## Department of the Treasury Office of Financial Stability

# Congressional Budget Justification and Annual Performance Plan and Report

### FY 2023

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#### <u>Section I – Budget Request</u>

#### A – Mission Statement

A central part of the response to the 2008 financial crisis was the implementation of the Troubled Asset Relief Program (TARP), which was established in the fall of 2008 under the Emergency Economic Stabilization Act of 2008 (EESA) (P.L. 110-343) within the Office of Domestic Finance at the U.S. Department of the Treasury (Treasury). TARP was created to restore the liquidity and stability of the financial system, and it is administered by the Office of Financial Stability (OFS).

Since late 2010, OFS has made significant progress in winding down TARP investment programs and in recovering OFS's outstanding investments. OFS continues to operate a housing program under TARP to help struggling families avoid foreclosure, but in fiscal year (FY) 2016 began to wind-down the largest TARP housing program. As of November 30, 2021, OFS has recovered more than 96 percent of the \$443.1 billion in total program funds disbursed under TARP, as well as an additional \$17.6 billion from Treasury's equity in American International Group, Inc. (AIG).

|  | FY 2021   | FY 2022                                      | FY 2023         | FY 2022 to       | FY 2023           |
|--|-----------|--|-----------------|------------------|-------------------|
|  | Actual    | Estimated                                    | Estimated       | <b>\$</b> Change | % Change          |
|  | AMOUNT    | AMOUNT                                       | AMOUNT          | AMOUNT           | AMOUNT            |
| Obligations  |           |  |                 |                  |                   |
| Equity Program Account                               | 4,752     | 12,334                                       | 0               | (12,334)         | -100.0%           |
| Housing Account                                      | 0         | 0  | 0               | 0                | NA                |
| TARP Direct Program Account                          | 0         | 0  | 0               | 0                | NA                |
| TARP Administrative Account                          | 40,789    | 37,637                                       | 34,333          | (3,304)          | -8.8%             |
| TARP Negative Downward                               | (3.946)   | (4,000)                                      | 0               | 4,000            | 100.00/           |
| Reestimate Receipt Account<br>Total Obligations      | \$41,595  | \$45,971                                     | \$34,333        | (\$11,638)       | -100.0%<br>-25.3% |
| Budget Authority                                     | \$11,070  | <i>\(\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\\</i> | <i>\$61,666</i> | (\$11,000)       | 2010 /            |
| Equity Program Account                               | 4,752     | 12,334                                       | 0               | (12,334)         | -100.0%           |
| Housing Account                                      | 0         | 0  | 0               | 0                | NA                |
| TARP Direct Program Account                          | 0         | 0  | 0               | 0                | NA                |
| TARP Administrative Account                          | 40,789    | 37,637                                       | 34,333          | (3,304)          | -8.8%             |
| TARP Negative Downward<br>Reestimate Receipt Account | (3,946)   | (4,000)                                      | 0               | 4,000            | -100.0%           |
| Total Budget Authority                               | \$41,595  | \$45,971                                     | \$34,333        | (\$11,638)       | -25.3%            |
| Outlays  |           |  |                 |                  |                   |
| Equity Program Account                               | 4,752     | 12,334                                       | 0               | (12,334)         | -100.0%           |
| Housing Account                                      | 479,323   | 508,000                                      | 456,000         | (52,000)         | -10.2%            |
| TARP Direct Program Account                          | 47        | 0  | 0               | 0                | NA                |
| TARP Administrative Account                          | 30,598    | 33,000                                       | 30,000          | 7,000            | 21.2%             |
| TARP Negative Downward                               |           |  |                 |                  |                   |
| Reestimate Receipt Account                           | (3,946)   | (4,000)                                      | 0               | 4,000            | -100.0%           |
| Total Outlays  | \$510,774 | \$549,334                                    | \$496,000       | (\$53,334)       | -9.7%             |
| Total Full-time Equivalents (FTE)                    | 10        | 10   | 8               | -2               | -20.0%            |

#### **1.1 - Program Account Summary**

Dollars in Thousands

#### 1.2 – Financing Account Summary (1.2 Credit)

| Dollars in Thousands |
|----------------------|
|----------------------|

|                               | FY 2021 | FY 2022   | FY 2023   | FY 2022 to FY 2023 |          |  |
|-------------------------------|---------|-----------|-----------|--------------------|----------|--|
|                               | Actual  | Estimated | Estimated | <b>\$</b> Change   | % Change |  |
|                               | AMOUNT  | AMOUNT    | AMOUNT    | AMOUNT             | AMOUNT   |  |
| TARP Direct Loans             |         |           |           |                    |          |  |
| Obligations                   | 0       | 2,822     | 0         | (2,822)            | -100.0%  |  |
| Collections                   | 2,822   | 0         | 0         | 0                  | NA       |  |
| Financing Authority (net)     | 0       | 0         | 0         | 0                  | NA       |  |
| Financing Disbursements (net) | (2,822) | 0         | 0         | 0                  | NA       |  |
| Equity Purchases              |         |           |           |                    |          |  |
| Obligations                   | 3,500   | 439       | 118       | (322)              | -73.2%   |  |
| Collections                   | 6,138   | 12,896    | 1,069     | (11,827)           | -91.7%   |  |
| Financing Authority (net)     | (1,955) | 0         | 0         | 0                  | NA       |  |
| Financing Disbursements (net) | (2,637) | (12,457)  | (951)     | 11,506             | -92.4%   |  |
| Housing                       |         |           |           |                    |          |  |
| Obligations                   | 1,104   | 644       | 0         | (644)              | -99.9%   |  |
| Collections                   | 482     | 6         | 0         | (6)                | -100.0%  |  |
| Financing Authority (net)     | 0       | 0         | 0         | 0                  | NA       |  |
| Financing Disbursements (net) | 622     | 820       | 42        | (778)              | -94.9%   |  |

#### **1.3 – Program Disbursement, Repayments, and Cost/Savings**

|   | Cumulative<br>Obligated<br>(as of<br>11/30/2021) | Cumulative<br>Disbursed<br>(as of<br>11/30/2021) | Cumulative<br>Outstanding<br>(as of<br>11/30/2021) | Total<br>Cumulative<br>Income<br>(as of<br>11/30/2021) | Total Cash<br>Back (as of<br>11/30/2021) | Total<br>Estimated<br>Life Costs<br>(as of<br>11/30/2021) |
|---|--|--|--|--|--|---|
| Bank Support Programs                         | 250.5  | 245.1  | 0.0  | 35.7   | 275.6                                    | (24.2)  |
| Credit Market Programs                        | 19.1   | 19.1   | 0.0  | 4.5  | 23.6                                     | (3.3)   |
| AIG Investment Program (AIG)                  | 67.8   | 67.8   | 0.0  | 1.0  | 55.3                                     | 15.2  |
| Automotive Industry Financing Program         | 79.7   | 79.7   | 0.0  | 7.5  | 70.6                                     | 12.1  |
| Treasury Housing Programs                     | 32.6   | 31.4   | 0.0  | 0.0  | 0.0                                      | 32.4  |
| Total<br>Additional AIG Common Shares Held by | \$449.6  | \$443.1  | \$0.0  | \$48.7   | \$425.1                                  | \$32.1  |
| Treasury                                      | \$0.0  | \$0.0  | \$0.0  | \$17.6   | \$17.6                                   | (\$17.6)  |
| Total for Programs and Shares                 | \$449.6  | \$443.1  | \$0.0  | \$66.3   | \$442.7                                  | \$14.6  |

\*If all Treasury AIG Investments are combined, we currently estimate a net gain of nearly \$2.4 billion on those shares.

#### **B**-Vision, Priorities and Context

TARP was created by EESA in October 2008 as part of a broad-based federal response to the financial crisis. The purposes of EESA were —

(1) to immediately provide authority and facilities that the Secretary of the Treasury could use to restore liquidity and stability to the financial system of the United States; and

(2) to ensure that such authority and facilities were provided in a manner that would —

(A) protect home values, college funds, retirement accounts, and life savings;

(B) preserve homeownership and promote jobs and economic growth;

(C) maximize overall returns to the taxpayers of the United States; and

(D) provide public accountability for the exercise of such authority.

EESA vested authority in the Secretary of the Treasury to "purchase, and to make and fund commitments to purchase, troubled assets from any financial institution, on such terms and conditions as are determined by the Secretary." This program supports Treasury's goal of financial stewardship.

As a result of improved financial conditions and careful stewardship of the program, the ultimate cost to taxpayers of TARP investments is estimated to be significantly lower than initially expected. In FY 2009, the program was projected to cost \$341 billion, but as of November 30, 2021, it is estimated to cost only \$32.1 billion (of which \$-0.3 billion relates to investments and \$32.4 billion relates to housing programs that do not require repayments by recipients). Lifetime costs are projected to be \$14.6 billion with the inclusion of receipts from Treasury's sale of additional AIG common stock.

During FY 2022 and FY 2023, OFS's priority is to continue the responsible wind-down of all TARP programs. OFS is expected to complete its wind-down in FY 2024.

#### **OFS Administrative Expenses**

The authority for OFS's administrative funding is provided in section 118 of EESA. In FY 2022, OFS plans to obligate just over \$37 million and use no more than 10 Full-Time Equivalent (FTE) employees. In FY 2023, OFS plans to obligate just over \$34 million and use no more than 8 FTE employees, a reduction of over 8% and 20%, respectively, from the current FY 2022 estimates, to fund the management, maintenance and continued wind-down of the TARP housing programs and the disposition of OFS's remaining investments.

#### **C – Credit Reform Account Description**

Section 123 of EESA requires the cost of TARP programs to be calculated using the methods required by the Federal Credit Reform Act of 1990 ("credit reform"). In addition to the OFS Administrative Account, the organization manages six accounts to comply with the credit reform accounting requirements: (1) the TARP Equity Purchase Program Account; (2) the TARP Equity Purchase Financing Account (EPFA); (3) the TARP Housing Programs Account; (4) the TARP Housing Programs, Letter of Credit (LOC) Financing Account; (5) the TARP Program Account; and (6) the TARP Direct Loan Financing Account (DLFA).

#### **Account Descriptions**

<u>TARP Equity Purchase Program Account</u>: The TARP Equity Purchase Program Account records the subsidy costs (cost to the government) associated with federal equity injections into qualifying financial institutions. Subsidy costs are calculated on a net present value basis.

<u>TARP Equity Purchase Financing Account</u>: The TARP Equity Purchase Financing Account is a non-budgetary account that records all financial transactions to and from the government resulting from equity purchases. The EPFA primarily tracks each cohort year's purchase activity (dividend payments, the exercise of warrants, Treasury borrowings, interest paid to or received from Treasury, etc.) and is not included in the budget totals when calculating total government spending.

TARP Housing Programs Account: The TARP Housing Programs Account records the subsidy costs and cash outlays associated with Treasury's housing programs under TARP. The Making Home Affordable (MHA) and Hardest Hit Fund (HHF) housing programs are recorded on a cash basis, and the Federal Housing Administration (FHA) Short-Refinance Program is subject to credit reform accounting requirements, whereby its subsidy cost is calculated on a net present value basis.

TARP Housing Programs, LOC Financing Account: The TARP Housing Programs, LOC Financing Account is a non-budgetary account that records all financial transactions to and from the government resulting from OFS's FHA Short-Refinance Program. Like other financing accounts, its primary purpose is the financial tracking of each cohort year's loan activity. It is not included in the budget totals.

TARP Program Account: The TARP Program Account records the subsidy costs associated with direct loans obligated to qualifying institutions. Subsidy costs are calculated on a net present value basis.

TARP Direct Loan Financing Account: The TARP Direct Loan Financing Account is a nonbudgetary account that records all financial transactions to and from the government resulting from direct loans. Like EPFA, its primary purpose is the financial tracking of each cohort year's loan activity. It is not included in the budget totals.

OFS Administrative Account: This account provides for the administrative costs of OFS.

#### **1.4 – Budget Adjustments Table**

| Dollars in Thousands                       |     |          |
|--|-----|----------|
|  | FTE | Amount   |
| FY 2022 Estimate                           | 10  | \$37,637 |
| Changes to Base:                           |     |          |
| Maintaining Current Levels (MCLs):         |     | 794      |
| Pay Annualization (2.7% average pay raise) |     | 13       |
| Pay Raise (4.6% average pay raise)         |     | 67       |
| Non-Pay                                    |     | 714      |
| Subtotal Changes to Base                   | 0   | \$794    |
| FY 2023 Current Services                   | 10  | \$38,431 |
| Program Changes:                           |     |          |
| Program Decreases:                         | (2) | (4,098)  |
| Housing Program Support                    | 0   | (3,650)  |
| OFS Salaries and Benefits                  | (2) | (393)    |
| Organizational Support                     | 0   | (55)     |
| FY 2023 Estimate                           | 8   | \$34,333 |

#### **D** – Budget Increases and Decreases Description Pay Annualization (2.7%) +\$13,000 / +0 FTE

Funds are required for annualization of the January 2022 pay raise.

Pay-Raise (4.6% in FY 2023) +\$67,000 / +0 FTE Funds are required for a 4.6% average pay raise in January 2023.

#### <u>Non-Pay +\$714,000 / +0 FTE</u>

Funds are required for non-labor costs such as travel, contracts, rent, supplies, and equipment.

#### 

Administrative and compliance functions will continue to wind-down during FY 2022 and over time as programs close and no new assistance actions are provided and commitments are paid. OFS Salaries and Benefits -\$393,000 / -2 FTE

Savings resulted from natural attrition and expiration of term appointments due to the winddown of various TARP programs.

#### Organizational Support -\$55,000/ -0 FTE

Administrative costs associated with managing OFS's portfolio will decline over time as TARP winds down. However, many duties and responsibilities will remain and are not directly correlated to the volume of assets held by OFS. Many of these organizational support functions will be run in-house and relate to legislative and oversight-mandated reporting functions, as well as the management and maintenance of TARP's housing programs.

#### 1.5 - Object Classification (Schedule O) Obligations

Dollars in Thousands

| Object Classification                                     | FY 2021<br>Actual<br>Obligations | FY 2022<br>Estimated<br>Obligations | FY 2023<br>Estimated<br>Obligations |
|---|----------------------------------|-------------------------------------|-------------------------------------|
| 11.1 - Full-time permanent                                | 2,187                            | 1,489                               | 1,896                               |
| 11.5 - Other personnel compensation                       | 46                               | 42                                  | 40                                  |
| 11.9 - Personnel Compensation (Total)                     | 2,233                            | 1,531                               | 1,936                               |
| 12.0 - Personnel benefits                                 | 406                              | 384                                 | 380                                 |
| Total Personnel and Compensation Benefits                 | \$2,639                          | \$1,915                             | \$2,316                             |
| 21.0 - Travel and transportation of persons               | 17                               | 15                                  | 4                                   |
| 23.0 - Rent, Communications and Utilities                 | 1                                | 1                                   | 1                                   |
| 25.1 - Advisory and assistance services                   | 3,418                            | 2,510                               | 2,500                               |
| 25.2 - Other services                                     | 28,634                           | 27,650                              | 24,000                              |
| 25.3 - Other purchases of goods & serv from Govt accounts | 6,070                            | 5,535                               | 5,500                               |
| 26.0 - Supplies and materials                             | 3                                | 3                                   | 2                                   |
| 31.0 - Equipment  | 8                                | 8                                   | 8                                   |
| Total Non-Personnel                                       | \$38,150                         | \$35,722                            | \$32,017                            |
| Total Budgetary Resources                                 | \$40,789                         | \$37,637                            | \$34,333                            |
| Full-time Fauivalents (FTF)                               | 10                               | 10                                  |                                     |

Full-time Equivalents (FTE) \*Amounts include all budgetary resources

#### **E** – Appropriations Language and Explanation of Changes

OFS does not receive discretionary appropriations from Congress. Therefore, no appropriations language is proposed.

#### Section II – Annual Performance Plan and Report

#### A – Strategic Alignment

OFS's continued wind-down efforts align with Treasury's strategic goal of promoting equitable economic growth and recovery.

#### Bank Support Programs

*CPP:* OFS created CPP, its largest program, in October 2008. OFS provided a total of \$204.9 billion in capital to 707 institutions in 48 states. During FY 2021, OFS continued to wind-down remaining CPP investments. As of November 30, 2021, CPP has generated \$226.4 billion in recoveries for taxpayers with one institution remaining in the program, for a total of \$12 million in investments outstanding.

*CDCI:* OFS created CDCI on February 3, 2010, to provide investments of capital to certified Community Development Financial Institutions (CDFI) banks, thrifts, and credit unions. OFS invested \$570 million in 84 CDFIs, of which 28 institutions converted \$363 million (including warrants) from CPP to CDCI. As of November 30, 2021, CDCI has generated \$592 million in recoveries for taxpayers with two institutions remaining in the program, for a total of \$1 million in investments outstanding.

#### Housing Programs

OFS established several TARP housing programs, assisting millions of homeowners and introducing reforms for the mortgage servicing industry to facilitate mortgage modifications.

*MHA*: In 2009, OFS launched MHA to help homeowners prevent avoidable foreclosures and strengthen the housing market. The cornerstone of MHA is the Home Affordable Modification Program (HAMP), which provides eligible homeowners the opportunity to reduce their monthly mortgage payments. In accordance with provisions of the Consolidated Appropriations Act, 2016 (the Act), MHA terminated on December 31, 2016, except with respect to certain applications made before such date. MHA servicers were required to design policies and procedures to reasonably ensure that all MHA transactions were completed by December 1, 2017. As of November 30, 2021, OFS had disbursed \$21.9 billion out of a possible \$22.9 billion under MHA.

*HHF:* Established in 2010 to provide aid to homeowners in states hit hardest by the economic and housing market downturn. The \$7.6 billion initiative encompassed 18 states and the District of Columbia (DC). In December 2015, the Act granted Treasury authority to make an additional \$2.0 billion in commitments through the HHF. As of November 30, 2021, OFS had disbursed \$9.5 billion out of a possible \$9.6 billion under HHF.

*FHA Short-Refinance Program:* OFS continues to support the FHA Short-Refinance Program, which was intended to assist borrowers with negative equity. The program has seen limited participation. As such, OFS has incrementally reduced the LOC Facility supporting this program from an initial \$8.0 billion to \$27 million in FY 2017, which matches OFS's maximum liability for loans covered by the program as of December 31, 2016, when the program ended for new

refinances. As of November 30, 2021, the revised lifetime cost estimate for the program was \$13 million for outstanding refinanced loans.

#### Other Programs

*Automotive Industry Financing Program (AIFP):* OFS fully wound down AIFP during FY 2015, selling its remaining stake in Ally Financial. OFS disbursed \$79.7 billion in loans and equity investments to the automotive industry through the AIFP. As of November 30, 2021, OFS had collected \$70.6 billion through sales, repayments, dividends, interest, recoveries, and other income. Recoveries from the bankruptcy liquidation of Old Chrysler and Old GM remain possible.

All other TARP programs closed prior to FY 2016, including the Targeted Investment Program, Asset Guarantee Program, Public-Private Investment Program, Term Asset-Backed Securities Loan Facility, Small Business Administration 7(a) Securities Purchase Program, and AIG Investment Program.

|   | FY 2017 | FY 2018 | FY 2019 | FY 2020 | FY 2021 | FY 2021 | FY 2022 | FY 2023 |
|---|---------|---------|---------|---------|---------|---------|---------|---------|
| Performance Measure   | Actual  | Actual  | Actual  | Actual  | Actual  | Target  | Target  | Target  |
| Clean Audit Opinion on<br>TARP Financial<br>Statements (ensure<br>transparency of operations<br>to the public)                                | 1       | 1       | 1       | 1       | 1       | 1       | 1       | 1       |
| Percentage of<br>Congressional Constituent<br>Correspondence Responses<br>Completed within 10<br>Business Days of Receipt                     | 87.5    | 100     | 93.75   | 100     | 100     | 100     | 100     | 100     |
| Percentage of FOIA<br>Assignments On-Time or<br>Less Than 30-Days<br>Overdue (ensure<br>transparency within the<br>government)                | 85      | 85      | 97.5    | 100     | 100     | 100     | 80      | 80      |
| Percentage of SIGTARP<br>and GAO Oversight<br>Recommendations<br>Responded to On-Time<br>(ensure transparency of<br>operations to the public) | 100     | 100     | 99.5    | 100     | 100     | 100     | 100     | 100     |
| Percentage of Statutorily<br>Mandated Reports<br>Submitted On-Time<br>(ensure transparency of<br>operations to the public)                    | 96.25   | 100     | 100     | 100     | 100     | 100     | 100     | 100     |

#### **B – Budget and Performance by Budget Activity**

Key: I – Indicator

The authority for OFS's administrative funding is provided in section 118 of EESA. The administrative budget consists primarily of contracting and financial agent support costs associated with OFS's ongoing implementation and management of the TARP housing programs and the management and disposition of OFS's remaining investments. In addition, continuing organizational support, including information technology, facilities, legal, compliance,

accounting, and human resources, will be needed to manage and wind-down these ongoing initiatives. OFS's senior management is responsible for performance on its operational goals.

#### **C – Operational Goals**

OFS's strategic goal is promoting equitable economic growth and recovery and the request will support the underlying operational goals to help OFS achieve this strategic goal. These operational goals include:

Completing the wind-down of remaining TARP investment programs;

- 1. Continuing to help struggling homeowners avoid foreclosure;
- 2. Minimizing the cost of the TARP programs to the taxpayer; and
- 3. Operating with the highest standards of transparency, accountability, and integrity.

#### Completing the wind-down of remaining TARP investment programs

The first Operational Goal is to complete the wind-down of the remaining TARP investment programs, the CPP and CDCI. OFS continues to exit CPP and CDCI by either: (i) allowing banks that are able to repurchase in full in the near future to do so; or (ii) restructuring and selling OFS's investments in limited cases. OFS continues to work with the remaining CPP institution to exit TARP. As of November 30, 2021, OFS had \$12 million in outstanding CPP investments and \$1 million in outstanding CDCI investments.

#### Continuing to help struggling homeowners avoid foreclosure

OFS's second Operational Goal is to continue helping struggling homeowners avoid foreclosure. The Act, signed into law on December 18, 2015, provided that the MHA program would terminate on December 31, 2016, except with respect to certain loan modification applications made before such date. As set forth in program guidelines, MHA servicers were required to evaluate applications submitted before the deadline and offer trial modifications to eligible applicants. All MHA transactions, including first and second lien permanent modifications, short sales or deeds-in-lieu of foreclosure, and unemployment forbearance plans, were required to be completed per program guidelines by December 1, 2017. Under this program, as of November 30, 2021, more than 1.7 million homeowners have secured permanent mortgage modifications. In addition, the HHF Program provides funding to 18 states and DC to assist struggling homeowners. As of November 30, 2021, HHF has disbursed approximately \$9.5 billion in total program and administrative funds, and HFAs have drawn approximately \$9.5 billion to prevent avoidable foreclosures and help stabilize neighborhoods. Based on information provided by the HFAs, all states are projected to be fully closed by the end of March 2022, including having completed final compliance reviews and returning any unused funds to Treasury.

#### Minimizing the cost of the TARP programs to the taxpayer

The third Operational Goal of OFS is to minimize the cost of the TARP programs to the taxpayer. OFS pursues this goal by carefully managing the timely exit of these investments to reduce taxpayers' exposure, returning TARP funds to reduce the federal debt, and continuing to replace government assistance with private capital in the financial system. OFS also takes steps to confirm that TARP recipients comply with any TARP-related statutory or contractual obligations such as executive compensation requirements and restrictions on dividend payments.

<u>Operating with the highest standards of transparency, accountability, and integrity</u> OFS's final Operational Goal is to continue to operate with the highest standards of transparency, accountability, and integrity. OFS posts a variety of reports online that provide taxpayers with regular and comprehensive information about how TARP funds are spent, who received them and on what terms, and how much has been recovered to date. OFS also publishes the annual audited Agency Financial Report and continues to maintain productive working relationships with the three oversight bodies charged with auditing and reviewing TARP activities.

#### <u>Section III – Additional Information</u>

#### A – Summary of Capital Investments

OFS uses Departmental Offices (DO) systems and is part of DO's capital investment strategy.

A summary of capital investments, including major information technology and non-technology investments, can be accessed at: <u>https://home.treasury.gov/about/budget-financial-reporting-planning-and-performance/budget-requestannual-performance-plan-and-reports</u>.