

US TREASURY OFFICE OF TECHNICAL ASSISTANCE - Current Comprehensive Project Report
12/31/2020

	Country / Project	Project Number	FA.gov project number	Region	Advisor / Project Type	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
1	Albania	OTA5054	OTA5000000054	EUR	Project Manager / Intermittent	Revenue Administration and Revenue Policy	State	2018	2021	Work with Albania's General Directorate of Taxation (GDT) and the National Agency of Natural Resources (AKBN) to improve the capacity for auditing and compliance activities for tax and revenues from companies working in the petroleum sector. Classroom-based and on-the-job training will increase auditor's knowledge of the business practices for the petroleum industry, result in strengthened audit procedures for petroleum revenues, help develop risk analysis and audit strategy, and build mechanisms to improve cooperation and exchange of information between AKBN and GDT. Intermittent advisors have provided intermittent assistance since March 2020. The project will extend into 2021 to allow for on-the-job mentoring, once international travel resumes.
2	Angola	OTA3095	OTA3000000095	SSA	Intermittent	Economic Crimes	TIATA / Government of Angola	2019	2022	Assist the Government of Angola (GoA) to improve effective implementation of its anti-money laundering and countering the financing of terrorism (AML/CFT) regime. Capacity building activities are focused in particular on (1) improving the operation of the financial intelligence unit (FIU); and (2) increasing the capacity of law enforcement to investigate and prosecute predicate crimes and associated money laundering as well as to recover the illicit proceeds of crime.
3	Argentina	OTA3088	OTA3000000088	LAC	Resident	Economic Crimes	State	2016	2021	Assist the Government of Argentina (GoA) stakeholders in the development of their anti-money laundering and countering the financing of terrorism (AML/CFT) regime, to include supporting the effectiveness of the financial intelligence unit; enhancing risk-based AML/CFT supervision of the financial system; and improving money laundering case development and asset forfeiture.
4	Argentina	OTA4064	OTA4000000064	LAC	Resident	Government Debt & Infrastructure Finance	TIATA	2017	2022	The resident infrastructure finance advisor is currently working with counterparts at the Ministry of Transport, as well as with the Presidential Office on Strategic Affairs, or Secretaria de Asuntos Estrategicos (SAE), to help advance efforts to fund critical infrastructure needs, such as in the rail sector.
5	Belize	OTA3087	OTA3000000087	LAC	Intermittent	Economic Crimes	TIATA / State	2016	2021	Assist the Government of Belize (GoB) in the development of Belize's anti-money laundering and countering the financing of terrorism (AML/CFT) regime, to include supporting the operational effectiveness of the financial intelligence unit; helping to establish an interagency Financial Crimes Working Group (FCWG); enhancing risk-based AML/CFT supervision of the financial system; and improving money laundering case development.
6	Botswana	OTA3096	OTA3000000096	SSA	Intermittent	Economic Crimes	TIATA	2019	2021	Assist the Government of Botswana (GoB) to improve effective implementation of its anti-money laundering and countering the financing of terrorism (AML/CFT) regime. Capacity building activities include (1) improving the operation of the Financial Intelligence Agency (FIA), Botswana's financial intelligence unit (FIU); and (2) enhancing the ability of law enforcement and prosecution stakeholders to investigate and prosecute money laundering and underlying predicate crimes.
7	Botswana	OTA2072	OTA2000000072	SSA	Resident	Budget and Financial Accountability	TIATA	2018	TBD	The Budget and Financial Accountability Advisors intend to support establishing a Budget Options process to strengthen medium-term budget planning and provide options for balancing the budget; 2) identifying options to increase non-tax revenue to address revenue shortfalls; 3) supporting MFED in identifying a budget planning system to interface with the government financial system; and 4) transitioning from cash-based to accrual based financial statements to more accurately and transparently demonstrate the financial position of the GOB.
8	Brazil	OTA1086	OTA1000000086	LAC	Intermittent	Banking & Financial Services	TIATA	2020	2022	The advisors are providing technical assistance to the Superintendencia de Seguros Privados (SUSEP) in the area of insurance supervision. they are to provide assistance to achieve objectives related to the following matters: Application of risk-based supervision; Onsite supervision; Macro prudential supervision; Off-site supervision, including developing an early warning system; IFRS 17 application and Workflow and organization structure
9	Brazil 01	OTA4080	OTA4000000080	LAC	Resident	Government Debt & Infrastructure Finance	TIATA	2019	2025	This project will assist the Government of Brazil to develop more private investment in infrastructure and provide support to the Ministry of Infrastructure (Minfra) in policy and processes development. The project will also assist Minfra, the Ministry of Economy's infrastructure development unit (PPI), and some local municipalities (e.g., Minas Gerais) as they develop gateways that new projects must meet to be considered for funding; work with the Minfra to prepare critical projects for private investment in the road, airport, rail, and port sectors; and work with the Minfra to attract new private capital for key projects in the port sector.
10	Cameroon	OTA5057	OTA5000000057	SSA	Project Manager / Intermittent	Revenue Administration and Revenue Policy	TIATA	2018	2022	OTA is assisting the Direction Générale des Impôts in identifying and managing compliance and institutional risks and facilitating the efficacy of large taxpayer audit, internal audit and employee investigations (anti-corruption).
11	Chile	OTA1088	OTA1000000088	LAC	Intermittent	Banking & Financial Services	TIATA	2020	2022	The intermittent advisor is helping the Financial Markets Commission (CMF), the financial supervisor, in designing an appropriate resolution framework including assistance in drafting the necessary legal amendments to existing banking law and resulting regulations so that it is better able to support financial stability at minimum cost to the taxpayer.
12	Costa Rica	OTA1077	OTA1000000077	LAC	Intermittent	Banking & Financial Services	TIATA	2019	TBD	The advisor is providing technical assistance to the Banca para el desarrollo (BSD) to modify, complement, and modernize the existing Secured Transaction Law in Costa Rica in order to align it with best international practices. The SBD drafted the formal assistance request in coordination with the Ministry of National Planning and Economic Policy (MIDEPLAN), Ministerio de Planificación Nacional y Política Económica and the Supreme Court of Justice. It included request for assistance to build capacity and train qualified personnel to design innovative financial products and services leveraging the benefits of the new law of Secured Transactions aimed at granting access to credit to micro, small, and medium enterprises (MSMEs).

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13	Costa Rica	OTA5067	OTA500000067	LAC	Project Manager / Intermittent	Revenue Administration and Revenue Policy	TIATA	2020	2024	OTA is supporting the Ministry of Hacienda (DGH) of the Government of Costa Rica (GoCR) and the DGH General Directorate of Tax (DGT) in core areas of revenue administration. Specifically, this project will support Costa Rica's receipt of revenue by improving the following areas: collection of tax debts, quality and effectiveness of audits, detection and redressing of tax crimes, project and change management, and anti-corruption measures through internal investigations and internal audit.
14	Cote d'Ivoire	OTA5049	OTA500000049	SSA	Project Manager / Intermittent	Revenue Administration and Revenue Policy	TIATA	2018	2022	OTA is assisting the Direction Générale des Impôts in identifying risks and creating mitigations as part of a Compliance Improvement Plan; developing the expertise and capacity to effectively audit specialty sectors such as banks, telecommunications, and the cocoa industry; applying international taxation best practices in ensuring compliance of multinational companies regarding exchange of information, proper application of transfer pricing routines, and related compliance activities; improving the efficiency and fairness of the tax dispute resolution process.
15	Dominican Republic	OTA1060	OTA100000060	LAC	Intermittent	Banking & Financial Services	TIATA	2013	2022	The advisors are providing technical assistance to the Central Bank in the area of Secured Transaction Reform. They have assisted authorities in undertaking a review of the laws on secured transactions adopted in other countries, enabling them to better understand new approaches and thereby better inform senior policy makers, private sector, and international donors concerning the importance of the secured transactions framework and its impact on country competitiveness, especially in easing credit access for MSEs.
16	Dominican Republic	OTA3093	OTA300000093	LAC	Intermittent	Economic Crimes	TIATA	2018	2022	Assist the Government of the Dominican Republic (GoDR) to improve implementation of its anti-money laundering and countering the financing of terrorism (AML/CFT) regime, to include supporting the operational effectiveness of the financial intelligence unit, enhancing interagency coordination in the development of prosecutable financial crimes cases, and helping regulators improve their ability to implement effective AML/CFT supervision of the financial and non-financial sectors.
17	Dominican Republic	OTA5052	OTA500000052	LAC	Project Manager / Intermittent	Revenue Administration and Revenue Policy	TIATA	2017	2022	Assistance to the DGII (Dirección General de Impuestos Internos) is in collaboration with the Inter-American Development Bank (IADB), and aims to improve DGII capacity in: 1.) internal audit and investigations; 2.) investigation of tax crimes, tax evasion, and money laundering; 3.) audit department quality review; 4.) risk management through statistical analysis of taxpayer data; 5.) Advance Pricing Agreements (APA); and, 6.) audit of these specialized industries: financial institutions, financial instruments, mining, and construction. The project aims to develop DGII's formalized investigations and transparent auditing procedures, and to create more auditors trained to handle compliance issues as well as specialized sector revenues.
18	Ecuador	OTA5063	OTA500000063	LAC	Project Manager / Intermittent	Revenue Administration and Revenue Policy	TIATA	2019	2023	Assistance to the Internal Revenue Service (SRI) of Ecuador focuses on strengthening SRI capacity in the following areas of revenue administration: large taxpayer audit capacity and audit quality review; specialized sector auditing (financial institutions and instruments, telecommunications, and mining); transfer pricing cases; human resources management; anti-corruption measures through enhanced and independent internal controls; data management and analysis of taxpayer data; and project and change management.
19	Ecuador	OTA1080	OTA100000080	LAC	Intermittent	Banking & Financial Services	TIATA	2020	2024	The advisors intend to provide assistance to the Superintendencia de Bancos del Ecuador to achieve the following objectives: Strengthening risk-based supervision of the IBSS-BIESS Holding; Identifying weaknesses and improving MIS, appraisal, financial standards and audit; Analysis and definition of a computer tool for risk-based supervision, and accompaniment in the process of its implementation; Problem Bank, Bank Resolution Framework and Financial Stability. The advisors also are working on supporting the SB in developing and standardizing methodologies for addressing problem banks and exiting failing banks from the financial system in a way that does not trigger additional damage; and lastly appraisal of assets. The advisor is providing technical assistance to the Ecuador Corporacion Seguro De Depositos, Fondo De Liquidez Y Fondo De Seguris Privados (COSEDE) in developing its fund management and investment policies so that they match the agency's purposes; and in defining its policies on liquidity support from the liquidity fund.
20	Ecuador	OTA4081	OTA400000081	LAC	Resident	Government Debt & Infrastructure Finance	TIATA	2019	2024	OTA intends to provide assistance to achieve the following objectives: Reforms to the legal and regulatory framework and regime for government securities and capital market conduct; Sufficient funding of deficits and investment through the predictable, transparent, issuance of standardized government securities in the domestic capital market; Increased secondary market liquidity through introduction of benchmark government debt securities, extension of the yield curve, use of repurchase agreements, and organization of market intermediaries; safe, efficient securities auction, trading, settlement and registry functions and infrastructure; And a strong capacity for debt strategy development, risk analysis and management, approval and management of guarantees, liability management operations, market communications, and debt recording and reporting.
21	Ecuador	OTA3101	OTA300000001	LAC	Intermittent	Economic Crimes	TIATA	2020	2023	Assist the Government of Ecuador (GoE) to improve effective implementation of its anti-money laundering and countering the financing of terrorism (AML/CFT) regime. Capacity building activities will focus on (1) helping the Ecuadorian financial intelligence unit (FIU), the Financial and Economic Analysis Unit (UAFE), to improve its ability to receive, analyze and disseminate financial intelligence; (2) supporting regulatory authorities to conduct effective risk-based AML/CFT supervision of the financial and non-financial sectors; and 3) assisting relevant stakeholders to improve their capacity to investigate and prosecute money laundering and related crimes, including successful forfeiture and management of illicit proceeds.

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22	Ecuador	OTA1087	OTA1000000087	LAC	Intermittent	Banking & Financial Services	TIATA	2020	2023	The goal of this project is to assist the Central Bank of Ecuador (CBE) in developing and maintaining a fair, safe and stable financial sector that benefits and protects financial sector participants while enhancing financial sector stability and supporting private sector-led economic growth. Project components are focused on: (1) enhancing the CBE's capacity to monitor and react to macroprudential risks to financial sector stability; (2) strengthening central bank's international reserve management, including with respect to asset allocation and management, risk management, performance reporting, and institutional/administrative arrangements and processes; and (3) modernizing the payments system through the development of electronic payments.
23	Ecuador 02 IFT	OTA4082	OTA4000000082	LAC	Resident	Government Debt & Infrastructure Finance	TIATA	2019	2024	This project will provide technical assistance to the newly established Public Private Partnership (PPP) unit in the Ministry of Economy and Finance (MEF). In 2016, Ecuador passed a law on PPPs and Foreign Investment with incentives such as tax benefits for undertaking public infrastructure projects including ports, airports, highways, electricity and urban mass transit. The law introduced essential elements regarding rules for structuring PPPs, features for private initiatives and mechanisms for compensation following early termination, and the like. This law was enacted to close gaps in existing laws necessary to initiate successful infrastructure PPP projects. The Advisor will provide infrastructure technical assistance to the Director of the PPP Unit at the MEF in the following areas: (1) Develop concession strategies for projects and enterprises to attract private sector investment; (2) Develop analytical framework for prioritizing projects for economic viability; and, (3) Build institutional and personnel capacity within the PPP Unit.
24	Estonia	OTA3099	OTA3000000099	EUR	Intermittent	Economic Crimes	TIATA	2020	2023	Assist the Government of Estonia (GoE) in the development of their anti-money laundering and countering the financing of terrorism (AML/CFT) regime. Capacity building activities are focused on 1) improving interagency AML/CFT coordination and communication, 2) improving the operational effectiveness of the financial intelligence unit (FIU), 3) enhancing risk-based AML/CFT supervision of the financial and non-financial sectors, and 4) improving financial investigative and prosecutorial capacity to investigate and prosecute money laundering and underlying predicate crimes.
25	Ethiopia	OTA5050	OTA5000000050	SSA	Intermittent	Revenue Administration and Revenue Policy	PEPFAR	2019	2023	OTA is assisting the Ministry of Revenues in improving organizational health, including human resources, leadership, training, performance management, and recruitment.
26	Ethiopia	OTA4085	OTA4000000085	SSA	Resident	Government Debt & Infrastructure Finance	TIATA / USAID	2019	2022	This project will fund a resident advisor for two years to work with the Public Private Partnership (PPP) Unit within the Government of Ethiopia's Ministry of Finance as it begins its early stages of PPP planning and implementation. The advisor will provide technical assistance in a number of areas including: (1) developing a realistic and achievable goal of pipeline projects to utilize PPPs; (2) establishing project finance and policy frameworks within the energy infrastructure sector in order to better attract outside investment; and, (3) help counterparts understand the role of risk allocation in PPPs. Technical assistance is needed in a number of areas including: (1) developing a realistic and achievable goal of pipeline projects to utilize PPPs; (2) establishing project finance and policy frameworks within the energy infrastructure sector in order to better attract outside investment; and, (3) help counterparts understand the role of risk allocation in PPPs.
27	Georgia	OTA4098	OTA4000000098	EUR	Resident	Government Debt & Infrastructure Finance	State	2020	2023	OTA intends to provide assistance to NBG to achieve the following objectives: Progress toward NBG compliance with IOSCO Objectives and Principles of Securities Regulation and other international standards; Development of NBG supervisory functions (intermediaries, exchanges, depositories), including organization, workflows and procedures; Adoption of amendments to capital market laws, related laws and regulations; Fostering a capital market environment that ensures innovation, transparency, competition and efficiency; Development of independent tribunals, administrative process or specialized courts for handling disputes and actions arising from violations of securities law; Creation of a NBG market outreach/education function; Increased staff understanding of capital markets and investment products; Develop staff capacity and procedures for inspection and supervision of market participants; Develop staff capacity and procedures for investigation and prosecution of securities violations; including issuer disclosure and reporting violations, violations by market intermediaries, and other securities fraud and abuse; Identification of required technical infrastructure; and Assessment of the potential for a self-regulatory model.
28	Ghana	OTA5017	OTA5000000017	SSA	Intermittent	Revenue Administration and Revenue Policy	USAID	2019	2022	OTA is providing assistance to the Ghana Revenue Authority on tax crimes investigation to enhance the Legal staff ability to prosecute tax cases; rebuild the Investigations department to identify and investigate criminal tax cases; and refocus the Intelligence Unit to provide actionable information to the GRA operating departments.
29	Guatemala	OTA5032	OTA5000000032	LAC	Project Manager / Intermittent	Revenue Administration and Revenue Policy	MCC / State	2013	2021	Funded by the MCC as a component of a threshold program, OTA Revenue's assistance to the Superintendencia de Administración Tributaria (SAT) is focused on increasing revenue mobilization by improving the audit, customs, and information technology (IT) functions. Project work in tax administration ended in April 2018, which strengthened the audit quality process in the large and medium taxpayer office to reduce the number of audit adjustments dismissed in the courts. Current project work on customs administration focuses on increasing revenue collection through effective risk management and the use of a robust post clearance audit program; and, strengthening results of examinations by improving port security, and implementing effective valuation databases.

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30	Guinea	OTA1078	OTA100000078	SSA	Intermittent	Banking & Financial Services	TIATA	2019	TBD	The advisors are assisting the Central Bank of the Republic of Guinea (BCRG) with developing and maintaining a fair, safe, and stable financial sector that benefits and protects financial sector participants while enhancing public confidence in the banking system and supporting inclusive private sector-led economic growth. Project activities are focused on: 1) building the BCRG's capacity to adequately regulate and supervise Guinean EMIs and their agents; 2) establishing a deposit insurance system that protects depositors in the case of financial institution failures and maintains public confidence in the financial sector; 3) developing and implementing an effective resolution framework that allows for the orderly resolution of failed financial institutions; 4) developing a framework for secured transactions that allows small borrowers and MSMEs to secure credit using their moveable property as collateral, which will support increased access to credit; and 5) developing the tools needed to monitor and evaluate progress in increasing financial inclusion.
31	Guyana	OTA5033	OTA500000033	LAC	Project Manager / Intermittent	Revenue Administration and Revenue Policy	TIATA / EGCI	2017	2021	OTA-Revenue advisors work with the Guyana Revenue Authority (GRA) in building robust anti-corruption measures, implementing HR reforms, organizational restructuring, and developing capacity for basic and specialized industry audits, in preparation for significant offshore petroleum reserves coming online. The GRA has established a Special Investigations Unit (SIU), hired new investigative staff, and agreed to implement a related action plan, organizational structure, and draft background investigations procedures manual. The GRA is implementing a new organizational structure that includes functional descriptions and position descriptions. The GRA agreed to establish a new petroleum revenue audit unit and approved OTA's proposal outlining the mission statement, organizational structure, staffing and action plan. The newly developed petroleum revenue audit manual and related implementation procedures is helping to prepare the staff at the new petroleum audit unit to begin more sophisticated audit work. Work in these areas continue in 2020. A new area of focus includes building capacity to detect, deter, and prosecute tax fraud and tax evasion within the Law Enforcement & Investigation Division and Audit Division. Since the OTA travel stand down, remote work has focused on rewriting job descriptions for each of the hundreds of positions within the GRA.
32	Honduras	OTA2030	OTA200000030	LAC	Intermittent	Budget and Financial Accountability	TIATA	2018	TBD	The Budget and Financial Accountability Advisor intends to support the Honduras Ministry of Finance (SEFIN) in improving timeliness and predictability of payments to vendors through enhanced internal controls, purchasing planning, and improvements to key IT systems. An additional project component will focus on improving cost analysis of executive proposals. Increased cost transparency will inform multi-year cost estimates of proposed legislation and support the GOH in maintaining aggregate fiscal discipline and improving government accountability, as required under the Fiscal Responsibility Law.
33	Honduras	OTA2044	OTA200000044	LAC	Intermittent	Budget and Financial Accountability	TIATA	2019	2022	The Budget and Financial Accountability Advisor intends to support the Honduran Ministry of Finance (SEFIN) with the continued implementation of selected International Public Sector Accounting Standards (IPSAS). The Advisor intends to provide assistance in developing capacity and establishing procedures to implement relevant IPSAS standards for: 1) fixed assets; 2) inventories; 3) employee benefits; and 3) recognizing revenues on an accrual basis.
34	Honduras	OTA1056	OTA100000056	LAC	Project Manager / Intermittent	Banking & Financial Services	USAID	2016	TBD	The advisors are assisting the Comisión Nacional de Bancos y Seguros in the area of problem bank resolution
35	Honduras	OTA5035	OTA500000035	LAC	Project Manager / Intermittent	Revenue Administration and Revenue Policy	State	2017	2021	Funded by the Department of State as part of its U.S. Strategy for Engagement in Central America, the project supports the Government of Honduras's newly established revenue administration (Servicio de Administración de Rentas, or SAR) with implementation of improved audit functions and anti-corruption measures. OTA will assist SAR with implementing initial internal affairs functions, which will include designing and creating a Revenue Inspector General office, and developing and establishing the internal audit and investigation procedures for this office.
36	India IFT 01	OTA4058	OTA400000058	ASIA	Intermittent	Government Debt & Infrastructure Finance	TIATA	2016	2021	OTA's engagement in India supports infrastructure development through its collaboration with the National Investment and Infrastructure Fund (NIIF). With NIIF, OTA's focus will be to support India's infrastructure finance and investment goals by facilitating dialogue around best practices to attract international financing, project financing and investment advisor selection. The second aspect of OTA's engagement in India supports infrastructure development through its collaboration with the Pune Municipal Corporation (PMC) and potentially other financially viable subnational governments who are interested in issuing municipal bonds. OTA intends to provide technical advice towards the following: (1) Preparation of a funding options analysis for various infrastructure projects (2) Identification of available revenue streams to finance project and/or repay debt, including revenue stability, potential for growth, and credit quality implications. (3) Development of a debt capacity analysis, if required, for general obligation type bonds. (4) Various bond structuring options and provisions that are most likely to succeed given the credit quality of the issuer, legal and regulatory framework, and investor preferences and requirements.
37	India IFT 02	OTA4102	OTA400000002	ASIA	Intermittent	Government Debt & Infrastructure Finance	TIATA	2020		The goal of this project is to increase investment in India's municipal infrastructure which is critical to the country's economic development. Project activities will support the work of the Designated Municipalities to issue municipal bonds that will fund major infrastructure projects and attract private investors. Project goals include assisting the Designated Municipalities to 1) Assess the financial capacity to issue and repay municipal bonds; 2) Prepare the necessary documents, cashflow structures, and hire legal and advisory expertise for the issuance of bonds; 3) Sell bonds under SEBI guidelines on the BSE; and, 4) Conduct continuing disclosure after the closing of the bond issue and throughout the life of the bond until it is fully repaid.

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38	Indonesia	OTA2059	OTA2000000059	ASIA	Resident	Budget and Financial Accountability	TIATA	2017	2021	The Advisor will provide assistance to the Indonesian General Directorate of Treasury to support continued improvements to its cash and liquidity management functions. Technical assistance objectives will focus on: 1) Supporting the implementation of procedures and processes to improve liquidity management, including a study to measure the optimal cash balance target to minimize the cost of funds with lower risk of a cash shortage; 2) Assisting with improvements of the Director of Cash Management's cash forecasting capability including work with staff from the Ministry of Finance and the selected spending units that have large budget allocations; 3) Reviewing existing payment initiatives and develop strategies to fully implement them across government; and 4) Developing strategies to reduce the use of petty cash.
39	Iraq	OTA3033	OTA3000000033	MENA	Project Manager / Intermittent	Economic Crimes	State (CT)	2016	2021	Assist the Government of Iraq (GOI) to resolve impediments to effective implementation of its anti-money laundering and countering the financing of terrorism (AML/CFT) regime. Capacity building activities are focused on continued development of FIU core functions and AML/CFT supervision authority for designated non-financial businesses and professions (DNFBPs) as well as improved capacity of law enforcement and prosecutorial authorities to investigate and prosecute money laundering and terrorist financing cases.
40	Jamaica	OTA1052	OTA1000000052	LAC	Project Manager / Intermittent	Banking & Financial Services	TIATA	2016	TBD	The advisors are assisting the Bank of Jamaica (BoJ) with creating an enabling environment that increases access to and usage of financial services while promoting strong prudential oversight of the financial sector and inclusive, private sector-led economic growth. Activities include: (1) developing recommendations to fine-tune BoJ's regulatory sandbox to promote financial sector innovation and strengthen its capacity to ensure proper oversight of payments innovators; (2) establishing interoperability among retail payment service providers; (3) developing a proportionate regulatory regime for electronic retail payment services and their agent networks; and (4) implementing a monitoring and evaluation system to monitor progress in financial inclusion.
41	Jamaica	OTA2065	OTA2000000065	LAC	Resident	Budget and Financial Accountability	TIATA	2017	2021	The Budget Advisor will provide assistance to the Jamaican Accountant General's Department (AGD) to support improvements to its payroll and pensions processing operations. Technical assistance objectives will focus on: 1. Validating bank account inventory with all commercial banks, establish online access for all GOJ bank accounts for the AGD and close dormant and un-necessary accounts, 2. Automate Pension administration information for payment and update internal controls to minimize risk exposure due to manual processes, 3. Implement a daily reconciliation process for Consolidated Fund operation, 4. AGD will provide BOJ with additional transactional coding to enhance bank statement data to assist with the automation of bank reconciliation, 5. Assist with the implementation of a new Government Funded Travel Credit Card program, and 6. Assist with the implementation of a new Government Funded Procurement Credit Card program.
42	Jamaica	OTA4086	OTA4000000086	LAC	Resident	Government Debt & Infrastructure Finance	TIATA	2019	2023	The Advisor will work with several teams within the Ministry of Finance (MoF) to build their capacity in analyzing and implementing new infrastructure projects with an emphasis on those projects that will seek investment and financing from the private sector. In the process of working with these teams, the Advisor will have interactions and provide capacity building assistance to related groups, agencies and ministries, including the: 1) Finance Minister's Office for work related to national policy, 2) Development Bank of Jamaica, 3) Urban Development Corporation of Jamaica, 4) National Works Agency, 5) National Water Commission, 6) pension funds, 7) private lenders and investors, and 8) other relevant parties.
43	Jordan	OTA4041	OTA4000000041	MENA	Intermittent	Government Debt & Infrastructure Finance	USAID	2015	2020	Strengthen the Ministry of Finance's debt management capacity, deepen and broaden the domestic debt market, improve the management of risks in the debt portfolio, develop and execute a debt strategy and expand Jordan's market funding sources (domestic and international).
44	Kazakhstan	OTA1081	OTA1000000081	ASIA	Intermittent	Banking & Financial Services	TIATA	2020	2022	The OTA advisor is helping the Board of Fund of Problem Loans (FPL) to develop and implement asset management strategies for loans acquired from banks, and address the following concerns: defining and determining primary goals for asset resolution, Development of the ability to recognize losses, and how to handle assets with significant social or economic impact. The advisor also intends to further support the FPL in determining its on-going role in asset purchases from banks going forward.
45	Kenya	OTA5055	OTA5000000055	SSA	Project Manager / Intermittent	Revenue Administration and Revenue Policy	USAID	2018	2023	OTA is assisting the Kenya Revenue Authority in improving its debt management, corporate planning, and monitoring & evaluation processes.
46	Kenya	OTA4018	OTA4000000018	SSA	Resident	Government Debt & Infrastructure Finance	TIATA	2014	2021	Assist the National Treasury to enhance its debt issuance and management policy and operational activities, including the establishment of a Debt Management Office and building risk management analytical capacity.
47	Kenya IFT	OTA4099	OTA4000000099	SSA	Resident	Government Debt & Infrastructure Finance	TIATA	2020		Based on the Directorate of Public Investment and Portfolio Management's request the TA will focus on increasing NT's institutional capacity in the following areas: (1) develop a financial performance reporting and analysis framework for state-owned enterprises (SOEs) where most of Kenya's infrastructure originates; (2) assist the PIPM Unit in developing a methodology for identifying the contingent liabilities from the largest SOEs and their infrastructure projects, (3) work with the PPP Unit on establishing effective support programs for government contracting agencies (GCA) who need to develop financially sound and attractive projects while limiting use of government guarantees; and, (4) create a framework for contingent liabilities management for the infrastructure projects, and appropriate risk mitigation strategies.
48	Kosovo	OTA4010	OTA4000000010	EUR	Intermittent	Government Debt & Infrastructure Finance	State	2007	2023	Identify and verify debt obligations assumed by Kosovo; develop a debt management unit within the Treasury; recommend structure and composition of post-status legal framework for external, domestic, and municipal debt, and guarantees and contingent liabilities; move from cash rationing to cash management; develop strategy and policies for investment and management of government funds.

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49	Latvia	OTA3100	OTA3000000000	EUR	Resident	Economic Crimes	TIATA	2020	2023	Assist the Government of Latvia (GoL) in the development of their anti-money laundering and countering the financing of terrorism (AML/CFT) regime. Capacity building activities are focused on 1) improving interagency AML/CFT coordination and communication, 2) improving the operational effectiveness of the financial intelligence unit (FIU), 3) enhancing risk-based AML/CFT supervision of the financial and non-financial sectors, and 4) improving financial investigative and prosecutorial capacity to investigate and prosecute money laundering and underlying predicate crimes.
50	Lesotho	OTA2079	OTA2000000079	SSA	Resident	Budget and Financial Accountability	State	2018	TBD	The Budget and Financial Accountability Advisor intends to assist the country in enhancing underlying public financial management systems to support a sustainable economic and financial response to health, including HIV/AIDS, and to provide a framework for collaboration between OTA and the Ministry of Finance of the Kingdom of Lesotho.
51	Liberia	OTA1090	OTA1000000090	SSA	Intermittent	Banking & Financial Services	TIATA	2020	2020	The intermittent advisors are helping the Central Bank of Liberia (CBL) on a short term with conducting a diagnostic assessment of a troubled financial institution and make recommendations on next steps.
52	Madagascar	OTA4046	OTA4000000046	SSA	Intermittent	Government Debt & Infrastructure Finance	TIATA	2017	2025	Support the Ministry of Finance and Budget in broadening the investment base for domestic government securities in order to ensure adequate domestic financing for budget deficits and investment and promoting greater clarity of debt management objectives and build a capacity to better manage and mitigate debt portfolio risks.
53	Madagascar	OTA1084	OTA1000000084	SSA	Intermittent	Banking & Financial Services	TIATA	2019	TBD	The advisors are assisting the Central Bank of Madagascar's Commission for the Supervision of Banking and Finance(CSBF) to stand up a new insurance supervisory function within the CSBF. The project will also focus on establishing bridges with peer insurance supervisors internationally, building both off-site and on-site supervision capacity, building capacity to monitor insurance sector compliance with International Financial Reporting Standards, and establishing an electronic data repository for insurance sector financial data.
54	Madagascar	OTA1054	OTA1000000054	SSA	Resident	Banking & Financial Services	TIATA	2017	TBD	The advisors are assisting the Ministry of Finance and Budget (MFB)'s Office of the National Coordination of Financial Inclusion (CNFI) with the implementation of Madagascar's National Financial Inclusion Strategy. Project components include: (1) developing an enabling environment for the microinsurance sector; (2) developing an index insurance product aimed at Madagascar's large population of small farmers; and (3) developing the tools needed to monitor and evaluate progress in increasing financial inclusion.
55	Madagascar	OTA2056	OTA2000000056	SSA	Resident	Budget and Financial Accountability	TIATA	2016	2021	The intermittent advisor will provide technical assistance (TA) to the to the Ministry of Economy and Finance for reforming financial control systems to streamline existing business processes and to transition to a risk passed post auditing system in order to improve overall budget execution through improved compliance with guidelines and regulations. The resident advisor will assist the MFB in developing new technology tools to improve data management and reporting in support of public financial management reforms. The project will include: 1) Assisting with the development and implementation of a data base consolidating all current information housed in disparate IT systems (customs, taxes, government property assets, financial control, treasury management, budget, etc.); 2) In conjunction with the development of a consolidated database, implement tools including business analytics and intelligence including spot reports and dashboards to improve transparency and management reporting; 3) Implement tools to facilitate the operationalization of new processes and procedures related to the treasury single account.
56	Maldives	OTA3097	OTA3000000097	ASIA	Intermittent	Economic Crimes	TIATA / State ESF	2019	2023	Assist Government of Maldives (GoM) stakeholders in the development of their anti-money laundering and countering the financing of terrorism (AML/CFT) regime, to include supporting the effectiveness of the financial intelligence unit (FIU); enhancing risk-based AML/CFT supervision of the financial system; and improving the capacity of the counterparts to investigate and prosecute crimes, and effectively manage seized and/or forfeited assets.
57	Maldives	OTA4079	OTA4000000079	ASIA	Intermittent	Government Debt & Infrastructure Finance	TIATA	2019	2021	To provide assistance to MMA and MOF to achieve the following objectives: Development and implementation of a plan for transition to market-based government debt issuance and trading in the domestic market; which might include regular government securities auctions, issuance of longer-dated T-Bonds to build a full yield curve, Primary Dealer rules and conventions, and market regulations; Introduction of an appropriate organizational structure and well-defined functionalities for debt issuance and management within the MOF; Improved government debt recording, monitoring, and reporting by the MOF; Improved liability management procedures and operations in the MOF; Enhanced project loan negotiation skills in the MOF; Recommendations for Central Securities Depository User Requirements.
58	Maldives	OTA5068	OTA5000000068	ASIA	Project Manager / Intermittent	Revenue Administration and Revenue Policy	TIATA	2020	2023	OTA-Revenue conducted an assessment in late February 2020, developed a work plan for the new project, and begin delivering audit assistance to the Maldives Inland Revenue Authority (MIRA). The project will strengthen fundamental audit processes and build capacity to audit specialized sectors like tourism and construction. In addition to audit, advisors are working remotely with counterparts to deliver assistance in collections and in taxpayer services.
59	Moldova	OTA5051	OTA5000000051	EUR	Project Manager / Intermittent	Revenue Administration and Revenue Policy	State	2017	2021	The resident advisor works with counterparts at the State Tax Service (STS) on a project intended to increase revenue mobilization through strengthened voluntary compliance, reduced compliance costs, and improved access to relevant data. The resident coordinates activities with the World Bank on its implementation of the Tax Administration Modernization Project (TAMP) and facilitates communication between the Bank and the STS.

	Country / Project	Project Number	FA.gov project number	Region	Advisor / Project Type	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
60	Mongolia	OTA2005	OTA200000005	ASIA	Intermittent	Budget and Financial Accountability	TIATA	2017	TBD	The Budget and Financial Accountability Advisor intends to support the Treasury to enhance cash management operations through: 1) developing a new cash forecasting model to better manage and anticipate cash requirements; 2) revising the cash liquidity reserve regulation to help right size and improve management of the cash reserve; and 3) improving the organizational structure and capacity of the Treasury Directorate to carryout/implement planned improvements in cash planning and liquidity management.
61	Mongolia	OTA3091	OTA300000091	ASIA	Resident	Economic Crimes	TIATA	2018	2022	Assist the Government of Mongolia (GoM) to improve implementation of its anti-money laundering and countering the financing of terrorism (AML/CFT) regime. Capacity building activities are focused on helping GoM counterparts to improve the operational effectiveness of the financial intelligence unit (FIU), AML/CFT supervision of the financial and non-financial sectors, and financial crimes case development.
62	Mongolia IFT	OTA4077	OTA400000077	ASIA	Intermittent	Government Debt & Infrastructure Finance	TIATA	2018	2020	Assist DBM with traditional development bank activities such as the analysis of appropriate project preparation (selection and prioritization of infrastructure projects, ability to review a feasibility study, detect gaps); credit analysis, cash flow models and macro vs. micro analysis; risk analysis; and development of a new sovereign debt fund through identification of legal and regulatory environments necessary for policy and procedural frameworks.
63	Panama IFT	OTA4078	OTA400000078	LAC	Intermittent	Government Debt & Infrastructure Finance	TIATA	2018	2022	The advisor will help to strengthen the institutional capacity of the Panamanian Ministry Economy and Finance (Ministerio de Economía y Finanzas or MEF) and the new Public Private Partnership (PPP) Office, which resides within the MEF.
64	Papua New Guinea	OTA5059	OTA500000059	ASIA	Project Manager / Intermittent	Revenue Administration and Revenue Policy	TIATA	2018	2022	In 2018, the Government of Papua New Guinea approved the Medium Term Revenue Strategy (MTRS), to reform how the country administers taxes and to overhaul operations at its Internal Revenue Commission (IRC). IRC requested OTA assistance in standing up a new Large Taxpayer Office (LTO), building procedures and capacity for improved communication, portfolio management, taxpayer services, and compliance. The 2019 project work plan focused on supporting voluntary compliance, through improved taxpayer services and outreach, facilitating accurate reporting in returns, and building capacity in transfer pricing. Advisors help the LTO identify messaging priorities for large taxpayers and develop communication schedule through 2020 for lodgments and payments. Other work includes developing strategies to improve the accuracy tax forms filed by large taxpayers, using data to develop a better risk analysis capacity for audit case selection, conducting classroom and on-the-job transfer pricing audit training, advising on partial payment agreements, and improving regulations to promote proper administration of transfer pricing audits. The draft 2020 work plan continues assistance in developing taxpayer services and in conducting transfer pricing audits.
65	Paraguay	OTA1066	OTA100000066	LAC	Intermittent	Banking & Financial Services	TIATA	2013	2022	The advisor is assisting the Central Bank of Paraguay (CBP) with implementing a Consumer Protection Regulatory framework, including a claims, grievances, and dispute resolution. The advisor is supporting the CBP with the execution of its National Financial Inclusion Strategy, including the implementation of a regulatory framework for electronic payment systems providing mobile financial services and pre-paid cards, as well as the drafting of secured transaction reforms.
66	Paraguay	OTA2043	OTA200000043	LAC	Resident	Budget and Financial Accountability	TIATA	2015	2021	The advisor will assist in the design, implementation and institutionalization of the Treasury Single Account with attendant improvements in treasury operations including improved budget execution and liquidity management. The project will focus on the following areas: supporting the implementation of cash forecasting and other treasury functions, including the management of the treasury single account within SIAF; developing and implementing strategies to improve cash management practices which will support effective budget execution; supporting the DGTP in evaluating and executing modifications to its organizational structure, realigning distribution of work, and staff capacity; and developing updates and amendments to budget and financial management laws, regulations, and technical manuals that support identified and desired administrative and operational changes.
67	Paraguay	OTA4063	OTA400000063	LAC	Resident	Government Debt & Infrastructure Finance	TIATA	2018	2021	The GDIF Resident Advisor will provide technical assistance to Hacienda officials who have responsibility for public debt issuance and management, and to coordinate these efforts with Banco Central del Paraguay (BCP) officials as needed. OTA will provide assistance to achieve the following objectives: Reforms to the legal and regulatory framework that are expected to correct known policy and operational deficiencies; Changes to existing auction mechanism and conventions, including elimination of the practice of setting coupon rates prior to auction, that discourage auction participation and negatively influence pricing; Introduction of market-making by intermediaries in the secondary market to improve price discovery and increase market liquidity; Introduction of new instruments across the yield curve to attract greater investment in government securities by institutional and retail investors, possibly including Treasury Bills that the BCP can use in open-market operations; Improvement to the financial infrastructure for clearing, settlement, transfer and registry activities for government securities; Changes to organizational structure that unify all debt management functions in a single unit; Creation of a public outreach function in DPE to better communicate and coordinate borrowing activities with the market and other governmental bodies; Training to build staff capacity for risk analysis and mitigation, and liability management operations; Improved recording and management of government debt; Improved procedures for the granting and management of government guarantees.

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68	Peru IFT	OTA4039	OTA4000000039	LAC	Intermittent	Government Debt & Infrastructure Finance	TIATA	2013	2020	As much of the regulatory reform work was completed at the MEF in 2017, technical assistance is focused on front office activities and institutional reform within Proinversion. Goals include providing advice and support for the institutionalization of the new PPP law and regulations, while assisting Proinversion to establish internal directives, practices and training materials to facilitate change; assist the executive director of Proinversion to develop and implement new staffing and a capacity building plan as part of organizational reform; and support MEF staff to develop policy and directives regarding contingent liabilities.
69	Philippines	OTA1082	OTA1000000082	ASIA	Resident	Banking & Financial Services	TIATA	2020	2024	The advisors are providing technical assistance to the Republic of the Philippines, Department of Finance, Insurance Commission (PIC) in the area of insurance supervision. The project is a resident one but due to COVID-19, deployment is postponed.
70	Philippines IFT	OTA4056	OTA4000000056	ASIA	Resident	Government Debt & Infrastructure Finance	TIATA	2015	2021	The Republic of the Philippines has made infrastructure development a national priority. However, available domestic financing for infrastructure is limited by a number of regulatory and structural obstacles in the local capital market. GDIF engagement will facilitate infrastructure finance by assisting the government in its broader efforts to improve the local corporate bond market.
71	Rwanda	OTA5047	OTA5000000047	SSA	Project Manager / Intermittent	Revenue Administration and Revenue Policy	TIATA	2015	2020	OTA is assisting the Rwanda Revenue Authority (RRA) to: improve risk management, effectively manage arrears, enhance the capacity of auditors to conduct complex audits in high-risk compliance sectors, improve the effectiveness of RRA's audit operations, management, and capacity, enhance the dispute resolution process, and build the capacity of the internal audit service.
72	Sierra Leone	OTA3092	OTA3000000092	SSA	Intermittent	Economic Crimes	TIATA	2017	2022	Assist the Government of Sierra Leone (GoSL) to improve effective implementation of its anti-money laundering and countering the financing of terrorism (AML/CFT) regime. Capacity building activities are focused, in particular, on (a) improving the operation of the financial intelligence unit (FIU) and (b) financial crimes case development, including analysis, investigation, and prosecution of underlying predicate crimes, associated money laundering and recovery of illicit proceeds and instrumentalities.
73	Sierra Leone	OTA5064	OTA5000000064	SSA	Intermittent	Revenue Administration and Revenue Policy	TIATA	2019	2024	OTA is assisting the National Revenue Authority (NRA) in a range of human resource policies: Assure the 2019 Operational Plan suits the NRA's immediate and long-term strategy; Assure the workforce plan and requisites for recruiting, hiring and training are in place: staffing plan, induction (orientation) plan, training plan, position descriptions, and associated processes and procedures; Refine and perfect a performance management plan that defines, monitors and evaluates performance against organizational goals, that supports awards and promotions; Implement an HR management system which will automate personnel processes and records; Establish and implement a change management program.
74	Sierra Leone	OTA1055	OTA1000000055	SSA	Resident	Banking & Financial Services	TIATA	2017	TBD	The advisors are assisting the Bank of Sierra Leone (BSL) in implementing their strategy for increasing access to financial services while promoting strong prudential oversight of the financial sector and enhancing financial sector stability. Project components will focus on: (1) implementing key elements of the GoSL's National Strategy for Financial Inclusion (NSFI); (2) developing recommendations to resolve problem financial institutions; (3) establishing a deposit insurance regime that protects depositors in the case of bank failures and maintains public confidence in the financial sector; (4) enhancing the financial sector legal and regulatory framework to improve BSL oversight; (5) strengthening the capacity of BSL non-bank supervision staff to adequately regulate and supervise the NBF sector; (6) enhancing financial sector compliance with International Financial Reporting Standards (IFRS); and (7) developing sound IT policies, procedures, and cybersecurity standards to enhance security of the BSL's IT infrastructure and information assets.
75	Sri Lanka	OTA1069	OTA1000000069	ASIA	Resident	Banking & Financial Services	TIATA / State	2018	TBD	The advisor(s) are assisting the Central Bank of Sri Lanka (CBSL) with building capacity to regulate and supervise the non-bank financial sector and strengthening Sri Lanka's problem bank resolution framework and deposit insurance system. Work includes: (i) improving the supervisory framework for NBFIs by developing capacity within the CBSL to identify problem institutions in a timely manner, take prompt corrective action, and investigate financial misconduct by bank management; (ii) reforming the resolution framework for failed financial institutions in line with the "Key Attributes of Effective Resolution Regimes For Financial Institutions" as set out by the Financial Stability Board, which will require revisions to the Banking Act and the Finance Business Act; and (iii) ending the liquidity support function of the Deposit Insurance Fund (DIF), ensuring that it is adequately resourced, and adopting international best practices in deposit insurance.
76	Sri Lanka	OTA3090	OTA3000000090	ASIA	Resident	Economic Crimes	TIATA / State ESF	2017	2021	Assist Government of Sri Lanka stakeholders in the development of their anti-money laundering and countering the financing of terrorism (AML/CFT) regime, to include supporting the effectiveness of the financial intelligence unit (FIU); enhancing risk-based AML/CFT supervision of the financial system; and improving money laundering case development and asset forfeiture.
77	Sri Lanka	OTA4040	OTA4000000040	ASIA	Resident	Government Debt & Infrastructure Finance	TIATA / State	2016	2021	Enhance capacity to effectively plan for and manage the sovereign's debt, including advice on debt management organization, relevant laws, capacity building, and introduction of global best practices. Provide technical assistance to the CBSL to prepare a Request for Proposal (RFP) with detailed specifications for an automated trading system (ATS). The RFP will also include a request from the vendor to provide a proposal for a bond clearing platform appropriate for the ATS proposed by the vendor, including requirements, functionalities, costs, and an implementation plan immediately after setting up the trading system. Develop a consolidated debt database (data warehouse) that can be used by the CBSL, Treasury Operations Department, External Resources Department, and understand, analyze, and manage the total stock of outstanding sovereign debt, including contingent liabilities such as sovereign guarantees. Develop practices and strategies to help minimize interest rate volatility in the government securities market, including instituting regular and predictable issuance, developing appropriate new instruments, and enhancing market communication.

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78	Tajikistan	OTA1075	OTA100000075	ASIA	Intermittent	Banking & Financial Services	State	2019	2021	Advisor will be implementing a new core banking IT system for the National Bank of Tajikistan (central bank).
79	Trinidad and Tobago	OTA2084	OTA200000084	LAC	Intermittent	Budget and Financial Accountability	TIATA	2020	TBD	An Advisor is assisting the Trinidad and Tobago Ministry of Finance with recommendations for improvements in the current Consolidated Fund Framework in an effort to move towards a modern treasury single account framework. This would include a review of the existing bank account structure, use of IFMIS to facilitate cash accounting, bank reconciliations and business processes. Additionally the Advisor is providing recommendations on the management and reporting of separate accounts in which dedicated funds are held specifically for project related expenses and recommendations to improve cash forecasting and management to facilitate efficiency and effectiveness in financial reporting and liquidity management.
80	Uganda	OTA2054	OTA200000054	SSA	Intermittent	Budget and Financial Accountability	TIATA	2019	2020	Advisor will work with the Ministry of Finance, Planning, and Economic Development to develop and implement a training program for focusing the budget outcome indicators with the National Development Plan. The advisor will also: 1) Provide training and additional capacity development tools to ensure planning and budget staff understand the difference between outputs and outcomes. 2) Develop a train-the-trainer program to be implemented by MOFPED in coordination with the National Planning Authority (NPA).
81	Uganda	OTA2067	OTA200000067	SSA	Resident	Budget and Financial Accountability	State	2017	TBD	The OTA Advisor will serve as technical advisor to the Ministry of Finance, Planning and Economic Development and the Ministry of Health of the Republic of Uganda. The advisor is expected to provide assistance in strengthening its efforts to implement and manage the economic and financial aspects of a sustainable national response to HIV/AIDS. The advisor will assist in the establishment of structures to support the Ministry's ability to coordinate and manage all HIV/AIDS financial resources and ensure efficient mobilization of these resources. This includes implementing and monitoring enhanced financial procedures, analysis and internal controls; providing expert advice on funding options for health programs; and, establishing proper structures for effective governance and accountability of Global Fund Grant resources.
82	Ukraine	OTA1012	OTA100000012	EUR	Intermittent	Banking & Financial Services	State	2014	2022	The advisors are providing assistance to the Deposit Guarantee Fund (DGF) of Ukraine, with a focus on improving the DGF's legal framework, operation policies & procedures, and problem bank intervention and resolution strategies. Intermittent advisors are also providing assistance with the development of on-site and off-site monitoring methodologies for problem banks and pricing and valuation methodologies for non-performing loans in problem or failed banks. The advisor(s) are also assisting the State Property Fund (SPF) of Ukraine with the development of a strategy to privatize a large number of Ukrainian state-owned properties and enterprises.
83	Ukraine	OTA2047	OTA200000047	EUR	Resident	Budget and Financial Accountability	State	2015	2021	The Budget and Financial Accountability Advisor intends to provide technical assistance in 1) implementing a medium-term budget framework to guide the budget process; 2) improving the linkage between strategic policy priorities and budget programs; 3) Strengthening the analysis of new policy initiatives; and 4) strengthening treasury and liquidity management operations.
84	Ukraine	OTA5010	OTA500000010	EUR	Intermittent	Revenue Administration and Revenue Policy	State	2015	2021	Assistance helps the State Tax Service Fiscal Service identify and remove legal and administrative barriers that impede adoption of sound tax administration practices and reforms; develop the skills and knowledge to accurately and consistently conduct specialized audits of financial institutions and international transactions; improve audit capacity generally; develop and use IT to manage compliance and to reduce corruption; increase effectiveness in implementing human resources policy; and improve collections of arrears. Assistance in 2020 focuses on change management, implementation of the single legal entity that consolidates autonomous regional offices into the Kyiv-based headquarters, and anti-corruption. OTA-Revenue has been delivering assistance remotely since mid-March 2020. The project transition from a resident model to that of a project manager model, in December 2020.
85	Ukraine IFT	OTA4051	OTA400000051	EUR	Intermittent	Government Debt & Infrastructure Finance	State	2015	2023	Advisors provide technical assistance to MOI officials who have responsibility for overseeing Ukraine's transportation and logistics infrastructure. OTA intends to provide assistance to achieve the following objectives: Review and make recommendations for legislation and regulations that impact investment in seaports, inland waterways and aviation sectors. Develop methodologies for the identification, prioritization and preparation of infrastructure investment opportunities and establish guidelines for project proposals, feasibility studies, and standardized contracts in seaports, inland waterways and aviation sectors; and establish a formal investor outreach function in the MOI that would, among other things, develop a strategy for communicating with potential private sector investors about project priorities, developments and performance.
86	Uzbekistan	OTA5066	OTA500000066	ASIA	Intermittent	Revenue Administration and Revenue Policy	State	2019	2024	In June 2019, the Revenue Team participated in a larger OTA assessment of ongoing reforms to the public finance, banking, and tax sectors at the request of the Ministry of Finance (MoF) The October 2019 assessment focused on current capacities within the MoF and the State Tax Committee (STC) and requests to build capacity in tax policy, e-commerce, human resources, audit, and other areas. In late January 2020, OTA-Revenue met with the US Embassy, MoF, and STC to develop a 2020 project work plan. OTA-Revenue and the STC anticipate that intermittent advisors will begin delivering remote assistance in mid-2021, dependent on resumption of international travel and the outlook for coronavirus.

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87	Uzbekistan	OTA4087	OTA4000000087	ASIA	Intermittent	Government Debt & Infrastructure Finance	TIATA	2020	2023	OTA intends to provide assistance to Capital Market Development Agency to achieve the following objectives: Simplified, consistent capital markets framework including laws, Presidential decrees, and Cabinet of Ministers' resolutions; Creation of appropriate CMDA structure, staffing and operations for capital markets development and oversight; Appropriate capital markets regulations that remove barriers to improvement of capital markets, while providing adequate protection of investors; Implementation of financial infrastructure and procedures that support efficient, transparent, and safe investor transactions; Strong staff capacity for rulemaking, intermediary licensing and inspection, listing, transaction surveillance, exchange and depository oversight, investigation and enforcement, market education and outreach, and financial product development; Attraction of new corporate issuers to the capital market, and expansion of the domestic and international investor base; Full development of the government securities market in collaboration with the Ministry of Finance, the Central Bank, and securities exchanges and depositories; Expanded CMDA staff knowledge of capital market instruments and transactions, securities issuance and trading, issuer/investor/intermediary motivation and behavior, exchange/depository/clearing and settlement arrangements and procedures, securities taxation, etc.
88	Uzbekistan	OTA2080	OTA2000000080	ASIA	Resident	Budget and Financial Accountability	TIATA	2020	TBD	The Budget and Financial Accountability Advisor intends to support the Ministry of Finance in 1) strengthening the budget process; 2) improving transparency of budget documents; 3) developing and reviewing the fiscal impact of executive branch proposals; 4) implementing program budgeting; 5) improving liquidity and cash management; and 6) ensuring comprehensive coverage of the Treasury Single Account (TSA) including foreign currency accounts.
89	Uzbekistan	OTA4088	OTA4000000088	ASIA	Resident	Government Debt & Infrastructure Finance	STATE	2020	2023	OTA intends to provide assistance to the Ministry of Finance to achieve the following objectives: Full development of the government securities market in collaboration with the Capital Market Development Agency, the Central Bank, securities exchanges, and securities depositories; Enhanced government debt planning based upon a Medium Term Debt Strategy; Efficient, transparent government debt auctions/placements, including regular publication of debt issuance calendars; Strong bond portfolio management capacity, including risk analysis and management; Full capacity for identification, valuation, recording and reporting of contingent liabilities; Increased government securities market liquidity, initially through greater use of repurchase transactions and issuance of benchmark securities; Expanded investor base for government securities, including domestic individuals and foreign institutions; Initiation of an investor education/outreach program to build trust in markets and government; Adoption of policy and procedures for granting and monitoring of government support for Public-Private Partnerships; Solid staff capacity and clear procedures for analysis and prioritization of public investment projects.
90	Vietnam	OTA2007	OTA2000000007	ASIA	Project Manager / Intermittent	Budget and Financial Accountability	TIATA	2019	TBD	Budget and Financial Accountability Intermittent Advisors will be working with the State Treasury of Viet Nam (VST) in three principal areas. OTA intends to support the VST 1) enhancing whole-of-government accrual-based financial statements to more accurately and transparently demonstrate the government's financial position; 2) updating payment processes and procedures to decrease processing time for financial transactions and improve financial controls; and 3) improving cash management and decreasing the risk of cash shortages.
91	Vietnam IFT	OTA4083	OTA4000000083	ASIA	Intermittent	Government Debt & Infrastructure Finance	TIATA	2019	2023	This project will provide TA to Vietnam Electricity (EVN), a state-owned enterprise (SOE) that reports directly to the Prime Minister. The Advisor will provide technical assistance to EVN to (1) develop an analytical framework to support EVN's assessment of opportunities in asset divestment and alternatives for raising funds; (2) develop financial and legal structures needed for implementation of strategic partnerships, acquisitions, tenders and refinancing for designated divestments; (3) develop strategies to access domestic and international capital markets by issuing corporate debt; (4) design and structure projects eligible for Green Bonds designation; (5) develop institutional capacity programs for the Finance and Accounting Department; and, (6) strengthen relationships between EVN and other donor agencies and MDBs.
92	Zambia	OTA3098	OTA3000000098	SSA	Intermittent	Economic Crimes	TIATA	2020	2022	Assist the Government of Zambia (GoZ) to improve effective implementation of its anti-money laundering and countering the financing of terrorism (AML/CFT) regime. Capacity building activities are focused in particular on (i) improving the capacity of the Financial Intelligence Center (FIC), the Zambian financial intelligence unit (FIU) and (ii) money laundering case development and asset recovery proceedings.
93	Zambia	OTA5053	OTA5000000053	SSA	Intermittent	Revenue Administration and Revenue Policy	TIATA	2017	2022	Collaboration trains new auditors and attorneys at the Zambia Revenue Authority (ZRA) in basic transfer pricing audit and interview techniques. ZRA will improve audit skills for all transfer pricing auditors by: 1) Strengthening audit techniques on transfer pricing issues within specific industries such as agriculture, telecoms, and financial institutions; assuring new TP auditors are capable of performing audit assignments; providing support to legal staff in areas where they can assist auditors in case development and settlement; using the Exchange of Information (EOI) treaty article in transfer pricing cases; and employing risk analysis tools for potential transfer pricing cases. Activities in 2019 focused on helping the ZRA establish a transparent and defensible method for selection of returns for transfer pricing audits; allow for factual development of transfer pricing cases so that ZRA Audit and Legal departments can determine a settlement or litigation strategy; and help the ZRA establish a Competent Authority function and the capacity to respond accurately and timely to EOI requests and other treaty requirements. Remote work in 2020 has focused on developing a transfer pricing manual, improving audit reporting templates, and developing written guidance for Mutual Agreement Procedures related to information exchange with international treaty partners.

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94	Zambia	OTA2076	OTA200000076	SSA	Resident	Budget and Financial Accountability	State	2018	2021	The OTA Advisor will serve as the technical advisor to the Ministry of Finance of the Republic of Zambia. The OTA Advisor will support the Ministry's effort to implement and manage a sustainable national response to HIV/AIDS. The Advisor will support the technical capacity of the Oversight Working Group on Sustainable Financing, establish systems and processes to accurately track HIV/AIDS resources and expenditures on a country-wide basis; and, provide technical assistance in developing sustainable funding options and efficient resources management.