Department-wide Systems and Capital Investments Program

Program Summary by Budget Activity
(Dollars in thousands)

<table>
<thead>
<tr>
<th>Appropriation</th>
<th>FY 2009 Enacted</th>
<th>FY 2010 Enacted</th>
<th>Request</th>
<th>FY 2011 $ Change</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Department-wide Systems and Capital</td>
<td>$26,975</td>
<td>$9,544</td>
<td>$22,000</td>
<td>$12,456</td>
<td>130.5%</td>
</tr>
<tr>
<td>Investments Program</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total Appropriated Resources</td>
<td>$26,975</td>
<td>$9,544</td>
<td>$22,000</td>
<td>$12,456</td>
<td>130.5%</td>
</tr>
</tbody>
</table>

Explanation of Request

The Department-wide Systems and Capital Investments Programs (DSCIP) request includes funds for the Enterprise Content Management program and the Financial Innovation and Transformation program.

Enterprise Content Management (ECM): A key Treasury initiative for 2011 is the elimination of paper-based processes and transactions. The ECM program is an essential element of this initiative as it will provide a common approach across Treasury to modernizing document-based business processes. FY 2011 funding will allow the program to continue, with a focus on enhancing mission effectiveness, reducing total cost of ownership by promoting economies of scale, and enabling all Treasury bureaus to progress toward a paperless environment.

Financial Innovation and Transformation: DSCIP funding is also requested to be used to develop and expand efforts to support shared government-wide financial solutions associated with agency financial management services (e.g., invoice processing, cash collections, interagency agreement management), an effort coordinated through a newly established Office of Financial Innovation and Transformation (OFIT). This program will be tasked with developing options for streamlining the processing of financial transactions and information. For example, the program will develop innovations available to agencies including allowing users and stakeholders to access certain financial information or append this information without requiring the movement of the data. This will also streamline processes and allow for more transparency of information to the public.

Purpose of Program

The Department-wide Systems and Capital Investments Program (DSCIP) is authorized to be used by or on behalf of the Treasury Department’s bureaus, at the Secretary’s discretion, to improve infrastructure, modernize business processes and increase efficiency through technology investments.

DSCIP FY 2011 Budget Highlights
(Dollars in thousands)

<table>
<thead>
<tr>
<th>Appropriation</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>FY 2010 Enacted</td>
<td>9,544</td>
</tr>
<tr>
<td>Changes to Base:</td>
<td></td>
</tr>
<tr>
<td>Non-Recurring Costs:</td>
<td>($9,544)</td>
</tr>
<tr>
<td>Zero Base DSCIP</td>
<td>(9,544)</td>
</tr>
<tr>
<td>Subtotal FY 2011 Changes to Base</td>
<td>($9,544)</td>
</tr>
<tr>
<td>Program Changes:</td>
<td></td>
</tr>
<tr>
<td>Program Increases:</td>
<td>$22,000</td>
</tr>
<tr>
<td>Enterprise Content Management Program</td>
<td>5,000</td>
</tr>
<tr>
<td>Financial Innovation and Transformation</td>
<td>17,000</td>
</tr>
<tr>
<td>Program</td>
<td></td>
</tr>
<tr>
<td>Subtotal FY 2011 Program Changes</td>
<td>$22,000</td>
</tr>
<tr>
<td>Total FY 2011 Base</td>
<td></td>
</tr>
<tr>
<td>Total FY 2011 Budget Request</td>
<td>22,000</td>
</tr>
</tbody>
</table>
The FY 2010 enacted direct appropriation for DSCIP is $9,544,000.

**Non-Recurring Costs**

*Zero Base DSCIP - $9,544,000 / +0 FTE*

DSCIP is a zero-based budget.

**Program Increases**

*Enterprise Content Management Program + $5,000,000 / +0 FTE*

Using the requested FY 2011 funds, Treasury will utilize the systems integration contract vehicle to implement the second phase of the ECM solution, including deployment of the next set of prioritized bureau capabilities and infrastructure identified during the independent assessment (such as modular hardware and virtual machine technology to enable a scalable and incremental build-out of the ECM platform).

*Financial Innovation and Transformation Program + $17,000,000 / +0 FTE*

This initiative will develop and expand efforts to support shared, government-wide financial solutions associated with agency financial management services. This program will streamline processes and allow for more transparency of information. This program will be coordinated through a newly established Office of Financial Innovation and Transformation (OFIT).

**Explanation of Budget Activities**

**Salaries and Expenses**

*Department-wide Systems and Capital Investments Program ($22,000,000 from direct appropriations)*

The Department-wide Systems and Capital Investments Programs (DSCIP) request includes funds for the Enterprise Content Management program and the Financial Innovation and Transformation program.

**Enterprise Content Management (ECM):** A key Treasury initiative for 2011 is the elimination of paper-based processes and transactions. The ECM program is an essential element of this initiative as it will provide a common approach across Treasury to modernizing document-based business processes. FY 2011 funding will allow continuation of the program, with a focus on enhancing mission effectiveness, reducing total cost of ownership by promoting economies of scale, and enabling all Treasury bureaus to progress toward a paperless environment.

**Financial Innovation and Transformation:***

DSCIP funding is also requested to be used to develop and expand efforts to support shared government-wide financial solutions associated with agency financial management services (e.g., invoice processing, cash collections, interagency agreement management); an effort coordinated through a new Office of Financial Innovation and Transformation (OFIT). This program will be tasked with developing options for streamlining the processing of financial transactions and information. For example, the program will develop innovations available to agencies including allowing users and stakeholders to access certain financial information or append this information without requiring the movement of the data. This will also streamline processes and allow for more transparency of information to the public.

**Legislative Proposals**

DSCIP has no legislative proposals for FY 2011.
Description of Performance

The Treasury Department has four strategic goals:

- Effectively manage U.S. government finances;
- Ensure U.S. and world economies perform at full economic potential;
- Prevent terrorism and promote the nation’s security through strengthened international financial systems; and,
- Ensure management and organizational excellence.

The Department uses DSCIP funds to make investments necessary to facilitate achievement of these goals.

ECM Program Performance will be measured through the identification and collection of performance metrics. Measures and results to be achieved include reduced cost of maintaining paper, standardized shared services, increased efficiency/productivity of staff through automated workflow, reduced time required to share information, and reduced management reporting burden.

There are a number of benefits to the Bureaus and Government at large to be realized:

- Greater protection of information and security
- Improved regulatory compliance
- Improved data collection and quality
- Improved process workflow and information sharing
- Quicker and more accurate management reporting
- Development of Treasury-wide ECM standards

Financial Innovation and Transformation program performance will be measured by assessing the costs and performance of the government’s current financial management processes and measuring the results of the new system in reducing costs and improving financial performance. Expected results are:

- Reduced costs and elimination of duplicative financial information.
- Streamlined processes between vendors and government agencies.
- Improvements in agency and government-wide financial data.
- Financial reports that support policy making and management decision making.
- Transparency of information.