

US TREASURY OFFICE OF TECHNICAL ASSISTANCE - Current Comprehensive Project Report
12/31/2024

Project Number	FA.gov project number	REGION	Country	Project Status	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
1	OTA1100	EUR	ALBANIA	Implementation	Banking & Financial Services	TIATA	2024	2027	The goal of this project is to assist the GoA to develop and maintain a fair, safe, and stable financial sector that benefits and protects financial sector participants while maintaining public confidence in the financial system. Project components include 1) strengthening the ADIA's contingency planning to maintain business continuity during disasters and other crisis scenarios; 2) strengthening the problem bank resolution framework to include appropriate asset valuation methodologies and build capacity to implement these methodologies in compliance with BRRD; 3) enhancing cybersecurity supervision of the Albanian financial sector; 4) strengthening the overall security of the AFSA's IT infrastructure and information assets and ensure systems responsiveness to present and future business needs; 5) building AFSA's capacity to promote access to and increase consumer awareness of appropriate financial products and services.
2	OTA4113	EUR	ALBANIA	Design	Government Debt & Infrastructure Finance	TIATA	2025	2028	The expected goal of this project is to stimulate capital market development by assisting municipalities and state owned enterprises (SOE) issue bonds through public underwritings on the fledgling Albanian Stock Exchange. The ability to successfully issue public bonds will reduce the reliance on the limited funding capacity of the central government and will provide an additional avenue for sourcing capital to finance infrastructure, to spur economic development, and to meet critical development needs. Project activities include: 1) assisting municipalities to issue bonds publicly, 2) supporting SOEs to issue bonds publicly, and 3) financial market capacity building and education and reduction of investment barriers.
3	OTA4104	SSA	ANGOLA	Implementation	Government Debt & Infrastructure Finance	TIATA	2022	2026	The goal of this project is to strengthen the capacity of the Government of Angola (GOA) to improve its debt management, particularly risk analysis, and improve capital markets functioning to a level sufficient for international investment and thus enable economic growth. Project activities include: 1) improving debt portfolio risk management; 2) developing new funding alternatives within the context of fiscal responsibility and consolidation, and 3) improving the overall capital markets information technology and regulatory frameworks.
4	OTA1098	AMERICAS	BARBADOS	Implementation	Banking & Financial Services	TIATA	2024	2027	The goal of this project is to assist the GoB to develop and maintain a fair, safe, and stable financial sector that benefits and protects financial sector participants while maintaining public confidence in the financial system. Project components include: 1) developing and implementing a strengthened deposit insurance system that protects depositors in the event of bank failures; and 2) developing and implementing an effective resolution framework that allows for the orderly resolution of failed financial institutions.
5	OTA4111	AMERICAS	BRAZIL	Implementation	Government Debt & Infrastructure Finance	TIATA	2023	2025	The goal of this project is to assist Brazil's Ministry of Cities and Ministry of Integration and Regional Development to effectively prioritize, plan, and develop feasibility studies for water and sanitation infrastructure projects to attract private sector investment. Project components include: 1) assisting M Cities to identify immediate and long-term, reliable funding sources for feasibility studies; 2) assisting M Cities to conduct marketable feasibility studies; 3) assisting M Integration to develop coordinated best practice policies to select and fund feasibility study proposals from a government sponsored investment fund for concessions.
6	OTA3104	SSA	CAMEROON	Design	Economic Crimes	TIATA	2025	2030	The expected goal of this project is to improve the GoC's implementation of the AML/CFT regime, including identification, detection, and prosecution of money laundering, terrorist financing, and other financial crimes. Project activities will focus on: (1) enhancing the FIU's management and strategic capabilities; (2) strengthening the capacity to identify, investigate and prosecute money laundering and underlying predicate crimes; and 3) enhancing the GoC's ability to implement and perform risk-based AML/CFT supervision across financial and non-financial sectors.
7	OTA1088	AMERICAS	CHILE	Implementation	Banking & Financial Services	TIATA	2020	2024	The goal of this project is to assist the FMC to strengthen its capacity to supervise and resolve problem financial institutions, which is critical to developing and maintaining a fair, safe, and stable financial sector that benefits and protects financial sector participants, maintains public confidence in the financial system and supports inclusive economic growth. Project components will focus on: 1) enhancing the FMC's resolution planning and prevention capabilities under the current legal framework through the introduction of resolvability evaluations and recovery planning; 2) reforming the legal framework with the introduction of a new resolution law for failing institutions in line with the Financial Stability Board's "Key Attributes of Effective Resolution Regimes for Financial Institutions," and 3) implementing an effective resolution regulatory framework that allows for the orderly resolution of failed financial institutions.
8	OTA4101	AMERICAS	COLOMBIA	Implementation	Government Debt & Infrastructure Finance	TIATA	2017	2025	The goal of this project is to support increased private sector investment in infrastructure in Colombia — which is key to promoting economic development — by developing a transparent, attractive PPP framework and enhancing the Ministry of Hacienda's and its PPP Unit's capacity to manage the PPP process and fiscal obligations. Project activities include 1) assisting Hacienda's PPP Unit improve their ability to oversee, monitor, and value PPP contingent liabilities; 2) developing appropriate risk allocation models for new sectors; 3) working with contracting entities, including sub-sovereign governments, to develop well-structured projects, as well as appropriate fiscal controls; 4) improving the PPP processes, particularly in new industry sectors; and 5) assisting FDN in updating its internal credit risk management system [Sistema Administración de Riesgo de Credito (SARC)] in support of a strengthened corporate lending credit policy.

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9	OTA5067	AMERICAS	COSTA RICA	Implementation	Revenue Administration & Revenue Policy	TIATA	2020	2026	The goal of this project is to strengthen the GoCR's tax regime in support of increased economic self-sufficiency and reduced reliance on foreign aid -- by building the DGT's capacity in key operational areas, including: 1) general taxpayer audit; 2) audit quality review; 3) tax crimes investigations; 4) internal investigations; 5) debt collection; 6) project management and change management; and 7) internal audit.
10	OTA2096	AMERICAS	COSTA RICA	Design	Budget & Financial Accountability	TIATA	2025	2027	The expected goal of this project is to implement an operational risk management program to minimize fiscal and operational impacts of cyberattacks and other adverse events by expanding the MOFs risk management capabilities through four key areas: improved risk management system, updated business continuity plan (BCP) documentation, establishment of a risk management governance process, and testing recovery procedures defined in the updated BCPs. Effective risk management creates stable conditions for U.S. businesses to establish robust trade partnerships by mitigating economic risks and fostering investment stability.
11	OTA1102	AMERICAS	COSTA RICA	Implementation	Banking & Financial Services	TIATA	2024	2027	The goal of this project is to assist the GoCR to develop and maintain a fair, safe, and stable financial sector that benefits and protects financial sector participants while maintaining public confidence in the financial system. Objectives of the project components include 1) developing and implementing recovery planning regulations and supporting review of submitted recovery plans for supervised banks; 2) implementing an effective resolution framework that allows for the orderly resolution of failed financial institutions in accordance with the Financial Stability Board's (FSB) Key Attributes of Effective Resolution Regimes for Financial Institutions ("Key Attributes"); and 3) assisting the DGF to develop and implement a deposit insurance system (DIS) to support public confidence in the financial system in accordance with the International Association of Deposit Insurers (IADI) Core Principles for Effective Deposit Insurance Systems ("Core Principles").
12	OTA1060	AMERICAS	DOMINICAN REPUBLIC	Implementation	Banking & Financial Services	TIATA	2013	2024	The goal of the project is to assist the GoDR with creating an enabling environment that facilitates increased access to financial services, particularly for SMEs, in support of inclusive, private sector-led economic growth. Project components will focus on: 1) developing a legal and operational framework for secured transactions; 2) establishing a legal framework for factoring and leasing; 3) enhancing the financial sector legal and regulatory framework to support increased access to financial services and digital banking.
13	OTA5063	AMERICAS	ECUADOR	Implementation	Revenue Administration & Revenue Policy	TIATA	2019	2024	The goal of this project is to support the Ecuador's efforts to increase domestic resource mobilization - which is part of the GoE's broader economic reform objectives -- by building SRI's capacity in key operational areas of tax administration, including: 1) audit quality review; 2) specialized sector audit; 3) data management and analysis; 4) internal audit and internal investigations; 5) project management and change management; 6) human resources; and, 7) transfer pricing.
14	OTA4081	AMERICAS	ECUADOR	Implementation	Government Debt & Infrastructure Finance	TIATA	2019	2025	The goal of this project is to strengthen the capacity of the Government of Ecuador (GOE) to issue and manage government debt in order to affordably, efficiently, and transparently satisfy their domestic funding requirements and to serve as a foundation for broader capital market development and private sector-led economic growth. Project activities include: 1) developing the relevant laws and regulations, staff capacity, and process to define government borrowing, issue and manage debt, and regulate the government debt market; 2) reprofiling GOE's liability portfolio to eliminate spikes in debt service in their existing debt portfolio; 3) developing a primary and; (4) secondary market auction system that will allow the GOE to access market funding, manage issuances, increase price transparency, increase liquidity, and encourage capital market participation by public and private investors and issuers; and 5) supporting the development of a strong Central Depository System to provide safe and transparent custodial, transfer, registry and transaction settlement services.
15	OTA3101	AMERICAS	ECUADOR	Implementation	Economic Crimes	TIATA	2020	2025	The goal of this project is to improve the GOE's ability to identify, detect, and prosecute money laundering, terrorist financing, and other financial crimes. Project activities will focus on: 1) improving the ability of the UAFE to effectively carry out its core functions; 2) developing the capacity of regulatory authorities to conduct effective risk-based AML/CFT supervision of the financial and non-financial sectors; and 3) strengthening the capacity of relevant law enforcement and prosecutorial stakeholders to investigate and prosecute money laundering and related crimes, including successful forfeiture and management of illicit proceeds.
16	OTA1087	AMERICAS	ECUADOR	Implementation	Banking & Financial Services	TIATA	2020	2025	The goal of this project is to assist the GoE to develop and maintain a fair, safe, and stable financial sector that benefits and protects financial sector participants while enhancing financial sector stability and supporting private sector-led economic growth. Project components will focus on: (1) enhancing financial stability by developing the CBE's capacity to monitor, assess, anticipate and react to systemic risks to financial sector stability; and (2) modernizing the payments ecosystem through the development of electronic payments.

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17 OTA2086	OTA2000000086	AMERICAS	ECUADOR	Implementation	Budget & Financial Accountability	TIATA	2022	2025	The goal of this project is to improve the ability of the MEF to transparently execute the national budget while properly recording and classifying all payment obligations. A more credible budget that reflects resources required to achieve a government's policy objectives minimizes economic risks and creates a more attractive investment climate for U.S. businesses. Project components include: 1) improving the coordination between the accounting, budget, treasury, and debt offices by standardizing policies and procedures across the organizations; 2) assisting the MEF to accurately budget for all liabilities; and 3) strengthening cash management by implementing cash plans and revising commitment quota procedures
18 OTA4082	OTA4000000082	AMERICAS	ECUADOR	Implementation	Government Debt & Infrastructure Finance	TIATA	2019	2025	The goals of this project are to support increased private sector investment in Ecuador's infrastructure -- which is key to promoting economic development -- by developing a transparent, attractive public private partnership (PPP) conditions and enhancing the Ministry of Economy and Finance's (MEF's) capacity to manage PPP fiscal obligations. Project activities include: 1) developing the enabling conditions and legal framework for the identification, structuring, procurement, and oversight of PPP projects; 2) establishing a new PPP Directorate within the MEF; and 3) establishing a new PPP Fiscal Risk Directorate within the MEF.
19 OTA2092	OTA2000000092	SSA	GAMBIA	Implementation	Budget & Financial Accountability	TIATA	2023	2026	The goal of this project is to assist the GoTG to improve public financial management—specifically budget formulation and execution—to allow for the efficient and transparent delivery of public services. Transparent budgets help prevent resources from being diverted to illegal activities that could threaten U.S. security. Project components include: 1) modernizing and formalizing budget policies, procedures and processes to make budget operations more efficient and effective; 2) improving the application of performance data for budget decision-making purposes; 3) enhancing annual budget documents by streamlining the content and introducing a performance-oriented focus; 4) assisting the Directorate of Budget to strengthen the quality and usefulness of in-year budget reports; and 5) strengthening the quality and timeliness of the cash forecast to ensure the cost of short-term borrowing is minimized and MDA cash allocations are in line with current spending needs.
20 OTA4084	OTA4000000084	SSA	GAMBIA	Implementation	Government Debt & Infrastructure Finance	TIATA	2022	2025	The goal of this project is to strengthen the capacity of the Government of The Gambia (GOG) to improve its debt management, particularly staff capacity for planning and risk analysis, and overall market functioning. Project activities include: 1) supporting local currency domestic bond market development, including both primary and secondary market; 2) improving capital markets infrastructure, regulations, and processes; and 3) building staff capacity for DSA (and risk) analysis.
21 OTA4098	OTA4000000098	EUR	GEORGIA	Implementation	Government Debt & Infrastructure Finance	State	2020	2026	The goal of this project is to assist the National Bank of Georgia's (NBG) efforts to support of the country's economic growth and development through the creation of a transparent legal/regulatory framework that will support development of a domestic capital market and provide financing to companies that do not have ready access to capital. Project components include: 1) developing a capital market legal and regulatory framework that satisfies international standards for market oversight and supervision, investor protection, and capital market development; and 2) developing new Lari-denominated equity and fixed income products that will provide new capital market funding for corporations and satisfy growing demand for investable assets by investors.
22 OTA4107	OTA4100000007	SSA	GHANA	Implementation	Government Debt & Infrastructure Finance	TIATA	2023	2026	The goal of this project is to assist the GoG to re-establish and strengthen its market access and improve its public debt issuance and management regime in the following areas: i) domestic market operations to build a liquid and reliable local currency funding source; ii) liability management approaches iii) transparency, including institutionalizing a robust investor relations function; and iv) risk management, including improving the use of the DSA and medium-term debt strategy (MTDS) tools to control risks broadly, and those of SOEs and PPPs in particular.
23 OTA1104	OTA1100000004	AMERICAS	GUATEMALA	Design	Banking & Financial Services	TIATA	2025	2028	The expected goal of this project is to assist the GoG's secured transactions registry (Registro de Garantías Mobiliarias (RGM) to strengthen the secured transactions legal and institutional framework, increasing access to consumers (primarily SMEs) to finance through the utilization of the Secured Transactions Law and the collateral registry. Project activities are: 1) Review and analyze the Secured Transaction (including Leasing and Factoring), Bankruptcy Laws and other related regulations; 2) Strengthen registry operations; 3) Increase awareness and utilization of the improved collateral registry and secured transactions and bankruptcy laws.
24 OTA4058	OTA4000000058	ASIA	INDIA	Implementation	Government Debt & Infrastructure Finance	TIATA / State	2016	2025	The goal of this project is to mobilize investment in Indian infrastructure to meet critical development needs. Project activities will support the establishment and sustained success of India's largest infrastructure investment vehicle, a sovereign development fund, the National Investment and Infrastructure Fund (NIIF). Project elements include: 1) enhancing governance structures, processes and systems to create a more conducive environment for investors; 2) development and staffing of an effective and cohesive organization; 3) developing a more effective strategy for investor outreach; and 4) developing new investment vehicles to attract international investors with different investment policies and objectives.

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25	OTA4102	ASIA	INDIA	Implementation	Government Debt & Infrastructure Finance	TIATA	2020	2025	The goal of this project is to increase capital market access for Indian municipalities to allow them to fund infrastructure, spur economic development, and meet critical development needs. Project activities will assist the Designated Municipalities (including Pimpri Chinchwad, Mysuru, Mangaluru, Rajkot, Vadodara, and Faridabad) to develop, issue, and manage municipal bonds by 1) Assessing the Designated Municipalities' credit ratings and capacity to issue and repay municipal bonds; 2) Developing the necessary bond documents and cashflow structures, and hiring legal and advisory expertise for the issuance of bonds; 3) Recommending pre-issuance improvements, as needed, to facilitate the issuance of bonds; 4) Assisting Designated Municipalities to issue bonds under the Securities Exchange Board of India (SEBI) guidelines on the Bombay Stock Exchange (BSE); and 5) Increasing transparency and investor confidence by establishing continuing disclosure frameworks for disclosure through the life of the bond.
26	OTA1099	AMERICAS	JAMAICA	Implementation	Banking & Financial Services	TIATA	2024	2027	The goal of this project is to assist GoJ, through the Ministry of Industry, Investments and Commerce (MIIC), to strengthen the SME sector, to promote private-sector led economic growth. Project components include: 1) assisting the MIIC to establish a centralized business data monitoring system that allows policy makers to make data driven policy decisions; 2) assisting the MIIC to design and implement an SME capacity building and business development services resource hub; 3) supporting the MIIC and Companies of Jamaica (CoJ) to promote awareness and utilization on the improved collateral registry and secured transactions law; and 4) assisting the MIIC to develop a financial product in line with secured transaction law.
27	OTA1103	AMERICAS	JAMAICA	Design	Banking & Financial Services	TIATA	2025	2028	The goal of this project is to build the JDC's capacity to facilitate the timely winding-up and liquidation of failed financial institutions in a manner maintaining a fair, safe, and stable financial sector that maximizes returns and expedites the return of funds to creditors. Project component will focus on 1) improving the capacity of the JDC to liquidate and wind-up DTIs.
28	OTA5055	SSA	KENYA	Implementation	Revenue Administration & Revenue Policy	TIATA / USAID	2018	2024	The goal of this project is to strengthen the Kenya Revenue Authority's administration in support of increased domestic resource mobilization -- as a part of the Government's broader economic reforms - by building KRA capacity in key operational areas, including: 1) general taxpayer audit; 2) international issues; 3) specialty sector audits including agriculture and Islamic banking and insurance; and, 4) computer-assisted audit.
29	OTA4099	SSA	KENYA	Implementation	Government Debt & Infrastructure Finance	TIATA	2020	2025	The goals of this project are to build the Kenyan National Treasury's (KNT's) capacity to oversee and manage the fiscal risks of state owned enterprises (SOE), in support of the country's continued economic growth and development. Project components will focus on: 1) developing an analytical stress test tool to monitor the financial performance of Kenyan SOEs; 2) transitioning the Public Investment and Portfolio Management Office (PIPM) from outdated, manual analysis of SOE default risk to automated, data-driven analysis through an information management system; 3) formulating an ownership policy that fosters transparent, efficient management of SOEs with appropriate oversight from the Government of Kenya; and 4) implementing measures to strengthen management of fiscal risks associated with SOEs.
30	OTA5072	SSA	KENYA	Implementation	Revenue Administration & Revenue Policy	TIATA	2023	2027	The goal of this project is the promotion of trade compliance, cost reduction and identifying counterfeit goods (which creates a level playing field for US businesses) by building capacity in the following functional areas of revenue administration: 1.) Tariff Classification; Valuation 2) Rules of Origin/Trade Agreements 3) Risk Management 4) Post Clearance Audit; and 5) Customs processes and procedures.
31	OTA4010	EUR	KOSOVO	Implementation	Government Debt & Infrastructure Finance	State	2007	2025	The goal of this project is to strengthen the capacity of the Government of Kosovo (GoK) to issue and manage government debt in order to affordably, efficiently, and transparently satisfy their domestic funding requirements and to serve as a foundation for broader capital market development and private sector-led economic growth. Project activities include: 1) creation and implementation of a legal framework for government debt issuance and management; 2) development and implementation of the domestic government securities market to increase market participation and liquidity to the marketplace and 3) creation and establishment of a Debt Management Unit (DMU) in the Ministry of Finance, and institutional/staff capacity building in the DMU.
32	OTA1090	SSA	LIBERIA	Implementation	Banking & Financial Services	TIATA	2020	2026	The goal of this project is to assist the GoL to develop and maintain a stable financial sector that maintain public confidence in the financial system and support private sector-led economic growth. Project components will focus on: (1) establishing a deposit insurance regime that protects depositors in the event of bank failures and maintains public confidence in the financial sector; (2) developing and implementing an effective resolution framework that allows for the orderly resolution of failed financial institutions; (3) strengthening the capacity of CBL insurance supervision staff to adequately regulate and supervise the insurance sector; (4) assisting the CBL to develop and implement a monitoring and evaluation system to collect, manage, and analyze financial service access, usage, and data quality and (5) assisting the CBL to design and implement a client outreach strategy; (6) supporting the CBL with linking informal financial entities to the formal financial sector; and (7) training the CBL in payments system and payment system infrastructure, including cross-border transactions.

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33	OTA1084	OTA1000000084	SSA	MADAGASCAR	Implementation	Banking & Financial Services	TIATA	2019	2025	The goals of this project are to assist the GoM in developing and maintaining a stable insurance sector that benefits and protects insurance policyholders and supports financial sector stability. Project components will focus on: 1) addressing insurance sector regulatory and supervisory framework deficiencies to bring it into compliance with the International Association of Insurance Supervisors' (IAIS) Insurance Core Principles (ICPs) and building connections with international supervision counterparts; 2) implementing an organizational structure and risk-based supervision methodology for the supervision of the insurance sector; 3) developing off-site analysis capacity; 4) developing on-site examination capacity; and 5) enhancing insurance sector compliance with International Financial Reporting Standards (IFRS).
34	OTA1085	OTA1000000085	SSA	MADAGASCAR	Implementation	Banking & Financial Services	TIATA	2021	2025	The goal of this project is to assist the GoM to develop and maintain a stable financial sector that protect maintain public confidence in the financial system. Project components will focus on: 1) establishing a deposit insurance scheme that protects depositors in the event of bank failures and maintains public confidence in the financial sector.
35	OTA2056	OTA2000000056	SSA	MADAGASCAR	Implementation	Budget & Financial Accountability	TIATA	2016	2024	The goal of this project is to strengthen the management of public finances by implementing an integrated financial management information system and improving financial control processes. Effective internal controls help ensure government resources are not diverted to activities that could threaten U.S. security. Project components include: 1) developing a central, integrated PFM database to consolidate all PFM-related data into one system; 2) developing a real-time performance data dashboard system that is sourced from the central integrated PFM database; 3) developing a single FMIS system that includes interrelated modules for budget formulation and execution, revenue capture, procurement processing, expenditure capturing, payroll processing, asset management and financial reporting; and 4) enhancing financial control processes to transition budget execution control to rely less on pre-audit procedures and more on risk-based audits post budget transactions.
36	OTA5068	OTA5000000068	ASIA	MALDIVES	Implementation	Revenue Administration & Revenue Policy	TIATA	2020	2025	The goal of this project is to support Maldives Inland Revenue Agency's increased economic self-sufficiency and reduced reliance on foreign aid by building its capacity in: 1) General Audit Capacity; 2) Specialized Sector Audit; 3) Debt Collection; and 4) Taxpayer Services.
37	OTA5051	OTA5000000051	EUR	MOLDOVA	Implementation	Revenue Administration & Revenue Policy	State/TIATA	2017	2026	The goal of this project is to support Moldova's increased economic self-sufficiency and reduced reliance on foreign aid efforts and building its capacity in key operational areas of tax administration, including: 1.) Strategic Management Capacity and Performance Assessment; 2.) Human Resources – Professional Development; 3.) Taxpayer Service; 4.) Internal Audit; 5.) Tax Debt Collections; 6.) Audit Capacity; 7.) Audit Quality Review; 8.) Specialized Sector Audit; and, 9.) Project/Change Management.
38	OTA2095	OTA2000000095	EUR	MOLDOVA	Implementation	Budget & Financial Accountability	TIATA	2025	2027	The goal of this project is to improve the quality of financial and non-financial performance information supplied to MOF officials to enable budget allocation prioritization to effective government programs. The project includes one component: 1) strengthening the effectiveness of the budget monitoring function to improve resource allocation. Resource allocation based on performance data drives economic growth, creating opportunities for U.S. businesses.
39	OTA2097	OTA2000000097	SSA	NAMIBIA	Design	Budget & Financial Accountability	TIATA	2025	2028	The expected goal of this project is to assist the Government of Namibia in producing financial statements that accurately reflect the government's financial position in compliance with International Public Sector Accounting Standards (IPSAS) to improve fiscal transparency, accountability, budget decision-making, and U.S. investor confidence. Improved financial reporting based on international standards makes it more difficult to conceal corruption or misuse funds that could support activities hostile to U.S. interests.
40	OTA5073	OTA5000000073	SSA	NAMIBIA	Implementation	Revenue Administration & Revenue Policy	TIATA	2023	2027	The goal of this project is to support Namibia's Revenue Authority (NamRA) increased economic self-sufficiency and reduced reliance on foreign aid and promotion of trade compliance, cost reduction and identifying counterfeit goods (which creates a level playing field for US businesses) by building in the following functional areas of revenue administration: 1) Domestic Taxes, including General Audit, Large Taxpayers, Specialty Sector/Issue Audits; 2) Risk Management; 3) Debt Management and Collections; 4) Organizational Development; 5) Post Clearance Audit; 6) Border and Cargo Control; 7) Customs Brokers; 8) Classification and Valuation; 9) Rules of Origin; and 10) Legal and Policy Framework.
41	OTA5071	OTA5000000071	EUR	NORTH MACEDONIA	Implementation	Revenue Administration & Revenue Policy	TIATA	2023	2027	The goal of this project is to support increased economic self-sufficiency and reduced reliance on foreign aid and promotion of trade compliance, cost reduction and identifying counterfeit goods (which creates a level playing field for US businesses) by building the capacity of the PRO and Customs Administration to increase voluntary compliance and domestic resource mobilization through improved: 1) Customs Risk Management and Post-Clearance Audits; 2) Border/Cargo Control and Operations; 3) Customs Broker/Clearing Agent Modernization; 4) Classification/Valuation/Rules of Origin/Trade Agreements; 5) Project Management; 6) Anti-Corruption; 7) Human Resources, Training, and Development; 8) General Audit Capacity; 9) Debt Management; and 10) Taxpayer Service.

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42	OTA2090	EUR	NORTH MACEDONIA	Implementation	Budget & Financial Accountability	TIATA	2023	2027	The goal of this project is to assist the Government of North Macedonia to improve public financial management to support efficient and transparent delivery of public services and broader economic and development goals. Strong PFM systems reduce financial risks and improve investor confidence, making it easier for U.S. companies to expand into these markets and secure trade relationships that benefit American industries. Project components include: 1) modernizing the budget classification structure to increase transparency and accountability; 2) enhancing the content of budget documents to align with the new PFM legal framework; 3) enhancing performance data in the budget process to measure results; 4) producing a consolidated general ledger and improving recording of fixed assets; and 5) enhancing cash management policies and improving the accuracy of cash forecasting.
43	OTA4106	EUR	NORTH MACEDONIA	Implementation	Government Debt & Infrastructure Finance	TIATA	2023	2027	The goal of this project is to assist North Macedonia to develop the domestic government securities market in order to reduce the risks associated with reliance on external debt and to support broader capital market development and related economic growth. The four areas of assistance are to: 1) assist the MoF to successfully replace their government securities placement platform with a secure auction platform; 2) transition from volume-based subscriptions to price-based market auctions; 3) institutionalize an investor relations function; and 4) develop liability management approaches to address fragmentation of maturities and refinancing risk.
44	OTA1096	EUR	NORTH MACEDONIA	Implementation	Banking & Financial Services	TIATA	2023	2026	The goal of this project is to assist the GoNM to develop and maintain a stable financial sector that support financial sector participants and maintain public confidence in the financial system. Project components include: 1) supporting the GoNM to strengthen financial consumer complaints system and client outreach; and 2) strengthening the capacity of MoF supervision staff to adequately regulate and supervise NBFIs.
45	OTA3110	ASIA	PALAU	Design	Economic Crimes	TIATA	2025	2029	The goal of this project is to assist the GoT in developing and maintaining a stable financial sector that support financial sector participants while maintaining public confidence in the financial system. Project components will focus on (1) implementing a new core banking IT system for the National Bank of Tajikistan (central bank). (2) addressing insurance sector regulatory framework deficiencies to bring it into compliance with the IAIS Insurance Core Principles (ICPs)
46	OTA4078	AMERICAS	PANAMA	Implementation	Government Debt & Infrastructure Finance	TIATA	2018	2024	The goals of this project are to support increased private sector investment in infrastructure in Panama — which is key to promoting economic development — by developing a transparent, attractive public private partnership (PPP) enabling environment and enhancing the PPP Secretariat and Ministry of Economy and Finance (MEF's) capacity to manage the PPP process and fiscal obligations. Project components include: 1) developing an appropriate legal framework for structuring and implementing PPP projects; 2) establishing a new PPP Secretariat to manage the process of PPP execution; and 3) assisting state owned entities, including Panama's state owned electric transmission company, Empresa de Transmision Electrica (ETESA), to decrease their borrowing costs, improve financial modeling, and prioritize bankable PPP projects.
47	OTA1066	AMERICAS	PARAGUAY	Implementation	Banking & Financial Services	TIATA	2013	2025	The goal of the project is to assist the GoP with creating an enabling environment that facilitates increased access to financial services, particularly SMEs, in support of private sector-led economic growth. Project components will focus on: (1) establishing a legal and operational framework for factoring and leasing; (2) developing a legal and operational framework for secured transactions and corresponding registry.
48	OTA1091	AMERICAS	PERU	Implementation	Banking & Financial Services	TIATA	2021	2024	The goal of this project is to assist the SBS to successfully supervise emerging foreign exchange (FX) and derivatives markets, including through implementation of effective cyber security practices. Project components will focus on: 1) assisting the SBS to effectively supervise foreign exchange markets; 2) developing an appropriate supervisory regime for the new trade repository to register over-the-counter (OTC) derivatives; and 3) strengthening cybersecurity and technology supervisory tools.
49	OTA1089	SSA	SEYCHELLES	Implementation	Banking & Financial Services	TIATA	2021	2025	The goal of this project is to assist the GoS to develop and maintain a fair, safe, and stable financial sector that benefits and protects financial sector participants while maintaining public confidence in the financial system and supporting private sector-led economic growth. Project components will focus on: (1) implementing a new core banking system to facilitate centralized operational processes within the CBS; (2) developing and implementing an effective resolution framework that allows for the orderly resolution of failed financial institutions; (3) establishing a deposit insurance regime that protects depositors in the event of bank failures and maintains public confidence in the financial sector; (4) strengthening the capacity of CBS banking supervision staff to adequately regulate and supervise the banking sector; (5) structuring and automating collection and processing of data received from financial institutions to support improved offsite supervision of financial institution risks and enhanced statistical analysis of economic activity; 6) enhancing financial stability by strengthening capacity to monitor the overall health of the Seychellois financial sector and assess its resilience to shocks; 7) enhancing financial sector compliance with International Financial Reporting Standards (IFRS); and 8) strengthening CBS oversight of Seychelles payments system. 9) implementing a new CSD and RTGS.

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50 OTA2088	OTA2000000088	SSA	SEYCHELLES	Implementation	Budget & Financial Accountability	TIATA	2024	2027	The goal of this project is to assist the GoS to improve the management and oversight of public enterprises to strengthen the fiscal stability and sustainability of these entities. Well-managed public enterprises are more likely to be profitable, thus creating attractive opportunities for U.S. investment. Project components include: 1) assisting the PEMC to implement a consistent comprehensive job grading scheme for public enterprises (executive and staff positions); 2) establishing a performance indicator framework for public enterprises to enhance the quality of data used for decision making; 3) improving the quality of PEMC reporting and recommendations on the financial and physical performance of public enterprises; and 4) developing procedures to facilitate the implementation of the PEMC's expanded budget and performance oversight responsibilities and authority under the new Public Enterprises Act.
51 OTA1055	OTA1000000055	SSA	SIERRA LEONE	Implementation	Banking & Financial Services	TIATA	2017	2025	The goal of this project is to assist the GoSL to develop and maintain a stable financial sector that maintains public confidence in the financial sector and promotes stability. Project components will focus on: (1) establishing a deposit insurance regime that protects depositors in the case of bank failures and maintains public confidence in the financial sector.
52 OTA5079	OTA5000000079	ASIA	SRI LANKA	Design	Revenue Administration & Revenue Policy	TIATA	2024	2027	The goal of this project is to support increased economic self-sufficiency, reduce reliance on foreign aid, and promotion of trade compliance, cost reduction and identifying counterfeit goods (which creates a level playing field for US businesses) by building the capacity of the PRO and Customs Administration through improved: 1) Customs Risk Management and Post-Clearance Audits; 2) Border/Cargo Control and Operations; 3) Customs Broker/Clearing Agent Modernization; 4) Classification/Valuation/Rules of Origin/Trade Agreements; 5) Project Management; 6) Anti-Corruption; 7) Human Resources, Training, and Development; 8) General Audit Capacity; 9) Debt Management; and 10) Taxpayer Service.
53 OTA1075	OTA1000000075	ASIA	TAJIKISTAN	Implementation	Banking & Financial Services	State	2019	2025	The goal of this project is to assist the GoT in developing and maintaining a stable financial sector that support financial sector participants while maintaining public confidence in the financial system. Project components will focus on (1) implementing a new core banking IT system for the National Bank of Tajikistan (central bank), (2) addressing insurance sector regulatory framework deficiencies to bring it into compliance with the IAIS Insurance Core Principles (ICPs).
54 OTA4112	OTA4110000012	SSA	TANZANIA	Implementation	Government Debt & Infrastructure Finance	TIATA	2024	2028	The goals of this project are for the GOT to improve the public debt issuance management regime including government security market dynamics and liquidity by: 1) instituting fundamental legal and regulatory changes that thereby lead to reducing market fragmentation and actively managing liabilities in the sovereign debt portfolio; 2) increasing liquidity in the domestic government securities and building a reliable benchmark yield curve; and 3) communicating the government's debt issuance strategy, borrowing plans, and essential market data transparency to the market while also institutionalizing an investor relations function.
55 OTA2084	OTA2000000084	AMERICAS	TRINIDAD AND TOBAGO	Implementation	Budget & Financial Accountability	TIATA	2020	2024	The goal of this project is to assist the government of Trinidad and Tobago to improve public financial management in support of broader fiscal and economic strengthening through the design and implementation of automated business processes to support efficient and effective treasury management. Strong PFM systems reduce financial risks and improve investor confidence, making it easier for U.S. companies to expand into these markets and secure trade relationships that benefit American industries. Project components include: 1) Designing an optimal bank account to enhance control for cash resources; 2) Designing work flow processes for automated treasury management; 3) improving cash management through implementation of new forecasting tools; and 4) Establishing a management structure for special project accounts.
56 OTA2085	OTA2100000085	SSA	UGANDA	Implementation	Budget & Financial Accountability	TIATA	2022	2025	The goal of this project is to improve public financial management to allow for the efficient and transparent planning and delivery of public services to reduce reliance on foreign aid. Project components include: 1) strengthening the analytical capacity of MOFPED budget staff to analyze budget data to provide more in-depth and accurate information to decisionmakers; 2) strengthening the link between budget processes, program structures, and the National Development Plan to ensure that budget execution reflects national goals; and 3) implementing enhanced fiscal impact analysis processes to provide better cost information on legislation and new policy proposals.
57 OTA1012	OTA1000000012	EUR	UKRAINE	Implementation	Banking & Financial Services	State	2014	2026	The advisors are providing assistance to the Deposit Guarantee Fund (DGF) of Ukraine, with a focus on improving the DGF's legal framework, operation policies & procedures, and problem bank intervention and resolution strategies. Intermittent advisors are also providing assistance with the development of on-site and off-site monitoring methodologies for problem banks and pricing and valuation methodologies for non-performing loans in problem or failed banks. The advisor(s) are also assisting the State Property Fund (SPF) of Ukraine with the development of a strategy to privatize a large number of Ukrainian state-owned properties and enterprises.
58 OTA5010	OTA5000000010	EUR	UKRAINE	Implementation	Revenue Administration & Revenue Policy	State/TIATA	2015	2026	The goal of this project is to support Ukraine's increased economic self-sufficiency and reduced reliance on foreign aid -- by building the capacity of the State Tax Service (STS) to collect more of the tax revenues legally owed. The core project goals are: 1) improving compliance; 2) strengthening STS integrity; 3) developing STS organization and human resources; 4) enhancing digitalization and data management; and 5) building a sound reform management and governance framework.

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59 OTA4051	OTA400000051	EUR	UKRAINE	Implementation	Government Debt & Infrastructure Finance	State	2015	2025	The goals of this project are to enhance the MIU's capacity to manage the private investment process, PPP process, and fiscal obligations to contribute to the economic development of Ukraine by developing a transparent and attractive market for PPPs. Project components will focus on: (1) Increasing private sector investment in infrastructure and infrastructure operations through sales and concessions; (2) Improving the MIU technical capabilities in analyzing and implementing PPP projects and overall operations; and; (3) Supporting the financial and operational longevity of key strategic infrastructure assets.
60 OTA1097	OTA100000097	ASIA	VIETNAM	Design	Banking & Financial Services	TIATA	2025	2028	The goal of this project is to assist the GoV to develop and maintain a fair, safe, and stable financial sector that benefits and protects financial sector participants while enhancing financial sector stability and supporting private sector-led economic growth. Project components will focus on (1) enhancing financial stability by developing the GoV's capacity to monitor, assess, anticipate, and react to systemic risks to financial sector stability and (2) strengthening financial sector supervision through the implementation of Basel II international standards.
61 OTA2007	OTA200000007	ASIA	VIETNAM	Implementation	Budget & Financial Accountability	TIATA	2019	2025	The goal of this project is to strengthen public financial management for the effective and efficient management of funds to help sustain Vietnam's economic growth and improve self-reliance to meet critical government service delivery needs. Project components include: 1) enhancing whole-of-government accrual-based financial statements to more accurately and transparently demonstrate the government's financial position; 2) updating payment processes and procedures to decrease processing time for financial transactions and improve financial controls; 3) improving cash management and decreasing the risk of cash shortages; and 4) enhancing internal audit practices to better account for government spending.
62 OTA3098	OTA300000098	SSA	ZAMBIA	Implementation	Economic Crimes	TIATA	2020	2025	The goal of this project is to improve the GoZ's implementation of the AML/CFT regime, including identification, detection, and prosecution of money laundering, terrorist financing, and other financial crimes. Project activities will focus on (1) improving the FIC's ability to manage its operations, conduct core functions, and act as the interagency coordinators for AML/CFT for the GoZ; (2) increasing financial investigative and prosecutorial authorities' understanding of their roles, as well as their ability to prioritize and pursue financial investigations and prosecutions, including as relates to asset forfeiture; and (3) increasing financial and non-financial supervisors' understanding of their roles in AML/CFT oversight, as well as their ability to collaborate on and implement effective risk-based AML/CFT supervision of the financial system and DNFBPs.
63 OTA1101	OTA110000001	SSA	ZAMBIA	Implementation	Banking & Financial Services	TIATA	2024	2027	The goal of this project is to assist the GRZ with implementing their strategy for increasing access to and usage of quality financial services, leading to a stable financial sector including for SMEs. Project components include: 1) implementing key elements of the GRZ's National Financial Inclusion Strategy (NFIS II); 2) supporting the GRZ to strengthen financial and digital outreach to clients; 3) developing demand side data collection tools needed to monitor, track, manage, and analyze the demand of financial services; and 4) strengthening Zambia's legal and operational framework for secured transactions and collateral registry for SMEs.
64 OTA4108	OTA410000008	SSA	ZAMBIA	Implementation	Government Debt & Infrastructure Finance	TIATA	2023	2026	The goal of this project is to support infrastructure development in Zambia - and by extension broader economic development - by developing projects that are aligned with the country's strategic objectives, provide value for money to its citizens, and that are attractive to private sector concessionaires, investors, and lenders. OTA will assist the MOF to identify, plan, structure, and execute PPPs, and to improve the MOF's ability to oversee and manage fixed obligations and contingent liabilities arising from PPP projects. Project components include: 1) assisting the MOF to improve the clarity and transparency of the regulatory framework governing PPPs; 2) assisting the PPP Authority and PPP Council to develop and enact effective policies and procedures for PPP project preparation, structuring, and procurement; 3) assisting the MOF to appropriately value, control, and report on fiscal risk arising from contingent liabilities; and 4) developing a viable PPP project pipeline.