small businesses by allowing them to fill vacant positions and get a financial grant for the new-hire period. The following demographic data was reported by the Women’s Network for the period ending June 30, 2024:

1. Clients placed with partner companies: 17% minorities; 0% Hispanic; 50% reside in Equity Impact zip codes

This project has been identified as one that primarily serves disproportionately impacted communities.

Project Timeline

- Summer to Fall 2022** Begin Domestic Violence Employment Program.
- Fall 2023** Selection of site for new facility (space).
- January 2024** Tenant renovations complete; computer equipment lab and employment classroom in the new facility ready for use.

Performance Measures

1. Individuals placed with partner companies: 6
2. Number of partner companies with memorandum of understandings: 6
3. Number of Mini-grants to partner companies: 6
4. Average previous income: \$8/ hour
5. Average income at start of mini-grant: \$15/ hour
6. Average income at conclusion of mini-grant: \$18/ hour
7. Number of individuals in program still employed at partner company: 2

Use of Evidence

Expenditure category **2.34: Assistance to Impacted Nonprofit Organizations** does not require use of evidence.



Patrol East Police Station Replacement

EC 6: Revenue Replacement

6.1: Provision of Government Services

Funding Amount:	\$9,579,200
Funding Spent as of June 30, 2024:	\$8,481,898
Timeline:	2022 - 2024
Identification Number:	E3800
Project Spending:	More than 50% Completed



Project Overview

The replacement of the Patrol East Police Station has been supported by ARPA funding. Before the replacement of the Patrol East facility, the Wichita Police Department operated from four police stations that were opened over 30 years ago. Due to increased staffing levels, all stations exceed capacity, particularly when social distancing requirements are considered. The former Patrol East was designed to serve 30-40 staff; current staffing levels that report to that facility are in excess of 115.

The COVID-19 pandemic exacerbated challenges associated with the existing Patrol East facility. The squad room size did not allow for officers to social distance. Weather permitting, squad meetings were being conducted while standing outside. Due to the size of the officers' work room, only 2 of 97 officers could work there at one time; in the sergeant's office, only 2 of 11 sergeants could work at one time. There were inadequate facilities for decontamination, and COVID-19 personal protective equipment could not be separated from other equipment or staff to maintain sterilization. Due to job duties, all WPD staff were required to report to work; the space and design of the facility interfered with the ability to deliver services to the community.

Before the current site was selected, three alternative sites were considered. The site at the old Southeast High School, which is currently the Wichita Public Schools Administrative Center, was selected due to cost effectiveness and it meeting the most operational criteria for the Police Department.

Equity and Inclusion

One of the criteria used to determine site selection of the next Patrol East is the impact the facility would have on the surrounding neighborhood. The goal is that the presence of a new police station will improve the perception of safety within the surrounding underserved neighborhood.

Project Timeline

July 2022	Construction Manager at Risk (CMAR) agreement approved
August 2023	Foundation complete
September 2023	Structure complete
January 2024	Building envelope complete
	Environmental controls running
June 2024	Project complete/ begin owner move-in

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.





Patrol West Police Station Replacement

EC 6: Revenue Replacement

6.1: Provision of Government Services

Funding Amount:	\$10,000,000
Funding Spent as of June 30, 2024:	\$414,089
Timeline:	November 21, 2023 - December 31, 2025
Identification Number:	P3814
Project Spending:	Less than 50% completed



Project Overview

The Wichita Police Department currently operates from four police stations, three of which were opened over 30 years ago. Due to increased staffing levels, all of the older stations exceed capacity, particularly when social distancing requirements are considered. Patrol West was designed to serve 30-40 staff; current staffing levels that report to that facility are in excess of 115. The COVID-19 pandemic exacerbated challenges associated with the existing Patrol West facility. Due to the small size of the facility relative to current staffing levels, social distancing was very difficult.

Equity and Inclusion

A site for the new Patrol West facility was selected by the City Council on November 21, 2023. The site is at the northeast corner of Northwest High School. This site was selected based on availability, acceptability, and cost, and meets Wichita Police Department requirements. Extensive community engagement was conducted to assess the sites acceptability. Engagement efforts included door knocking, surveys, and an open house for the surrounding neighborhoods. Among the nearly 500 individual residents included in the outreach effort, no opposition was voiced. Rather multiple responses indicated strong support for a police station at the proposed location.

Project Timeline

November 2023	Project initiated and land purchased
July 2024	Design contract approved
September 2024	Design phase complete
October 2024	Bids for construction advertised
November 2024	Construction contract approved
December 2024	Facility construction begins
January 2026	Project complete/ begin owner move-in

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.

EC 6: Revenue Replacement

6.1: Provision of Government Services

Funding Amount:	\$2,000,000
Funding Spent as of June 30, 2024:	\$0
Timeline:	March 19, 2024 - December 1, 2026
Identification Number:	C4801
Project Status:	Less than 50% Complete



Project Overview

Due to the increase in client referrals post-COVID, the Child Advocacy Center (CAC) conducted a space analysis, in collaboration with City, County, and State partners. A 37,400 square-foot expansion of the CAC will create space for forensic interview rooms, additional private family rooms, individual therapy offices, and group therapy space. Additional space will decrease wait times and crowding and will increase confidentiality. The interview rooms will be used by Wichita Police Department detectives, the Sedgwick County Sheriff's Office, and child protection specialists. The addition will expand current services and create the ability to provide new service programs to clients. The CAC is nationally accredited with the National Children's Alliance and must meet specific standards for the facility, which have been followed in the planning of this project. The total estimated cost of the facility expansion project is \$12,800,000. The Child Advocacy Center will utilize agreement funds to facilitate a 37,400 square-foot expansion of CAC facility and bolster current services for existing and new clients.

Equity and Inclusion

CAC is the umbrella organization housing multiple community agencies tasked with providing essential services to children who are survivors of abuse and neglect. The CAC staff provide advocacy, mental health, and case coordination services, along with community education, administrative support, and the facility to house the partner agencies working with clients. Mental health services are provided to survivors of child abuse and their non-offending caregivers free of charge, as long as the child or family needs the care. Each client who comes to the CAC is assigned a Child Family Advocate who assists clients with questions, referrals, crisis intervention, support, and information for referrals, all free of charge.

Project Timeline:

September 2025	Complete design and construction plans for the facility expansion project
November 2025	Foundation construction begins
January 2026	Facility construction begins
June 2026	Donations complete and additional funding for the facility expansion is secured
January 2027	Occupancy permit received
February 2027	Expanded 37,400 square-foot facility operational

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.



EC 6: Revenue Replacement

6.1: Provision of Government Services



Initial Funding Amount:	\$3,000,000
Final Funding Amount:	\$1,070,291
Funding Spent as of June 30, 2024:	\$1,070,291
Timeline:	March 7, 2022 - June 30, 2024
Identification Number:	F1802
Project Spending:	Completed

Project Overview

Funding of \$1,000,000 per year over a three-year period was allocated for a project analyze Fire Department operations and begin implementation of recommendations. A Fire Department Operational Assessment was presented to City Council on June 27, 2023. The assessment focused on coverage gaps that result from demands for responses to medical calls and gaps in geographic coverage.

The Fire Department has faced an increasing volume of medical calls that erode its ability to respond to emergency calls in a timely manner. The 2024 Adopted Budget included funding to implement the Fire Department Operational Needs Assessment by adding units to respond to medical emergency calls during peak periods that would have been funded by the Fire Optimization project. The response would have been provided by non-commissioned staff. Though plans for the medical response program were a component of the Fire Optimization project, implementation did not occur and the project was reduced and closed in June 2024.

Previously, EMT certification was required for Fire Recruit applicants. Due to the 42 additional positions funded by a SAFER grant that was awarded in 2022, the Fire Department waived the EMT certification requirement and provided the training in-house for the most recent recruit class; the additional training was funded by this project (F1802). In addition to filling vacancies in the Fire Department, the in-house EMT training supports the achievement of long-standing goals related to diversity in the department. This change will be ongoing. In 2023 and 2024, the additional cost of extending the period of time that Fire Recruits receive training will be funded by this project. The cost will be shifted to the General Fund in 2025.

Equity and Inclusion

The WFD's service area consists of the entire City of Wichita. Many stations are located in economically disadvantaged areas, and most responses serve economically disadvantaged populations and minority communities; diminished response capabilities could have a disparate impact. Although the service area is large and diverse, the distribution of emergency and non-emergency responses indicates that economically disadvantaged areas and the minority communities are the populations most in need of service from the Fire Department. Additionally, waiving the EMT certification requirement has resulted in a more diverse applicant pool for Fire Recruit positions.

Project Timeline

2023	Fire Recruit EMT training provided. Fire Department Operational Assessment presented to City Council (June 27).
2024	Discontinue implementation of medical response program with ARPA funding (June 30).

Performance Measures

To date, project funds in this area have been used to research and develop a comprehensive plan. The research includes historical data as well as current data, which is analyzed and evaluated to forecast future deployment needs. With this approach in place, the Fire Department will continue to evaluate the department's ability to respond to changes in call volume.

1. Percentage of structure fire incidents with the second arriving company on scene within six minutes (2022): 77%
2. Percentage of structure fire incidents with the full first alarm assignment on scene within eight minutes (2022): 57%
3. Percentage of emergent medical incidents with a first due Fire Department unit travel time of four minutes or less (2022): 48%

Use of Evidence

Expenditure category **6.1 Effective Service Delivery** does not require use of evidence.



EC 6: Revenue Replacement

6.1: Provision of Government Services



Funding Amount:	\$8,310,000
Funding Initiated:	\$4,790,000
Funding Spent as of June 30, 2024:	\$1,003,399
Timeline:	October 1, 2021 - December 31, 2024
Identification Number:	F2800 and F4800
Project Spending:	Less than 50% Completed

Project Overview

The City of Wichita will use funding to improve the Wichita Fire Department (WFD) Station Alerting & Emergency Communications functionality and capabilities. The goal of the project is to improve both station alerting and emergency communications. Station alerting improvements focus on reliable and consistent communication and are relatively straightforward. When the County-wide E-911 system dispatches a call, the call is received in the stations and tones sound in stations with response units dispatched. Additionally, information entered into the dispatch system by E-911 personnel is displayed on large screens in the stations. The purpose of all of these communications capabilities is to provide as much information to the response personnel as possible.

Equity and Inclusion

A strong, reliable communications system is critical to achieving universal service across the entire geography of the City. When communication is not reliable, responses can be delayed which erodes safety throughout the community. Economically disadvantaged areas and the minority community are the populations most in need of support from the WFD as shown through call volume. As a result, any improvements to WFD functionality and capabilities will also disproportionately benefit these economically disadvantaged areas.

Project Timeline

Fire Station Alerting funding was initiated in 2021, and work is ongoing. The Fire Communications Infrastructure project is planned to begin in 2023 and will continue into 2024.

Performance Measures and Progress to Date

To date, use of project funds in this area has been to develop and test improvements that can be installed in a similar manner in all stations. The WFD is currently gathering materials to complete these installations.

Emergency communications improvements are multi-faceted and complex. The largest project element to date is the replacement of Mobile Computer Terminals (MCTs) used in WFD emergency response vehicles. MCTs are a critical link in the communications infrastructure, providing call location and preliminary call information to emergency responders while traveling to a call. Reliable and timely receipt of this information guides all aspects of the upcoming response, from vehicle location to equipment to deployment of personnel. Since most responses serve economically disadvantaged areas and the minority community, diminished reliability and functionality of equipment could have disproportionate impact.

Performance Measures include:

1. Percentage of structure fire incidents with the second arriving company on scene within six minutes (2022): 77%
2. Percentage of structure fire incidents with the full first alarm assignment on scene within eight minutes (2022): 57%
3. Percentage of emergent medical incidents with a first due Fire Department unit travel time of four minutes or less (2022): 48%

Use of Evidence

Expenditure category **3.4 Effective Service Delivery** does not require use of evidence.





Temporary Fire Station Equipment

EC 6: Revenue Replacement

6.1: Provision of Government Services

Initial Funding Amount:	\$220,000
Final Funding Amount:	\$171,170
Funding Spent as of June 30, 2024:	\$171,170
Timeline:	December 13, 2022 - February 29, 2024
Identification Number:	F2804
Project Spending:	Completed



Project Overview

The City of Wichita Fire Department (WFD) used funding to make a one-time purchase of protective equipment, radios, self-contained breathing apparatus, and training equipment for a temporary fire station. The temporary fire station was in service with the Amidon Bridge over a section of the Arkansas River was removed and replaced. The bridge closure created a gap in service in the Indian Hills Neighborhood. The City of Wichita reached out to the community to gather feedback and the consensus decision was to create a temporary fire station in the Indian Hills Neighborhood. This fire station will allow for reliable response by the WFD and ensure the safety of residents. This project funded the purchase of equipment for staff at the temporary station.

Equity and Inclusion

A well-equipped fire department is critical to achieving universal service across the entire geography of the City. Economically disadvantaged areas and the minority community are the populations most in need of support from the WFD as shown through call volume. As a result, any improvements to WFD functionality and capabilities will also disproportionately benefit these economically disadvantaged areas.

Project Timeline

The project was initiated on December 13, 2022. Equipment was received in 2023. The project was closed in February 2024.

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.

Fire Optimization Equipment

EC 6: Revenue Replacement

6.1: Provision of Government Services

Funding Amount:	\$1,000,000
Final Funding Amount:	\$632,921
Funding Spent as of June 30, 2024:	\$632,921
Timeline:	December 13, 2022 - June 30, 2024
Identification Number:	F2805
Project Spending:	Completed



Project Overview

The City of Wichita will use funding to purchase for protective equipment, radios, self-contained breathing apparatus, and training materials equipment for the 42 new positions. On October 11, 2022, the City of Wichita accepted the Fiscal Year 2021 SAFER Grant. The SAFER Grant Program was created to provide funding directly to help increase or maintain the number of trained front line firefighters available in their communities.

Equity and Inclusion

A well-equipped fire department critical to achieving universal service across the entire geography of the City. Economically disadvantaged areas and the minority community are the populations most in need of support from the WFD as shown through call volume. As a result, any improvements to WFD functionality and capabilities will also disproportionately benefit these economically disadvantaged areas.

Project Timeline

The project was initiated on December 13, 2022. All equipment was received by June 30, 2024 and the project was closed.

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.

EC 6: Revenue Replacement

6.1: Provision of Government Services

Funding Amount:	\$5,000,000
Funding Spent as of June 30, 2024:	\$39,035
Timeline:	April 12, 2022 - December 31, 2024
Identification Number:	H1800-H1801
Project Spending:	H1800: Less than 50% Completed H1801: Not Started

Project Overview

The goal of the Affordable Housing Fund (AHF) is to improve the quality of existing housing stock while expanding quality affordable housing options and promoting neighborhood stability in Wichita's core. Various developments and housing service activities will achieve this goal.

Development Projects may include:

- Single family renovation or rehabilitation to modernize existing vacant home/housing units for either sale or rental to low-income first-time homebuyers or low-income renters,
- Home repair for existing low-income homeowners, and
- New construction for either sale or rent to low-income first-time homebuyers or low-income renters.

Funds will be made available through a competitive Request for Proposal process and allocated to qualified for-profit or nonprofit developers for development projects, and nonprofit organizations for housing service activities. Low to moderate income households and families will access housing and housing services from the aforementioned developers and nonprofit organizations. Funds will build the capacity of nonprofit organizations to serve additional low to moderate income persons.

It is anticipated that applications will be reviewed by the Affordable Housing Review Board (Board) in August, and funding recommendations will be made to the City Council for final review and approval in September. The Board will provide expertise, guidance, and support to staff in the administration of the AHF. Members of the Board should have expertise in one or more of the following areas: finance/underwriting, law, housing services, construction, housing development, capacity building, and/or community engagement. Additionally, Board members should represent the diversity of the community and include minority community leaders, as funding decisions will directly impact minority neighborhoods. The Board will not only review applications for the AHF, but also HOME-Housing Development Loan Program, HOME-American Rescue Plan (ARP) projects related to housing development, and HOME-Community Housing Development Organization set aside for housing development. The City Council authorized \$5 million of the City's ARPA funds to be used for an Affordable Housing Fund on April 12, 2022 and approved the Housing Review Board Ordinance on April 19, 2022.

Equity and Inclusion

The AHF will use ARPA funds to address communities and populations disproportionately impacted by COVID-19 by limiting the geographic focus of the AHF to Qualified Census Tracts (QCT) and the City's Established Central Area. The majority of formerly redlined neighborhoods fall within QCTs. Though banned over 50 years ago, redlining has left lasting negative impacts on underserved communities.

Performance Measures

Although formal performance measures have not been determined at the time of publishing, outcomes of the AHF are focused on stabilizing neighborhoods through the creation of affordable housing units, preservation of current affordable housing stock, and support of low to moderate income persons seeking affordable housing.

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.

This project was formerly categorized in expenditure category 2.15: Long Term Housing Security - Affordable Housing. It was moved to expenditure category 6.1: Provision of Government services on June 27, 2023.

EC 6: Revenue Replacement

6.1: Provision of Government Services

Funding Amount:	\$165,061
Funding Spent as of June 30, 2024:	\$0
Timeline:	June 11, 2024 - December 31, 2024
Identification Number:	H1804
Project Spending:	Less than 50% Complete

Project Overview

The City of Wichita and partner agencies have a long-standing interest in improving services for individuals experiencing or at risk of homelessness. After review of facilities in peer communities, followed by feasibility and planning efforts, the City of Wichita has identified a site in Midtown at the former Park Elementary for a one-stop facility that is currently referred to as the Multi-Agency Center (MAC). The MAC will include co-located office space for service providers, congregate shelter, non-congregate shelter, and permanent supportive housing. As of June 30, 2024, project funding is for pre-development expenses.

There are numerous benefits to co-locating homeless services with shelter and service providers that contribute to more effective and comprehensive support. Co-location brings various support services, such as healthcare, counseling, and employment assistance to the same physical location as shelters. This proximity makes it easier for homeless individuals to access multiple services in one place, reducing barriers, streamlining the support process, and diminishing the likelihood of current homeless individuals needing future services. Furthermore, co-location allows for a more integrated approach to addressing the complex needs of individuals experiencing homelessness, as providers can work together to create enduring and personalized holistic solutions. The referral process between different service providers can be simplified when services are co-located; instead of navigating separate systems, clients can seamlessly transition between services, ensuring a smoother and quicker access to needed support.

Equity and Inclusion

The MAC will be located in Midtown, which is a mixed use neighborhood north of Downtown with a mix of residential, industrial, commercial, and institutional uses, including a medical center. Today, most services for individuals facing housing insecurity are located within one mile of the site selected for the MAC. The Midtown neighborhood was invited to an open house presentation on June 8, 2024. Additionally, the 2025 Proposed Budget includes funding for an update of the Midtown Neighborhood Plan.

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.



EC 6: Revenue Replacement

6.1: Provision of Government Services

Funding Amount:	\$685,055
Final Funding Amount:	\$485,055
Funding Spent as of June 30, 2024:	\$485,055
Timeline:	November 7, 2023 - March 31, 2024
Identification Number:	H1803
Project Spending:	Complete



Project Overview

HumanKind Ministries operated an emergency shelter program and related case management services for up to 250 adult homeless individuals on a nightly basis, seven days per week, 24 hours per day starting November 2023 through March 2024. The total number of unduplicated program participants anticipated to serve during the performance period was 800.

HumanKind Ministries determined individual eligibility to participate in the program and how services will be delivered to the participants in accordance with the programmatic requirements. Funding covered shelter staff salaries, approved contract labor, utilities, building insurance, supplies, and other expenses.

The winter shelter improved quality of daily living conditions during periods of homelessness, enhanced day to day living by improving nutrition and hygiene, provided low barrier access to on-site partner services to improve health and reduced barriers to self sufficiency.

Equity and Inclusion

HumanKind operated the Emergency Winter Shelter for both men and women struggling with homelessness. Clients had access to a safe place to sleep, hot meals, clean clothes, and basic healthcare. With coaching from Case Managers, many clients progressed into extended shelter and/or into housing.

Performance Measures:

- Total number of unduplicated program participants served during the performance period: 1,109

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.



Wichita Ice Center

EC 6: Revenue Replacement

6.1: Provision of Government Services

Funding Amount:	\$450,000
Funding Spent as of June 30, 2024:	\$258,962
Timeline:	December 13, 2022 - December 31, 2024
Identification Number:	R3800
Project Spending:	More than 50% Completed

Project Overview

The Wichita Ice Center is a premier ice-skating facility in the Midwest with two sheets of ice (NHL and Olympic). A variety of activities are offered for the whole family. The City created a special revenue fund in the 2022 Revised Budget to account for activity at the Ice Rink. The project will fund major repairs and facility improvements at the Wichita Ice Center.

Equity and Inclusion

The ability to use ARPA funding for facility improvements, rather than other funding sources, supports the affordability of the facility for residents to attend.

Project Timeline

The project was initiated on December 13, 2022.

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.



Westlink Library Expansion

EC 6: Revenue Replacement

6.1: Provision of Government Services

Funding Amount:	\$6,183,000
Funding Spent as of June 30, 2024:	\$1,503,331
Timeline:	September 20, 2022 - December 31, 2024
Identification Number:	X1803
Project Spending:	Less than 50% Completed



Project Overview

ARPA funding will be used to complete improvements to the Westlink Branch of the City's library system in alignment with the Wichita Public Library Branch Master Plan. Improvements to the building will focus on integrating early learning and family engagement activities and will ensure the facilities have infrastructure to support modern technology. Renovations to the existing interior space of the Westlink Branch Library are anticipated to expand the current building's footprint to support the multiple ways that people use their library. The Wichita Public Library is at the forefront of improving equity in the community. Enhanced facilities, particularly in disadvantaged service areas, will support their efforts.

Libraries are invaluable local institutions that are one component of the social and educational fabric of the community. Library services were heavily impacted by the COVID-19 pandemic because gathering restrictions were implemented for an extended period of time. These limitations had a negative impact on the educational opportunities of school-age and adult patrons. This capital project should enhance service delivery now that these facilities have opened to full capacity and programming.

Equity and Inclusion

Each branch library primarily focuses on a particular geographical area in Wichita. Access to learning activities and developmental resources from an early age is critical for helping with kindergarten readiness. Building enhancements will be accompanied by partnership programs that supports caregivers as their child's first and best teacher. Modern and expanded technology are integrated into the expanded facility to provide access and digital education. The project will introduce the City's first sensory space for individuals with autism and other special needs.

Project Timeline

The project was initiated on September 20, 2022 and is expected to be completed by January 2025. The current location closed on May 6, 2023, and a temporary location opened on May 22, 2023. The project is expected to take 12-14 months.

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.





Library Branch Enhancements

EC 6: Revenue Replacement

6.1: Provision of Government Services

Funding Amount:	\$3,889,914
Funding Spent as of June 30, 2024:	\$31,151
Timeline:	October 10, 2023 - December 31, 2024
Identification Number:	Y3802-Y3804
Project Spending:	Less than 50% completed



Project Overview

ARPA funding will be used to complete improvements to three of the City’s libraries in alignment with the Wichita Public Library Branch Master Plan. Improvements to each building will focus on integrating early learning and family engagement activities and will ensure the facilities have infrastructure to support modern technology. Renovations for this project will include improvements to Alford, Angelou, and Rockwell to renovate the existing interior space and will include workflow changes for efficiencies, and updated public seating spaces to support the multiple ways that people use their library. The Wichita Public Library is at the forefront of improving equity in the community; enhanced facilities, particularly in disadvantaged service areas, will support their efforts.

Libraries are invaluable local institutions that are one component of the social and educational fabric of the community. Library services were heavily impacted by the COVID-19 pandemic because gathering restrictions were implemented for an extended period of time. These limitations had a negative impact on the educational opportunities of school-age and adult patrons. This capital project should enhance service delivery now that these facilities have opened to full capacity and programming.

Library Branch	ID Number	Budget	Funding Spent as of 06/30/24
Alford Branch Library	Y3802	\$936,886	\$8,914
Maya Angelou Northeast Branch Library	Y3803	\$453,028	\$7,807
Rockwell Branch Library	Y3804	\$2,500,000	\$14,430
		\$3,889,914	\$31,151

Equity and Inclusion

Each branch library primarily focuses a particular geographical area in Wichita. Access to learning activities and developmental resources from an early age is critical for helping for kindergarten readiness and building enhancements will be accompanied by partnership programs that supports caregivers as their child’s first and best teacher.

Project Timeline

Design work for the branches will be complete by summer 2024. The construction contract for the Rockwell Branch is scheduled for approval in August 2024, and the construction contract for the Angelou Branch and Alford Branch are scheduled for approval in September 2024. Construction expected to be complete by the end of 2025.

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.





Century II Repairs

EC 6: Revenue Replacement

6.1: Provision of Government Services

Funding Amount:	\$0
Funding Spent as of June 30, 2024:	\$0
Timeline:	September 20, 2022 - June 30, 2023
Identification Number:	X1804
Project Spending:	Cancelled



CENTURY II
PERFORMING ARTS & CONVENTION CENTER

Project Overview

The Century II Performing Arts & Convention Center is an iconic community gathering space in Wichita. The building opened in 1969, and was expanded in 1987. In coordination with the facility operator, a ten-year maintenance program has been developed. Initially, replacement of the iconic blue roof, as well as HVAC and elevator improvements, was to be funded with ARPA SLFRF. Instead, the project will be funded with Transient Guest Tax revenues. Local funding will also be used to complete projects in the ten-year maintenance program.

Equity and Inclusion

Interest in Century II has resulted in many community conversations. The accessibility of the facility to a broad spectrum of residents is important to the community.

Project Timeline

The project was initiated on September 20, 2022. ARPA funding for this project was eliminated effective June 30, 2023.

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.



ARPA funding for this project was eliminated effective June 30, 2023. Instead, the project will be funded with Transient Guest Tax revenues. Funding allocated for this project will be reallocated to eligible projects in the Capital Improvement Program.



General Fund Support

EC 6: Revenue Replacement

6.1: Provision of Government Services

Funding Amount:	\$0
Funding Spent as of June 30, 2024:	\$0
Timeline:	None
Identification Number:	Unassigned
Project Spending:	Cancelled

Project Overview

The City of Wichita originally intended to use ARPA SLFRF funding to replace General Fund lost revenue. However, better than expected General Fund revenues have precluded the need to use funding to support the General Fund. Funding will be redirected to eligible projects in the Capital Improvement Program.

The 2023-2024 Adopted Budget included service reinstatements and enhancements that would not have been possible without this anticipated funding. Examples included:

Outdoor Recreation - Funding was added in the 2023-2024 Adopted Budget to increase the frequency of crosswalk markings and collect refuse in parks more often. Additionally, flexibility to pursue the best method to plant trees, particularly along rights-of-way to provide shade to pedestrians and cyclists is included in the implementation of the budget.

Police Mental Health Emergency Response - The 2023 Adopted Budget included funding for a dedicated social work function in the Police Department. The integration of mental health with public safety response has been identified as a priority. The Police Department has pursued collaborative partnerships to address the increased incidences of emergency mental health calls. Due to the success of these efforts, there has been interest in adding social workers to the Police Department. Currently every juvenile with a mental health issue must be seen by a social worker; Police Officers are waiting a minimum of two hours for each assessment at the hospital. An embedded social worker could provide the same assessment in a much shorter time, while also acting as an internal counselor for officers impacted by traumatic incidents. A contract with Sedgwick County Comcare for embedded social workers was approved in June 2023.

Libraries - Since 2019, downloadable library circulation increased from 13% of items circulated to 42%. The 2023-2024 Adopted Budget included additional funding for electronic materials and databases, a new online learning platform for adults, and supported the popularity of the Library of Things. Unfortunately, the pandemic interrupted learning for students, which is particularly unfortunate for children learning to read. In order to promote library usage and encourage equity, the Library Board of Directors endorsed the elimination of late fees for materials. Very often children bear the brunt of late fees when they are not able to return materials on time or log onto their account to renew items. Instead of encouraging the return of materials, the late fees discourage future usage. This change was incorporated into the 2023-2024 Adopted Budget.

Well-Run City - Being a well-run City requires the organization to reflect its values in all aspects of its work. In 2022, the City of Wichita furthered efforts to foster diversity, inclusion, and equity by identifying best practices that will promote organizational growth. Funding was added to the 2023-2024 Adopted Budget to survey residents annually, rather than biannually. Survey data will be shared in a digital dashboard so that results are readily available for decision-making and discussion.

However, better than expected General Fund revenues have precluded the need to use funding to support the General Fund. Funding will be redirected to eligible projects in the Capital Improvement Program.

Equity and Inclusion

Each of these initiatives promotes community equity, particularly enhanced walkability, the removal of library late fees for materials, addressing mental health emergency response calls with an embedded social workers, and improving diversity, inclusion and equity efforts. However, each program was implemented without ARPA funding.

Project Timeline

Funding is no longer allocated for this project.

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.

ARPA funding for this project was eliminated effective June 30, 2023. Funding allocated for this project will be allocated to eligible projects in the Capital Improvement Program.



Capital Improvement Program Support

EC 6: Revenue Replacement

6.1: Provision of Government Services

Funding Amount:	\$11,700,000
Funding Spent as of June 30, 2024:	\$8,862,860
Timeline:	December 19, 2023 - December 31, 2024
Identification Number:	F1805; X1805-X1807
Project Spending:	More than 50% Complete

Project Overview

The City of Wichita intended to use ARPA SLFRF funding to replace General Fund revenue. Instead, ARPA funding is being used to fund Capital Improvement Program (CIP) projects. Funding one-time projects aligns to one of the initial goals of the City of Wichita ARPA program when it was under development in 2021. Funding is being applied to projects in the 2024-2033 Proposed CIP such as facilities, public safety, and heavy equipment.

CIP Project	ID Number	Budget	Funding Spent as of 6/30/24
Fire Apparatus Replacement	F1805	\$5,000,000	\$3,278,529
Heavy Equipment Replacement	X1805	\$3,650,000	\$2,534,331
City Facilities Improvements	X1806	\$1,320,000	\$1,320,000
City Hall Elevator Replacement	X1807	\$1,730,000	\$1,730,000
		\$11,700,000	\$8,862,860

Equity and Inclusion

Selection of CIP projects is guided by criteria that prioritizes projects located in the established central area of Wichita. Additionally, the Community Investments Plan guides the identification of capital projects. The first priority in the Community Investments Plan is to maintain and replace current assets, which also prioritizes investments in the core area.

Project Timeline

Q3 2023	Capital projects evaluated for ARPA funding
Q4 2023	ARPA funding applied to capital projects
Q4 2024	ARPA funding applied to capital projects

Use of Evidence

Expenditure category **6.1 Provision of Government Services** does not require use of evidence.

ARPA funding for this project was eliminated effective June 30, 2023. Funding allocated for this project will be allocated to eligible projects in the Capital Improvement Program.



Funding Amount:	\$925,000
Funding Spent as of June 30, 2024:	\$425,848
Timeline:	March 1, 2022 - December 31, 2026
Identification Number:	D1801
Project Spending:	More than 50% Completed

Project Overview

Per the Final Rule, ARPA funds can be used for direct and indirect administrative expenses of administering the award. The City of Wichita intends to fund indirect costs, such as administrative charges, grant accounting, evaluation, and compliance with this project. The cost of this project will be \$925,000.

The State of Kansas has master services contracts with prequalified contractors to assist Kansas government entities with the administration of ARPA SLFRF funds. The City of Wichita is using the State of Kansas Master Service Contract 50567 with BKD CPAs & Advisors to provide funding program compliance, which includes tasks such as application review and sub-recipient monitoring. Additionally, the City of Wichita is using the State of Kansas Master Service Contract 52363 with Witt O'Brien's LLC for technical assistance, training, and reporting as well as subrecipient monitoring. The City of Wichita will be using the Administrative Expenses project for indirect costs, such as administrative charges, grant accounting, evaluation, and compliance. The cost of this project will be \$925,000. City Council approved this allocation on March 1, 2022.

Equity and Inclusion

This project supports an ARPA SLFRF program that emphasizes equity and inclusion.

Project Timeline

Expenditures for Project Administration will occur over the span of the ARPA SLFRF eligibility period.

Performance Measures

This project supports the performance measure data collection and analysis effort for the ARPA SLFRF.

Use of Evidence

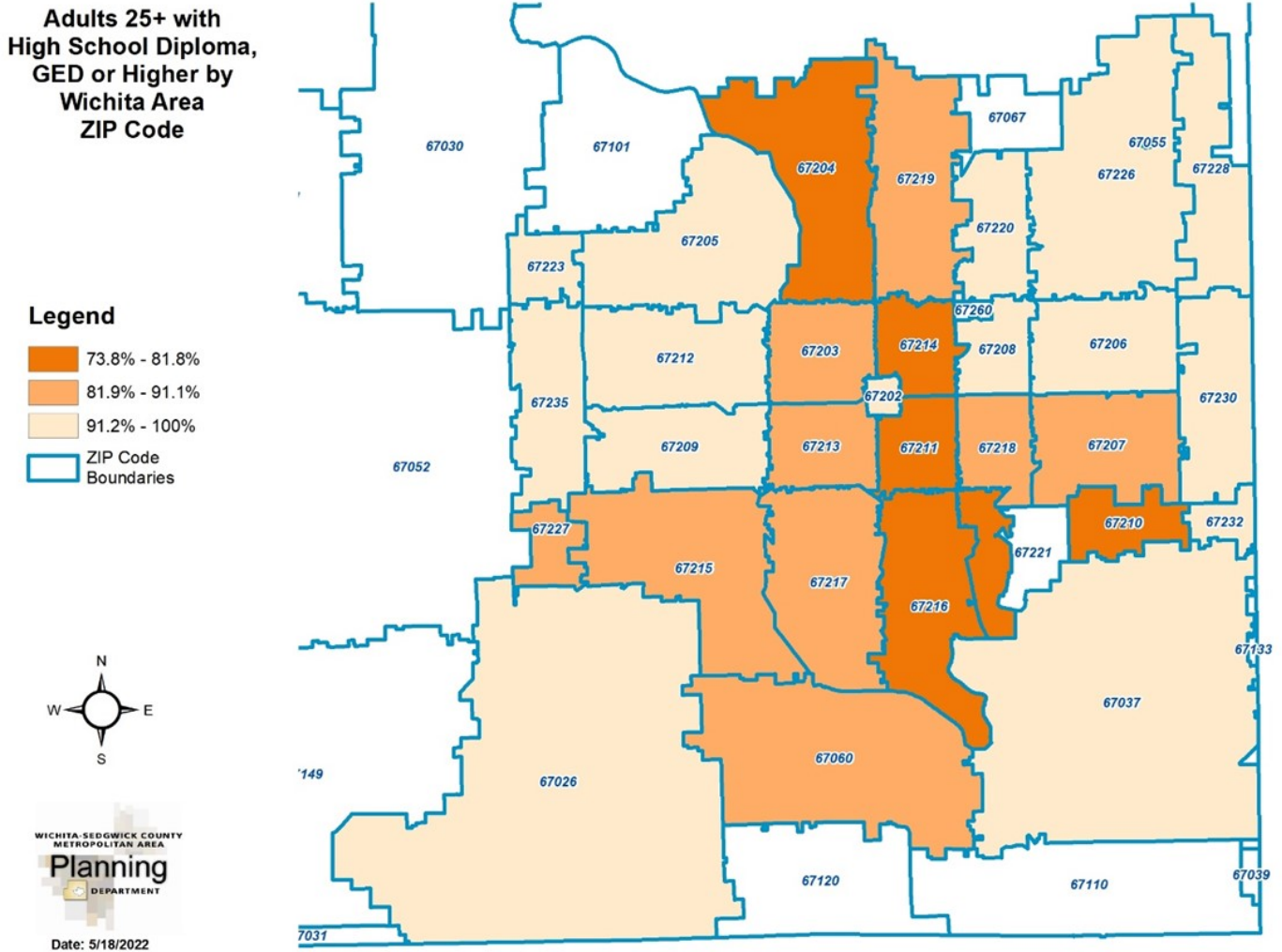
Expenditure category **7.1: Administrative Expenses** does not require use of evidence.

Appendix: Equity Impact Zip Codes

Educational Attainment

To determine levels of education, the United Way of the Plains' Community Conditions report for the Wichita Metropolitan Area was consulted. The United Way mapped 2015-2018 American Community Survey Data of individuals 25 or older with a High School Diploma, GED or Higher by zip code. With recent 2020 census data, the City updated the map to ensure it was investing in correct geographic locations. See Figure 2 for a layout of his information by zip code.

Figure 2. Adults 25+ with High School Diploma, GED or Higher.

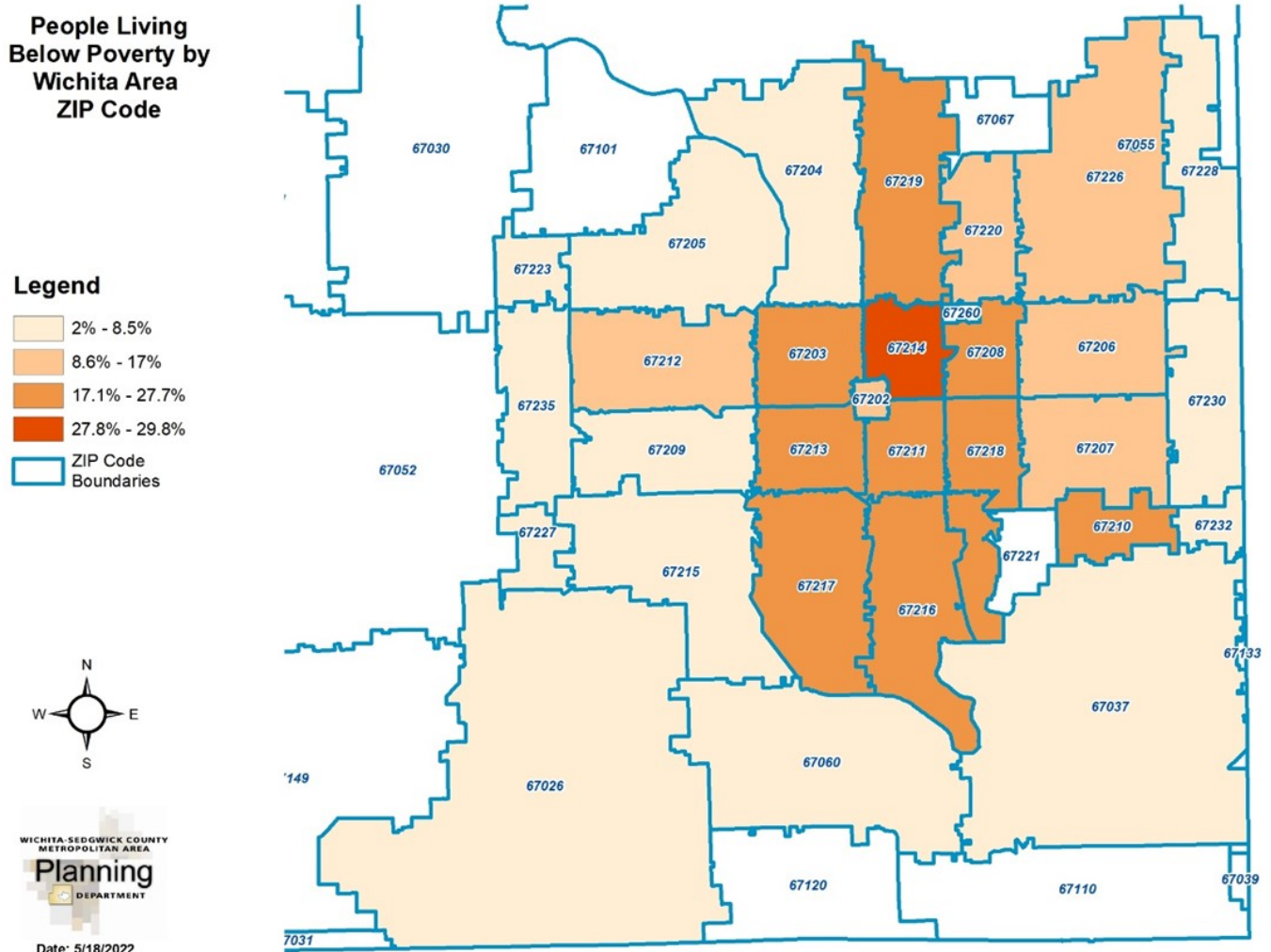


Appendix: Equity Impact Zip Codes

Poverty

The City utilized 2020 census data to update the United Way of the Plains' map of poverty levels in Wichita zip codes.

Figure 3. People Living Below the Poverty Line.



Appendix: Equity Impact Zip Codes

COVID-19 Local Health Risk

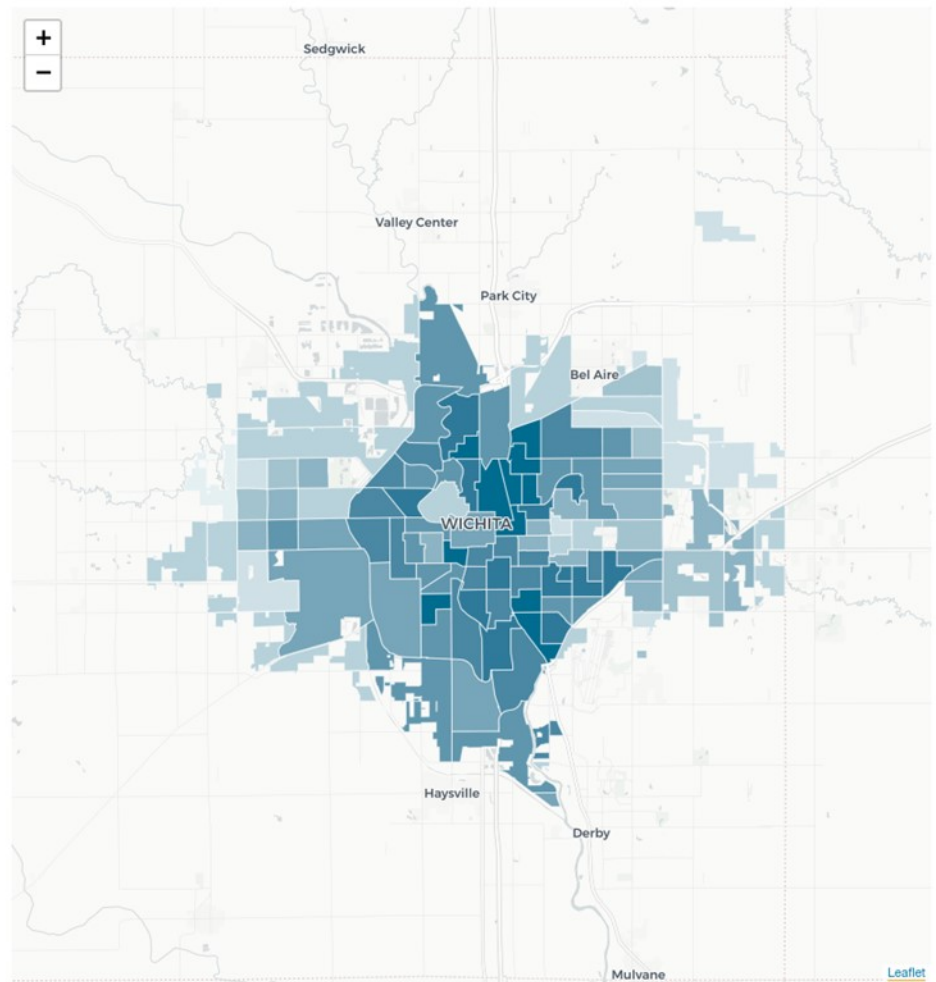
The City Health Dashboard created by New York University’s Langone Health (NYU)²⁹ provided exceptional detail on how much risk each census tract and zip code in Wichita had COVID-19. Their metric estimates census level risk of COVID infection and illness severity based on social and economic factors and the distribution of age, race/ethnicity and underlying health outcomes in the community. Cities and neighborhoods are compared relative to all other Dashboard cities. The index incorporates data from multiple sources and includes components in three ‘themes:’

1. Social vulnerability: drawn from the CDC’s Social Vulnerability Index (SVI)
2. COVID-relevant chronic health conditions: obesity, coronary heart disease, chronic obstructive pulmonary disease, chronic kidney disease, and diabetes
3. COVID-relevant demographics: age and minority status

The index values presented are in categories ranging from 1 (lowest risk) to 10 (highest risk). Utilizing their COVID Local Risk metric (See Figure 4 below), the City was able to visualize the geography of COVID-19 risk.

Figure 4. City of Wichita 2021 COVID Local Risk Index.

Source: City Health Dashboard; Data from City Health Dashboard, incorporating data from the American Community Survey and the Centers for Disease Control and Prevention’s PLACES Project and Social Vulnerability Index, March 2021, Using Data from 2018 and 2014-2018 Estimates



Wichita had an overall COVID Local Risk Index rank of **7**, compared to an average of **5.5** across the Dashboard’s cities.

| City or census tract value
 ▲ Dashboard-City Average
 ✓ Present when value is better than Dashboard-City Average
 ⊙ Better Outcomes

²⁹ “City Value for COVID Local Risk Index in Wichita, KS,” City Health Dashboard, last accessed June 2022, [Wichita, KS - Metric Detail | City Health Dashboard](#).