## **Department-wide Systems & Capital Investment Programs**

#### Mission Statement

The Department-wide Systems and Capital Investments Programs (DSCIP) is authorized to be used by or on behalf of the Treasury Department's bureaus, at the Secretary's discretion, to improve infrastructure, modernize business processes and increase efficiency through technology and infrastructure investments.

#### **Program Summary by Budget Activity**

Dollars in Thousands

Appropriation	FY 2008	FY 2009		FY 2010	
	Enacted	Enacted	Request	\$ Change	% Change
Department-wide Systems and Capital Investments					
Programs	\$18,710	\$26,975	\$9,544	(\$17,431)	(64.62%)
Total Appropriated Resources	\$18,710	\$26,975	\$9,544	(\$17,431)	(64.62%)
Total FTE	-	-	-	-	-

#### FY 2010 Priorities

- Continue to restore and repair the Treasury Annex Building;
- Implement enhancements to the Treasury Financial Intelligence Network (TFIN) system designed to improve analytic capabilities and information sharing with the Intelligence Community (IC); and,
- Enhance the protection of Treasury classified and sensitive systems, including critical infrastructure assets, through the Cyber Security program.

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### Section 1 – Purpose

#### 1A – Description of Bureau Vision and Priorities

DSCIP funding is authorized to be used by or on behalf of Treasury Department bureaus, at the Secretary's discretion, to modernize business processes and increase efficiency through technology and infrastructure investments. In FY 2010, Treasury will make investments in the Annex building, Cyber Security program, and Treasury Foreign Intelligence Network (TFIN).

#### Top Priorities for FY 2010

- Annex Repair and Maintenance (ARM) The ARM project will address the immediate need to correct critical building and system deficiencies to ensure the safety and health of the occupants.
- **Treasury Foreign Intelligence Network (TFIN)** This initiative will provide for needed system enhancements to the TFIN application and associated support systems.
- **Cyber Security** The Cyber Security Initiative will protect the security of Treasury systems, and related information and services.

The FY 2010 total budget for DSCIP is \$9,544,000.

#### 1B – Program History and Future Outlook

The Treasury Department has utilized DSCIP to fund stabilization and enhancement of the Treasury Secure Data Network, upgrade existing land-mobile radio equipment through the Integrated Wireless Network, upgrade the infrastructure for Treasury's Back-up Disaster Recovery Capacity, and develop Treasury's automated Personnel System, HR Connect, which serves customers across all Treasury bureaus. Treasury's Cyber Security program has also been strengthened through DSCIP funding resulting in the recent closure of the Department-wide security material weakness and improved performance in meeting the requirements of the Federal Information Security Management Act (FISMA) and other government-wide security initiatives. These prior investments demonstrate Treasury's success in modernizing its business processes, technologies, and increasing efficiencies through the use of DSCIP funding.

Additionally, Cyber Security has implemented security enhancements to the unclassified and sensitive systems as well as improved upon its infrastructure protection but must continue to increase protection given the increasing severity of cyber threats, the continuing discovery of new vulnerabilities, and continuing need to identify and implement new cyber security technologies. Protecting the Department's classified and sensitive systems is integral to sound management of those resources and continued ability of the Department to conduct its programs. Programmatic and technical oversight enhancements to sustain the cyber security program therefore are essential. DSCIP funding will be used in FY 2009 to begin to replace the electrical system in the Treasury Annex Building. The current system is unable to meet the needs of a modern office building. This upgrade will allow the Department to begin work in FY 2010 on other Annex infrastructure issues, such as the elevator system.

#### The Treasury Department has four strategic goals:

- Effectively manage U.S. government finances;
- Ensure U.S. and world economies perform at full economic potential;
- Prevent terrorism and promote the nation's security through strengthened international financial systems; and,
- Ensure management and organizational excellence.

The Department uses DSCIP funds to make investments necessary to facilitate achievement of these goals as necessary. For FY 2010, proposed investments are as follows:

**Annex Repair and Maintenance (ARM):** The Annex Repair and Maintenance (ARM) project will enable Treasury to continue to address building and system deficiencies and thereby contributes to the achievement of the goal of ensuring management and organizational excellence. The 2010 ARM investment will build off of the similar 2009 DSCIP investments in the program.

**Treasury Financial Intelligence Network (TFIN):**The Treasury Department's Office of Terrorism and Financial Intelligence (TFI) leads the U.S. Government's multi-faceted effort to keep the world's financial systems free and open to legitimate users, while protecting them from those who wish to invade these systems for illegal and destructive purposes. TFI's activities in this arena focus on preventing the flow of funds and support to terrorist groups, drug traffickers and other criminals; identifying, disrupting and dismantling their support networks; and leveraging the power of the U.S. financial market to isolate state sponsors of terrorism and weapons of mass destruction (WMD) proliferation.

Funding of TFI related activities in DSCIP will allow a robust continuation of improvements to its capabilities in performing Treasury's National Security mission. The TFIN program office requires funding to implement enhancements throughout the TFIN system to ensure it remains compliant with increased security requirements and that it retains an active interface with the intelligence community's technological development.

**Cyber Security:** The Department's reliance on information technology to process its classified and sensitive information and implement its critical activities makes it

imperative that these resources be appropriately protected. This is made all the more challenging given the significant and evolving criminal and highly-advanced threats against these systems, the new risks posed by ever-evolving technologies, and the daily discovery of new vulnerabilities in existing commercial technologies in use throughout the Department. Cyber Security funds will be used to help ensure the protection of Treasury systems and information against these threats, identify and mitigate against vulnerabilities, provide for cyber security governance throughout the Department, ensure that all Treasury Department's Critical Infrastructure / Key Resources (CI/KR) are identified, security metrics are developed and regularly measured, evolving the Department's cyber security requirements to meet these new threats and vulnerabilities and conducting security reviews to help ensure full implementation of security measures to protect the Department. This program will provide greater protection against network intrusions, which can result in significant disruptions and delays in business activities. Funding in this area will also support reviews of selected bureau security programs and also support enhanced protection of the Department's classified systems, thus directly supporting the goal of better protecting the national security, by reducing the risk to those systems.

## Section 2 – Budget Adjustments and Appropriation Language

#### 2.1 – Budget Adjustments Table

Dollars in Thousands		
Department-wide Systems and Capital Investments Programs	FTE	Amount
FY 2009 Enacted		- 26,975
Changes to Base:		
Non-Recurring Costs:		- (\$26,975)
Zero-based Budget		- (26,975)
Subtotal FY 2010 Changes to Base		- (\$26,975)
Total FY 2010 Base	-	
Program Changes:		
Program Increases:		- \$9,544
Annex Repair and Maintenance		- 4,544
Cyber Security		- 3,000
Treasury Foreign Intelligence Network (TFIN)		- 2,000
Subtotal FY 2010 Program Changes		- \$9,544
Total FY 2010 President's Budget Request		. 9,544

#### 2A – Budget Increases and Decreases Description

Non-Recurring Costs	\$26,975,000 / +0 FTE
<u>Zero-based Budget -\$26,975,000 / +0 FTE</u>	
DSCID is a zero based budget	

DSCIP is a zero-based budget.

#### Program Increases ......+\$9,544,000 / +0 FTE Annex Repair and Maintenance +\$4,544,000 / +0 FTE

The Annex Repair and Maintenance (ARM) project will enable Treasury to continue to address the immediate need to correct building and system deficiencies in order to ensure the safety and health of the building occupants. The FY 2010 ARM priority will be the replacement of the existing elevators which have exceeded their life expectancy, do not meet current code requirements, and have notoriously unreliable service. This work will be possible, in part, due to the new building electrical service that is being provided under the FY 2009 funding.

#### <u>Cyber Security +\$3,000,000 / +0 FTE</u>

The Cyber Security program protects the security of Treasury classified and systems, and related information and services. This Department-wide program supports: the comprehensive security policy, governance, and performance management framework to protect cyber assets throughout the Department; identification of new security technology priorities and development and coordination of implementation strategies amongst all Bureaus to protect the Departmental cyber assets, including critical infrastructure resources, against attacks and other threats; protection of classified systems and information through the National Security Program; and operation of both the Department-wide cyber security program for sensitive systems and the Treasury Computer Security Incident Response Center.

<u>Treasury Foreign Intelligence Network (TFIN) +\$2,000,000 / +0 FTE</u>

For FY 2010, DSCIP funding is required to enhance the high priority, classified intelligence capabilities of TFIN, including application development designed to comport with changes that the Office of the Director for National Intelligence (ODNI)/CIO makes to the IC enterprise architecture to facilitate more timely intelligence information sharing and analysis.

## 2.2 – Operating Levels Table

Bureau: Department-wide Systems and Capital Investments Programs	FY 2008 Enacted	FY 2009 President's Budget	Congressio nal Action Including Rescission	FY 2009 Enacted Level	Proposed Reprogram mings	FY 2009 Proposed Operating Level	FY 2010 Requested Level	% Change FY 2009 to FY 2010
	0	0	0	0	0	0	0	0.000/
FTE	0	0	0	0	0	0	0	0.00%
Object Classification:								
21 - Travel and transportation of persons	40	5	0	5	0	5	0	-100.00%
23.1 - Rental payments to GSA	200	0	0	0	0	0	0	0.00%
25.1 - Advisory and assistance services	1,000	1,000	0	1,000	0	1,000	5,000	400.00%
25.2 - Other services	14,000	11,527	0	11,527	0	11,527	0	-100.00%
25.3 - Other purchases of goods and services from Govt. accounts	1,970	2,000	0	2,000	0	2,000	0	-100.00%
25.7 - Operation and maintenance of equip	500	400	0	400	0	400	0	-100.00%
26 - Supplies and materials	200	25	0	25	0	25	0	-100.00%
31 - Equipment	800	500	0	500	0	500	0	-100.00%
32 - Land and structures	0	11,518	0	11,518	0	11,518	4,544	-60.55%
Total Budget Authority	\$18,710	\$26,975	\$0	\$26,975	\$0	\$26,975	\$9,544	-64.62%
Budget Activities: Department-wide Systems and	18,710	26,975	0	26,975		26,975	9,544	-64.62%
Capital Investments Program	10,710	20,975	0	20,775	0	20,975	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	04.0270
Total Budget Authority	\$18,710	\$26,975	\$0	\$26,975	\$0	\$26,975	\$9,544	-64.62%

## **2.3 – Appropriations Detail Table**

Dollars in Thousands

Resources Available for Obligation		FY 2008 Obligations		FY 2008 Enacted		FY 2009 Enacted		FY 2010 Request		% Change FY 2009 to FY 2010	
	FTE	AMOUNT	FTE	AMOUNT	FTE	AMOUNT	FTE	AMOUNT	FTE	AMOUNT	
Newly Appropriated Resources:											
Department-wide Systems and Capital Investments Programs	0	\$10,546	0	\$18,710	0	\$26,975	0	9,544	0.00%	-64.62%	
Subtotal Newly Appropriated Resources	0	10,546	0	18,710	0	26,975	0	9,544	0.00%	-64.62%	
Other Resources:											
Available multi-year/no-year funds	0	\$8,827	0	\$10,088	0	\$11,747	0	\$13,000	0.00%	10.67%	
Subtotal Other Resources	0	8,827	0	10,088	0	11,747	0	13,000	0.00%	10.67%	
Total Resources Available for Obligation	0	\$19,373	0	\$28,798	0	\$38,722	0	\$22,544	0.00%	-41.78%	

## 2B – Appropriations Language and Explanation of Changes

Appropriations Language	Explanation of Changes
DEPARTMENT-WIDE SYSTEMS AND CAPITAL INVESTMENTS PROGRAMS	
Federal Funds	
GENERAL AND SPECIAL FUNDS:	
For development and acquisition of automatic data processing equipment, software, and services for the Department of the Treasury, [\$26,975,000] <i>\$9,544,000</i> , to remain available until September 30, [2011] 2012: <i>Provided</i> , That [11,518,000] <i>\$4,544,000</i> is for repairs to the Treasury Annex Building: <i>Provided further</i> , That these funds shall be transferred to accounts and in amounts as necessary to satisfy the requirements of the Department's offices, bureaus, and other organizations: <i>Provided further</i> , That this transfer authority shall be in addition to any other transfer authority provided in this Act: <i>Provided further</i> , That none of the funds appropriated shall be used to support or supplement ``Internal Revenue Service, Operations Support'' or ``Internal Revenue Service, Business Systems Modernization". ( <i>Department of the</i> <i>Treasury Appropriations Act, 2009.</i> )	No legislative changes requested.

## **2C – Legislative Proposals**

DSCIP has no legislative proposals for FY 2010.

## Section 3 – Budget and Performance Plan

This table lists all FY 2010 resources by strategic goal, objective and outcome outlined in the FY 2007-2012 Treasury Department Strategic Plan. The Treasury Strategic Plan is a corporate level plan for the Department that provides a description of what the agency intends to accomplish over the next five years.

For detailed information about the FY 2007-2012 Treasury Strategic Plan, please go to: <u>http://www.treas.gov/offices/management/budget/strategic-plan/</u>

#### 3.1 – Budget by Strategic Outcome

Dollars in Thousands

Treasury Strategic Outcome	FY 2009 Enacted	FY 2010 Request	Percent Change
Accountability & transparency	6,000	(0)	-100%
Aligned organization	13,575	4,544	-66.53%
National security	4,400	2,000	-54.55%
U.S. & intl financial systems	3,000	3,000	0.00%
Total	\$26,975	\$9,544	-64.62%

# **3A** – **Department-wide Systems and Capital Investments Programs** (\$9,544,000 from *direct appropriations*):

The purpose of DSCIP is to improve Departmental infrastructure and modernize business processes through strategic use of information technology in order to achieve operational efficiency and effectiveness. All of the DSCIP efforts provide tangible benefits in their specific areas to produce an improved overall environment for the Department of the Treasury. Improvements to the Treasury Annex will allow the department to maximize the utility of the facility while ensuring that Treasury employees are working in a safe and secure environment. The Departmental Cyber Security program enables Treasury to protect the sensitive information entrusted to the Department by the public, while also ensuring the availability of IT resources necessary for Treasury to perform its missions. Investments in TFIN facilitate Treasury's contributions to national security.

The following section describes what the Treasury Department expects to accomplish with the requested DSCIP funding and the specific benefits each program will provide at the completion of FY 2010.

FY 2006 Obligated	FY 2007 Obligated	FY 2008 Obligated	FY 2009 Enacted	FY 2010 Request
\$11,774	\$24,608	\$10,546	\$26,975	\$9,544
\$0	\$0	\$0	\$0	\$0
\$11,774	\$24,608	\$10,546	\$26,975	\$9,544
\$11,774	\$24,608	\$10,546	\$26,975	\$9,54
	<b>Obligated</b> \$11,774 \$0 <b>\$11,774</b>	Obligated Obligated   \$11,774 \$24,608   \$0 \$0   \$11,774 \$24,608   \$0 \$0   \$11,774 \$24,608	Obligated Obligated Obligated   \$11,774 \$24,608 \$10,546   \$0 \$0 \$0   \$11,774 \$24,608 \$10,546   \$0 \$0 \$0   \$11,774 \$24,608 \$10,546	Obligated Obligated Obligated Enacted   \$11,774 \$24,608 \$10,546 \$26,975   \$0 \$0 \$0 \$0   \$11,774 \$24,608 \$10,546 \$26,975   \$0 \$0 \$0 \$0   \$11,774 \$24,608 \$10,546 \$26,975

# **3.2.1 – Department-wide Systems and Capital Investments Programs Budget and Performance Plan**

1/ Obligation columns reflect obligations made with funding enacted in that fiscal year, and do not include multi-year balances.

<u>Annex Repair and Maintenance</u> - The 90-year old Treasury Annex, owned by the Department, is considered an American treasure; the building is part of the Lafayette Square National Register Historic District. The FY 2010 proposed funding for the Annex Repair and Maintenance (ARM) project will enable Treasury to address the immediate need to correct critical building and system deficiencies to ensure the safety and health of the occupants. The FY 2010 ARM priorities include correcting failing systems, primarily focusing on an overhaul of the elevator system.

<u>Cyber Security</u> - Cyber Security funds will be used to ensure that Treasury addresses new and advanced threats to its systems and ability to protect its information and critical services, all Treasury Department's Critical Infrastructure / Key Resources (CI/KR) are identified and associated security weaknesses identified and mitigated, security performance is continuously monitored for all sensitive and classified systems, and that greater protection is implemented against network intrusions thereby mitigating the risk of significant disruptions and delays in the Department's business activities. Funding in this area will also support security reviews of selected bureau security programs and systems, the comprehensive Department-wide cyber security policy, governance and performance management framework to protect cyber assets, and developing technical strategies to implement key Administration security initiatives, and support enhanced protection of the Department's classified systems, thus directly support the goal of better protecting the national security, by reducing the risk to those systems.

<u>Treasury Foreign Intelligence Network (TFIN)</u> - The TFIN system is the Department's only SCI-level information system that receives and stores information used to and produce daily intelligence analysis for senior Treasury policymakers as well as actionable intelligence for use by other agencies within the Intelligence Community (IC). The system enables analysts to provide critical insights into the threats to economic stability in countries/regions important to U.S. interests and policy objectives, and to assess financial vulnerabilities, impact of sanctions, and threats to critical financial infrastructure. Program management goals will be achieved through establishment and timely, diligent monitoring of meaningful cost, schedule, and performance metrics focused on supporting the Treasury's intelligence mission by ensuring reliable, secure, efficient, effective, and technologically current IT infrastructure and software applications.

Key TFIN performance metrics include: user satisfaction with system (as assessed through a survey); timeframes for responding to and resolving user service requests and identified problems; percent of time the system is available to users; security compliance levels (as related to incident reporting and resolution, system and data recovery times, and successful backups); and variance from cost and schedule baselines.

For detailed information about each performance measure, including definition, verification and validation, please go to: <u>http://www.treasury.gov/offices/management/dcfo/accountability-reports/</u>

### **Section 4 – Supporting Materials**

#### 4B – Information Technology Strategy

As the steward of the United States government's finances, the Treasury Department plays a critical role in U.S. and global economies. We effectively manage the Government's finances, promote economic opportunity at home and abroad through sound fiscal policy, work for entitlement reform, strengthen trade and investment policies, and maximize voluntary tax compliance. Comprised of thirteen bureaus, each with at times very disparate missions, the Treasury Department collects over \$2 trillion annually, manages over \$8 trillion in debt and performs more than \$58 billion in daily cash transactions. Successfully executing on this mission requires not only an extreme focus on protecting the security of our nation's monetary assets, but also on stimulating U.S. economic growth and strengthening our financial institutions and markets. None of this could be done today without Information Technology.

As Treasury's goals and objectives shift to address new economic challenges, so must its IT capabilities. In developing our Information Technology Strategy it is the Department's goal to provide an enterprise-wide set of information technology capabilities that are effective, efficient, flexible and elastic. In summary, Treasury's IT Strategy is built on four major tenets:

1) The Department will seek to continually transform Treasury's IT organization to further enhance our enterprise efficiency and effectiveness. This will be done through an even tighter focus on expense optimization, even greater leverage of business and IT capabilities across the Department, and by further enabling an agile, delivery focused IT organization.

2) The Department will continually provide innovative solutions to its business needs while also ensuring the long term viability of our core systems. Treasury will enable this by becoming an information centric organization, by ensuring its core platforms are operating as efficiently and effectively as possible, by further enabling its mobile workforce and by delivering solutions that promote greater transparency to, and collaboration with its customers.

3) The Department will ensure all of its IT capabilities are adequately secure, robust and reliable enough to serve department-wide needs. In support of this, the Department will establish even tighter control and protection of its information assets and it will continually enhance its information and communication services to make them as reliable and robust as economically viable.

4) The Department will provide high quality solutions by being diligent in its focus on enabling its people, improving our processes, managing risk and meeting its customer's needs.