

December 2020
Su Mo Tu We Th Fr Sa

| | | | | | | |
|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| | | <u>1</u> | <u>2</u> | <u>3</u> | <u>4</u> | <u>5</u> |
| <u>6</u> | <u>7</u> | <u>8</u> | <u>9</u> | <u>10</u> | <u>11</u> | <u>12</u> |
| <u>13</u> | <u>14</u> | <u>15</u> | <u>16</u> | <u>17</u> | <u>18</u> | <u>19</u> |
| <u>20</u> | <u>21</u> | <u>22</u> | <u>23</u> | <u>24</u> | <u>25</u> | <u>26</u> |
| <u>27</u> | <u>28</u> | <u>29</u> | <u>30</u> | <u>31</u> | | |

December 2020

▲ **Tue, Dec 1**

- At 8:55 AM Phone Call with POTUS
- 9:15 AM – 9:30 AM Phone Call with Senate Majority Leader Mitch McConnell, House Minority Leader Kevin McCarthy, and White House Chief of Staff Mark Meadows
- 10:00 AM – 12:15 PM Senate Banking Committee CARES Q4 Hearing
- 1:00 PM – 1:30 PM Phone Call with House Speaker Nancy Pelosi
- 1:30 PM – 1:45 PM Meeting with Staff on [REDACTED]
- 2:15 PM – 2:45 PM Meeting with Staff on [REDACTED]
- 3:00 PM – 4:00 PM White House Coronavirus Task Force Meeting
- 4:30 PM – 5:00 PM Meeting with Deputy Secretary Justin Muzinich
- 5:00 PM – 5:30 PM Meeting with Staff on [REDACTED]
- 5:30 PM – 5:45 PM Phone Call with Ambassador Robert O'Brien and National Security Council Legal Advisor John Eisenberg

▲ **Wed, Dec 2**

- 10:00 AM – 12:15 PM House Financial Services Committee CARES Q4 Hearing
- 1:45 PM – 2:15 PM Meeting with Staff on [REDACTED]
- 2:15 PM – 2:30 PM Meeting with Staff on [REDACTED]
- 2:30 PM – 2:45 PM Meeting with Deputy Secretary Justin Muzinich and General Counsel Brian Callanan
- 3:10 PM – 3:30 PM Meeting with Staff on [REDACTED]
- 3:30 PM – 4:00 PM Meeting with Staff on [REDACTED]
- 4:00 PM – 4:30 PM Meeting with Staff on [REDACTED]
- 4:30 PM – 4:40 PM Phone Call with Senator Jerry Moran
- 4:45 PM – 5:00 PM Meeting with Staff on [REDACTED]

- 6:30 PM – 6:45 PM Conference Call with Senate Majority Leader Mitch McConnell, House Minority Leader Kevin McCarthy, and White House Chief of Staff Mark Meadows
 - 6:45 PM – 8:00 PM Dinner with Senators Mike Crapo and Mark Warner
-

▲ Thu, Dec 3

- 8:00 AM – 8:30 AM Phone Call with Federal Reserve Chairman Jay Powell
 - [REDACTED] [REDACTED]
 - 11:15 AM – 11:30 AM Phone Call with Senator Chuck Grassley
 - 11:30 AM – 12:00 PM Meeting with Staff on [REDACTED]
 - 1:00 PM – 1:30 PM Meeting with International Monetary Fund Acting Executive Director Mark Rosen
 - 1:45 PM – 2:15 PM Phone Call with Federal Housing Financing Agency Director Mark Calabria
 - 2:15 PM – 2:30 PM Meeting with Staff on [REDACTED]
 - 2:45 PM – 3:00 PM Meeting with Staff on [REDACTED]
 - 3:00 PM – 3:45 PM Financial Stability Oversight Council Principals Meeting
 - 4:00 PM – 4:15 PM Meeting with Staff on [REDACTED]
 - 4:30 PM – 5:00 PM Meeting with Internal Revenue Service Commissioner Chuck Rettig
 - 6:00 PM – 6:15 PM Phone Call with Secretary of State Mike Pompeo
-

▲ Fri, Dec 4

- 10:00 AM – 10:30 AM Phone Call with World Bank Executive Director DJ Nordquist
 - 11:00 AM – 11:30 AM Meeting with Jane Fraser, Citi Bank President
 - 11:45 AM – 12:15 PM Meeting with Deputy Inspector General Richard Delmar and General Counsel Brian Callanan
 - 12:30 PM – 12:45 PM Phone Call with Senator John Barrasso
 - 1:00 PM – 1:15 PM Meeting with Deputy Assistant Secretary for Cybersecurity and Critical Infrastructure Protection David Lacquement
 - 2:00 PM – 2:15 PM Meeting with Staff on [REDACTED]
 - 3:30 PM – 4:15 PM Meeting with POTUS
 - 4:30 PM – 5:30 PM Meeting with Bill Ford, General Atlantic CEO
 - 7:00 PM – 8:30 PM Dinner with Bill Ford, General Atlantic CEO
-

▲ Sat, Dec 5

▲ Sun, Dec 6

▲ **Mon, Dec 7**

- 7:30 AM – 9:00 AM G7 Finance Ministers and Central Bank Governors Virtual Meeting
 - 10:00 AM – 10:30 AM Meeting with Deputy Secretary Justin Muzinich
 - 11:00 AM – 11:30 AM Meeting with Staff on [REDACTED]
 - 1:00 PM – 1:15 PM Meeting with Staff on [REDACTED]
 - 1:30 PM – 1:45 PM Meeting with Director of Office of Foreign Assets Control Andrea Gacki
 - 2:00 PM – 2:30 PM Phone Call with Bureau of Engraving and Printing Director Len Olijar
 - 2:30 PM – 3:15 PM White House Coronavirus Task Force Meeting
 - 3:15 PM – 3:45 PM Phone Call with Senate Majority Leader Mitch McConnell, House Minority Leader Kevin McCarthy, and White House Chief of Staff Mark Meadows
 - 4:00 PM – 4:30 PM Phone Call with World Bank President David Malpass
 - 5:00 PM – 5:15 PM Phone Call with Representative Kevin Brady
 - 6:30 PM – 8:00 PM Dinner with Acting Comptroller of the Currency Brian Brooks
-

▲ **Tue, Dec 8**

- 8:30 AM – 8:45 AM Phone Call with Secretary of State Mike Pompeo
- 10:00 AM – 10:15 AM Meeting with Staff on [REDACTED]
- 10:15 AM – 10:30 AM Meeting with Assistant Secretary for Intelligence and Analysis Izzy Patelunas
- At 10:20 AM Phone Call with Centers for Medicare & Medicaid Services Administrator Seema Verma
- 11:00 AM – 12:00 PM Fall 2020 Social Security and Medicare Board of Trustees' Meeting/Teleconference
- At 11:45 AM Phone Call with POTUS
- 12:00 PM – 12:15 PM Meeting with Staff on [REDACTED]
- 12:30 PM – 12:45 PM Phone Call with Senator Marco Rubio
- 2:00 PM – 2:15 PM Meeting with Staff on [REDACTED]
- 2:15 PM – 2:30 PM Phone Call with Federal Reserve Chairman Jay Powell
- 3:00 PM – 3:30 PM Phone Call with Office of Management and Budget Director Russ Vought
- 3:30 PM – 3:45 PM Phone Call with Senate Majority Leader Mitch McConnell, House Minority Leader Kevin McCarthy, and White House Chief of Staff Mark Meadows
- 4:00 PM – 4:30 PM Phone Call with Jim Wigand
- 5:00 PM – 5:30 PM Phone Call with House Speaker Nancy Pelosi
- 6:30 PM – 9:00 PM Dinner with Securities and Exchange Commission Chairman Jay Clayton

▲ Wed, Dec 9

- 8:45 AM – 9:00 AM Phone Call with Centers for Medicare & Medicaid Services Administrator Seema Verma
 - 9:30 AM – 10:15 AM Meeting with Staff on ■
 - 11:15 AM – 12:00 PM Meeting with Staff on ■
 - 12:30 PM – 1:15 PM ZOOM Holiday Press Luncheon
 - 3:00 PM – 5:00 PM White House Hanukkah Reception
 - 3:20 PM – 3:30 PM Meeting with Staff on ■
 - 3:30 PM – 3:40 PM Meeting with Staff on ■
 - At 4:50 PM Phone Call with Senator Mark Warner
 - 5:00 PM – 5:15 PM Phone Call with Senate Majority Leader Mitch McConnell, House Minority Leader Kevin McCarthy, and White House Chief of Staff Mark Meadows
 - At 5:20 PM Phone Call with White House Chief of Staff Mark Meadows
 - At 7:45 PM Phone Call with Senator Lindsey Graham
-

▲ Thu, Dec 10

- 8:00 AM – 8:30 AM Phone Call with Federal Reserve Chairman Jay Powell
 - At 9:00 AM Phone Call with House Minority Leader Kevin McCarthy
 - At 9:40 AM Phone Call with Deputy Secretary Justin Muzinich
 - 10:00 AM – 12:00 PM Congressional Oversight Commission Hearing
 - At 11:20 AM Phone Call with New York Governor Andrew Cuomo
 - At 1:25 PM Phone Call with Senator Lindsey Graham
 - 1:30 PM – 2:30 PM Pension Benefit Guaranty Corporation Board Meeting
 - 2:15 PM – 2:30 PM Meeting with Deputy Secretary Justin Muzinich
 - 2:30 PM – 3:00 PM Meeting with Deputy Secretary Justin Muzinich
 - At 2:50 PM Phone Call with White House Chief of Staff Mark Meadows
 - 3:00 PM – 3:30 PM Conference Call with Federal Housing Finance Agency Director Mark Calabria and Director of the U.S. National Economic Council Director Larry Kudlow
 - 3:30 PM – 3:45 PM Meeting with Staff on ■
 - At 4:00 PM Phone Call with Office of Management and Budget Director Russ Vought
 - 4:00 PM – 4:15 PM Meeting with Fiscal Assistant Secretary Dave Lebryk and Deputy Chief of Staff Baylor Myers
 - At 8:15 PM Phone Call with Advisor to the President Ivanka Trump
-

▲ Fri, Dec 11

| | | |
|---|---------------------|--|
| ■ | At 9:00 AM | Phone Call with Senator Lindsey Graham |
| ■ | | |
| ■ | At 10:15 AM | Phone Call with POTUS |
| ■ | 10:15 AM – 10:30 AM | Phone Call with Senator-Elect Cynthia Lummis |
| ■ | 10:15 AM – 10:45 AM | Meeting with Staff on ■ |
| ■ | At 10:30 AM | Phone Call with Representative Patrick McHenry |
| ■ | 10:45 AM – 11:00 AM | Phone Call with Representative Tom Emmer |
| ■ | 11:00 AM – 12:00 PM | Phone Call with Janet Yellen |
| ■ | 1:00 PM – 1:15 PM | Phone Call with Alan Dershowitz |
| ■ | At 1:45 PM | Phone Call with Counselor to the Secretary Dan Kowalski |
| ■ | At 1:50 PM | Phone Call with U.S. Trade Representative Ambassador Robert Lighthizer |
| ■ | At 2:00 PM | Phone Call with Senator Rob Portman |
| ■ | At 4:20 PM | Phone Call with Senator Mark Warner |
| ■ | At 7:20 PM | Phone Call with House Minority Leader Kevin McCarthy |
| ■ | At 9:40 PM | Phone Call with Senator Rob Portman |

▲ Sat, Dec 12

| | | |
|---|-------------------|---|
| ■ | At 9:30 AM | Phone Call with Director of the U.S. National Economic Council Larry Kudlow |
| ■ | At 10:00 AM | Phone Call with Assistant Secretary for Management David Eisner |
| ■ | At 10:45 AM | Phone Call with Sharon Soderstrom, Sen. McConnell Chief of Staff, Scott Raab, Healthcare Advisor, and Counselor to the Secretary Dan Kowalski |
| ■ | At 11:00 AM | Phone Call with Former Secretary of the Treasury Hank Paulson |
| ■ | At 12:00 PM | Phone Call with Senator Mark Warner |
| ■ | At 12:20 PM | Phone Call with Federal Reserve Chairman Jay Powell |
| ■ | At 12:30 PM | Phone Call with Robert Karem, Sen. McConnell National Security Advisor |
| ■ | At 3:45 PM | Phone Call with Counselor to the Secretary Dan Kowalski |
| ■ | At 5:10 PM | Phone Call with Robert Karem, Sen. McConnell National Security Advisor |
| ■ | 5:15 PM – 5:45 PM | Meeting with Staff on ■ |
| ■ | At 6:50 PM | Phone Call with Senator Mark Warner |
| ■ | At 7:45 PM | Phone Call with Assistant Secretary for Management David Eisner |
| ■ | At 9:00 PM | Phone Call with Ken Moelis, Moelis & Company CEO |

▲ Sun, Dec 13

- 11:00 AM – 11:30 AM Phone Call with Senator Bernie Sanders
 - 1:30 PM – 2:00 PM Meeting with Staff on [REDACTED]
 - 2:00 PM – 2:30 PM Conference Call with Senate Majority Leader Mitch McConnell, House Minority Leader Kevin McCarthy, and White House Chief of Staff Mark Meadows
 - At 3:00 PM Phone Call with White House Chief of Staff Mark Meadows
 - At 4:00 PM Phone Call with Assistant Secretary for Management David Eisner
 - At 4:10 PM Phone Call with Counselor to the Secretary Dan Kowalski
 - 4:30 PM – 5:00 PM Phone Call with House Speaker Nancy Pelosi
 - At 5:00 PM Phone Call with Senator Mark Warner
 - At 5:15 PM Phone Call with Counselor to the Secretary Dan Kowalski
 - At 5:30 PM Phone Call with House Minority Leader Kevin McCarthy
 - 5:40 PM – 6:10 PM Phone Call with House Speaker Nancy Pelosi
 - At 6:30 PM Phone Call with Robert Karem, Sen. McConnell National Security Advisor
-

▲ Mon, Dec 14

- At 10:30 AM Phone Call with Deputy Secretary Justin Muzinich
- At 10:40 AM Phone Call with Senator Rob Portman
- 11:00 AM – 11:30 AM Phone Call with Deputy Assistant Secretary and Chief Information Officer Eric Olson
- 11:30 AM – 11:45 AM Phone Call with Andrew Ackerman, Wall Street Journal Reporter
- At 12:00 PM Phone Call with Senator Mark Warner
- 12:00 PM – 12:30 PM Meeting with Staff on [REDACTED]
- At 12:15 PM Phone Call with Counselor to the Secretary Dan Kowalski
- At 12:20 PM Phone Call with General Counsel Brian Callanan
- 1:00 PM – 1:15 PM Phone Call with Under Secretary Brent McIntosh and Assistant Secretary Andy Baukol
- 1:30 PM – 2:00 PM Committee to Unleash Prosperity Conference Call hosted by Steve Moore
- At 2:30 PM Phone Call with Counselor to the Secretary Adam Lerrick
- At 2:45 PM Phone Call with Assistant Secretary Michael Faulkender
- At 2:50 PM Phone Call with Senator Pat Toomey
- At 3:00 PM Phone Call with Office of Management and Budget Director Russ Vought
- At 3:30 PM Phone Call with Federal Reserve Chairman Jay Powell

- At 4:50 PM Phone Call with Jamie Dimon, JPMorgan CEO
 - 5:30 PM – 6:00 PM Phone Call with House Speaker Nancy Pelosi
 - At 6:05 PM Phone Call with House Speaker Nancy Pelosi
 - 6:30 PM – 7:00 PM Phone Call with Senate Majority Leader Mitch McConnell, House Minority Leader Kevin McCarthy, and White House Chief of Staff Mark Meadows
 - At 7:00 PM Phone Call with General Counsel Brian Callanan
 - At 7:05 PM Phone Call with House Minority Leader Kevin McCarthy
 - At 10:30 PM Phone Call with Senator Mark Warner
-

▲ Tue, Dec 15

- 10:00 AM – 10:15 AM Phone Call with General Counsel Brian Callanan & Assistant Secretary Dave Kautter
- 10:30 AM – 10:45 AM Meeting with Staff on [REDACTED]
- 11:00 AM – 11:15 AM Meeting with Staff on [REDACTED]
- 11:30 AM – 12:00 PM Phone Call with Kate Kelly, New York Times Reporter
- 12:00 PM – 12:30 PM Phone Call with House Speaker Nancy Pelosi
- At 1:15 PM Phone Call with Counselor to the Secretary Dan Kowalski
- At 1:20 PM Phone Call with Director of the U.S. National Economic Council Larry Kudlow
- At 1:30 PM Phone Call with White House Chief of Staff Mark Meadows
- At 1:50 PM Phone Call with Advisor to the President Ivanka Trump
- 2:00 PM – 2:15 PM Phone Call with Secretary of State Mike Pompeo
- At 3:00 PM Phone Call with White House Chief of Staff Mark Meadows
- 3:40 PM – 3:55 PM Phone Call with Senate Majority Leader Mitch McConnell and House Minority Leader Kevin McCarthy
- 4:00 PM – 5:00 PM Meeting with House Speaker Nancy Pelosi
- At 5:00 PM Phone Call with Senate Majority Leader Mitch McConnell
- At 5:20 PM Phone Call with Tom Montag, Bank of America COO
- At 5:30 PM Phone Call with White House Chief of Staff Mark Meadows
- At 5:45 PM Phone Call with Robert Karem, Sen. McConnell National Security Advisor
- At 6:00 PM Phone Call with Director of the U.S. National Economic Council Larry Kudlow
- At 6:05 PM Phone Call with Counselor to the Secretary Dan Kowalski
- At 6:20 PM Phone Call with White House Chief of Staff Mark Meadows
- At 6:40 PM Phone Call with Deputy Secretary Justin Muzinich

- 7:00 PM – 7:30 PM Phone Call with Senate Majority Leader Mitch McConnell, House Minority Leader Kevin McCarthy, and White House Chief of Staff Mark Meadows
 - 7:30 PM – 8:30 PM Four Corners Conference Call with House Speaker Pelosi
 - At 8:30 PM Phone Call with Senate Majority Leader Mitch McConnell and House Minority Kevin McCarthy
 - At 9:00 PM Phone Call with Senator Mark Warner
 - At 10:00 PM Phone Call with White House Chief of Staff Mark Meadows
 - At 10:20 PM Phone Call with Senate Majority Leader Mitch McConnell and House Minority Leader Kevin McCarthy
 - At 10:40 PM Phone Call with House Speaker Nancy Pelosi
 - At 11:30 PM Phone Call with Sharon Soderstrom, Sen. McConnell Chief of Staff
 - At 11:35 PM Phone Call with Senator Chuck Schumer
 - At 11:40 PM Phone Call with House Speaker Nancy Pelosi
-

▲ **Wed, Dec 16**

- At 8:50 AM Phone Call with White House Chief of Staff Mark Meadows
- At 9:00 AM Phone Call with Counselor to the Secretary Dan Kowalski
- At 9:00 AM Phone Call with POTUS
- At 9:05 AM Phone Call with Gerry Petrella, Sen. Schumer Policy Director
- 9:10 AM – 9:40 AM Phone Call with Senate Majority Leader Mitch McConnell, House Minority Leader Kevin McCarthy, and White House Chief of Staff Mark Meadows
- At 9:40 AM Phone Call with White House Chief of Staff Mark Meadows
- At 10:00 AM Phone Call with Senator Rob Portman
- At 10:20 AM Phone Call with Counselor to the Secretary Dan Kowalski
- At 10:30 AM Phone Call with Counselor to the Secretary Dan Kowalski
- At 10:35 AM Phone Call with Senator Mark Warner
- At 10:45 AM Phone Call with Counselor to the Secretary Dan Kowalski
- At 10:50 AM Phone Call with Deputy Chief of Staff Zac McEntee
- At 11:30 AM Phone Call with Counselor to the Secretary Dan Kowalski
- 11:45 AM – 12:45 PM Phone Call with House Speaker Nancy Pelosi and Senate Minority Leader Chuck Schumer
- At 12:30 PM Phone Call with House Minority Kevin McCarthy

| | | |
|---|-------------------|---|
| ■ | At 12:40 PM | Phone Call with White House Chief of Staff Mark Meadows |
| ■ | At 1:40 PM | Phone Call with Federal Reserve Chairman Jay Powell |
| ■ | 2:00 PM – 2:30 PM | Meeting with Staff on [REDACTED] |
| ■ | 2:00 PM – 3:00 PM | Meeting with Staff on [REDACTED] |
| ■ | 2:15 PM – 2:45 PM | Phone Call with Senate Majority Leader Mitch McConnell, House Minority Leader Kevin McCarthy, and White House Chief of Staff Mark Meadows |
| ■ | At 2:50 PM | Phone Call with Senator Mark Warner |
| ■ | At 3:05 PM | Phone Call with Deputy Secretary Justin Muzinich |
| ■ | 3:15 PM – 3:45 PM | Phone Call with Moelis & Company |
| ■ | At 5:30 PM | Phone Call with Federal Reserve Chairman Jay Powell |
| ■ | At 6:00 PM | Phone Call with General Counsel Brian Callanan |
| ■ | 7:20 PM – 7:50 PM | Meeting with Staff on [REDACTED] |
| ■ | At 7:40 PM | Phone Call with Senate Minority Leader Chuck Schumer |
| ■ | At 8:00 PM | Phone Call with Office of Management and Budget Director Russ Vought |
| ■ | At 9:15 PM | Phone Call with House Minority Leader Kevin McCarthy |
| ■ | At 9:20 PM | Phone Call with White House Chief of Staff Mark Meadows |
| ■ | At 11:00 PM | Phone Call with House Speaker Nancy Pelosi & Senate Minority Leader Chuck Schumer |

▲ **Thu, Dec 17**

| | | |
|---|---------------------|---|
| ■ | 10:00 AM – 10:15 AM | Phone Call with Deputy Secretary Justin Muzinich and Deputy Assistant Secretary and Chief Information Officer Eric Olson |
| ■ | At 10:20 AM | Phone Call with POTUS |
| ■ | 10:30 AM – 11:00 AM | Meeting with Staff on [REDACTED] |
| ■ | At 10:45 AM | Phone Call with Deputy Secretary Justin Muzinich |
| ■ | At 11:00 AM | Phone Call with House Speaker Nancy Pelosi |
| ■ | 11:00 AM – 11:15 AM | Phone Call with Israeli Ambassador to the United States Ron Dermer |
| ■ | 11:30 AM – 12:00 PM | Phone Call with World Bank President David Malpass |
| ■ | At 11:55 AM | Phone Call with House Speaker Nancy Pelosi |
| ■ | At 12:30 PM | Phone Call with White House Chief of Staff Mark Meadows |
| ■ | 12:30 PM – 1:00 PM | Meeting with Staff on [REDACTED] |
| ■ | At 12:45 PM | Phone Call with General Counsel Brian Callanan |
| ■ | 12:45 PM – 1:15 PM | Phone Call with Senate Majority Leader Mitch McConnell, House Minority Leader Kevin McCarthy, and White House Chief of Staff Mark Meadows |

| | | |
|---|-------------------|---|
| ■ | At 1:00 PM | Phone Call with White House Chief of Staff Mark Meadows |
| ■ | At 1:05 PM | Phone Call with Counselor to the Secretary Dan Kowalski |
| ■ | 1:30 PM – 2:00 PM | Phone Call with Federal Reserve Chairman Jay Powell |
| ■ | At 2:00 PM | Phone Call with White House Chief of Staff Mark Meadows |
| ■ | At 2:10 PM | Phone Call with Federal Reserve Chairman Jay Powell |
| ■ | At 2:12 PM | Phone Call with House Minority Leader Kevin McCarthy |
| ■ | At 2:15 PM | Phone Call with Federal Reserve Chairman Jay Powell |
| ■ | At 2:18 PM | Phone Call with House Speaker Nancy Pelosi |
| ■ | At 2:25 PM | Phone Call with Counselor to the Secretary Dan Kowalski |
| ■ | 2:30 PM – 3:00 PM | Phone Interview with Jeanna Smialek, New York Times Reporter |
| ■ | At 2:48 PM | Phone Call with Federal Reserve Chairman Jay Powell |
| ■ | At 3:00 PM | Phone Call with Office of Management and Budget Director Russ Vought |
| ■ | At 3:10 PM | Phone Call with Department of Labor Secretary Eugene Scalia |
| ■ | 3:45 PM – 4:00 PM | Phone Call with Senate Majority Leader Mitch McConnell, House Minority Leader Kevin McCarthy, and White House Chief of Staff Mark Meadows |
| ■ | 4:00 PM – 5:00 PM | Financial and Banking Information Infrastructure Committee Senior Leaders' Tele-Conference |
| ■ | At 4:20 PM | Phone Call with House Speaker Nancy Pelosi |
| ■ | 5:00 PM – 5:30 PM | President's Working Group Tele-Conference |
| ■ | 5:25 PM – 5:55 PM | Meeting with Staff on [REDACTED] |

▲ **Fri, Dec 18**

| | | |
|---|---------------------|---|
| ■ | 10:30 AM – 11:00 AM | Meeting with Staff on [REDACTED] |
| ■ | At 11:00 AM | Phone Call with Deputy Secretary Justin Muzinich |
| ■ | At 11:15 AM | Phone Call with Counselor to the Secretary Dan Kowalski |
| ■ | At 11:20 AM | Phone Call with Federal Reserve Chairman Jay Powell |
| ■ | At 11:40 AM | Phone Call with Senator Mark Warner |
| ■ | At 11:45 AM | Phone Call with White House Chief of Staff Mark Meadows |
| ■ | At 12:00 PM | Phone Call with Federal Reserve Chairman Jay Powell |
| ■ | At 12:30 PM | Phone Call with General Counsel Brian Callanan |
| ■ | 12:30 PM – 1:00 PM | Meeting with Staff on [REDACTED] |
| ■ | At 1:00 PM | Phone Call with Federal Reserve Chairman Jay Powell |
| ■ | At 1:35 PM | Phone Call with Advisor to the President Ivanka Trump |

- 1:45 PM – 2:15 PM Phone Call with Senator Pat Toomey
 - At 1:50 PM Phone Call with House Speaker Nancy Pelosi and Senate Minority Leader Chuck Schumer
 - At 2:20 PM Phone Call with Federal Reserve Chairman Jay Powell
 - At 4:30 PM Phone Call with Senator Mark Warner
 - At 6:15 PM Phone Call with Deputy Secretary Justin Muzinich
 - At 6:20 PM Phone Call with Former Secretary of the Treasury Hank Paulson
 - At 7:00 PM Phone Call with White House Chief of Staff Mark Meadows
 - At 8:00 PM Phone Call with Senator Rob Portman
-

▲ Sat, Dec 19

- At 12:00 PM Phone Call with General Counsel Brian Callanan
- 12:00 PM – 12:30 PM Phone Call with House Speaker Nancy Pelosi and Senate Minority Leader Chuck Schumer
- At 12:30 PM Phone Call with Senator Mitt Romney
- At 12:40 PM Phone Call with Former Secretary of the Treasury Hank Paulson
- 12:45 PM – 1:00 PM Phone Call with Senate Majority Leader Mitch McConnell and House Minority Leader Kevin McCarthy
- At 12:55 PM Phone Call with Senator Pat Toomey
- 1:00 PM – 2:00 PM Phone Call with Republican Senators
- At 2:00 PM Phone Call with Senate Majority Leader Mitch McConnell
- At 2:05 PM Phone Call with Senator Pat Toomey
- At 2:15 PM Phone Call with Senator Mitt Romney
- At 2:30 PM Phone Call with Senate Majority Leader Mitch McConnell
- At 2:30 PM Phone Call with White House Chief of Staff Mark Meadows
- At 2:45 PM Phone Call with Counselor to the Secretary Dan Kowalski
- At 3:00 PM Phone Call with Senator Rob Portman
- At 3:05 PM Phone Call with Former Secretary of the Treasury Hank Paulson
- At 3:10 PM Phone Call with Gerry Petrella, Sen. Schumer Policy Director
- At 4:00 PM Phone Call with Senator Pat Toomey
- At 4:15 PM Phone Call with Gerry Petrella, Sen. Schumer Policy Director
- At 4:20 PM Phone Call with General Counsel Brian Callanan
- At 4:30 PM Phone Call with Robert Karem, Sen. McConnell National Security Advisor

| | | |
|---|------------|--|
| ■ | At 5:10 PM | Phone Call with Robert Karem, Sen. McConnell National Security Advisor |
| ■ | At 5:15 PM | Phone Call with General Counsel Brian Callanan |
| ■ | At 5:20 PM | Phone Call with Senator Pat Toomey |
| ■ | At 6:10 PM | Phone Call with Gerry Petrella, Sen. Schumer Policy Director |
| ■ | At 6:15 PM | Phone Call with Senator Ron Johnson |
| ■ | At 6:18 PM | Phone Call with Senator John Cornyn |
| ■ | At 6:30 PM | Phone Call with White House Chief of Staff Mark Meadows |
| ■ | At 7:15 PM | Phone Call with Sharon Soderstrom, Sen. McConnell Chief of Staff |
| ■ | At 7:20 PM | Phone Call with Senator Mark Warner |
| ■ | At 7:20 PM | Phone Call with Senator Mark Warner |
| ■ | At 7:50 PM | Phone Call with Senator Pat Toomey |
| ■ | At 8:00 PM | Phone Call with General Counsel Brian Callanan |
| ■ | At 8:05 PM | Phone Call with Senator Pat Toomey |
| ■ | At 8:10 PM | Phone Call with Senate Majority Leader Mitch McConnell |
| ■ | At 8:10 PM | Phone Call with Senator John Cornyn |
| ■ | At 8:15 PM | Phone Call with Senator Pat Toomey |
| ■ | At 8:17 PM | Phone Call with Senator John Cornyn |
| ■ | At 8:20 PM | Phone Call with Gerry Petrella, Sen. Schumer Policy Director |
| ■ | At 8:30 PM | Phone Call with Advisor to the President Ivanka Trump |
| ■ | At 8:35 PM | Phone Call with Counselor to the Secretary Dan Kowalski |
| ■ | At 8:45 PM | Phone Call with Senator Pat Toomey |
| ■ | At 8:50 PM | Phone Call with Federal Reserve Chairman Jay Powell |
| ■ | At 8:55 PM | Phone Call with Federal Reserve Chairman Jay Powell |
| ■ | At 9:15 PM | Phone Call with Senator Pat Toomey |
| ■ | At 9:20 PM | Phone Call with Federal Reserve Chairman Jay Powell |
| ■ | At 9:40 PM | Phone Call with Federal Reserve Chairman Jay Powell |
| ■ | At 9:42 PM | Phone Call with Senator Pat Toomey |

▲ Sun, Dec 20

| | | |
|---|---------------------|---|
| ■ | At 10:15 AM | Phone Call with House Speaker Nancy Pelosi |
| ■ | At 10:40 AM | Phone Call with Former Secretary of the Treasury Hank Paulson |
| ■ | At 10:45 AM | Phone Call with POTUS |
| ■ | 11:30 AM – 11:55 AM | Phone Call with Senate Majority Leader Mitch McConnell, House Minority Leader Kevin McCarthy, and White House Chief of Staff Mark Meadows |

- 12:00 PM – 1:00 PM Phone Call with House Republicans
- At 12:45 PM Phone Call with House Speaker Nancy Pelosi
- At 1:15 PM Phone Call with Counselor to the Secretary Dan Kowalski
- At 1:20 PM Phone Call with Sharon Soderstrom, Sen. McConnell Chief of Staff
- At 2:30 PM Phone Call with Counselor to the Secretary Dan Kowalski
- At 2:40 PM Phone Call with Department of Labor Secretary Eugene Scalia
- At 2:50 PM Phone Call with House Speaker Nancy Pelosi
- At 3:00 PM Phone Call with Senate Majority Leader Mitch McConnell and Sharon Soderstrom, Sen. McConnell Chief of Staff
- At 4:00 PM Phone Call with House Minority Leader Kevin McCarthy
- At 4:15 PM Phone Call with Senate Majority Leader Mitch McConnell
- At 4:18 PM Phone Call with House Speaker Nancy Pelosi
- At 4:30 PM Phone Call with Counselor to the Secretary Dan Kowalski
- At 4:40 PM Phone Call with Department of Labor Secretary Eugene Scalia
- At 4:45 PM Phone Call with White House Chief of Staff Mark Meadows
- At 4:50 PM Phone Call with Senate Majority Leader Mitch McConnell and Sharon Soderstrom, Sen. McConnell Chief of Staff
- 6:15 PM – 7:15 PM Conference Call with Republican Senators
- At 6:30 PM Phone Call with White House Chief of Staff Mark Meadows
- At 7:50 PM Phone Call with Counselor to the Secretary Dan Kowalski
- At 8:45 PM Phone Call with Senate Minority Leader Chuck Schumer
- At 9:00 PM Phone Call with White House Chief of Staff Mark Meadows
- At 10:30 PM Phone Call with House Minority Leader Kevin McCarthy
- At 10:45 PM Phone Call with Counselor to the Secretary Dan Kowalski

▲ Mon, Dec 21

- 10:30 AM – 11:00 AM Meeting with Staff on [REDACTED]
- 11:30 AM – 12:00 PM Phone Call with International Monetary Fund Managing Director Kristalina Georgieva
- 1:30 PM – 1:45 PM Phone Call with General Counsel Brian Callanan and Bureau of Engraving and Printing Director Len Olijar

- 2:00 PM – 2:30 PM White House Coronavirus Task Force Meeting
 - 2:30 PM – 2:45 PM VPOTUS Call with Governors
 - 4:00 PM – 5:00 PM Meeting with Staff on [REDACTED]
 - 5:25 PM – 5:40 PM Meeting with Staff on [REDACTED]
 - 6:00 PM – 6:30 PM Phone Call with Acting Comptroller of the Currency
Brian Brooks
 - At 6:42 PM Phone Call with Counselor to the Secretary Dan
Kowalski
-

▲ Tue, Dec 22

- At 10:45 AM Phone Call with Director of the U.S. National Economic
Council Larry Kudlow
- 11:00 AM – 11:15 AM Meeting with Staff on [REDACTED]
- At 11:30 AM Phone Call with White House Chief of Staff Mark
Meadows
- 11:30 AM – 11:50 AM Phone Interview with Jeanna Smialek, New York Times
Reporter
- At 12:00 PM Phone Call with General Counsel Brian Callanan
- 12:00 PM – 12:15 PM Phone Call with Ryan Lance, ConocoPhillips CEO
- At 12:10 PM Phone Call with Doug Parker, American Airlines CEO
- At 12:15 PM Phone Call with White House Chief of Staff Mark
Meadows
- At 12:30 PM Phone Call with Doug Parker, American Airlines CEO
- 12:30 PM – 1:00 PM Meeting with Staff on [REDACTED]
- At 12:35 PM Phone Call with General Counsel Brian Callanan
- 1:45 PM – 2:00 PM Meeting with Staff on [REDACTED]
- At 2:30 PM Phone Call with Assistant Secretary for Public Affairs
Monica Crowley
- 3:00 PM – 3:30 PM Phone Call with Federal Housing Finance Agency
Director Mark Calabria and Director of the U.S. National
Economic Council Larry Kudlow
- At 3:10 PM Phone Call with Senator Lindsey Graham
- At 3:30 PM Phone Call with John Hess, Hess CEO
- At 3:35 PM Phone Call with House Minority Leader Kevin McCarthy
- 4:00 PM – 4:30 PM Phone Call with Small Business Administration
Administrator Jovita Carranza
- At 4:20 PM Phone Call with White House Chief of Staff Mark
Meadows
- 5:00 PM – 5:15 PM Meeting with Staff on [REDACTED]
- At 7:40 PM Phone Call with Senator Lindsey Graham
- At 7:45 PM Phone Call with House Minority Leader Kevin McCarthy
- At 7:50 PM Phone Call with White House Chief of Staff Mark
Meadows

- At 8:15 PM Phone Call with Senator Lindsey Graham
 - At 8:30 PM Phone Call with Counselor to the Secretary Adam Lerrick
 - At 8:35 PM Phone Call with Senator Lindsey Graham
-

▲ Wed, Dec 23

- At 10:15 AM Phone Call with House Minority Leader Kevin McCarthy
 - At 10:30 AM Phone Call with Senate Majority Leader Mitch McConnell
 - At 10:35 AM Phone Call with Advisor to the President Ivanka Trump
 - At 10:40 AM Phone Call with House Speaker Nancy Pelosi
 - At 10:50 AM Phone Call with Senator Lindsey Graham
 - 11:00 AM – 11:30 AM Conference Call with Internal Revenue Service Commissioner Chuck Rettig
 - At 11:05 AM Phone Call with Sharon Soderstrom, Sen. McConnell Chief of Staff
 - At 11:30 AM Phone Call with Director of the U.S. National Economic Council Larry Kudlow
 - At 11:40 AM Phone Call with House Speaker Nancy Pelosi
 - 12:00 PM – 1:00 PM Meeting with Staff on [REDACTED]
 - 12:30 PM – 1:00 PM Meeting with Staff on [REDACTED]
 - At 12:50 PM Phone Call with White House Chief of Staff Mark Meadows
 - At 1:25 PM Phone Call with Assistant Secretary for Management David Eisner
 - 1:30 PM – 2:00 PM Conference Call with Senator Rubio, Senator Cardin, Representative Velazquez, and Representative Chabot
 - At 2:30 PM Phone Call with Senior Advisor to the President Jared Kushner
 - At 2:40 PM Phone Call with House Minority Leader Kevin McCarthy
 - At 2:45 PM Phone Call with Senator Lindsey Graham
 - 2:45 PM – 3:15 PM Meeting with Staff on [REDACTED]
 - At 3:00 PM Phone Call with White House Chief of Staff Mark Meadows
 - At 4:50 PM Phone Call with House Minority Leader Kevin McCarthy
 - At 6:00 PM Phone Call with Deputy Secretary Justin Muzinich
 - At 7:30 PM Phone Call with Senator Lindsey Graham
 - At 9:49 PM Phone Call with White House Chief of Staff Mark Meadows
-

▲ Thu, Dec 24

- At 10:00 AM Phone Call with House Speaker Nancy Pelosi

| | | |
|---|--------------------|---|
| ■ | At 10:15 AM | Phone Call with Sharon Soderstrom, Sen. McConnell Chief of Staff |
| ■ | At 10:20 AM | Phone Call with House Speaker Nancy Pelosi |
| ■ | At 11:30 AM | Phone Call with House Speaker Nancy Pelosi |
| ■ | At 11:35 AM | Phone Call with Sharon Soderstrom, Sen. McConnell Chief of Staff |
| ■ | At 11:50 AM | Phone Call with White House Chief of Staff Mark Meadows |
| ■ | At 11:55 AM | Phone Call with Senator Lindsey Graham |
| ■ | At 12:15 PM | Phone Call with POTUS |
| ■ | At 12:20 PM | Phone Call with Senator Lindsey Graham |
| ■ | At 12:30 PM | Phone Call with Sharon Soderstrom, Sen. McConnell Chief of Staff |
| ■ | 12:30 PM – 1:00 PM | Meeting with Staff on ■■■■■ |
| ■ | At 1:30 PM | Phone Call with House Minority Leader Kevin McCarthy |
| ■ | At 3:00 PM | Phone Call with Bob Swan, Intel CEO |
| ■ | At 3:10 PM | Phone Call with Sharon Soderstrom, Sen. McConnell Chief of Staff |
| ■ | At 4:00 PM | Phone Call with Senator David Perdue |
| ■ | At 5:25 PM | Phone Call with House Speaker Nancy Pelosi |
| ■ | At 9:50 PM | Phone Call with Senator Lindsey Graham |

▲ Fri, Dec 25

| | | |
|---|-------------|--|
| ■ | At 9:50 AM | Phone Call with POTUS & Senator Lindsey Graham |
| ■ | At 10:00 AM | Phone Call with House Minority Leader Kevin McCarthy |
| ■ | At 2:30 PM | Phone Call with House Minority Leader Kevin McCarthy |
| ■ | At 2:50 PM | Phone Call with Secretary of State Mike Pompeo |
| ■ | At 4:00 PM | Phone Call with Senator Lindsey Graham |
| ■ | At 6:30 PM | Phone Call with Senator Lindsey Graham |
| ■ | At 8:15 PM | Phone Call with House Minority Leader Kevin McCarthy |

▲ Sat, Dec 26

| | | |
|---|-------------|---|
| ■ | At 9:30 AM | Phone Call with Senator Lindsey Graham |
| ■ | At 10:15 AM | Phone Call with Internal Revenue Service Commissioner Chuck Rettig |
| ■ | At 10:30 AM | Phone Call with Senator Rob Portman |
| ■ | At 10:40 AM | Phone Call with White House Chief of Staff Mark Meadows |
| ■ | At 10:50 AM | Phone Call with POTUS |
| ■ | At 11:50 AM | Phone Call with House Speaker Nancy Pelosi |
| ■ | At 12:05 PM | Phone Call with Senator Lindsey Graham |

- At 12:10 PM Phone Call with House Minority Leader Kevin McCarthy
- At 12:30 PM Phone Call with Senator Rob Portman
- At 12:50 PM Phone Call with White House Chief of Staff Mark Meadows
- At 2:00 PM Phone Call with House Minority Leader Kevin McCarthy
- At 2:30 PM Phone Call with House Minority Leader Kevin McCarthy
- At 3:00 PM Phone Call with House Minority Leader Kevin McCarthy
- At 5:00 PM Phone Call with Senator Lindsey Graham
- At 8:00 PM Phone Call with Former Secretary of the Treasury Hank Paulson
- At 8:48 PM Phone Call with White House Chief of Staff Mark Meadows

▲ Sun, Dec 27

- At 8:48 AM Phone Call with White House Chief of Staff Mark Meadows
- At 9:00 AM Phone Call with Senator Lindsey Graham
- At 9:05 AM Phone Call with House Minority Leader Kevin McCarthy
- At 9:45 AM Phone Call with POTUS
- At 9:55 AM Phone Call with House Minority Leader Kevin McCarthy
- At 10:00 AM Phone Call with Senator David Perdue
- At 10:05 AM Phone Call with Senator Lindsey Graham
- At 10:10 AM Phone Call with House Minority Leader Kevin McCarthy
- At 10:20 AM Phone Call with Office of Management and Budget Director Russ Vought
- At 11:45 AM Phone Call with White House Chief of Staff Mark Meadows
- At 1:45 PM Phone Call with House Minority Leader Kevin McCarthy
- At 1:50 PM Phone Call with Senator Lindsey Graham
- At 2:20 PM Phone Call with White House Chief of Staff Mark Meadows
- At 3:00 PM Phone Call with Senator Mark Warner
- At 3:30 PM Phone Call with POTUS and House Minority Leader Kevin McCarthy

▲ Mon, Dec 28

- 10:00 AM – 10:30 AM Meeting with Staff on ■
 - 10:30 AM – 11:00 AM Meeting with Staff on ■
 - 11:30 AM – 12:00 PM Meeting with Staff on ■
 - 12:30 PM – 1:00 PM Meeting with Staff on ■
-

▲ Tue, Dec 29

- 10:15 AM – 10:45 AM Phone Call with Secretary of State Mike Pompeo, Ambassador Robert O'Brien & Ambassador David Friedman
 - 11:30 AM – 12:00 PM Meeting with Staff on [REDACTED]
 - 12:30 PM – 1:00 PM Meeting with Staff on [REDACTED]
-

▲ Wed, Dec 30

- 10:45 AM – 11:00 AM Meeting with Staff on [REDACTED]
 - 11:30 AM – 12:00 PM Meeting with Staff on [REDACTED]
 - 12:00 PM – 12:30 PM Meeting with Staff on [REDACTED]
-

▲ Thu, Dec 31

- 10:00 AM – 10:30 AM Meeting with Staff on [REDACTED]
- 10:30 AM – 11:00 AM Meeting with Staff on [REDACTED]
- 2:00 PM – 2:30 PM Phone Call with Federal Housing Finance Agency Director Mark Calabria