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Project Number 1 OTA1100	FA.gov project number OTA110000000	REGION EUR	Country ALBANIA	Project Status Implementation	Assistance Area Banking & Financial Services	Advisor / Project Type Intermittent	Funding TIATA	Start Date 2024		Project Objectives The goal of this project is to assist the GoA to develop and maintain a fair, safe, and stable financial sector that benefits and protects financial sector participants while maintaining public confidence in the financial system. Project components include 1) strengthening the ADIA's contingency planning to maintain business continuity during disasters and other crisis scenarios; 2) strengthening the problem bank resolution framework to include appropriate asset valuation methodologies and build capacity to implement these methodologies in compliance with RBR; 3) enhaning cybersecurity supervision of the Albanian financial sector; 4) strengthening the overall security of the AFSA'S II infrastructure and information assets and ensure systems responsiveness to present and future business needs; 5) building AFSA's capacity to promote access to and increase consumer awareness of appropriate financial products and services.
<b>2</b> OTA4113	OTA410000013	EUR	ALBANIA	Design	Government Debt & Infrastructure Finance	Intermittent	TIATA	2024		The expected goal of this project is to stimulate capital market development by assisting municipalities and state owned enterprises (SOE) issue bonds through public underwritings on the fledgling Albanian Stock Exchange. The ability to successfully issue public bonds will reduce the reliance on the limited funding capacity of the central government and will provide an additional avenue for sourcing capital to finance infrastructure, to spur economic development, and to meet critical development needs. Project activities include: 1) assisting municipalities to issue bonds public/ly, 2) supporting SOEs to issue bonds public/ly, and 3) financial market capacity building and education and reduction of investment barriers.
3 OTA4104	OTA410000004	SSA	ANGOLA	Implementation	Government Debt & Infrastructure Finance	Resident	TIATA	2022		The goal of this project is to strengthen the capacity of the Government of Angola (GOA) to improve its debt management, particularly risk analysis, and improve capital markets functioning to a level sufficient for international investment and thus enable economic growth. Project activities include: 1) improving debt portfolio risk management; 2) developing new funding alternatives within the context of fiscal responsibility and consolidation, and 3) improving the overall capital markets information technology and regulatory frameworks.
4 OTA1106	OTA110000006	ASIA	BANGLADESH	Design	Banking & Financial Services	Intermittent	TIATA	2025		The expected goal of this project is to assist the GOB to develop and maintain a fair, safe, and stable financial sector that benefits and protects financial sector participants while maintaining public confidence in the financial system. Project components include: 1] assist to establish or update the legal authority and to support the implementation of a framework for the orderly resolution of financial institutions; 2] improve the quality and consistency of oversight of FMIs, both central bank-owned and operated, as well a private FMIs, to support positive change in the risk management and control environment at these entities; 3] improve the quality and consistency of supervision of non-banks, such as payment service providers, fintech lending companies, and other emerging financial service providers and 4)developing an operating framework for the central bank's provision of liquidity to address liquidity stress events.
5 OTA1098	OTA100000098	AMERICAS	BARBADOS	Implementation	Banking & Financial Services	Intermittent	TIATA	2024		The goal of this project is to assist the GoB to develop and maintain a fair, safe, and stable financial sector that benefits and protects financial sector participants while maintaining public confidence in the financial system. Project components include: 1) developing and implementing a strengthened deposit insurance system that protects depositors in the event of bank failures; and 2) developing and implementing an effective resolution framework that allows for the orderly resolution of failed financial institutions.
6 OTA3104	OTA300000004	SSA	CAMEROON	Design	Economic Crimes	Intermittent	ТІАТА	2023	2030	The expected goal of this project is to improve the GoC's implementation of the AML/CFT regime, including identification, detection, and prosecution of money laundering, terrorist financing, and other financial crimes. Project activities will focus on: (1) enhancing the FIU's management and strategic capabilities; (2) strengthening the capacity to identify, investigate and prosecute money laundering and underlying predicate crimes; and 3) enhancing the GoC's ability to implement and perform risk-based AML/CFT supervision across financial and non-financial sectors.
7 OTA2098	OTA200000098	SSA	CAMEROON	Design	Budget & Financial Accountability	Intermittent	TIATA	2025		The expected goal of this project is to implement a risk-based internal audit function that applies best practices to safeguard and ensure the effective and efficient use of Cameroon's resources. Effective internal controls help ensure government resources are not diverted to activities that could threaten U.S. security. OTA will work with counterparts at the Directorate General of the Treasury, Financial and Monetary Cooperation (DGTCFM) at the Ministry of Finance (MINFI) to 1) improve the internal audit organizational structure; 2) develop policies and procedures that align with international standards; 3) establish a risk management framework to prioritize internal audit activities; and 4) develop a process for preparing annual internal audit plans.
8 OTA4116	0TA410000016	SSA	CAMEROON	Design	Government Debt & Infrastructure Finance	Intermittent	ТІАТА	2025		The expected goal of this project is to help establish sound public debt management practices and a developed domestic debt market that would allow Cameroon to predictably finance its budget within acceptable cost and risk parameters; reduce financing costs, and promote economic growth. The project will work with counterparts at the Directorate General of the Treasury, Financial and Monetary Cooperation (DGTCFM) at the Ministry of Finance (MINFI) to 1) establish an organizational structure able to difetcively plan, analyze, issue and manage sovereign debt and provide debt analysis to support fiscal policy; 2) further develop Cameroon's debt issuance and management capacities, focused on the quality of debt information, minimizing financing costs, and reducing portfolio risks; 3) establish a well-functioning domestic market for government debt; and 4) strengthen public outreach to better communicate the government's debt position, debt issuance strategy, borrowing activities, and essential market data.

Project Number	FA.gov project number	REGION	Country	Project Status	Assistance Area	Advisor / Project Type	Funding	Start Date	Projected End Date	Project Objectives
9 OTA4101	OTA410000001	AMERICAS	COLOMBIA	Implementation	Government Debt & Infrastructure Finance	Resident	TIATA	2017		The goal of this project is to support increased private sector investment in infrastructure in Colombia – which is key to promoting economic development – by developing at ransparent, attractive PPP framework and enhancing the Ministry of Hademda's and its PPP Unit's capacity to manage the PPP process and fiscal obligations. Project activities include 1) assisting Hademda's PPP Unit improve their ability to oversee, monitor, and value PPP contingent liabilities; 2) developing appropriate risk allocation models for new sectors; 3) working with contracting entilies, including sub-sovereign governments, to develop well- structured projects, as well as appropriate fiscal controls; 4) improving the PPP process, particularly in new industry sectors; and 5) assisting FDN in updating its internal credit risk management system [Sistema Administración de Riesgo de Credito (SARC)] in support of a strengthened corporate lending credit poly.
0 OTA5067	OTA500000067	AMERICAS	COSTA RICA	Implementation	Revenue Administration & Revenue Policy	Intermittent	TIATA	2020	2026	The goal of this project is to strengthen the GoCR's tax regime in support of increased economic self- sufficiency and reduced reliance on foreign aid – by building the DGT's capacity in key operational areas, including: 1) general taxpayer audit; 2) audit quality review; 3) tax crimes investigations; 4) internal investigations; 5) debt collection; 6) project management and change management; and 7) internal audit.
1 OTA2096	OTA200000096	AMERICAS	COSTA RICA	Design	Budget & Financial Accountability	Intermittent	TIATA	2024		The expected goal of this project is to implement an operational risk management program to minimize fiscal and operational impacts of cyberattacks and other adverse events by expanding the MOFs risk management capabilities through four key areas: improved risk management system, updated business continuity plan (BCP) documentation, establishment of a risk management governance process, and testing recovery procedures defined in the updated BCPs. Effective risk management creates tables conditions for U.S. businesses to establish robust trade partnerships by mitigating economic risks and fostering investment stability.
2 OTA1102	OTA110000002	AMERICAS	COSTA RICA	Implementation	Banking & Financial Services	Intermittent	ΤΙΑΤΑ	2024		The goal of this project is to assist the GoCR to develop and maintain a fair, safe, and stable financial sector that benefits and protects financial sector participants while maintaining public confidence in the financial system. Objectives of the project components include 1] developing and implementing recovery planning regulations and supporting review of submitted recovery plans for supervised banks; 2] implementing an effective resolution framework that allows for the orderly resolution of failed financial institutions in accordance with the Financial Isbilly Board's [FS] by exptributes of Effective Resolution Regimes for Financial Institutions ("Key Attributes); and 3] assisting the DF to develop and implement a deposit insurance system in Accordance with the Inneral System in accordance with the International Association of Deposit Insurers (IADI) Core Principles for Effective Deposit Insurance Systems ("Core Principles").
3 OTA4081	OTA4000000031	AMERICAS	ECUADOR	Implementation	Government Debt & Infrastructure Finance	Resident	TIATA	2019		The goal of this project is to strengthen the capacity of the Government of Ecuador (GOE) to issue and manage government debt in order to affordably, efficiently, and transparently satisfy their domestic funding requirements and to serve as a foundation for broader capital market development and private sector-led economic growth. Project activities include: 1) developing the relevant laws and regulations, staff capacity, and process to define government borrowing, issue and manage debt, and regulations, staff capacity, and process to define government borrowing. Issue and manage debt, and regulate the government debt market; 2) reprofiling GOE's liability portfolio to eliminate spikes in debt service in their existing debt portfolio; 3) developing a primary and; (4) secondary market auction system that will allow the GOE to access market funding, manage issuances, increase price transparency, increase liquidity, and encourage capital market participation by public and private investors and issuers; and 5) supporting the development of a strong Central Depository System to provide safe and transparent custodial, transfer, registry and transaction settlement services.
4 OTA3101	OTA310000001	AMERICAS	ECUADOR	Implementation	Economic Crimes	Resident	TIATA	2020		The goal of this project is to improve the GOE's ability to identify, detect, and prosecute money laundering, terrorist financing, and other financial crimes. Project activities will focus on: 1) improving the ability of the UAEE to effective yearry out its core functions; 2) developing the capacity of regulatory authorities to conduct effective risk-based AML/CFT supervision of the financial and non-financial sectors; and 3) strengthening the capacity of relevant law enforcement and prosecutorial stakeholders to investigate and prosecute money laundering and related crimes, including successful forfeture and management of illicit proceeds.
5 OTA1087	OTA100000087	AMERICAS	ECUADOR	Implementation	Banking & Financial Services	Intermittent	TIATA	2020		The goal of this project is to assist the GoE to develop and maintain a fair, safe, and stable financial sector that benefits and protects financial sector participants while enhancing financial sector stability and supporting private sector-ied economic growth. Project components will focus on: (1) enhancing financial stability by developing the GE's capacity to monitor, assess, anticipate and react to systemic risks to financial sector stability; and (2) modernizing the payments ecosystem through the development of electronic payments.
6 OTA2086	OTA200000086	AMERICAS	ECUADOR	Implementation	Budget & Financial Accountability	Intermittent	TIATA	2022	2025	The goal of this project is to improve the ability of the MEF to transparently execute the national budget while properly recording and classifying all payment obligations. A more credible budget that reflects resources required to achieve a government's policy objectives minimizes economic risks and creates a more attractive investment climate for U.S. businesse. Project components include: 1) improving the coordination between the accounting, budget, treasury, and debt offices by standardizing policies and procedures across the organization; 2) assisting the MEF to accurately budget for all liabilities; and 3) strengthening cash management by implementing cash plans and revising commitment quota procedures
7 OTA4082	OTA400000082	AMERICAS	ECUADOR	Implementation	Government Debt & Infrastructure Finance	Intermittent	TIATA	2019		The goals of this project are to support increased private sector investment in Ecuador's infrastructure — which is key to promoting economic development — by developing a transparent, attractive public private partnership (PPP) conditions and enhancing the Ministry of Economy and Finance's (MEF's) capacity to manage PPP Fiscal obligations. Project activities include: 1) developing the enabling conditions and legal framework for the identification, structuring, procurement, and oversight of PPP projects; 2) establishing a new PPP Directorate within the MEF; and 3) establishing a new PPP Fiscal Risk Directorate within the MEF.

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Project Number 18 OTA2092	FA.gov project number OTA2000000092	REGION	Country	Project Status	Assistance Area	Advisor / Project Type Resident	Funding	Start Date 2023	Projected End Date Project Objectives
18 0142092	01A200000092	SSA	GAMBIA	Implementation	Budget & Financial Accountability	Kesdent		2023	2026 The goal of this project is to assist the GoTG to improve public financial management—specifically budget formulation and execution—to allow for the efficient and transparent delayers of public services. Transparent budgets help prevent resources from being diverted to illegal activities that could threaten U.S. security. Project components include: 1) modernizing and formalizing budget policies, procedures and processes to make budget operations more efficient and effective; 2) improving the application of performance data for budget decision-making purposes; 3) enhancing annual budget documents by streamlining the content and introducing a performance oriented focus; 4) assisting the Directorate of Budget to strengthen the quality and usefulness of in-year budget reports; and 5) strengthening the quality and timeliness of the cash forecast to ensure the cost of short-term borrowing is minimized and MDA cash allocations are in line with current spending needs.
19 OTA4084	OTA400000084	SSA	GAMBIA	Implementation	Government Debt &	Intermittent	TIATA	2022	2025 The goal of this project is to strengthen the capacity of the Government of The Gambia (GOG) to improve
					Infrastructure Finance				Its debt management, particularly staff capacity for planning and risk analysis, and overall market functioning. Project activities include: 1) supporting local currency domestic bond market development, including both primary and secondary market; 2) improving capital markets infrastructure, regulations, and processes; and 3) building staff capacity for DSA (and risk) analysis.
20 OTA4098	OTA400000098	EUR	GEORGIA	Implementation	Government Debt & Infrastructure Finance	Intermittent	State	2020	2026 The goal of this project is to assist the National Bank of Georgia's (NBG) efforts to support of the country's economic growth and development through the creation of a transparent legal/regulatory framework that will support development of a domestic capital market and provide financing to companies that do not have ready access to capital. Project components include: 1) developing a capital market legal and regulatory framework that satisfies international standards for market oversight and supervision, investor protection, and capital market development, and 2) developing new Lan-denominated equity and fixed income products that will provide new capital market funding for corporations and satisfy growing demand for investable assets by investors.
21 OTA4107	OTA410000007	SSA	GHANA	Implementation	Government Debt & Infrastructure Finance	Resident	TIATA	2023	2026 The goal of this project is to assist the GoG to re-establish and strengthen its market access and improve its public debt issuance and management regime in the following areas: i) domestic market operations to build a liquid and reliable local currency funding source; i) liability management approaches iii) transparency, including institutionalizing a robust investor relations function; and v) risk management, including improving the use of the DSA and medium-term debt strategy (MTDS) tools to control risks broadly, and those of SOEs and PPPs in particular.
<b>22</b> OTA1104	OTA1100000004	AMERICAS	GUATEMALA	Design	Banking & Financial Services	intermittent	TIATA	2024	2028 The expected goal of this project is to assist the GoG's secured transactions registry (Registro de Garantias Mobiliarias (RGM) to strengthen the secured transactions legal and institutional framework, increasing access to consumers (primarily SME) to finance through the utilization of the Secured Transactions law and the collateral registry. Project activities are: 1) Review and analyze the Secured Transaction (including Leasing and Factoring). Bankruptcy Laws and other related regulations; 2) Strengthen registry poerations; 3) Increase awareness and utilization of the improved collateral registry and secured transactions and bankruptcy laws.
23 OTA4114	OTA410000004	AMERICAS	GUATEMALA	Design	Government Debt & Infrastructure Finance	Resident	TIATA	2025	2028 The expected goal of this project is to support the Ministry of Finance (MOF) to implement sound public debt management practices and to develop a domestic debt market through which Gautemala can predictably finance its budget within acceptable cost and risk parameters as well as develop capital markets and broader economic growth. OTA will assist the MOF in the following reas: 1) debt issuance and management; 2) local government debt market development; 3) public outreach and market communications; and 4) liability management.
24 OTA4058	0TA400000058	ASIA	INDIA	Implementation	Government Debt & Infrastructure Finance	intermittent	TIATA / State	2016	2025 The goal of this project is to mobilize investment in Indian infrastructure to meet critical development needs. Project activities will support the establishment and sustained success of India's Isrgest infrastructure investment vehicle, a sovereing development fund, the National Investment and Infrastructure investment vehicle, a sovereing development fund, the Natifing of an effective and cohesive organization; 3) developing a more effective strategy for investor outreach; and 4) developing new investment vehicles to attract international investors with different investment policies and objectives.
25 OTA4102	07A410000002	ASIA	INDIA	Implementation	Government Debt & Infrastructure Finance	Intermittent	TIATA	2020	2025 The goal of this project is to increase capital market access for Indian municipalities to allow them to fund infrastructure, spur economic development, and meet critical development needs. Project activities will assist the Designated Municipalities (nucluing Pimpri Chinchwad, Mysuru, Manglaru, Rajiot, Vadodara, and Faridabad) to develop, issue, and manage municipal bonds by 1) Assessing the Designated Municipalities' credit ratings and capacity to issue and new pay municipal bonds. 2) Developing the necessary bond documents and cashflow structures, and hinrig legal and advisory expertise for the issuance of bonds; 3) Recommending pre-issuance improvements, as needed, to facilitate the issuance of bonds; Designated Municipalities to issue bonds under the Securities Exchange Board of India (SEBI) guidelines on the Bombay Stock Exchange (BSE); and 5) Increasing transparency and Investor confidence by establishing continuing disclosure frameworks for disclosure through the life of the bond.

Project Numb	er FA.gov project number	REGION	Country	Project Status	Assistance Area	Advisor / Project Type	Funding	Start Date	Projected End Date	Project Objectives
26 OTA1099	OTA100000099	AMERICAS	JAMAICA	Implementation	Banking & Financial Services	Intermittent	TIATA	2024	2027	The goal of this project is to assist Go1, through the Ministry of Industry, Investments and Commerce (MIIC), to strengthen the SME sector, to promote private-sector led economic growth. Project components include: 1) assisting the MIIC to establish a centralized business data monitoring system that allows policy makers to make data driven policy decisions; 2) assisting the MIIC to design and implement ar SME capacity building and business development services resource hub: 3) supporting the MIIC and Companies of Jamaica (CoJ) to promote awareness and utilization on the improved collateral registry and secured transactions law; and 4) assisting the MIIC to develop a financial product in line with secured transaction law.
27 OTA1103	OTA110000003	AMERICAS	JAMAICA	Design	Banking & Financial Services	Intermittent	TIATA	2024	2028	The expected goal of this project is to build the JDIC's capacity to facilitate the timely winding-up and liquidation of failed financial institutions in a manner maintaining a fair, safe, and stable financial sector that maximizes returns and expedites the return of funds to creditors. Project component will focus on 1) improving the capacity of the JDIC to liquidate and wind-up DTIs.
OTA4099	0TA400000099	SSA	KENYA	Implementation	Government Debt & Infrastructure Finance	intermittent	ΤΙΑΤΑ	2020	2025	The goals of this project are to build the Kenyan National Treasury's (KNT's) capacity to oversee and manage the fiscal risks of state owned enterprises (SOE), in support of the country's continued economic growth and development. Project components will focus on: 1) developing an analytical tress test tool too monitor the financial performance of Kenyan SOEs; 2) transitioning the Public Investment and Portfolio Management Office (PIPM)from outdated, manual analysis of SOE default risk to automated, data driven analysis through an information management system; 3) formulating an ownership policy that fosters transparent, efficient management of SOEs with appropriate oversight from the Government of Kenya; and 4) implementing measures to strengthen management of fiscal risks associated with SOEs.
29 OTA5072	OTA500000072	SSA	KENYA	Implementation	Revenue Administration & Revenue Policy	Intermittent	TIATA	2023	2027	The goal of this project is the promotion of trade compliance, cost reduction and identifying counterfeit goods (which creates a level playing field for US businesses) by building capacity in the following functional areas of revenue administration: 1.1 Tariff Classification; Valuation 2.1 Rules of Origin/Trade Agreements 3) Risk Management 4) Post Clearance Audit; and 5) Customs processes and procedures.
30 OTA4010	OTA400000010	EUR	KOSOVO	Implementation	Government Debt & Infrastructure Finance	Intermittent	State	2007	2025	The goal of this project is to strengthen the capacity of the Government of Kosovo (GoK) to issue and manage government debt in order to affordably, efficiently, and transparently satisfy their domestic funding requirements and to serve as a foundation for broader capital market development and private sector-led economic growth. Project activities include: 1) creation and implementation of a legal framework for government debt issuance and management; 2) development and implementation of the domestic government securities market to increase market participation and liquidity to the market tapic and 3) creation and establishment of a Debt Management Unit (DMU) in the Ministry of Finance, and institutional/staff capacity building in the DMU.
31 OTA1090	OTA100000090	SSA	LIBERIA	Implementation	Banking & Financial Services	Intermittent	ΤΙΑΤΑ	2020	2026	The goal of this project is to assist the GoL to develop and maintain a stable financial sector that maintain public confidence in the financial system and support private sector-led economic growth. Project components will focus on: (1) establishing a deposit insurance regime that protects depositors in the event of bank failures and maintains public confidence in the financial sector; (2) developing and implementing are effective resolution framework that allows for the orderly resolution of failed financial institutions; (3) strengtheming the capacity of CEL Insurance supervision staff to adequately regulate and supervise the insurance sector; (4) assisting the CBL to develop and implement a monitoring and evaluation system to collect, manage, and analyze financial service access, usage, and data quality and (5) assisting the CBL to design and implement a client outreach strategy; (6) supporting the CBL with linking informal financial entities to the formal financial sector; and (7) training the CBL in payments system and payment system infrastructure, including cross-border transactions.
32 OTA1084	OTA100000084	SSA	MADAGASCAR	Implementation	Banking & Financial Services	Intermittent	ΤΙΑΤΑ	2019	2025	The goals of this project are to assist the GoM in developing and maintaining a stable insurance sector that benefits and protects insurance policyholders and supports financial sector stability. Project components will focus on: 1) addressing insurance sector regulatory and supervisory framework deficiencies to bring it into compliance with the international Association of Insurance Supervisors' (IAS) Insurance Core Principles (ICP) and building connections with international supervisors' (IAS) Insurance organizational structure and risk-based supervision methodology for the supervision of the insurance sector; 3) developing off-site analysis capacity; 4) developing on-site examination capacity; and 5) enhancing insurance sector compliance with International Financial Reporting Standards (IFRS).
33 OTA1085	OTA100000085	SSA	MADAGASCAR	Implementation	Banking & Financial Services	Intermittent	TIATA	2021	2025	The goal of this project is to assist the GoM to develop and maintain a stable financial sector that protect maintain public confidence in the financial system. Project components will focus on: 1) establishing a deposit insurance scheme that protects depositors in the event of bank failures and maintains public confidence in the financial sector.
34 OTA5080	OTA500000068	SSA	MADAGASCAR	Design	Revenue Administration & Revenue Policy	Intermittent	TIATA	2025	2027	The expected goal of this project is to bolster the DGT's operational efficiency and effectiveness through: 1) introducing tools and methodologies for strategic planning, project management, and change management to streamline operations and improve decision-maing; 2) enhancing human resources by developing organizational matrices, conducting gap analyses, and implementing performance management systems; and, 3) combating corruption and increasing transparency by establishing an and-ic-orruption unit, providing ethics training, and implementing a whistleblower protection policy. By addressing these key areas, the project aims to build a more resilient, efficient, and accountable DGT.
35 OTA5068	OTA500000068	ASIA	MALDIVES	Implementation	Revenue Administration & Revenue Policy	Intermittent	TIATA	2020	2025	The goal of this project is to support Maldives Inland Revenue Agency's increased economic self-sufficiency and reduced reliance on foreign aid by building its capacity in: 1) General Audit Capacity; 2) Specialized Sector Audit; 3) Debt Collection; and 4) Taxpayer Services.

		FA.gov project number	REGION	Country	Project Status	Assistance Area	Advisor / Project Type	Funding	Start Date	Projected End Date	Project Objectives
6 OTA5	6051	OTA5000000051	EUR	MOLDOVA	Implementation	Revenue Administration & Revenue Policy	Resident	State/TIATA	2017		The goal of this project is to support Moldow's increased economic self-sufficiency and reduced reliance o foreign aid efforts and building its capacity in key operational areas of tax administration, including: 1.) Strategic Management Capacity and Performance Assessment; 2.) Human Resources – Professional Development; 3.] Taxpayer Service; 4.] Internal Audit; 5.] Tax Debt Collections; 6.] Audit Capacity; 7.] Audit Quality Review; 8.] Specialized Sector Audit; and, 9.] Project/Change Management.
T OTA:	2095	OTA200000095	EUR	MOLDOVA	Implementation	Budget & Financial Accountability	Intermittent	TIATA	2025		The goal of this project is to improve the quality of financial and non-financial performance information supplied to MOF officials to enable budget allocation prioritization to effective government programs. The project includes one component 13 threngthening the effectiveness of the budget monitoring function to improve resource allocation. Resource allocation based on performance data drives economic growth, creating opportunities for U.S. businesses.
B OTA	2097	OTA200000097	SSA	NAMIBIA	Design	Budget & Financial Accountability	Intermittent	TIATA	2024		The expected goal of this project is to assist the Government of Namibia in producing financial statements that accurately reflect the government's financial position in compliance with International Public Sector Accounting Standards (IPSAS) to improve fiscal transparency, accountality, budget decision-making, and U.S. investor confidence. Improved financial reporting based on international standards makes it more difficult to conceal corruption or misuse funds that could support activities hostile to U.S. interests.
9 OTAS	5073	OTA500000073	SSA	NAMIBIA	Implementation	Revenue Administration & Revenue Policy	Intermittent	ΤΙΑΤΑ	2023		The goal of this project is to support Namibia's Revenue Authority (NamRA) increased economic self- sufficiency and reduced reliance on foreign aid and promotion of trade compliance, cost reduction and identifying counterfite goods (which creates a level playing field for US businesses) by building in the following functional areas of revenue administration: 1) Domestic Taxes, including General Audit, Large Taxpayers, Specify Sector/Suss-Audits; 2) Risk Management 3) Debt Management and Collections; 4) Organizational Development; 5) Post Clearance Audit; 6) Border and Cargo Control; 7) Customs Brokers; 8) Classification and Valuation; 9) Rules of Origin; and 10) Legal and Policy Framework.
OTAS	5071	OTA500000071	EUR	NORTH MACEDONIA	Implementation	Revenue Administration & Revenue Policy	Intermittent	ТІАТА	2023		The goal of this project is to support increased economic self-sufficiency and reduced reliance on foreign aid and promotion of trade compliance, cost reduction and identifying counterfeit goods (which creates a level playing field for US businesses) by building the capacity of the PRO and Customs Administration to increase voluntary compliance and domesit resource mobilization through improved: 1) Customs Risk Management and Post-Clearance Audits; 2) Border/Cargo Control and Operations; 3) Customs Broker/Clearing Agent Modernization; 4) Classification/Valuation/Rules of Origin/Trade Agreement; 5) Project Management; 6) Anti-Corruption; 7) Human Resources, Training, and Development; 8) General Audit Capacity; 9) Debt Management; and 10) Taxpayer Service.
11 OTA2	2090	OTA200000090	EUR	NORTH MACEDONIA	Implementation	Budget & Financial Accountability	Intermittent	ΤΙΑΤΑ	2023		The goal of this project is to assist the Government of North Macedonia to improve public financial management to support efficient and transparent delivery of public services and broader economic and development goals. Strong PFM systems reduce financial risks and improve investor confidence, making it easier for U.S. companies to expand into these markets and secure trade relationships that benefit American industries. Project components include: 1) modernizing the budget classification structure to increase transparency and accountability. 2) enhancing the content of budget documents to align with the new PFM legal framework; 3) enhancing performance data in the budget process to measure results; 4) producing a consolidated general ledger and improving recording of fixed assets; and 5) enhancing cash management policies and improving the accuracy of cash forecasting.
12 OTA4	1106	OTA410000006	EUR	NORTH MACEDONIA	Implementation	Government Debt & Infrastructure Finance	Intermittent	ТІАТА	2023		The goal of this project is to assist North Macedonia to develop the domestic government securities market in order to reduce the risks associated with reliance on external debt and to support broader capital market development and related commic growth. The four areas of assistance are to: 1) assist the Mor to successfully replace their government securities placement platform with a secure auction platform; 2) transition from volume-based subscriptions to price-based market auctions; 3) institutionalize an investor relations function; and 4) develop liability management approaches to address fragmentation of maturitie: and refinancing risk.
<b>13</b> OTA1	1096	OTA100000096	EUR	NORTH MACEDONIA	Implementation	Banking & Financial Services	Intermittent	TIATA	2023		The goal of this project is to assist the GONM to develop and maintain a stable financial sector that support financial sector participants and maintain public confidence in the financial system. Project components include: 1) supporting the GONM to strengthen financial consumer complaints system and client outreach; and 2) strengthening the capacity of MoF supervision staff to adequately regulate and supervise NBFIs.
14 OTA:	8115	OTA3100000015	EUR	NORTH MACEDONIA	Design	Economic Crimes	Intermittent	TIATA	2025		The expected goal of this project is to improve the Government of North Macedonia's (GoNM) implementation of the AML/CFT regime, including identification, detection and prosecution of money laundering, terrorist financing, and other financial crimes. Project activities will focus on (1) strengthening the interagency coordination mechanisms by building a sound framework with effective policy development, consideration and implementation processes; and (2) improving the effectiveness of the FIU information management processes to receive, analyze, and disseminate actionable financial intelligence.
IS OTA:	3110	OTA310000010	ASIA	PALAU	Design	Economic Crimes	Intermittent	TIATA	2023		The expected goal of this project is to improve the Government of Palau's (GoP) implementation of the AML/CFT/CPF regime. Project activities are focused on (1) strengthening AML/CFT/CPF interagency coordination and governance and (2) improving the operational independence and autonomy of the FIU.
IG OTA:	1066	OTA100000066	AMERICAS	PARAGUAY	Implementation	Banking & Financial Services	Intermittent	TIATA	2013	2025	The goal of the project is to assist the GoP with creating an enabling environment that facilitates increased access to financial services, particularly SMEs, in support of private sector-led economic growth. Project components will focus on: (1) establishing a legal and operational framework for factoring and leasing; (2) developing a legal and operational framework for secured transactions and corresponding registry.

Project Number	FA.gov project number	REGION	Country	Project Status	Assistance Area	Advisor / Project Type	Funding	Start Date	Projected End Date	Project Objectives
47 OTA3113	OTA310000013	ASIA	PHILIPPINES	Design	Economic Crimes	Resident	ТІАТА	2025	2029	The expected goal of this project is to improve the Government of Philippines' (GoP) implementation of the AML/CFT regime, including identification, detection and prosecution of money laundering, terrorist financing, and other financial crimes. Project activities will focus on (1) strengthening interagency coordination and governance within the AML/CFT/CPF regime; (2) enhancing the GoP's ability to perform risk-based supervision across financial and non-financial sectors; (3) improving the effectiveness of the FIU (AMLC) information management; and (4) enhancing financial crimes investigative capabilities with law enforcement.
48 OTA1089	07A100000089	SSA	SEYCHELLES	Implementation	Banking & Financial Services	Intermittent	TIATA	2021		The goal of this project is to assist the GoS to develop and maintain a fair, safe, and stable financial sector that benefits and protects financial sector participants while maintaining public confidence in the financial system and supporting private sector-led economic growth. Project components will focus on: [1] implementing a new core banking system to facilitate entralized operational processes within the CBS; [2] developing and implementing an effective resolution framework that allows for the orderly resolution of failed financial institutions; [3] establishing a deposit insurance regime that protects depositors in the event of bank failures and maintains public confidence in the financial sector; (4) strengtheming the capacity of CBS banking supervision staff to adequately regulate and supervise the banking sector; (5) structuring and automating collection and processing of data received from financial institutions to support improved offsite supervision of financial institutions risks and enhanced statistical analysis of economic activity; 6] enhancing Financial stability by strengthening capacity to monitor the overall health of the Seychellois financial sector and assess its resilience to shocks; 7) enhancing financial sector compliance with International Financial Reporting Standards (IFRS); and 8) strengthening CBS oversight of Seychelles payments system. 9) implementing a new CSD and RTGS.
49 OTA1105	OTA1100000005	SSA	SEYCHELLES	Design	Banking & Financial Services	Intermittent	TIATA	2025		The expected goal of this project is to assist the GoS to develop and maintain a fair, safe, and stable financial sector that benefits and protects financial sector participants while maintaining public confidence in the financial system and supporting private sector-del economic growth. Project components will focus on: 1) assist the CBS's MCS unit to develop a supervisory program that is right-sized to the risks present and valiable resources and to build CBS's capacity to effectively identify issues at financial institutions. This framework will support harmonization across supervisory activities within CBS to connect prudential assessments of risk with the assessment of risk to consumers; 2) assist the MCS unit to improve the efficiency of complaints resolution activities conducted by CBS to financial consumer and 3) update CBS's existing financial education material for consumers on rights and recourse and provide information to the financial sector on CBS's expectations and authorities.
50 OTA2088	OTA200000088	SSA	SEYCHELLES	Implementation	Budget & Financial Accountability	intermittent	ТІАТА	2024		The goal of this project is to assist the GOS to improve the management and oversight of public enterprises to strengthen the fiscal stability and sustainability of these entities. Well-managed public enterprises are more likely to be profitable, thus creating attractive opportunities for U.S. Investment. Project components include: 1) assisting the PEMC to implement a consistent comprehensive job grading scheme for public enterprises (executive and staff positions); 2) estabilishing a performance indicator framework for public enterprises to enhance the quality of data used for decision making; 3) improving the quality of PEMC reporting and recommendations on the financial and physical performance of public enterprises, and 4) developing procedures to facilitate the implementation of the PEMC's expanded budget and performance oversight responsibilities and authority under the new Public Enterprises Act.
51 OTA1055	OTA100000055	SSA	SIERRA LEONE	Implementation	Banking & Financial Services	Intermittent	TIATA	2017	2025	The goal of this project is to assist the GoSL to develop and maintain a stable financial sector that maintains public confidence in the financial sector and promotes stability. Project components will focus on: (1) establishing a deposit insurance regime that protects depositors in the case of bank failures and maintains public confidence in the financial sector.
52 OTA5079	OTA500000079	ASIA	SRI LANKA	Design	Revenue Administration & Revenue Policy	Intermittent	TIATA	2024		The expected goal of this project is to support increased economic self-sufficiency, reduce reliance on foreign aid, and promotion of trade compliance, cost reduction and identifying counterfeit goods (which creates a level playing field for US businesses) by building the capacity of the PRO and Customs Administration through improved: 1) Customs Risk Management and Post-Clearance Audits; 2) Border/Cargo Control and Operations; 3) Customs Broker/Clearing Agent Modernization; 4) Classification/Nalaudon/Riels of Origin/Trade Agreements; 5) Proget Management; 0 Anti-Corruption; 7) Human Resources, Training, and Development; 8) General Audit Capacity; 9) Debt Management; and 10) Taxpayer Service.
53 OTA1075	OTA100000075	EUR	TAJIKISTAN	Implementation	Banking & Financial Services	Intermittent	State	2019	2025	The goal of this project is to assist the GoT in developing and maintaining a stable financial sector that support financial sector participants while maintaining public confidence in the financial system. Project components will focus on (1) implementing a new core banking TSystem for the National Bank of Tajikistan (central bank). (2) addressing insurance sector regulatory framework deficiencies to bring it into compliance with the IAIS Insurance Core Principles (ICPs).
54 OTA4112	OTA4110000012	SSA	TANZANIA	Implementation	Government Debt & Infrastructure Finance	Resident	TIATA	2024		The goals of this project are for the GOT to improve the public debt issuance management regime including government security market dynamics and liquidity by: 1) instituting fundamental legal and regulatory changes that thereby lead to reducing market fragmentation and actively managing liabilities in the sovereign debt portfolio; 2) increasing liquidity in the domestic government securities and building a reliable benchmark yield curve, and 3) communicating the government's debt issuance strategy, borowing plans, and essential market data transparency to the market while also institutionalizing an investor relations function.

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OTA2085	OTA210000085	SSA	UGANDA	Implementation	Budget & Financial Accountability	Resident	TIATA	2022		The goal of this project is to improve public financial management to allow for the efficient and transparent planning and delivery of public services to reduce reliance on foreign aid. Project components include: 1} strengthening the analytical capacity of MOPFED budget staff to analyze budget data to provide more in- depth and accurate information to decisionmakers; 2) strengthening the link between budget processes, program structures, and the National Development Plan to ensure that budget execution reflects national goals; and 3) implementing enhanced fiscal impact analysis processes to provide better cost information on legislation and new policy proposals.
OTA1012	OTA100000012	EUR	UKRAINE	Implementation	Banking & Financial Services	Intermittent	State	2014		The advisors are providing assistance to the Deposit Guarantee Fund (DGF) of Ukraine, with a focus on improving the DGF's legal framework, operation policies & procedures, and problem bank intervention and resolution strategies. Intermittent advisors are also providing assistance with the development of on-site and off-site monitoring methodologies for problem banks and pricing and valuation methodologies for non performing loans in problem or failed banks. The advisor(s) are also assisting the State Property Fund (SPF) of Ukraine with the development of a strategy to privatize a large number of Ukrainian state-owned properties and enterprises.
OTA5010	OTA500000010	EUR	UKRAINE	Implementation	Revenue Administration & Revenue Policy	Intermittent	State/TIATA	2015		The goal of this project is to support Ukraine's increased economic self-sufficiency and reduced reliance on foreign aid - by building the capacity of the State Tax Service (TST) to collect more of the tax revenues legally oved. The core project goals are: 1) improving compilance; 2) Strengthening TST integrity; 3) developing STS organization and human resources; 4) enhancing digitalization and data management; and 5) building a sound reform management and governance framework.
OTA4051	OTA400000051	EUR	UKRAINE	Implementation	Government Debt & Infrastructure Finance	Intermittent	State	2015		The goals of this project are to enhance the MIU's capacity to manage the private investment process, PPP process, and fiscal obligations to contribute to the economic development of Ukraine by developing a transparent and attractive market for PPPs. Project components will focus on: (1) Increasing private sector investment in infrastructure and infrastructure operations through sales and concessions; (2) Improving the MIU technical capabilities in analyzing and implementing PPP projects and overall operations, and; (3) Supporting the financial and operational longevity of key strategic infrastructure assets.
OTA1097	OTA100000097	ASIA	VIETNAM	Design	Banking & Financial Services	Intermittent	ΤΙΑΤΑ	2023		The expected goal of this project is to assist the GoV to develop and maintain a fair, safe, and stable financial sector that benefits and protects financial sector participants while enhancing financial sector stability and supporting private sector-led economic growth. Project components will focus on (1) enhancing financial stability by developing the GoV's capacity to monitor, asses, anticipate, and react to systemic risks to financial sector stability and (2) strengthening financial sector supervision through the implementation of Basel II international standards.
OTA2007	OTA200000007	ASIA	VIETNAM	Implementation	Budget & Financial Accountability	Intermittent	TIATA	2019		The goal of this project is to strengthen public financial management for the effective and efficient management of funds to help sustain Vietnam's economic growth and improve self-reliance to meet critical government service delivery needs. Project components include: 1) enhancing whole-of-government accrual-based financial statements to more accurately and transparently demonstrate the government's financial position; 2) updating payment processes and procedures to decrease processing time for financial transactions and improve financial controls; 3) improving cash management and decreasing the risk of cash shortages; and 4) enhancing internal audit practices to better account for government spending.
OTA3098	OTA300000098	SSA	ZAMBIA	Implementation	Economic Crimes	Intermittent	ΤΙΑΤΑ	2020		The goal of this project is to improve the Go2's implementation of the AML/CFT regime, including identification, detection, and prosecution of money laundering, terrorist financing, and other financial crimes. Project activities will focus of 1) improving the FC's ability to manage its operations, conduct core functions, and act as the interagency coordinators for AML/CFT for the Go2; (2) Increasing financial investigative and prosecutorial autorities' understanding of their roles, as well as their ability to priorities and pursue financial investigations and prosecutions, including as relates to asset forfeiture; and (3) increasing financial and non-financial supervisors' understanding of their roles in AML/CFT oversight, as well as their ability to collaborate on and implement effective risk-based AML/CFT supervision of the financial system and DNFBPs.
OTA1101	OTA110000001	SSA	ZAMBIA	Implementation	Banking & Financial Services	Resident	TIATA	2024		The goal of this project is to assist the GRZ with implementing their strategy for increasing access to and usage of quality financial services, leading to a stable financial sector including for SMEs. Project components include: 1) implementing key elements of the GRZ's Matonal Financial Inclusion Strategy (NFIS II); 2) supporting the GRZ to strengthen financial and digital outreach to clients; 3) developing demand side data collection tools needed to monitor, track, manage, and analyze the demand of financial services; and 4) strengthening Zambia's legal and operational framework for secured transactions and collateral registry for SMEs.