Departmental Offices

Working Capital Fund

FY 2013

President's Budget Submission

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Resources for Obligation	FY 2011 Actuals	FY 2012 Initial Plan Estimate	FY 2013 Budget Estimate
INTELLIGENCE & SECURITY			
Security Programs	$773	$813	$822
Intelligence & Security (Total)	$773	$813	822
DAS, HUMAN RESOURCES/CHCO			
Human Capital Strategic Management	947	962	969
Civil Rights & Diversity	1,842	1,899	1,915
Human Resources (Total)	$2,789	$2,861	2,884
DAS, INFORMATION SYSTEMS & CIO			
ACIO Enterprise Business Solutions (EBS):			
HR Connect Operations & Maintenance	33,390	36,182	34,245
Treasury Learning Management System	1,044	1,363	1,321
HR Connect Equipment Reserve	2,037	2,150	2,150
NFC Payroll/Employee Express	23,583	21,218	20,598
E-Government	955	956	929
E-Government EHRI eOPF	-	1,440	1,398
NFC Payroll/Employee Express Intra-fund Eliminations	-	-	-
Enterprise Content Management	-	3,628	3,312
Web Hosting	2,377	1,942	1,834
EBS (Subtotal)	$63,386	$68,880	65,788
ACIO Infrastructure Operations:			
Infrastructure Operations	1,335	1,018	987
Enterprise Infrastructure Services	-	1,103	1,067
DTS	23,233	21,749	21,113
TNet	589	5,934	5,900
TCS	1,792	-	-
Intra-fund Elimination		(100)	(108)
Infrastructure Operations (Subtotal)	$26,949	$29,704.303	$28,960
ACIO Cyber Security:			
Critical Infrastructure Protection & Information Security	1,327	3,591	1,209
Government Secure Operations Center (GSOC)	5,697	8,736	5,432
Wireless Program	-	623	630
Cyber Security (Subtotal)	$7,024	$12,950	$7,271
ACIO Planning and Management:			
E-Government Payments	700	778	733
Enterprise Architecture	2,441	2,385	2,310
Enterprise Solutions	5,093	4,922	4,175
Enterprise Data Management	-	1,281	782
Capital Planning & Investment Control (CPIC)	1,961	2,509	2,431
Information Management	521	1,037	1,004
Planning and Management (Subtotal)	$10,717	$12,913	$11,434
Information Systems (Total)	$108,076	$124,447	$113,454

Section 1 – Purpose

Introduction

The Department of the Treasury Working Capital Fund (WCF) was established by the Excise, Estate, and Gift Tax Adjustment Act of 1970 (P.L. 91-614 § 401). As codified in 31 USC §322, "Amounts in the fund are available for expenses of operating and maintaining common administrative services of the Department that the Secretary of the Treasury, with the approval of the Director of the Office of Management and Budget, decides may be carried out more advantageously and more economically as central services."

Program Summary by Bureau Type

| | FY 2011 | FY 2012 | FY 2013 | FY 2012 to FY 2013 | |
Funding Source	Actuals	Estimate	Estimated	$ Change	% Change
Treasury Appropriated Bureaus	$145,440	$130,066	$122,336	-$7,730	-5.9%
Treasury non-Appropriated Bureaus	$9,293	$18,843	$15,181	-$3,662	-19.4%
Non-Treasury	$6,671	$20,319	$18,989	-$1,330	-6.5%
Grand Total Financial Plan	$161,404	$169,228	$156,506	-$12,722	-7.5%

Purpose

The WCF exists to (1) promote economies of scale, (2) reduce overhead costs, (3) promote central management, (4) avoid duplication among those who might provide the service, (5) improve service quality, (6) make available goods and services to those users who could not afford them except on a centralized basis, (7) provide flexibility in the timing of purchases, and (8) allow for replacement of equipment and other assets on a long-term basis through the use of depreciation charges to users, as a means of recovering those costs.

Section 2 – Program Activities and Services

The majority of the service providers under the WCF program are organizational components of the Assistant Secretary for Management and Chief Financial Officer (ASM/CFO) in the Departmental Offices (DO). The three exceptions are the Security Program which is located in the Office of Terrorism and Financial Intelligence, the Office of Small and Disadvantaged Business Utilization which is in the Office of Minority and Women Inclusion, and the Homeland Security Presidential Directive – 12 program for which the Internal Revenue Service serves as the Executive Agent. The programs in the WCF for FY 2013 are as follows:

2A - Intelligence and Security

Security Programs
Resource Level: $822,393 and 3 FTE
Description: Security Programs develops guidance and provide operational assistance and direction on security of information, contracts, systems, facilities, critical infrastructure, personnel, and provides training.

2B – Deputy Assistant Secretary, Human Resources/Chief Human Capital Officer (CHCO)

Human Capital Strategic Management
Resource Level: $969,346 and 5 FTE

Description: This program plays a critical role in facilitating the responsibilities of the CHCO office from a Treasury-wide perspective. It ensures compliance with the CHCO Act, and develops and implements programs and guidance on staffing and recruitment, pay and leave administration, and performance management.

Civil Rights and Diversity
Resource Level: $1,915,131 and 10 FTE

Description: The Civil Rights and Diversity program administers the Department's Equal Employment Opportunity Program, mandated by 29 CFR 1614, to provide equal opportunity in employment for all persons and to prohibit discrimination in employment, including providing prompt, fair and impartial processing of complaints. It also provides enterprise-wide solutions to address equal opportunity and civil rights concerns and opportunities that cross bureau lines.

2C – Deputy Assistant Secretary, Information Systems/Chief Information Officer

Enterprise Business Solutions
Resource Level: $65,787,809 and 60 FTE

Description: *HR Connect* is Treasury's enterprise Human Capital system. HR Connect is a Human Resources Line of Business (HRLoB) shared service provider supporting 28 Treasury bureaus and offices as well as nine non-Treasury agencies providing full lifecycle HR processing such as recruiting, personnel actions, payroll, entry on duty, etc. HR Connect provides functionality that is interoperable and scalable, and enables customers to meet their Human Capital strategic goals.

The *Treasury Learning Management System* (TLMS) responds to the OPM mandate that requires all federal agencies to use a learning management system to fully account for federal professional development activity and reduces training cost through competitive course purchases. Moreover, TLMS offers competency enhancing curriculums; facilitates end user compliance with federal learning mandates, includes required certification programs that support mission critical programs; and facilitates end users gaining annual, mandated course credit hours that ensure sustained, operational support. For example, TLMS supports the Office of the Comptroller of the Currency Bank Examiner training program, a five year course of study designed to instill the competencies needed to serve as a bank examiner. This skill set cannot be obtained anywhere else. The TLMS enterprise-based program additionally networks into other agencies' learning resources; competency-based management programs; and EHRI and bureau-managed data mart operations.

The *HR Connect Equipment Reserve* program implements refreshes of HR Connect systems in a manner that keeps the overall budget (and thus, WCF customer collections) relatively level from year-to-year, as opposed to having significant dollar spikes in years where refreshes occur. The fund enables proactive management of HR Connect assets and protects investments by mitigating risk of technological obsolescence and loss of vendor support. This method simplifies financial/budget planning for our customers.

Treasury's HR Connect system interfaces with the *National Finance Center* (NFC) for payroll processing and administration providing integration and process support as well as Tier 2 customer support, and Employee Express. *Employee Express* is an application which feeds into the NFC database to allow employees to perform various self-service activities such as updating taxes, allotments, health insurance, savings bonds, and thrift savings contributions.

The *HR Connect E-Government* program funds interagency agreements between Treasury and OPM to implement OPM's E-Government initiatives. The specific initiatives funded are Human Resources Line of Business and USAJOBS.

The *Enterprise Content Management* (ECM) program enhances Treasury-wide collaboration and information sharing, improves electronic records management, facilitates faster responses to Freedom of Information Act (FOIA) requests, and promotes paper reduction and paperless processing efforts. Continuing in FY 2012 through

FY 2015, Treasury will use its ECM funding to complete development and deployment of application enhancements which include an Enterprise Project Management tool, expansion of the FOIA processing and reading room capabilities, and build-out of the Case Management system.

The *Web Hosting* Program provides web services functions for the Treasury public websites and the Treasury-wide intranet including website design; content management; Treasury-wide team collaboration sites; survey creation; and support for bureau/office webmasters and content managers. It provides web hosting functions to include common infrastructure, support, and management for hosting Treasury's enterprise applications.

Infrastructure Operations
Resource Level: $28,960,149 and 34 FTE

Description: The *Infrastructure Operations Office* provides oversight and management of all telecommunications programs within the Office of the Chief Information Officer. It provides strategic direction to the telecommunications programs, ensures that they are managing costs according to best practices, and reduces costs where possible.

The *Enterprise Infrastructure Services* develops, promotes, and expands the Treasury Information Technology Shared Services Strategic Plan. Shared Services will allow the consolidation, streamlining, and rationalization of infrastructure services. It includes resources in the form of a private cloud and other infrastructure services that can be provisioned and deployed at an accelerated timeline to support the requirements of the lines of business; all at a reduced time/cost from inception to production. Its mission is to help the different business lines succeed in their overall mission by providing and managing the Treasury information technology infrastructure and services in a shared and cohesive manner.

The *Digital Telecommunications System* provides telecommunications capabilities to Treasury bureaus nationwide. The three core programs are Digital Telecommunications System (DTS), Treasury Local Access Transport Area, and SONET (Synchronous Optical Network). The Digital Telecommunications System provides digital voice, data, and Voice over Internet Protocol (VoIP) telecommunications to the following offices and bureaus in the Washington, DC metropolitan area: Bureau of Engraving and Printing, Community Development Financial Institutions, Departmental Offices, Internal Revenue Service, Treasury Inspector General for Tax Administration, Financial Management Service, Office of the Comptroller of the Currency, and Office of the Inspector General. These services include local and long distance calling, audio and video conferencing, automatic call distribution services, voice mail, E911, and related support and maintenance. The Treasury Local Access Transport Area provides for local voice and data circuitry and connectivity to all DTS users, as well as for local connectivity outside of the DTS network. SONET provides for high speed transport and redundant connectivity between remote local DTS switches at bureau facilities, and the host switch.

The *Treasury Network* provides domestic and international Internet Protocol data communications connectivity to authorized government facilities across the U.S., the U.S. territories, and at select U.S. embassies via the State Department's network. Wide

Area Network service connects all Treasury bureaus in a cohesive enterprise wide area network environment, as well as trusted internet connections to the Internet.

Cyber Security
Resource Level: $7,271,415 and 9 FTE

Description: *Critical Infrastructure Protection and Information Security* services support the direct protection of designated Treasury critical infrastructure/key resources against terrorist activity. They also support the protection (confidentiality, integrity, and availability) of the Department's unclassified and classified systems and the information they process. Finally, they coordinate the Department's overall activities to implement the Federal Information Security Management Act (FISMA) of 2002.

The *Government Secure Operations Center s*erves as the focal point for management of cyber incidents and is responsible for security detection, analysis, and incident management lifecycle practices to improve the Department's overall security posture. The Center ensures adherence to Departmental and Federal security standards and improves cyber threat awareness across Treasury bureaus.

The *Wireless Program* provides centralized management of, and guidance for, all wireless activities and spectrum usage across Treasury.

Planning and Management
Resource Level: $11,434,461 and 31 FTE

Description: *E-Government Payments* services include IT Infrastructure Operations, Grants Management, Geo Spatial, Budget Formulation and Execution, Disaster Assistance Improvement Plan Systems, Financial Management Line of Business, and E-Rule Making.

Enterprise Architecture services develop an IT Strategy and Transition Plan to meet Treasury's mission requirements and strategic goals. The office collaborates with bureaus and partners with Capital Planning and Investment Control to ensure management of IT portfolios align with IT transition plans. The office also prepares business and technical analysis that identifies opportunities for shared services and emerging technologies, recommends initial budget and procurement actions, and collects OMB compliance data.

Enterprise Solutions leverage and optimize innovative information technology solutions to modernize and web-enable government services and to eliminate redundant IT investments. These services also look for enterprise-wide procurements for improving the overall efficiency of IT resources through bulk buy hardware purchases, software, and licensing agreements. Finally they serve as the Public Key Infrastructure Project Management Office for the Department and coordinate all e-Government activities for the Department.

Enterprise Data Management (EDM) provides data architecture and integration services that currently support Workforce Analytics (available through HR Connect) and Data 'N

Analytics (available through desktop visualization tools). Through processes such as modeling, collection, transformation, consolidation, classification, enrichment and governance of data, EDM will grow into a master data management-based service that will support access to and reporting of enterprise data that enables policy and business analysis and decision making across Treasury.

Capital Planning and Investment Control collaborates with bureaus to develop and implement procedures and policies to manage Treasury's IT portfolio, partners with Enterprise Architecture so management of IT portfolios align with IT transition plans (e.g., refresh/replacement/consolidation of IT systems and facilities), evaluates progress of IT investments against transition plans using performance metrics, makes corresponding on-going recommendations for budget and procurement actions, and collects OMB compliance data.

Information Management implements requirements related to IT accessibility, information collection activities, computer matching activities, data quality, data mining, forms management, external directories, and OCIO directives management.

2D – Other Management & CFO Programs

Financial Systems Integration
Resource Level: $2,670,595 and 2 FTE

Description: The *Financial Systems Integration* program develops and maintains the Financial Analysis and Reporting System (FARS) which perform analysis and reporting functions for proprietary and budgetary accounting, management control, and audit follow-up. It ensures that FARS applications are enhanced to meet government-wide, departmental, and bureau data standards and reporting requirements. FARS applications include the Treasury Information Executive Repository, CFO Vision, and the Joint Audit Management Enterprise System.

Emergency Programs
Resource Level: $3,056,159 and 8 FTE

Description: The Office of *Emergency Programs* ensures continuity of the Treasury Department's essential functions during disasters and the management and administration of emergency mitigation, preparedness, response, and recovery activities. The focus of the WCF funded component includes the provision of emergency situational awareness; maintenance of facilities and communications between the Department of the Treasury's bureaus and senior officials; and technical assistance services to enhance readiness capabilities and policy compliance. These services include support in risk management, planning, training, communications testing, exercises, and vital records administration.

Small and Disadvantaged Business Utilization
Resource Level: $833,236 and 4 FTE

Description: The Office of *Small and Disadvantaged Business Utilization* advises the Secretary, Deputy Secretary, and bureau heads on small business policies and initiatives; provides training and advice to small businesses on how to do business with the Department of the Treasury; provides advice and training to procurement officials on small business matters; monitors and reports progress toward procurement goals; creates materials to support the work of procurement professionals to facilitate goal attainment; ensures the utilization of best practices in small business procurement activities; and represents the Department as liaison to stakeholder groups representing business sectors and intergovernmental activities.

Procurement
Resource Level: $2,311,772 and 2 FTE

Description: The *Procurement* program contributes to the governance decisions for Integrated Acquisition Environment (IAE) e-government systems and acts as the system administrator for five systems. The program administers access, passwords, and user names, coordinates complaint resolution, and provides training for users. It manages the purchase card program, and through career management initiatives, it ensures consistent application of federal acquisition workforce requirements across the bureaus. The IAE line item on Table 2.1 includes Treasury's share of costs to maintain and develop government-wide IAE systems.

Government-wide Council Payments
Resource Level: $501,818 and 0 FTE

Description: The *Government-wide Council Payments* support Treasury's participation in Government-wide Councils. These councils are: Chief Financial Officer's Council, Chief Information Officer's Council, Chief Acquisitions Officer's Council, Chief Human Capital Officer's Council and President's Management Council.

Treasury Operations Excellence
Resource Level: $1,203,796 and 5 FTE

Description: *Treasury Operations Excellence* provides services to help Treasury use entrusted resources more effectively and efficiently. Areas of support include strategic development, organizational development and design, operational analysis, process development and improvement, project management, facilitation, and consultation.

Privacy, Transparency, and Records
Resource Level: $784,419 and 4 FTE

Description: *Privacy, Transparency, and Records* provides procedural and technical guidance and assistance to Treasury employees for information privacy and records management. The program develops strategies to implement the privacy and records programs; works with bureaus and offices to develop and apply technology; coordinates

programs within the bureaus and oversight organizations; conducts and/or facilitates training; and provides advice and technical expertise across the Department.

Homeland Security Presidential Directive (HSPD)-12
Resource Level: $16,181,601 and 13 FTE

Description: *HSPD-12* provides coordination, management processes, technical coordination for personal identity verification, credential and access management compliance, and establishes the Enterprise Identity Credential and Access Management capabilities Treasury-wide.

Environment, Health, and Safety
Resource Level: $573,698 and 2 FTE

Description: *The Environment, Health, and Safety* program manages and maintains the Safety and Health Information Management System, which allows bureaus to track worker's compensation claim status and costs, and review data on injuries and illnesses to determine trends and identify possible prevention strategies.

Printing and Graphics Services
Resource Level: $3,908,033 and 25 FTE

Description: The *Printing and Graphics* program provides contract printing services to Treasury bureaus, and assists customers in planning and designing printed publications. It coordinates all printing procurement activity with the Government Printing Office and works to develop "term contracts" for specific product lines or product types. The program functions as a central point for all printing and digital duplicating requests to determine the most cost effective method of obtaining printed materials.

Printing and Graphics provides quick-turn-around digital printing of black and white and color copying, document scanning, and bindery services to Treasury bureaus. It provides a web-based, on-line print job submission and workflow automation system, via networked digital copiers, which offers customer convenience and reduced lead time.

Finally, expert design services are provided to create and reproduce the highest quality digital graphics for presentations, special event displays, and print and electronic publications. Products include power point presentations, website design and web graphics, electronic (508 Compliant) files for posting to the Treasury website, color posters, laminated tags or credentials, tent cards, fabric banners, special event support requiring a consistent branding of an event or theme, on-site calligraphy services, and digital photographic services.

Communications, Information, and Locator Center
Resource Level: $807,261 and 7 FTE

Description: The *Communications, Information, and Locator Center* program provides after hours executive telephone answering/messaging/conferencing services; provides connectivity to employees home, cell, emergency contact, pager, blackberries and any

available contact numbers on file; provides continuous communication services in an emergency or crisis event; and maintains the Treasury employees' emergency after hour's locator information system.

2F – Support Services

Resource Level: $6,512,862 and 21 FTE

Description: The *Support Services* program captures centralized administrative support costs for all WCF funded personnel that are not reflected in each WCF program budget. It also captures the costs of the administrative personnel who serve the WCF programs in the following areas: legal counsel, financial management, facilities, personnel, procurement, and fund management.

2.1 – Funding Detail by Program

Dollars in Thousands

Resources for Obligation	FY 2011 Actuals	FY 2012 Initial Plan Estimate	FY 2013 Budget Estimate
INTELLIGENCE & SECURITY			
Security Programs	$773	$813	$822
Intelligence & Security (Total)	$773	$813	822
DAS, HUMAN RESOURCES/CHCO			
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HR Connect Equipment Reserve	2,037	2,150	2,150
NFC Payroll/Employee Express	23,583	21,218	20,598
E-Government	955	956	929
E-Government EHRI eOPF	-	1,440	1,398
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Information Systems (Total)	$108,076	$124,447	$113,454

2.1 – Funding Detail by Program

Dollars in Thousands

Resources for Obligation	FY 2011 Actuals	FY 2012 Initial Plan Estimate	FY 2013 Budget Estimate
OTHER AS, MANAGEMENT & CFO			
Financial Systems Integration	2,313	2,751	2,671
Emergency Programs	3,619	3,153	3,056
Small & Disadvantaged Business Utilization	776	827	833
Procurement Program	289	1,652	1,669
E-Government (IAE)	501	361	643
Government-wide Council Payments	454	496	502
Treasury Operations Excellence	1,041	1,243	1,204
Privacy, Transparency, & Records	618	778	784
HSPD-12	25,467	16,680	16,182
Environment, Health, & Safety (DMS)	664	1,424	574
Printing Procurement Services	990	1,330	1,341
Digital Print Center	1,438	1,580	1,595
Graphics Services	1,429	964	972
Printing & Graphics Equipment Reserve	-	-	-
Communications, Information, & Locator Center	647	800	807
Headquarters Operations (Total)	**$40,246**	**$34,038**	**$32,832**
Centralized Support Services	$9,519	$7,068	$6,513
Grand Total	**$161,404**	**$169,229**	**$156,506**

* The increase in funding level from FY 2011 to FY 2012 is due to the inclusion of the TNet & ECM programs. Treasury's network is now funded outside of the Working Capital Fund.

2.2 – Full-Time Equivalents by Program

Federal & Contractor Staff	FY 2011 Actuals Fed.	Cont.	FY 2012 Initial Plan Initial Plan Estimate Fed.	Cont.	FY 2013 Budget Estimate Fed.	Cont.
INTELLIGENCE & SECURITY						
Security Programs	3	-	3	-	3	-
Intelligence & Security (Total)	3	-	3	-	3	-
DAS, HUMAN RESOURCES/CHCO						
Human Capital Strategic Management	4	-	5	-	5	-
Civil Rights & Diversity	8	-	10	-	10	-
Human Resources (Total)	12	-	15	-	15	-
DAS, INFORMATION SYSTEMS & CIO						
ACIO Enterprise Business Solutions (EBS):						
HR Connect Operations & Maintenance	28	25	31	25	31	31
Treasury Learning Management System (TLMS)	3	-	4	-	4	4
HR Connect Equipment Reserve	-	-	-	-	-	-
NFC Payroll/Employee Express	14	-	11	-	11	11
E-Government	-	-	-	-	-	-
E-Government EHRI eOPF	-	-	-	-	-	-
NFC Payroll/Employee Express Intra-fund Eliminations	-	-	6	-	6	-
Enterprise Content Management (ECM)	-	-	3	-	3	3
Web Hosting	3	-	5	-	5	5
EBS (Subtotal)	48	25	60	25	60	54
ACIO Infrastructure Operations:						
Infrastructure Operations	3	7	1	7	1	7
Enterprise Infrastructure Services	-	-	7	-	7	-
DTS	12	48	10	48	10	48
TNet	-	-	16	16	16	16
TCS	-	-	-	-	-	-
Intra-fund Elimination	-	-	-	-	-	-
Infrastructure Operations (Subtotal)	15	55	34	71	34	71
ACIO Cyber Security:						
Critical Infrastructure Protection & Information Security	6	-	6	-	6	-
Government Secure Operations Center (GSOC)	1	-	3	-	3	-
Wireless Program	-	-	-	-	-	-
Cyber Security (Subtotal)	7	-	9	-	9	-
ACIO Planning and Management:						
E-Government Payments	-	-	-	-	-	-
Enterprise Architecture	7	6	8	6	8	6
Enterprise Solutions	10	5	4	5	4	5
Enterprise Data Management	-	-	6	-	6	6
Capital Planning & Investment Control (CPIC)	4	2	7	2	7	2
Information Management	2	-	6	-	6	-
Planning and Management (Subtotal)	23	13	31	13	31	19
Information Systems (Total)	93	93	134	109	134	144

2.2 – Full-Time Equivalents by Program

Federal & Contractor Staff	FY 2011 Actuals		FY 2012 Initial Plan Initial Plan Estimate		FY 2013 Budget Estimate	
	Fed.	Cont.	Fed.	Cont.	Fed.	Cont.
OTHER AS, MANAGEMENT & CFO						
Financial Systems Integration	2	8	2	8	2	8
Emergency Programs	8	3	8	3	8	3
Small & Disadvantaged Business Utilization	4	-	4	-	4	-
Procurement Program	2	-	2	-	2	-
E-Government (IAE)	-	-	-	-	-	-
Government-wide Council Payments	-	-	-	-	-	-
Treasury Operations Excellence	4	-	5	-	5	-
Privacy, Transparency, & Records	4	-	4	-	4	-
HSPD-12	1	-	13	-	13	-
Environment, Health, & Safety (DMS)	2	-	2	-	2	-
Printing Procurement Services	7	-	7	-	7	-
Digital Print Center	9	-	11	-	11	-
Graphics Services	10	1	7	1	7	1
Printing & Graphics Equipment Reserve	-	-	-	-	-	-
Communications, Information, & Locator Center	7	-	7	-	7	-
Headquarters Operations (Total)	60	12	71	12	71	12
Centralized Support Services	17	5	23	-	21	-
Grand Total	185	110	246	121	244	156

The Terms "Fed" and "Cont" in the column headers refers to "Federal Employees" and "Contractors," respectively.

2.3 – Funding Detail by Operating Levels

Dollars in Thousands

Resources Available for Obligation	FY 2011 Actuals	FY 2012 Initial Plan Estimate	FY 2013 Budget Estimate
Object Classification			
11.1 Full-Time Permanent Positions	$20,287	$26,062	$25,094
11.1 Other than Full-Time Permanent Positions	-	877	857
11.5 Other Personnel Compensation	378	493	479
11.8 Special Personal Services Payments	-	-	-
11.9 Personal Compensation (Total)	**$20,665**	**$27,433**	**$26,430**
12.0 Personnel Benefits	5,280	5,793	5,718
13.0 Benefits to Former Personnel	6	-	-
21.0 Travel	225	386	379
22.0 Transportation of Things	4	2	2
23.1 Rental Payments to GSA	4,059	-	-
23.2 Rent Payments to Others	68	-	-
23.3 Communications, Utilities, & Misc	522	4,460	4,355
24.0 Printing and Reproduction	58	55	56
25.1 Advisory & Assistance Services	13,848	-	-
25.2 Other Services	33,667	128,505	116,976
25.3 Purchase of Goods/Serv from Govt Accounts	77,885	-	-
25.4 Operation & Maintenance of Facilities	-	-	-
25.5 Research & Development Contracts	-	-	-
25.6 Medical Care	-	-	-
25.7 Operation & Maintenance of Equipment	1,866	-	-
25.8 Subsistence & Support of Persons	-	-	-
26.0 Supplies and Materials	224	179	178
31.0 Equipment	921	2,414	2,413
32.0 Lands and Structures	-	-	-
33.0 Investments & Loans	-	-	-
41.0 Grants, Subsidies	-	-	-
42.0 Insurance Claims & Indemn	-	-	-
43.0 Interest and Dividends	-	-	-
44.0 Refunds	2,105	-	-
Total Budget Authority	**$161,404**	**$169,229**	**$156,506**