

US TREASURY OFFICE OF TECHNICAL - Current Comprehensive Project Report
3/31/2024

Project Number	FA.gov project number	Region	Country	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
1	OTA4104	SSA	ANGOLA	Government Debt & Infrastructure Finance	TIATA	2022	2026	The goal of this project is to strengthen the capacity of the Government of Angola (GOA) to improve its debt management, particularly risk analysis, and improve capital markets functioning to a level sufficient for international investment and thus enable economic growth. Project activities include: 1) improving debt portfolio risk management; 2) developing new funding alternatives within the context of fiscal responsibility and consolidation, and 3) improving the overall capital markets information technology and regulatory environments.
2	OTA2072	SSA	BOTSWANA	Budget & Financial Accountability	TIATA	2018	2025	The goal of this project is to strengthen public financial management for the effective and efficient management of funds to meet critical government service delivery needs and to support inclusive economic growth. Project components include: 1) establishing a Budget Options process to strengthen medium-term budget planning and provide options for balancing the budget; 2) identifying options to increase non-tax revenue to address revenue shortfalls; 3) supporting MFED in identifying a budget planning system to interface with the government financial system; 4) assisting MFED to conduct a 2019 Public Expenditure Financial Accountability (PEFA) assessment to evaluate change in the PFM system; 5) transitioning from cash-based to accrual based financial statements to more accurately and transparently demonstrate the financial position of the GOB; 6) implementing a process to align ministerial KPIs with those identified and tracked in National Development Plan to enable more strategic and sustainable allocation of resources for key services; and 7) strengthening the quality of cash forecasting to produce more reliable and timely data for liquidity management purposes.
3	OTA4111	AMERICAS	BRAZIL	Government Debt & Infrastructure Finance	TIATA	2023	2025	The goal of this project is to assist Brazil's Ministry of Cities and Ministry of Integration and Regional Development to effectively prioritize, plan, and develop feasibility studies for water and sanitation infrastructure projects to attract private sector investment. Project components include: 1) assisting M Cities to identify immediate and long-term, sustainable, funding sources for feasibility studies; 2) assisting M Cities to conduct marketable feasibility studies; 3) assisting M Integration to develop coordinated best practice policies to select and fund feasibility study proposals from a government sponsored investment fund for concessions.
4	OTA1088	AMERICAS	CHILE	Banking & Financial Services	TIATA	2020	2024	The goal of this project is to assist the FMC to strengthen its capacity to supervise and resolve problem financial institutions, which is critical to developing and maintaining a fair, safe, and stable financial sector that benefits and protects financial sector participants, maintains public confidence in the financial system and supports inclusive economic growth. Project components will focus on: 1) enhancing the FMC's resolution planning and prevention capabilities under the current legal framework through the introduction of resolvability evaluations and recovery planning; 2) reforming the legal framework with the introduction of a new resolution law for failing institutions in line with the Financial Stability Board's "Key Attributes of Effective Resolution Regimes for Financial Institutions," and 3) implementing an effective resolution regulatory framework that allows for the orderly resolution of failed financial institutions.
5	OTA4101	AMERICAS	COLOMBIA	Government Debt & Infrastructure Finance	TIATA	2017	2024	The goal of this project is to support increased private sector investment in infrastructure in Colombia — which is key to promoting economic development — by developing a transparent, attractive PPP enabling environment and enhancing the Ministry of Hacienda's and its PPP Unit's capacity to manage the PPP process and fiscal obligations. Project activities include 1) assisting Hacienda's PPP Unit improve their ability to oversee, monitor, and value PPP contingent liabilities; 2) developing appropriate risk allocation models for new sectors; 3) working with contracting entities, including sub-sovereign governments, to develop well-structured projects, as well as appropriate fiscal controls; 4) improving the PPP processes, particularly in new industry sectors; and 5) assisting FDN in updating its internal credit risk management system [Sistema Administración de Riesgo de Crédito (SARC)] in support of a strengthened corporate lending credit policy.
6	OTA5067	AMERICAS	COSTA RICA	Revenue Administration & Revenue Policy	TIATA	2020	2025	The goal of this project is to strengthen the GoCR's tax regime in support of increased domestic resource mobilization — as a part of the Government's broader economic reforms — by building the DGT's capacity in key operational areas, including: 1) general taxpayer audit; 2) audit quality review; 3) tax crimes investigations; 4) internal investigations; 5) debt collection; 6) project management and change management; and 7) internal audit.
7	OTA1060	AMERICAS	DOMINICAN REPUBLIC	Banking & Financial Services	TIATA	2013	2024	The goal of the project is to assist the GoDR with creating an enabling environment that facilitates increased access to financial services, particularly for small borrowers and MSMEs, in support of inclusive, private sector-led economic growth. Project components will focus on: 1) developing a National Financial Inclusion Strategy with prioritized goals; 2) developing a legal and operational framework for secured transactions; 3) establishing a legal framework for factoring and leasing; 4) enhancing the financial sector legal and regulatory framework to support increased access to safe, transparent financial services; 5) establishing a regulatory sandbox to promote financial sector innovation and strengthen capacity to ensure proper oversight of financial sector innovators; and 6) strengthening CBDR's cybersecurity institutional capacity.

US TREASURY OFFICE OF TECHNICAL - Current Comprehensive Project Report
3/31/2024

Project Number	FA.gov project number	Region	Country	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
8	OTA3093	AMERICAS	DOMINICAN REPUBLIC	Economic Crimes	TIATA	2018	2024	The goal of this project is to improve the Government of Dominican Republic's (GoDR's) identification, detection, and prosecution of money laundering, terrorist financing, and other financial crimes. Project activities will focus on (1) improving the UAF's ability to conduct core functions as well as, (2) effectively carry out its responsibilities as the executive body of the CONCLA; (3) strengthening the ability of regulatory authorities to carry out risk-based AML/CFT supervision of the financial and non-financial sectors, and; (4) increasing financial investigative and prosecutorial authorities' understanding of their roles, as well as their ability to prioritize and pursue financial investigations and prosecutions, including as it relates to asset forfeiture.
9	OTA5063	AMERICAS	ECUADOR	Revenue Administration & Revenue Policy	TIATA	2019	2024	The goal of this project is to support the Ecuador's efforts to increase domestic resource mobilization -- which is part of the GoE's broader economic reform objectives -- by building SRI's capacity in key operational areas of tax administration, including: 1) audit quality review; 2) specialized sector audit; 3) data management and analysis; 4) internal audit and internal investigations; 5) project management and change management; 6) human resources; and, 7) transfer pricing.
10	OTA4081	AMERICAS	ECUADOR	Government Debt & Infrastructure Finance	TIATA	2019	2024	The goal of this project is to strengthen the capacity of the Government of Ecuador (GOE) to issue and manage government debt in order to affordably, efficiently, and transparently satisfy their domestic funding requirements and to serve as a foundation for broader capital market development and private sector-led economic growth. Project activities include: 1) developing the relevant laws and regulations, staff capacity, and process to define government borrowing, issue and manage debt, and regulate the government debt market; 2) reprofiling GOE's liability portfolio to eliminate spikes in debt service in their existing debt portfolio; 3) developing a primary and; (4) secondary market auction system that will allow the GOE to access market funding, manage issuances, increase price transparency, increase liquidity, and encourage capital market participation by public and private investors and issuers; and 5) supporting the development of a strong Central Depository System to provide safe and transparent custodial, transfer, registry and transaction settlement services.
11	OTA3101	AMERICAS	ECUADOR	Economic Crimes	TIATA	2020	2025	The goal of this project is to improve the GOE's ability to identify, detect, and prosecute money laundering, terrorist financing, and other financial crimes. Project activities will focus on: 1) improving the ability of the UAFE to effectively carry out its core functions; 2) developing the capacity of regulatory authorities to conduct effective risk-based AML/CFT supervision of the financial and non-financial sectors; and 3) strengthening the capacity of relevant law enforcement and prosecutorial stakeholders to investigate and prosecute money laundering and related crimes, including successful forfeiture and management of illicit proceeds.
12	OTA1087	AMERICAS	ECUADOR	Banking & Financial Services	TIATA	2020	2024	The goal of this project is to assist the GoE to develop and maintain a fair, safe, and stable financial sector that benefits and protects financial sector participants while enhancing financial sector stability and supporting private sector-led economic growth. Project components will focus on: (1) enhancing financial stability by developing the CBE's capacity to monitor, assess, anticipate and react to systemic risks to financial sector stability; and (2) modernizing the payments ecosystem through the development of electronic payments.
13	OTA2086	AMERICAS	ECUADOR	Budget & Financial Accountability	TIATA	2022	2025	The goal of this project is to improve the ability of the MEF to transparently execute the national budget while properly recording and classifying all payment obligations. Project components include: 1) improving the coordination between the accounting, budget, treasury, and debt offices by standardizing policies and procedures across the organizations; 2) assisting the MEF to accurately budget for all liabilities; 3) strengthening cash management by implementing cash plans and revising commitment quota procedures; and 4) implementing key performance indicators to link service delivery metrics with the National Development Plan.
14	OTA4082	AMERICAS	ECUADOR	Government Debt & Infrastructure Finance	TIATA	2019	2025	The goals of this project are to support increased private sector investment in Ecuador's infrastructure -- which is key to promoting economic development -- by developing a transparent, attractive public private partnership (PPP) environment and enhancing the Ministry of Economy and Finance's (MEF's) capacity to manage PPP fiscal obligations. Project activities include: 1) developing the enabling environment and legal framework for the identification, structuring, procurement, and oversight of PPP projects; 2) establishing a new PPP Directorate within the MEF; and 3) establishing a new PPP Fiscal Risk Directorate within the MEF.
15	OTA2092	SSA	GAMBIA	Budget & Financial Accountability	TIATA	2023	2026	The goal of this project is to assist the GoTG to improve public financial management--specifically budget formulation and execution--to allow for the efficient and transparent delivery of public services. Project components include: 1) modernizing and formalizing budget policies, procedures and processes to make budget operations more efficient and effective; 2) improving the application of performance data for budget decision-making purposes; 3) enhancing annual budget documents by streamlining the content and introducing a performance-oriented focus; 4) assisting the Directorate of Budget to strengthen the quality and usefulness of in-year budget reports; and 5) strengthening the quality and timeliness of the cash forecast to ensure the cost of short-term borrowing is minimized and MDA cash allocations are in line with current spending needs.

US TREASURY OFFICE OF TECHNICAL - Current Comprehensive Project Report
3/31/2024

Project Number	FA.gov project number	Region	Country	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
16	OTA4084	SSA	GAMBIA	Government Debt & Infrastructure Finance	TIATA	2022	2025	The goal of this project is to strengthen the capacity of the Government of The Gambia (GOG) to improve its debt management, particularly staff capacity for planning and risk analysis, and overall market functioning. Project activities include: 1) supporting local currency domestic bond market development, including both primary and secondary market; 2) improving capital markets infrastructure, regulations, and processes; and 3) building staff capacity for debt sustainability (and risk) analysis.
17	OTA4098	EUR	GEORGIA	Government Debt & Infrastructure Finance	State	2020	2026	The goal of this project is to assist the National Bank of Georgia's (NBS) efforts to support of the country's economic growth and development through the creation of a transparent legal/regulatory environment that will support development of a domestic capital market and provide financing to companies that do not have ready access to capital. Project components include: 1) developing a capital market legal and regulatory framework that satisfies international standards for market oversight and supervision, investor protection, and capital market development; and 2) developing new Lari-denominated equity and fixed income products that will provide new capital market funding for corporations and satisfy growing demand for investable assets by investors.
18	OTA4107	SSA	GHANA	Government Debt & Infrastructure Finance	TIATA	2023	2025	The goal of this project is to assist the GoG to re-establish and strengthen its market access and improve its public debt issuance and management regime in the following areas: i) domestic market operations to build a liquid and reliable local currency funding source; ii) liability management approaches, including the potential use of ESG-related financial structures; iii) transparency, including institutionalizing a robust investor relations function; and iv) risk management, including improving the use of the debt sustainability analysis (DSA) and medium-term debt strategy (MTDS) tools to control risks broadly, and those of SOEs and PPPs in particular.
19	OTA4058	ASIA	INDIA	Government Debt & Infrastructure Finance	TIATA / State	2016	2025	The goal of this project is to mobilize investment in Indian infrastructure to meet critical development needs. Project activities will support the establishment and sustained success of India's largest infrastructure investment vehicle, a sovereign development fund the National Investment and Infrastructure Fund (NIIF). Project elements include: 1) enhancing governance structures, processes and systems to create a more conducive environment for investors, including implementing improved environmental, social and corporate governance (ESG) policies that meet international standards; 2) development and staffing of an effective and cohesive organization; 3) developing a more effective strategy for investor outreach; and 4) developing new investment vehicles to attract international investors with different investment policies and objectives.
20	OTA4102	ASIA	INDIA	Government Debt & Infrastructure Finance	TIATA	2020	2024	The goal of this project is to increase capital market access for Indian municipalities to allow them to fund infrastructure, spur economic development, and meet critical development needs. Project activities will assist the Designated Municipalities (including Pimpri Chinchwad, Mysuru, Mangaluru, Rajkot, Vadodara, and Faridabad) to develop, issue, and manage municipal bonds by 1) Assessing the Designated Municipalities' credit ratings and capacity to issue and repay municipal bonds; 2) Developing the necessary bond documents and cashflow structures, and hiring legal and advisory expertise for the issuance of bonds; 3) Recommending pre-issuance improvements, as needed, to facilitate the issuance of bonds; 4) Assisting Designated Municipalities to issue bonds under the Securities Exchange Board of India (SEBI) guidelines on the Bombay Stock Exchange (BSE); and 5) Increasing transparency and investor confidence by establishing continuing disclosure frameworks for disclosure through the life of the bond.
21	OTA4086	AMERICAS	JAMAICA	Government Debt & Infrastructure Finance	TIATA	2019	2024	The goal of this project is to increase investment in infrastructure in Jamaica to meet the country's critical development needs and to promote economic growth. Project components include: 1) increasing private sector investment in infrastructure and infrastructure operations; 2) developing a framework to prioritize capital projects and; 3) creating attractive and bankable debt options for infrastructure projects of sufficient scale to attract private investment, including through legislative changes.
22	OTA5055	SSA	KENYA	Revenue Administration & Revenue Policy	TIATA / USAID	2018	2024	The goal of this project is to strengthen the Kenya Revenue Authority's administration in support of increased domestic resource mobilization -- as a part of the Government's broader economic reforms -- by building KRA capacity in key operational areas, including: 1) general taxpayer audit; 2) international issues; 3) specialty sector audits including agriculture and Islamic banking and insurance; and, 4) computer-assisted audit.
23	OTA4099	SSA	KENYA	Government Debt & Infrastructure Finance	TIATA	2020	2024	The goals of this project are to build the Kenyan National Treasury's (KNT's) capacity to oversee and manage state owned enterprises (SOE) investment in critical infrastructure projects, and to attract higher quality investment in the nascent Kenyan public private partnership (PPP) market in support of the country's continued economic growth and development. Project components will focus on: 1) developing an analytical stress test tool to monitor the financial performance of Kenyan SOEs; 2) transitioning the Public Investment and Portfolio Management Office (PIPM) from outdated, manual analysis of SOE default risk to automated, data-driven analysis through an information management system; 3) building capacity at the PPP Unit to develop high-quality, bankable PPP projects; and 4) promoting investment into the Kenyan PPP market through investor education and outreach.

US TREASURY OFFICE OF TECHNICAL - Current Comprehensive Project Report
3/31/2024

Project Number	FA.gov project number	Region	Country	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
24	OTA5072	SSA	KENYA	Revenue Administration & Revenue Policy	TIATA	2023	2027	The goal of this project is to assist the KRA Customs Administration to assess and collect accurate revenue in accordance with Kenya's legal and regulatory framework and relevant trade agreements. OTA will assist each key stakeholder in the customs regime to strengthen the administration of their duties, including 1) correctly identifying and classifying imported goods (Harmonized System/Classification and Valuation); 2) correctly determining the country of origin and applicability of trade agreements and applying appropriate customs rates (Rules of Origin/Trade Agreements); 3) developing the analytical capacity and an effective communication flow into and out of the Risk Management and Intelligence Unit to identify high-risk imports and importers; 4) building capacity within the Post Clearance Audit department to continuously assess the accuracy of customs declared and collected; and 5) training border/cargo control staff to effectively identify goods entering the country, remediating errors in declaration, and sharing front-line information with other stakeholders in the customs regime. The activities of this project will be piloted using targeted training and mentoring on apparel and sensitive item classification, appraisal and valuation methods for apparel and sensitive items, and substantiating duty free preference trade programs for apparel and sensitive items. Focusing on these categories of imports will allow the KRA to track and analyze the effects of project activities through the life of OTA engagement, and into the future. The capacity gained from this pilot can be equally applied to other types of goods.
25	OTA4010	EUR	KOSOVO	Government Debt & Infrastructure Finance	State	2007	2025	The goal of this project is to strengthen the capacity of the Government of Kosovo (GoK) to issue and manage government debt in order to affordably, efficiently, and transparently satisfy their domestic funding requirements and to serve as a foundation for broader capital market development and private sector-led economic growth. Project activities include:1) creation and implementation of a legal framework for government debt issuance and management; 2) development and implementation of the domestic government securities market to increase market participation and liquidity to the marketplace and 3) creation and establishment of a Debt Management Unit (DMU) in the Ministry of Finance, and institutional/staff capacity building in the DMU.
26	OTA3100	EUR	LATVIA	Economic Crimes	TIATA	2020	2024	The goal of this project is to improve the Government of Latvia's (GoL's) ability to identify, detect, and prosecute money laundering, terrorist financing, and other financial crimes. Project activities will focus on: 1) improving the ability of the Ministry of Finance and the FIU to fulfill their interagency AML/CFT roles; 2) developing the FIU's ability to set strategic priorities and identify its appropriate interagency coordinating role in the AML/CFT regime; 3) enhancing risk-based AML/CFT supervision of the financial and non-financial sectors; and 4) improving financial investigative and prosecutorial authorities' ability to prioritize and pursue financial investigations and prosecutions, including as relates to asset forfeiture.
27	OTA1090	SSA	LIBERIA	Banking & Financial Services	TIATA	2020	2025	The goal of this project is to assist the GoL to develop and maintain a fair, safe, and stable financial sector that benefits and protects financial sector participants while maintaining public confidence in the financial system and supporting private sector-led economic growth. Project components will focus on: (1) establishing a deposit insurance regime that protects depositors in the event of bank failures and maintains public confidence in the financial sector; (2) developing and implementing an effective resolution framework that allows for the orderly resolution of failed financial institutions; (3) strengthening the capacity of CBL insurance supervision staff to adequately regulate and supervise the insurance sector; (4) strengthening the CBL's cybersecurity and technology supervisory tools and to better safeguard for the Liberian population's data and banking information in case of a cyberattack; (5) assisting the CBL to develop and implement a monitoring and evaluation system to collect, manage, and analyze financial service access, usage, and data quality and (6) assisting the CBL to design and implement a financial education strategy; (7) supporting the CBL with linking information financial entities to the formal financial sector; and (8) training the CBL in payments system and payment system infrastructure, including cross-border transactions and 9) enhancing financial sector compliance with International Financial Reporting Standards.
28	OTA1084	SSA	MADAGASCAR	Banking & Financial Services	TIATA	2019	2024	The goals of this project are to assist the GoM in developing and maintaining a fair, safe, and stable insurance sector that benefits and protects insurance policyholders and enhances financial sector stability. Project components will focus on: 1) addressing insurance sector regulatory and supervisory framework deficiencies to bring it into compliance with the International Association of Insurance Supervisors' (IAIS) Insurance Core Principles (ICPs) and building connections with international supervision counterparts; 2) implementing an organizational structure and risk-based supervision methodology for the supervision of the insurance sector; 3) developing off-site analysis capacity; 4) developing on-site examination capacity; and 5) enhancing insurance sector compliance with International Financial Reporting Standards (IFRS).
29	OTA1085	SSA	MADAGASCAR	Banking & Financial Services	TIATA	2021	2024	The goal of this project is to assist the GoM to develop and maintain a fair, safe, and stable financial sector that benefits and protects financial sector participants while enhancing public confidence in the financial system. Project components will focus on establishing a deposit insurance scheme that protects depositors in the event of bank failures and maintains public confidence in the financial sector.

US TREASURY OFFICE OF TECHNICAL - Current Comprehensive Project Report
3/31/2024

Project Number	FA.gov project number	Region	Country	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
30	OTA2056	SSA	MADAGASCAR	Budget & Financial Accountability	TIATA	2016	2024	The goal of this project is to strengthen the management of public finances by implementing an integrated financial management information system and improving financial control processes. Project components include: 1) developing a central, integrated PFM database to consolidate all PFM-related data into one system; 2) developing a real-time performance data dashboard system that is sourced from the central integrated PFM database; 3) developing a single FMIS system that includes interrelated modules for budget formulation and execution, revenue capture, procurement processing, expenditure capturing, payroll processing, asset management and financial reporting; and 4) enhancing financial control processes to transition budget execution control to rely less on pre-audit procedures and more on risk-based audits post budget transactions.
31	OTA5068	ASIA	MALDIVES	Revenue Administration & Revenue Policy	TIATA	2020	2024	The goal of this project is to support Maldives Inland Revenue Agency's efforts to increase domestic resource mobilization in support of the country's economic and development priorities by building its capacity in: 1) General Audit Capacity; 2) Specialized Sector Audit; 3) Debt Collection; and 4) Taxpayer Services.
32	OTA5051	EUR	MOLDOVA	Revenue Administration & Revenue Policy	State	2017	2025	The goal of this project is to support Moldova's efforts to increase domestic resource mobilization by advancing STS's institutional effectiveness and building its capacity in key operational areas of tax administration, including: 1.) Strategic Management Capacity and Performance Assessment; 2.) Human Resources – Professional Development; 3.) Taxpayer Service; 4.) Internal Audit; 5.) Tax Debt Collections; 6.) Audit Capacity; 7.) Audit Quality Review; 8.) Specialized Sector Audit; and, 9.) Project/Change Management.
33	OTA3091	ASIA	MONGOLIA	Economic Crimes	TIATA	2018	2024	The goal of this project is to improve the Government of Mongolia (GoM) prevention, detection, and prosecution of money laundering, terrorist financing, and other financial crimes. Project activities will focus on (1) improving the operationalization of the Financial Investigation Unit (FIU), including its ability to carry out its core functions and (2) acting as an effective interagency coordinator; (3) strengthening the ability of regulatory authorities to carry out risk-based AML/CFT supervision of the financial and non-financial sectors, and; (4) increasing financial investigative and prosecutorial authorities' understanding of their roles, as well as their ability to prioritize and pursue financial investigations and prosecutions, including as it relates to asset forfeiture.
34	OTA5073	SSA	NAMIBIA	Revenue Administration & Revenue Policy	TIATA	2023	2027	The goal of this project is to support domestic resource mobilization in Namibia, by improving the operational capacity of NamRA in the following functional areas of revenue administration: 1) Domestic Taxes, including General Audit, Large Taxpayers, Specialty Sector/Issue Audits; 2) Risk Management; 3) Debt Management and Collections; 4) Organizational Development; 5) Post Clearance Audit; 6) Border and Cargo Control; 7) Customs Brokers; 8) Classification and Valuation; 9) Rules of Origin; and 10) Legal and Policy Framework.
35	OTA5071	EUR	NORTH MACEDONIA	Revenue Administration & Revenue Policy	TIATA	2023	2027	The goal of this project is to strengthen the capacity of the PRO and Customs Administration to increase voluntary compliance and domestic resource mobilization through: 1) Customs Risk Management and Post-Clearance Audits; 2) Border/Cargo Control and Operations; 3) Customs Broker/Clearing Agent Modernization; 4) Classification/Valuation/Rules of Origin/Trade Agreements; 5) Project Management; 6) Anti-Corruption; 7) Human Resources, Training, and Development; 8) General Audit Capacity; 9) Debt Management; and 10) Taxpayer Service.
36	OTA2090	EUR	NORTH MACEDONIA	Budget & Financial Accountability	TIATA	2023	2026	The goal of this project is to assist the Government of North Macedonia to improve public financial management to support efficient and transparent delivery of public services and broader economic and development goals. Project components include: 1) modernizing the budget classification structure to increase transparency and accountability; 2) enhancing the content of budget documents to align with the new PFM legal framework; 3) enhancing performance data in the budget process to measure results; 4) producing a consolidated general ledger and improving recording of fixed assets; and 5) enhancing cash management policies and improving the accuracy of cash forecasting.
37	OTA4106	EUR	NORTH MACEDONIA	Government Debt & Infrastructure Finance	TIATA	2023	2026	The goal of this project is to assist North Macedonia to develop the domestic government securities market in order to reduce the risks associated with reliance on external debt and to support broader capital market development and related economic growth. The four areas of assistance are to: 1) assist the MoF to successfully replace their government securities placement platform with a secure auction platform; 2) transition from volume-based subscriptions to price-based market auctions; 3) institutionalize an investor relations function; and 4) develop liability management approaches to address fragmentation of maturities and refinancing risk.
38	OTA1096	EUR	NORTH MACEDONIA	Banking & Financial Services	TIATA	2023	2026	The goal of this project is to assist the GoNM to develop and maintain a fair, safe, and stable financial sector that benefits and protects financial sector participants while maintaining public confidence in the financial system and supporting inclusive economic growth. Project components include: 1) supporting the GoNM to strengthen financial consumer protection and financial literacy; and 2) strengthening the capacity of MoF supervision staff to adequately regulate and supervise NBFIs

US TREASURY OFFICE OF TECHNICAL - Current Comprehensive Project Report
3/31/2024

Project Number	FA.gov project number	Region	Country	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
39	OTA4078	AMERICAS	PANAMA	Government Debt & Infrastructure Finance	TIATA	2018	2024	The goals of this project are to support increased private sector investment in infrastructure in Panama — which is key to promoting economic development — by developing a transparent, attractive public private partnership (PPP) enabling environment and enhancing the PPP Secretariat and Ministry of Economy and Finance (MEF's) capacity to manage the PPP process and fiscal obligations. Project components include: 1) developing an appropriate legal framework for structuring and implementing PPP projects; 2) establishing a new PPP Secretariat to manage the process of PPP execution; and 3) assisting state owned entities, including Panama's state owned electric transmission company, Empresa de Transmision Electrica (ETESA), to decrease their borrowing costs, improve financial modeling, and prioritize bankable PPP projects.
40	OTA1066	AMERICAS	PARAGUAY	Banking & Financial Services	TIATA	2013	2024	The goal of the project is to assist the GoP with creating an enabling environment that facilitates increased access to financial services, particularly for small borrowers and MSMEs, in support of inclusive, private sector-led economic growth. Project components will focus on: (1) establishing a legal and operational framework for factoring and leasing; (2) developing a legal and operational framework for secured transactions.
41	OTA1091	AMERICAS	PERU	Banking & Financial Services	TIATA	2021	2024	The goal of this project is to assist the SBS to successfully supervise emerging foreign exchange (FX) and derivatives markets, including through implementation of effective cyber security practices. Project components will focus on: 1) assisting the SBS to effectively supervise foreign exchange markets; 2) developing an appropriate supervisory regime for the new trade repository to register over-the-counter (OTC) derivatives; and 3) strengthening cybersecurity and technology supervisory tools.
42	OTA1089	SSA	SEYCHELLES	Banking & Financial Services	TIATA	2021	2025	The goal of this project is to assist the GoS to develop and maintain a fair, safe, and stable financial sector that benefits and protects financial sector participants while maintaining public confidence in the financial system and supporting private sector-led economic growth. Project components will focus on: (1) implementing a new core banking system to facilitate centralized operational processes within the CBS; (2) developing and implementing an effective resolution framework that allows for the orderly resolution of failed financial institutions; (3) establishing a deposit insurance regime that protects depositors in the event of bank failures and maintains public confidence in the financial sector; (4) strengthening the capacity of CBS banking supervision staff to adequately regulate and supervise the banking sector; (5) structuring and automating collection and processing of data received from financial institutions to support improved offsite supervision of financial institution risks and enhanced statistical analysis of economic activity; (6) enhancing financial stability by strengthening capacity to monitor the overall health of the Seychellois financial sector and assess its resilience to shocks; (7) enhancing financial sector compliance with International Financial Reporting Standards (IFRS); and (8) strengthening CBS oversight of Seychelles payments system. 9) implementing a new CSD and RTGS.
43	OTA1055	SSA	SIERRA LEONE	Banking & Financial Services	TIATA	2017	2024	The goal of this project is to assist the GoSL in implementing their strategy for increasing access to financial services while promoting strong prudential oversight of the financial sector and enhancing financial sector stability. Project components will focus on: (1) implementing key elements of the GoSL's National Strategy for Financial Inclusion (NSFI); (2) developing recommendations to resolve problem financial institutions; (3) establishing a deposit insurance regime that protects depositors in the case of bank failures and maintains public confidence in the financial sector; (4) enhancing the financial sector legal and regulatory framework to improve BSL oversight; (5) strengthening the capacity of BSL non-bank supervision staff to adequately regulate and supervise the NBF sector; (6) enhancing financial sector compliance with International Financial Reporting Standards (IFRS); and (7) developing sound IT policies, procedures, and cybersecurity standards to enhance security of the BSL's IT infrastructure and information assets.
44	OTA1075	ASIA	TAJKISTAN	Banking & Financial Services	State	2019	2025	The goal of this project is to assist the GoT in developing and maintaining a fair, safe, and stable financial sector that benefits and protects financial sector participants while maintaining public confidence in the financial system. Project components will focus on (1) implementing a new core banking IT system for the National Bank of Tajikistan (central bank). (2)) addressing insurance sector regulatory framework deficiencies to bring it into compliance with the IAIS Insurance Core Principles (ICPs)
45	OTA2084	AMERICAS	TRINIDAD AND TOBAGO	Budget & Financial Accountability	TIATA	2020	2025	The goal of this project is to assist the government of Trinidad and Tobago to improve public financial management in support of broader fiscal and economic strengthening through the design and implementation of automated business processes to support efficient and effective treasury management. Project components include: 1) Designing an optimal bank account to enhance control for cash resources; 2) Designing work flow processes for automated treasury management; 3) Improving cash management through implementation of new forecasting tools; and 4) Establishing a management structure for special project accounts.

**US TREASURY OFFICE OF TECHNICAL - Current Comprehensive Project Report
3/31/2024**

Project Number	FA.gov project number	Region	Country	Assistance Area	Funding	Start Date	Projected End Date	Project Objectives
46	OTA2085	SSA	UGANDA	Budget & Financial Accountability	TIATA	2022	2025	The goal of this project is to improve public financial management to allow for the efficient and transparent planning and delivery of public services in support of National Development Plan goals. Project components include: 1) strengthening the analytical capacity of MOFPED budget staff to analyze budget data to provide more in-depth and accurate information to decisionmakers; 2) strengthening the link between budget processes, program structures, and the National Development Plan to ensure that budget execution reflects national goals; and 3) implementing enhanced fiscal impact analysis processes to provide better cost information on legislation and new policy proposals.
47	OTA1012	EUR	UKRAINE	Banking & Financial Services	State	2014	2025	The advisors are providing assistance to the Deposit Guarantee Fund (DGF) of Ukraine, with a focus on improving the DGF's legal framework, operation policies & procedures, and problem bank intervention and resolution strategies. Intermittent advisors are also providing assistance with the development of on-site and off-site monitoring methodologies for problem banks and pricing and valuation methodologies for non-performing loans in problem or failed banks. The advisor(s) are also assisting the State Property Fund (SPF) of Ukraine with the development of a strategy to privatize a large number of Ukrainian state-owned properties and enterprises.
48	OTA5010	EUR	UKRAINE	Revenue Administration & Revenue Policy	State	2015	2025	The goal of this project is to strengthen and reform tax administration and tax policy in Ukraine, enabling STS to collect more of the tax revenues legally owed. The core project goals are: 1) improving compliance; 2) strengthening STS integrity; 3) developing STS organization and human resources; 4) enhancing digitalization and data management; and 5) building a sound reform management and governance framework.
49	OTA4051	EUR	UKRAINE	Government Debt & Infrastructure Finance	State	2015	2025	The goals of this project are to enhance the MIU's capacity to manage the private investment process, PPP process, and fiscal obligations to contribute to the economic development of Ukraine by developing a transparent and attractive environment for PPPs. Project components will focus on: (1) increasing private sector investment in infrastructure and infrastructure operations through sales and concessions; (2) Improving the MIU technical capabilities in analyzing and implementing PPP projects and overall operations, and; (3) Supporting the financial and operational sustainability of key strategic infrastructure assets.
50	OTA2007	ASIA	VIETNAM	Budget & Financial Accountability	TIATA	2019	2024	The goal of this project is to strengthen public financial management for the effective and efficient management of funds to help sustain Vietnam's economic growth and poverty reduction achievements and meet critical government service delivery needs. Project components include: 1) enhancing whole-of-government accrual-based financial statements to more accurately and transparently demonstrate the government's financial position; 2) updating payment processes and procedures to decrease processing time for financial transactions and improve financial controls; 3) improving cash management and decreasing the risk of cash shortages; and 4) enhancing internal audit practices to better account for government spending.
51	OTA3098	SSA	ZAMBIA	Economic Crimes	TIATA	2020	2025	The goal of this project is to improve the GoZ's implementation of the AML/CFT regime, including identification, detection, and prosecution of money laundering, terrorist financing, and other financial crimes. Project activities will focus on (1) improving the FIC's ability to manage its operations, conduct core functions, and act as the interagency coordinators for AML/CFT for the GoZ; (2) increasing financial investigative and prosecutorial authorities' understanding of their roles, as well as their ability to prioritize and pursue financial investigations and prosecutions, including as relates to asset forfeiture; and (3) increasing financial and non-financial supervisors' understanding of their roles in AML/CFT oversight, as well as their ability to collaborate on and implement effective risk-based AML/CFT supervision of the financial system and DNFBPs.
52	OTA4108	SSA	ZAMBIA	Government Debt & Infrastructure Finance	TIATA	2023	2026	The goal of this project is to support sustainable infrastructure development in Zambia - and by extension broader economic development - by developing projects that are aligned with the country's strategic objectives, provide value for money to its citizens, and that are attractive to private sector concessionaires, investors, and lenders. At a technical level, OTA will assist the MOF to identify, plan, structure, and execute PPPs, and to improve the MOF's ability to oversee and manage fixed obligations and contingent liabilities arising from PPP projects. Project components include: 1) assisting the MOF to improve the clarity and transparency of the regulatory framework governing PPPs; 2) assisting the PPP Authority and PPP Council to develop and enact effective policies and procedures for PPP project preparation, structuring, and procurement; 3) assisting the MOF to appropriately value, control, and report on fiscal risk arising from contingent liabilities; and 4) developing a viable PPP project pipeline.