

## **Williamson County, Texas**

### Recovery Plan Performance Report

#### **Executive Summary:**

Williamson County has strived for good communication with key stakeholders throughout the pandemic. The Williamson County Commissioners Court has worked closely with Williamson County Emergency Management; the Local Public Health Authority - Williamson County & Cities Health District (WCCHD); the Local Mental Health Authority – Bluebonnet Trails Community Services; Texas Health and Human Services and Texas Office of Emergency Management. Communication also included local independent school districts (ISD's), cities within the county, local and area medical and psychiatric hospitals, emergency services districts (ESD), non-profits and safety net providers. This wide range of partners helped ensure that the response to the new coronavirus disease 2019 (COVID-19) was inclusive and allowed crucial information on guidance and recommendations from the Centers for Disease Control and Prevention (CDC) to be disseminated. This allowed Williamson County leaders to gather information on needs of local communities that was vital in creating a plan that met the needs of families and individuals, while also designing a plan that promoted economic recovery.

After needs were identified through public input, the Williamson County Auditor and Treasurer's offices drafted program designs to meet urgent community needs, which were then approved by the Commissioners Court. Programs adopted created an equitable delivery model, with safeguards and outcome goals for each project. The criteria adopted ensured requests for funding through the American Rescue Plan Act of 2021 – State and Local Fiscal Recovery Funds (SLFRF) were for eligible purposes, with no fraud, waste, or abuse.

#### **Use of Funds:**

Williamson County has approved and provided funding for Emergency Rental Assistance and Small Business Grants that helped keep families in their homes and small businesses from permanently closing their doors. The Williamson County Commissioners Court has also approved programs funded through the American Rescue Plan - SLFRF program that meet the needs of communities during the COVID-19 pandemic, all of which respond to and promote at least one of the following criteria:

- Public Health
- Negative Economic Impacts
- Services to Disproportionately Impacted Communities
- Premium Pay
- Water, sewer, and broadband infrastructure
- Revenue Replacement

A brief description of each project and how they respond to the above criteria are outlined below:

### **Felony Justice Disposition Project**

The COVID-19 pandemic has proven to have a significant impact on mental health. Isolation, anxiety, and depression has increased in many who are experiencing the impacts of the pandemic. During the pandemic there has also been a steady increase in the incidence and filing of the most serious cases. The number of First-Degree Felony Offenses filed in the District Attorney's office increased 28% from 2019 to 2020 and the data for 2021 is on pace to meet or exceed these numbers. Emergency Orders from the Texas Supreme Court, as well as COVID-19 safety protocols have had an impact on the ability of the DA's office in disposing of cases. These factors have increased the case load of prosecutors and has increased the amount of time it takes for accused individuals and victims to receive justice. At the end of 2019, there were 947 pending cases older than 6 months. At the end of 2020, that number grew to 1421. The addition of a prosecutor in each of the Judicial District Courts (26<sup>th</sup>, 277<sup>th</sup> and 368<sup>th</sup>) will help reduce the number of pending cases and achieve justice for those involved in the criminal justice system. American Rescue Act Plan funds will pay for salary and benefits of three felony prosecutors hired to reduce the increasing number of pending felony cases.

**Subrecipient** – Williamson County District Attorney's Office

**Award number** – 445P, 445A

**Award date** – June 15, 2021

**Award amount** – Not to exceed \$1,753,414.41

**Expenditures thru June 30, 2022:** \$339,942.29

**Primary place of performance** – Williamson County Justice Center, Georgetown, TX 78626

**Performance period** – July 20, 2021 – December 31, 2024

**Performance Indicators** – Decrease in the number of felony cases disposed quarterly

**Funding Category** – 3 Public Health-Negative Economic Impact: Public Sector Capacity

**Project Update** – The District Attorney's Office has hired three experienced felony trial prosecutors who are quickly learning our Courts, our process, their new caseloads, and have already begun to have an impact on the backlog of cases. The overall numbers are beginning to trend in the right direction and the backlog of pending felony cases is now decreasing. Pre-pandemic clearance rates were 104.9%. Clearance rates began to improve in August of 2021 only to decrease again in January and February 2022 due to the impact of the "Omicron" Variant.

Clearance Rate from March 1, 2020 to July 31, 2020: 81.4%

Clearance Rate December 2021: 112%

Clearance Rate in February 2022: 87.6%

Clearance Rate in June 2022: 123%

You can also measure the backlog from reporting provided by the Office of Court Administration (OCA). March 1, 2020, OCA reported 1,771 active felony cases in Williamson County District Courts. By August 31, 2021, that number had risen to 2603. At the end of December 2021, the number of pending cases had begun to decrease and was 2,532. With “Omicron” the numbers increased again but with in-person dockets and jury trials resuming in March 2022 the numbers are decreasing. As of June 30, 2022, there 2,482 pending cases.

### **Misdemeanor Justice Disposition Project**

The COVID-19 pandemic has proven to have a significant impact on mental health. Isolation, anxiety, and depression has increased in many who are experiencing the impacts of the pandemic and has a direct effect on already growing problem of mental health crisis within our community.

*Civil*—Goal is to address the growing number of mental health applications being filed as a direct result of the pandemic and its effect on our most vulnerable population within our community and prevent a backlog of cases. Given the very sensitive nature of the issues involved, Mental health cases operate on an expedited timeline that necessitates immediate court intervention to prevent further harm to self or others within the community and to curb new crimes.

*Criminal*—Our goal is to solve the backlog of misdemeanor cases pending in the County Courts, and to decrease the average number of days to file a case to increase the efficiency with which cases are resolved.

**Subrecipient** – Williamson County Attorney’s Office

**Award number** – 445P, 445A

**Award date** – June 15, 2021

**Award amount** – Not to exceed \$1,269,175.33

**Expenditures thru June 30, 2022:** \$163,815.62

**Primary place of performance** – Williamson County Justice Center, Georgetown, TX 78626

**Performance period** – July 20, 2021 – December 31, 2024

**Performance Indicators** – Decrease of criminal misdemeanor cases backlogged as pending or filed; Decrease in the amount of time to reach case disposition; decrease time to resolve mental health cases due to the increase in cases being filed.

**Funding Category** – 3 Public Health-Negative Economic Impact: Public Sector Capacity

**Project Update** – Civil—Processing mental health applications at increased rate. Facilitating workshops with the involved mental health facilities to improve best practices and procedures for application submissions to increase accuracy. Collaborating with other jurisdictions to improve their models for MH applications and improve relationships across county lines. Creating new forms, policies and procedures to assist in complicated dismiss and transfer hearings, IDD commitment hearings and walk-ins from the general public seeking MH assistance. For comparison, in 2020 we had 303 Mental Health filings, halfway into 2022 we are at 198

filings. In 2020 we had 6 forced meds hearings from the jail, and halfway into this year we have had 8 forced meds hearings, and 11 medication application hearings for a total of 18 hearings involving the administration of medications for the proposed patient.

Jan—7/25/22---198 MH applications filed, and 81 hearings. (The hearings are broken down in the following categories: 17 commitment hearings, 2 IDD commitment hearings, 3 Guardianship hearings, 22 Probable Cause hearings, 18 Medication Application hearings, 17 commitment hearings, 2 dismiss and transfers.)

*Criminal*-By adding three additional prosecutors (one for each court, CC1, CC2, CC3) we have additional resources necessary to help cope with the backlog of pending and unfiled misdemeanor cases.

Based on the most up-to-date numbers at the time of reporting, with the assistance of our three ARPA-funded prosecutors, the County Attorney's Office has filed 2,878 cases to date in 2022. At this time in 2021, the County Attorney's Office had filed 2,250 cases. At this time in 2020, the County Attorney's Office had filed 2,527 cases. Therefore, with the assistance of our three ARPA-funded prosecutors, the County Attorney's Office has increased the number of cases filed by 628 over year 2021, and 351 over year 2020. The average days to file a case is down to 28 days from 38 days prior to the assistance of the ARPA funded prosecutors.

### **Law Officer Crisis Drop Off Center**

The COVID-19 pandemic has proven to have a significant impact on the mental health of many individuals and families. Isolation, substance abuse, anxiety, and depression has increased in many who are experiencing the impacts of the pandemic. This has resulted in an increase in the number of crisis calls responded to by law enforcement. Often an individual in crisis could have a non-violent misdemeanor charge filed, such as public intoxication, trespassing, etc. During the pandemic, as hospitals are taxed, it is often difficult to find treatment options for individuals in crisis and many in crisis could be arrested and taken to jail. The recently approved Law Officer Crisis Drop Off Center (Diversion Center) will allow law enforcement officers to take individuals in crisis to a 23-hour hold for assessment and transfer to the appropriate level of care to resolve the crisis – without further compounding the crisis with pending justice involvement. Many of the individuals to be served are from disproportionately impacted communities, are low income, and have no insurance to pay for mental health treatment. Resolving the crisis quickly, without justice involvement, can help the individual remain employed, keep housing, and avoid other negative outcomes of an arrest.

**Subrecipient** – Local Mental Health Authority – Bluebonnet Trails Community Services

**Award number** – 445P, 445A

**Award date** – August 31, 2021

**Award amount** – \$1,100,000

**Expenditures thru June 30, 2022:** \$0.00

**Primary place of performance** – Williamson County Lott Building, Georgetown, TX 78626

**Performance indicators** – Number of individuals stabilized; Number of jail diversions; Number of individuals that are connected with treatment

**Wilco Task Number** – 5.7

**Award payment method** – Reimbursement for construction and renovation expenses and operations.

**Funding Category** – 1 Public health

**Project Update:** Following completion of the renovation work, the Diversion Center opened its doors in April 2022 with a staff of 21 professionals offering 24-hour crisis care and care coordination. Key to success has been the excellent communication by law enforcement prior to arrival, the thorough and rapid evaluations conducted by licensed practitioners and clinicians; and timely care coordination ensuring persons are transitioned to the most appropriate level of care. For the period: April 14, 2022 – July 27, 2022:

- Number of individuals stabilized and returned to home with safety plan: 26
- Number of individuals transitioned to lesser intensive care: 36
- Number of individuals transitioning to private psychiatric hospital: 31
- Number of jail diversions: 23
- Number of law enforcement agencies accessing the Diversion Center: 13
- Number of individuals connected with treatment: 93

### **Specialized Inpatient Youth Psychiatric Wing**

The COVID-19 pandemic has proven to have a significant impact on the mental health of many individuals and families. Isolation, substance abuse, anxiety, and depression has increased in many who are experiencing the impacts of the pandemic. The number of youths requiring inpatient psychiatric treatment has increased during the pandemic, but there are very few beds available within Williamson County. When beds are available, they are not designed specifically to meet the treatment needs of children and adolescence between the ages of 8 - 18. Through a contract with our Local Mental Health Authority, a 24-bed unit, specifically designed to meet the needs of children and adolescence, will be constructed. Upon completion of construction, treatment for children and adolescence will be evidenced-based models and with trauma-informed care, to ensure that youth served receive quality care for mental illness and addiction. Having more beds available within the county will allow families of young patients to remain in proximity and to participate and support their child during treatment. A children's specialty wing will increase access to quality mental and behavioral health care, improving equity for children of marginalized and underserved families, who are often uninsured. Quality care will aim to destigmatize mental illness and addiction, which are conditions that transcend race, gender, ethnicity, age, and socioeconomic class. All programs include an educational component so kids can keep up with their schoolwork.

**Subrecipient** – Local Mental Health Authority – Bluebonnet Trails Community Centers

**Award number** – 445P, 445A

**Award date** – August 31, 2021

**Award amount** – \$3,000,000

**Expenditures thru June 30, 2022:** \$314,960.14

**Primary place of performance** – Rock Springs, Private psychiatric hospital, 700 Southeast Inner Loop, Georgetown, TX 78626

**Performance indicators** – Completion of architectural design, engineering, and construction; Opening of unit to serve youth in need of acute psychiatric care; number of youths served per quarter

**Wilco Task Number** – 2

**Award payment method** – Reimbursement of architectural, engineering and construction invoices

**Funding Category** – 1 Public Health

**Project Update** - To date, engineering assessments and the geo-technical survey has been completed for the expansion site at Rock Springs Hospital – Georgetown. The retention pond has been sited and work is underway to establish the drainage site. The architect and construction manager are finalizing the revised plans for permitting to be addressed with the City of Georgetown. Subcontractors are engaged and timing of materials has been reported to be slowed due to pandemic-related supply shortages, pushing the estimated time for opening the 24-bed children’s unit to Spring 2023.

- Completion of architectural design: Revisions underway following initial permitting requirements of the City of Georgetown.
- Engineering and construction: The architect, engineering firm and construction manager have been contracted by Rock Springs Hospital. To date, the geo-technical survey has been completed.
- Opening of unit to serve youth in need of acute psychiatric care: Opening day is now estimated to the Spring 2023.
- Number of youths served per quarter: To be reported when the new unit has been opened.

### **Contracted Psychiatric Bed Days for Uninsured Youth**

The Williamson County Commissioners Court approved funding to help families without insurance and/or lack of ability to pay for inpatient psychiatric care for their children. This funding will provide youth treatment without cost to the family. These services are vital to young children suffering from the impacts of the pandemic. Without those funding dollars, low income and uninsured children have a barrier for receiving care that can help them be more

successful in school, relationships, and life. If mental health problems are left untreated in children, studies show that they can later become involved in the criminal justice system, leading to the “Pipeline to Prison”, can increase suicide rates, decrease life expectancy, well-being, and productivity in communities. If children and youth have access to treatment, more severe and lasting problems can be prevented as they get older. The facility will provide evidence-based care, in a safe, secure space where kids can grow and heal.

**Subrecipient** – Local Mental Health Authority – Bluebonnet Trails Community Services

**Award number** – 445P, 445A

**Award date** – August 31, 2021

**Award amount** – \$1,500,000

**Expenditures thru June 30, 2022:** \$0.00

**Primary place of performance** – Private psychiatric hospital, Georgetown, TX 78626 as priority – when not immediately available or able to meet the critical psychiatric needs of the youth, all Central Texas private hospitals for which the subrecipient has a contract are accessed.

**Performance indicators** – Number of youth and children served/month; Number of bed/treatment days provided; Percent of families that see improvement in their children.

**Wilco Task Number** – 2

**Award payment method** – Reimbursement of a contracted bed rate (to be determined) for under and uninsured families

**Funding Category** – 1 Public Health

### **Youth Therapeutic Respite Center**

Currently, Williamson County has an adult respite center for individuals in crisis, but there is no place to safely place a youth in crisis. Funding approved by the Commissioners Court will provide a center that will be staffed by Mental Health, Primary Health, Substance Use and IDD/Autism professional, who will work youth between the ages of 5 to 17 in need of respite a place to receive treatment, crisis services and wraparound care, including innovative therapies, care coordination, case management, psychiatric medication management and more. The length of stay may be as short as a few hours or as long as 30 days, depending on the needs of the youth and their family. Working closely with caregivers every step of the way, pairing them with a Family Partner and involving them in care planning and therapy services. Academic success of each youth will be supported by Care Coordinators who will collaborate with a student’s school to plan for a smooth transition upon returning home. The program will be a trauma-informed and evidence-based community crisis intervention program that will serve as an alternative to psychiatric hospitalization. An example of a youth to be served, is when a law enforcement officer is called to a school for a student in crisis. Currently, there are no respite options in the county for the child or their family. Without a safe place to stabilize the student in crisis, the situation could potentially escalate, and the child could receive a criminal charge for assault, if

they hit someone while in crisis. The Youth Respite Center will be in a renovated building and is expected to open by March 23, 2022. Funding for renovations is from CARES Act and funding for operations has been allocated from ARPA funding. A sustainability plan has been created to ensure that services will be ongoing after ARPA funding ends.

**Subrecipient** – Local Mental Health Authority – Bluebonnet Trails Community Center

**Award number** – 445P, 445A

**Award date** – August 31, 2021

**Award amount** – \$6,345,840.00

**Expenditures thru June 30, 2022:** \$0.00

**Primary place of performance** – Bluebonnet Trails Community Center, Round Rock, TX - 78664

**Performance indicators** – Number of children served; number of families served; number of crisis days provided; number of children connected with appropriate treatment resources

**Wilco Task Number** – 5.8 and 2

**Award payment method** – Reimbursement of mental health services and related axillary costs

**Funding Category** – 1 Public health

**Project Update** - Opening its doors during May 2022, the program was fully staffed with 24-hour RN coverage, a child psychiatrist, Board Certified Behavioral Analysts, licensed counselors, qualified mental health professionals and family wraparound partner – all with access to Bluebonnet Trails Community Services existing professionals supporting a youth continuum of care from Early Childhood Intervention (0-3 years of age), Autism Treatment, Mental Health Services, Substance Use Treatment and Intellectual and Developmental Services. The school program manager has been hired with Memoranda of Understandings (MOUs) secured with Williamson County ISDs. Tours and discussions with the Texas Health and Human Services Commission and the Texas Department of Family and Protective Services continue in securing the sustainability plan for the valued program.

- Number of Children and Families Served: 21
- Number of referrals from Texas Department of Family and Protective Services: 2
- Total Number of Days at Youth Therapeutic Respite Program: 320, to date
- Average length of stay: 15.2, to date
- Number of children discharging and connected with appropriate treatment resources: 5 of 5

### **Breast Cancer Identification and Treatment (Lone Star and UW)**

Breast cancer was a public health concern before the COVID-19 pandemic, but the pandemic exasperated the devastating results and health outcomes of women. Breast cancer effects women of all races between 20 years old to women in their 80's. One in four women will be diagnosed with breast cancer in their lifetime, and according to the Center of Disease Control



(CDC) there were 264,121 new cases diagnosed in the United States in 2019, with over 42,000 women dying from the disease. Unfortunately, this number is expected to increase due to the reduced number of preventative and diagnostic testing for this cancer. In Texas, all non-emergent medical procedures were stopped for over two months during the pandemic, resulting in women having appointments cancelled and not being able to receive life-saving mammograms and biopsies. Due to the fear and anxiety that was shown to have increased during the pandemic, many women did not reschedule appointments, as COVID-19 surged. According to the National Cancer Institute it is predicted that there will be an additional 10,000 deaths due to lack of screening and catching more cancers in the later stages, when it is more difficult to treat. The 5-year survival rate for Stage-1 (localized) breast cancer is 98%, as opposed to 29% for Stage-3 (distant) cancer that has spread. According to Austin Area Research Organization (AARO) data shows that uninsured women in Central Texas are behind on mammogram screenings and African American women in our region who are diagnosed with cancer are twice as likely to die from it than their white peers.

In addition, many families and women became unemployed and lost healthcare benefits as a result of the pandemic, which greatly reduced the ability to receive preventative medical care, such as mammograms and vital biopsies needed to catch breast cancer in the early stages, where it is far more likely to be cured. To compound this problem, women identified with breast cancer who did not have insurance or a payment source for high medical bills, were not able to receive life-saving treatment.

With American Rescue Act Plan funding, approved for the Breast Cancer Outreach and Prevention program, uninsured women will be able to receive life-saving preventative screenings, diagnostics, biopsies, and patient navigation to help them with often complex medical systems. Funding will also provide uninsured women with breast cancer treatment through hospitals and oncology partners, including breast surgery (lumpectomies, mastectomies, and node surgeries). Hospital charges such as anesthesia, supplies, medical devices, pre-admission testing, operation costs, imaging, and inpatient hospital stays will be covered for uninsured women of Williamson County. Related hospital and medical facility ancillaries such as pathology, radiology, intraoperative radiation therapy, nutrition and physical therapy related to breast cancer will also be covered. To ensure that funding is used effectively and to increase the number of women who will be able to receive breast cancer treatment, the program will purchase Affordable Health Insurance (ARA) insurance plans for women identified with breast cancer.

**Subrecipient** – United Way of Central Texas (non-profit partner)

**Award number** – 445P, 445A

**Award date** – January 11, 2022

**Award amount** – Not to exceed \$2,088,514

**Expenditures thru June 30, 2022:**

**Primary place of performance** – Local hospitals and medical facilities

**Performance period** – January 11, 2022 – December 31, 2024

**Performance Indicators** – Increase the number of low-income and uninsured women who are identified with breast cancer; Increase the 5-year survival rate for women identified with breast cancer; Reduce the number of women that are behind on preventative screenings and diagnostic testing.

**Wilco Task Number** – 2

**Award Payment Method** – Reimbursement with required back-up information and receipts.

**Funding Category** – 1 Public Health

### **Essential Government Service Programs (Revenue Replacement)**

The US Department of Treasury allowed local governments to utilize \$10 million of their ARPA allocation for regular government services. The Commissioner's Court has funded some projects from these Funding. Examples include Expansion and Renovation projects for county facilities. These projects provide for more access to mental health services, family violence services, and improved social distancing in county facilities. The addition of Generators to several critical 24/7 County facilities have also been funded. The purchase of Personal Protective Equipment is also funded under this category. Items continue to be identified for funding.

**Award number** – 445P, 445A

**Award amount** – \$10,000,000.00

**Expenditures thru June 30, 2022:** \$398,705.69

**Primary place of performance** – Williamson County, Tx Facilities

**Award payment method** – Direct payment to vendors after following procurement requirements related to purchases.

**Funding Category** – 6 Revenue Replacement

### **Promoting Equitable Outcomes:**

Williamson County Commissioners Court has worked diligently to gather information from those impacted by the pandemic and to disseminate information on SLFRF programs available to communities throughout the county. Awareness of opportunities for assistance have been dispersed in many ways, including newsletters by Commissioners and the county's Public Affairs Office. Weekly meetings of the Commissioner Court were made available for viewing, both through live broadcasts and with both recorded audio and video available, on demand. Most weekly agendas included an update on funding assistance programs available to individuals, families, and businesses. Court updates also included data on numbers served and funds

distributed. The awareness program has helped reached individuals in need of assistance, throughout the county, in both the more urban and rural areas.

Commissioners, representing all four sections of the county, also directly communicated with constituents, businesses, non-profits, providers, and others in their precincts, to determine needs. The information brought forward by Commissioners, from outreach with their constituents, was used to help design and implement programs that were effective in meeting identified needs and filling the gaps in resources available. Programs created or under development have safeguards in place to avoid misuse of funds, but at the same time guidelines were created that were understandable, efficient and did not create administrative barriers to receiving assistance. Programs in place and those under design and planning, have been created to bring resources to underserved communities, many who are low income, often suffering from mental health and/or substance abuse issues, and frequently under or uninsured. Programs are being designed to help increase access to resources and to divert non-violent individuals in crisis from the criminal justice system.

#### **Community Engagement:**

Community engagement has been an important priority of Williamson County, well before the onset of the COVID-19 pandemic. Input and ideas are routinely sought from a broad cross-range of residents in the community. Public information campaigns are common, and some collaborations have been in existence for nearly two decades. For instance, the Williamson County Behavioral Health Task Force is a multi-disciplinary group of professionals, from many areas, including the fields of mental health, social service, law enforcement and justice. Advocates for mental health improvements and individuals with first-hand experience in an often-complex delivery system, also share their input. Staff from Williamson County, the Health District (WCCHD), and the Local Mental Health Authority (Bluebonnet Trails Community Services), and the Local Federally Qualified Health Center (Lone Star Circle of Care) are all comfortable in gathering opinions from individuals with varying opinions and perspectives, including those of low income and often marginalized groups.

This pre-established system of collaboration and community engagement is continuing to be an effective mechanism for obtaining feedback from a diverse group of people and organizations on the effects of COVID-19. In addition, Commissioners and other elected officials will continue to listen to the needs of their constituents, through meetings, telephone, e-mails, fax, and public comment opportunities during Commissioners Court. In Williamson County, we strive to provide exceptional public service and recognize the importance of listening to constituents needs.

#### **Communication with Intergovernmental Partners**

Commissioners Court is working with all Intergovernmental Partners (i.e., Cities, Municipal Utility Districts, etc.) to identify projects that qualify for ARPA funding such as Infrastructure Projects related to water. Feedback has been gathered from in terms of needs. Funding in the amount

of \$72.5 million has been set aside specifically for Clean Water and Drinking Water Infrastructure Projects.

**Labor Practices:**

Williamson County has no projects during this reporting period that involved construction and/or infrastructure projects. Williamson County does have a strong record of providing effective and efficient delivery of high-quality projects. Williamson County is very familiar with prevailing wage requirements and has policies and procedures in place to ensure that labor standards are followed, and taxpayer's money is carefully spent.

Infrastructure projects in the future, that will be implemented with SLFRF funding, will continue to follow these policies and procedures. SLFRF funded projects will help stimulate the local economy by hiring local firms, which helps reduce the unemployment rate in our county.

**Use of Evidence:**

Williamson County has a strong history of using data-driven and evidence-based programs, not only in mental health, public health, and social services, but in departments throughout the county government. The Commissioners Court recognizes the importance of data and evidenced-based solutions to ensure that the best possible results are achieved with taxpayer's dollars. If metrics and performance measures are not being met, the county is able to make corrections and adjustments to programs, helping ensure continuous improvement, performance measures are met, and excellent results delivered.

**Table of Expenses by Expenditure Category:**

To be included in future reporting periods, as expenditures occur.

**Project Inventory:**

Williamson County will include a project inventory and description of future SLFRF funded projects as they become implemented in future reporting periods. The project inventory will include project name and description, funding amount, identification numbers, a timeline of the project, and performance measures. Anticipated expenditure categories are expected to be included, but are not limited to, public health (both physical and mental) and infrastructure.

**Performance Report:**

Williamson County will provide timely reporting as required by the SLFRF funded expenditures. Reporting will include goals set, key performance indicators, including output and outcome measures.

**Required Performance Indicators and Programmatic Data:**

Williamson County will report on all required performance indicators and understand the importance of reporting these measures. Williamson County will strive to include data disaggregated by race, ethnicity, gender, income, and other relevant factors, when possible.